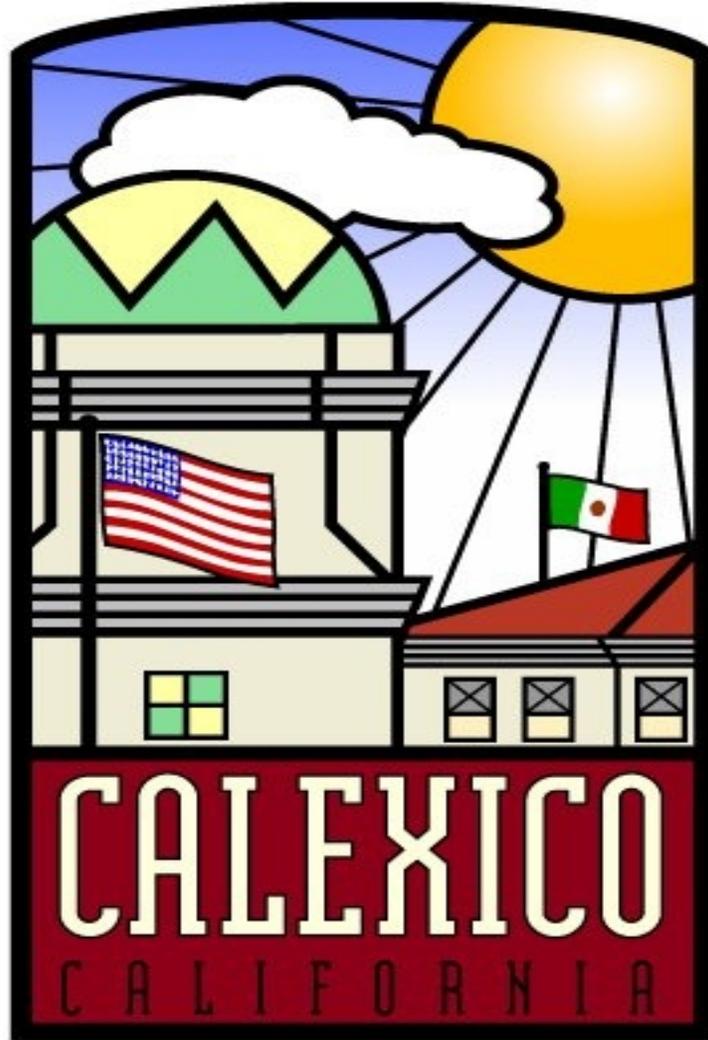


City of Calexico California



"Where California And Mexico Meet"

**Adopted Annual Budget
FY 2020 - 2021**

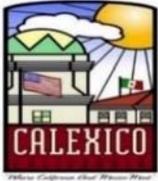
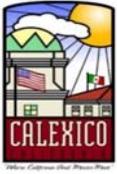


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Introduction

City of Calexico City Council



**Council Member
Camilo Garcia**



**Mayor
Bill Hodge**



**Council Member
Rosie Arreola- Fernandez**



**Council Member
Morris Reisin**



"Where California And Mexico Meet"



**Council Member
Lewis Pacheco**



AGENDA STAFF REPORT

DATE: June 3, 2020

TO: Mayor and City Council

APPROVED BY: David B Dale, City Manager

PREPARED BY: Karla E. Lobatos, Finance Director

SUBJECT: Resolution No. 2020 - 32 A Resolution of the City Council of Calexico, CA Approving the Budget for Fiscal Year July 1, 2020 to June 30, 2021.

Recommendation:

The objective is to present the 2020-21 Proposed Budget for General and Non-General Fund Programs. Staff is requesting City Council to approve and adopt a final budget for General Fund and Non-General Fund Programs.

Background:

The 2020-21 Citywide proposed budget authorizes expenditures of \$108,740,237. This includes operating expenditures of \$47 million and a capital improvement program of \$61 million.

Discussion & Analysis:

The General Fund budget anticipates a positive fund balance for the first time in five years after retirement of its 2016 inter-fund operating advance. The proposed budget continues to improve the City’s financial position and includes a 5-year fund projection as a planning model that shows a path to achieving an 8% (one month) operating reserve over the next five years. General Fund revenues, in particular sales tax revenues, have increased with the completion of street improvements that have improved access to the City and its retail establishments. Sales tax gains early in 2019-20 are partially offsetting virus-related revenue impacts and community sheltering-in-place that bring an uncertain timeline for recovery. The City is fortunate that for now, revenues are conservatively projected to cover current operations and payroll. However, until revenues fully recover to pre-virus levels, the proposed budget defers \$ 493,000 of anticipated revenues and \$1,321,429 of new spending requests submitted by departments for staff, vehicle and equipment replacements, building and park maintenance improvements, and programing at the Library, Recreation and Cultural Arts Center. Revenues will be closely monitored and adjusted during the year to stay current with virus impacts. Finance staff will continue to return to City Council quarterly with updates and to request authorization to proceed with listed new program spending when the community is re-open and revenues have stabilized.

A draft budget resolution recommends that the City Council establish operating reserves for the General Fund and Internal Service Self-Insurance funds at an amount to cover one-month or 8% of annual expenditures. The resolution also recommends continuing the existing operating reserve policies for the Water and Wastewater Funds.

AGENDA
ITEM

Coordinated With:

All City Departments.

Attachments:

1. Fiscal Year 2020-21 Proposed Annual Budget.
2. Resolution No. 2020-32 of the City of Calexico approving the Budget for Fiscal Year 2020-21.

RESOLUTION NO. 2020-32

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CALEXICO APPROVING THE BUDGET FOR FISCAL YEAR JULY 1, 2020 TO JUNE 30, 2021

WHEREAS, the City of Calexico is a general law city that operates under the council manager form of government; and

WHEREAS, the City Council of the City of Calexico annually adopts a budget that estimates revenues and authorizes expenditures, subject to the City's existing purchasing policies and procedures, employment policies and other adopted city policies;

NOW, THEREFORE, be it resolved, determined, and ordered by the City Council of the City of Calexico:

Section 1. The fiscal year 2020-21 Budget, attached hereto as Exhibit 1, shall be the budget for the City of Calexico for the fiscal year 2020-21.

Section 2. The City Manager, or his duly appointed representative, has the authority to expend appropriated amounts subject to policies and procedures adopted by the City Council. Budget appropriations shall be controlled at the department level within the General Fund, at the fund level for other funds, and at the capital project level within the capital improvement program. The City Manager is authorized to transfer appropriations between accounts within a General Fund Department, and within other individual funds, to meet the operating needs of the City.

Section 3. A General Fund and Internal Service Fund Operating Reserve Policy is established to build and maintain a one-month reserve equal to 8% of annual operating expenditures. This reserve will provide contingency funds in the event of economic or other disruption in City operations.

Section 4. A Water and Wastewater Operating Reserve policy was established in the 2019-20 budget and continues with the 2020-21 budget. It is the City Council's policy that both the Water and the Wastewater Enterprise Funds will maintain a \$3 million operating reserve. Water and Wastewater revenues that exceed the amounts needed to maintain this operating reserve will be transferred to the respective Water and Wastewater Capital Funds for investment in their long-term capital improvement programs.

PASSED, ADOPTED and APPROVED this 3rd day of June, 2020, by the City Council of the City of Calexico.


Bill Hodge, Mayor

ATTEST:



Gabriela T. Garcia, City Clerk

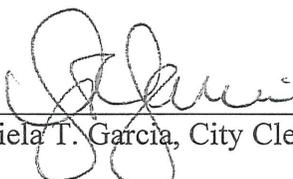
APPROVED AS TO FORM:

Carlos Campos, City Attorney

State of California)
Count of Imperial)
City of Calexico)

I, Gabriela T. Garcia, Deputy City Clerk of the City of Calexico do hereby certify the above Resolution No. 2020-32 was approved at a regular City Council meeting held on the 3rd day of June 2020, by the following roll call vote:

AYES: Hodge, Romero, Arreola-Fernandez, Reisin, Pacheco
NOES: None
ABSTAIN: None
ABSENT: None



Gabriela T. Garcia, City Clerk

SEAL

RESOLUTION NO. 2020-35

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CALEXICO ESTABLISHING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2020-21 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA CONSTITUTION

WHEREAS, Article XIII B of the California Constitution provides that the total annual appropriations subject to limitations of each governmental entity of government for the prior year adjust for changes in the cost of living or personal income and population, except as otherwise provided in Article XIII B in implementing State statutes; and,

WHEREAS, pursuant to said Article XIII B of said California Constitution, and section 7900 et seq. of the California Code, the City is required to set its appropriation limit for each fiscal year; and,

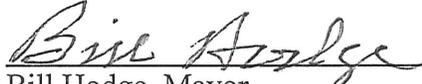
WHEREAS, the Finance Director of the City of Calexico has interpreted the technical provisions of Proposition 4 computations, performed a review and calculated the City's appropriations limit for FY 2020-21; and,

WHEREAS, based on such calculations the Acting Finance Director has determined the appropriations limit and, pursuant to Section 7910 of the California Government Code has made available to the public the documentation used in the determination of the appropriation limit;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Calexico, that the annual adjustment factors used to calculate the appropriations limit for Fiscal Year 2019-20 shall be California per capita personal income and the entire County's population growth; and

IT IS ALSO RESOLVED by the City Council of the City of Calexico that the appropriations limit for the Fiscal Year 2020-21 is hereby set at \$33,613,489. The appropriations limit is calculated in Exhibit "A" included herein and made a part of this resolution through this reference.

PASSED, APPROVED AND ADOPTED this 3rd day of June, 2020.


Bill Hodge, Mayor

ATTEST:



Gabriela T. Garcia, City Clerk

Calexico, City of
Recalculation - Gann Limit FY21
June 30, 2020

Recalculations of Gann Limit:

	Amount	Source
A. Appropriations Limit from FY 2019-2020	\$ 32,388,596	Prior Year
B. Adjustment Factors:		
1. Growth in County or County Population (Use most beneficial factor)	1.0005	State Department of Finance
2. California per Capita Personal Income Growth	1.0373	State Department of Finance
3. Adjustment Factor	1.0378	B1*B2
C. Annual Adjustment Increase	1,224,893	A * (B3 - 1)
D. Appropriations Limit FY 2020-2021	<u>\$ 33,613,489</u>	(A+C)



City-wide Budget



EXHIBIT 1 to Budget Resolution

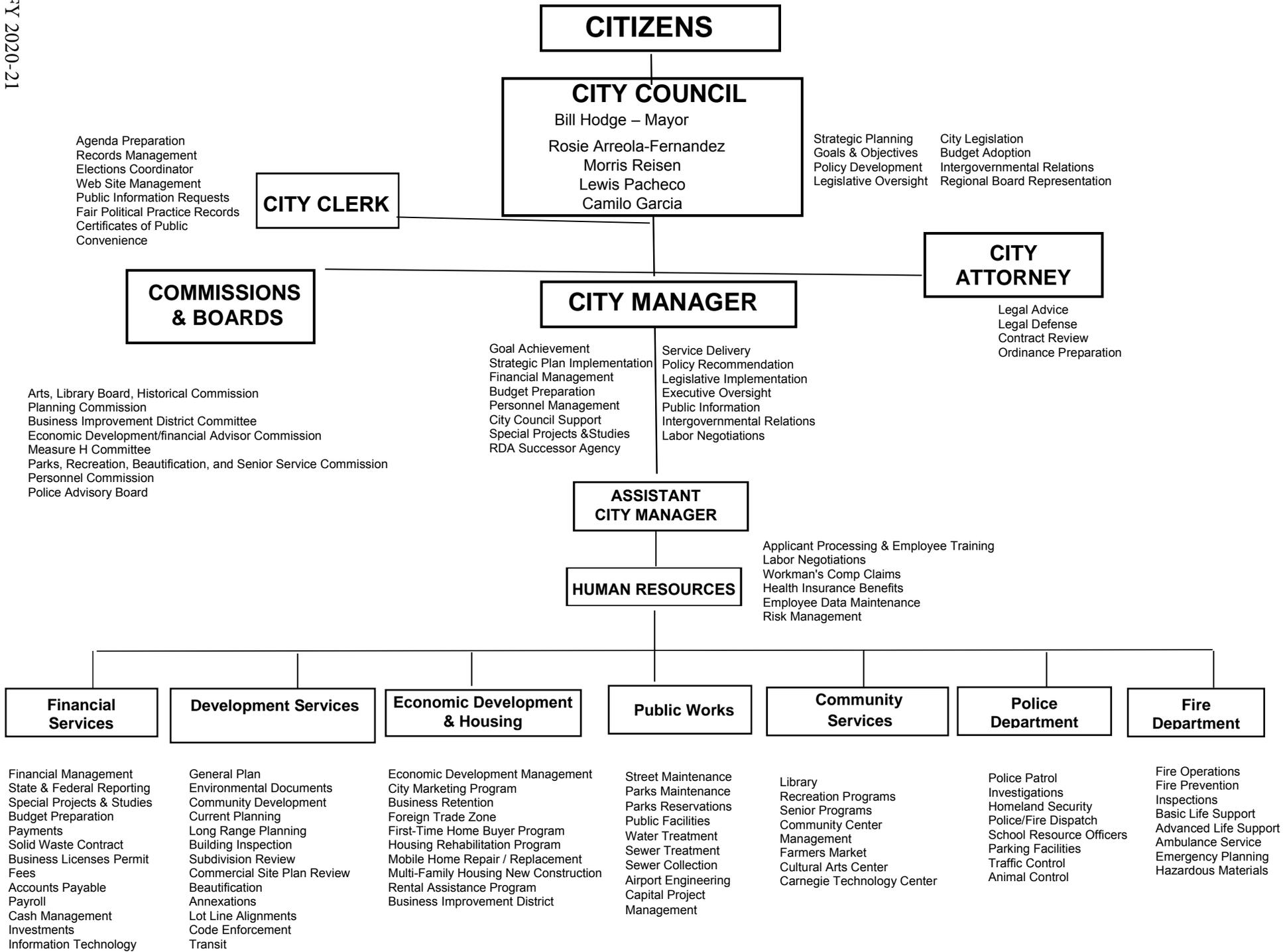
City of Calexico
2020-21 Budget (Revised)

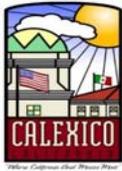
City-wide Expenditures
Summary of Expenditures by Fund

	2019-20	2020-21					
		Projection	Salaries/ Benefits	Other Operations	Capital Projects	Debt Service	Inter-fund Transfers
General Fund							
111 General Fund	\$ 16,674,001	\$ 10,623,878	\$ 2,882,196	\$ -	\$ 2,932,972	\$ -	\$ 16,439,046
120 Measure H Sales Tax	2,737,000	1,250,000				1,375,000	2,625,000
Operating Grant Funds							
221 Library Grants	33,800	-	24,635	-	-	-	24,635
222 Community Donations	87,190	-	127,174	-	-	-	127,174
231 Gas Tax	1,329,218	624,734	1,046,550	450,000	-	-	2,121,284
242 Prop 172/Public Safety Tax	140,000	140,000	-	-	-	-	140,000
243 COPS State Grant Program	140,000	140,000	-	-	-	-	140,000
246 HIDA	8,835	-	-	-	-	-	-
256/7 Cannabis/EI Portal Reimbursement	60,000	-	60,000	-	-	-	60,000
271 IVECA	134,000	-	-	-	-	-	-
281 Solid Waste	2,070,000	-	1,992,500	-	-	-	1,992,500
712 Business Imp District	65,000	-	40,000	-	-	-	40,000
Housing Funds							
802 Successor Housing	1,500	-	1,976,500	-	-	-	1,976,500
840 Fed CDBG - Program Income	6,000	-	6,000	2,100,000	-	-	2,106,000
841 Fed Home - Grant/Program Income	5,000	-	1,005,000	-	-	-	1,005,000
842/3 Local Funds	13,200	-	6,000	-	-	-	6,000
846 CalHome - Program Income	1,000	-	1,000	-	-	-	1,000
Capital Project and Debt Service Funds							
223 Art in Public Places	-	-	0	103,000	-	-	103,000
233 LTA/Measure D	520,000	-	-	2,711,613	-	-	2,711,613
234/6 Transportation Development	49,339	21,673	36,000	456,000	-	-	513,673
237 Road Maintenance Rehab	-	-	-	700,000	-	-	700,000
401 Measure H Bond Proceeds	170,600	-	-	6,564,746	-	-	6,564,746
402 Measure D Bond Proceeds	5,584,287	-	-	6,191,000	-	-	6,191,000
411 Local Capital Projects	12,541	-	-	2,196,192	-	5,634	2,201,826
412 Capital Grants	500,000	-	-	3,429,000	-	-	3,429,000
430-6 Development Impact Fees	393,000	-	-	465,000	-	-	465,000
452-64 Development Projects	9,900	-	-	2,399,209	-	-	2,399,209
474-6 New River Projects	1,000	-	-	1,999,000	-	-	1,999,000
301/2 Measure D Debt Service	1,793,350	-	4,000	-	1,790,750	-	1,794,750
310 Measure H Debt Service	1,007,000	-	8,000	-	996,000	-	1,004,000
Enterprise Funds							
513 Water Operations	7,106,000	2,660,312	2,827,525	-	-	2,203,163	7,691,000
514 Water Debt Service	1,031,000	-	7,000	-	1,028,800	-	1,035,800
515 Water Development Fees	40,000	-	-	-	-	-	-
516 Water Capital Program	670,800	-	-	9,385,000	-	-	9,385,000
522 Airport Operations	413,055	84,494	359,400	-	-	-	443,894
525 Airport Capital	150,000	-	-	112,677	-	-	112,677
544 Wastewater Operations	6,120,000	1,854,882	2,244,546	-	-	2,020,572	6,120,000
545 Wastewater Debt Service	39,000	-	-	-	41,500	-	41,500
546 Wastewater Impact Fees	30,000	-	-	-	-	-	-
547 Wastewater Capital	2,136,963	-	-	21,368,000	-	-	21,368,000
CFD/Special Districts							
261 Bravo Victoria	91,000	-	145,000	894,000	-	-	1,039,000
903 Hearthstone	723,567	-	229,647	-	789,191	-	1,018,838
904/5 Towncenter/Venezia	-	-	30,237	-	-	-	30,237
906 Gran Plaza	636,699	-	29,500	-	647,000	-	676,500
Internal Service Funds							
601/2 Active and Retire Medical	3,455,270	4,357,443	218,300	-	-	-	4,575,743
603 Workers Compensation	1,407,736	900,000	385,000	-	-	-	1,285,000
604 Unemployment Insurance	67,500	82,906	-	-	-	-	82,906
605 General Liability Insurance	1,179,866	-	677,300	-	-	-	677,300
601-5 Net Internal Charges	(6,110,372)	(5,340,349)	(1,280,600)	-	-	-	(6,620,949)
	\$ 52,734,845	\$ 17,399,974	\$ 15,088,410	\$ 61,524,437	\$ 8,226,213	\$ 5,604,369	\$ 107,843,403
		Net City-wide Budget		\$ 102,239,034			



City Organization

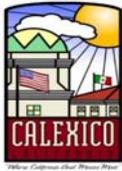




City of Calexico
2020-21 Budget (Revised)

City Organization
Full Time Staff Positions
By Fund

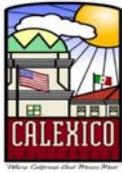
	Group	2016	2017	2018	2019	2020	2021		Notes
							Budget	Post Virus	
General Fund									
20 210 POLICE ADMINISTRATION									
POLICE CHIEF	CNTRCT	0	0	0	1	1	1		
ACTING POLICE CHIEF	CNTRCT	0	1	1	0	0	-		
COMMUNITY SERVICE OFFICER	Police	0	0	0	0	0	-		
EVIDENCE TECHNICIAN	CMEA	1	1	1	1	1	1		
EXECUTIVE ASSISTANT	CMEA	1	1	1	1	1	1		
PB SF DISPT SUPERVISOR	SPVR	1	1	1	1	1	1		
POLICE COMANDER	CNTRCT	1	0	0	0	0	-		
POLICE LIEUTENANT	M-MNG	2	2	2	1	2	2		
POLICE OFFICER	Police	2	2	8	12	11	10		
POLICE SENIOR OFFICER	Police	21	19	13	6	6	7		
POLICE SERGEANT	Police	2	2	2	5	5	5		
PUBLIC SF DISPATCHER	CMEA	7	6	6	6	6	6	1	+1 5/27/20 Contingent Revenues
RECORDS ASSISTANT	CMEA	3	2	2	2	2	2		
		41	37	37	36	36	36	1	
20 216 PARKING - TRAFFIC CONTROL									
PRKNG TRFFC SUPERVISOR	SPVR	1	1	1	1	1	1		
PARKING TRAFF OFFIC	CMEA	1	1	1	1	2	2		
PARKING CONTROL ASST	CMEA	1	1	1	1	0	-		
		3	3	3	3	3	3	-	
20 217 ANIMAL CONTROL									
ANIMAL CONTROL OFFICER	CMEA	2	2	2	2	2	2		
		2	2	2	2	2	2	-	
20 250 FIRE PROTECTION									
FIRE CHIEF	CNTRCT	1	1	1	1	1	1		
INTERN FIRE CHIEF	Fire	0	0	1	0	0	-		
EXECUTIVE ASSISTANT	CMEA	1	1	1	1	1	1		
FIRE CAPTAIN	Fire	5	6	4	4	5	5		
FIRE INSPECTOR	Fire	1	1	1	1	1	1		
FIREFIGHTER	Fire	14	11	12	13	14	15	3	+3 5/27/20 Contingent Revenues
FIREFIGHTER ENGINEER	Fire	6	6	6	6	6	5		
LIMIT TERM FIRE ENGINEER	Fire	1	1	1	0	0	-		
LMT TERM FIRE CAPTAIN	Fire	1	1	1	2	0	-		
		30	28	28	28	28	28	3	
30 310 PLANNING									
PLANNING & BUILDING SERVICE DIR	CNTRCT	0	0	0	0	0	0.5		New 2020-21
ADMINISTRATIVE ASSISTANT	CMEA	1	0	1	0	0.5	0.5		
CIVIL PLANNER	CMEA	0	0	0	0	0	-		
EXECUTIVE ASSISTANT	CMEA	1	1	1	0	0	0.5		New 2020-21
OFFICE CLERK	CMEA	0	0	0	0	1	1.0		Authorized 01/22/2020
PLANNER	CMEA	1	1	1	1	0	-		
PROJECT INSPECTOR	CMEA	1	1	1	1	0	-		
PUBLIC WORKS DIR/ENGINEER	CNTRCT	1	0	0	0	0	-		
		5	3	4	2	1.5	2.5	-	
30 330 BUILDING AND CODE ENFORCEMENT									
PLANNING & BUILDING SERVICE DIR	CNTRCT	0	0	0	0	0	0.5		New 2020-21
ADMINISTRATIVE ASSISTANT	CMEA	1	0	1	1	0.5	0.5		
BUILDING INSPECT II	CMEA	1	1	1	1	1	1.0		
BUILDING MANAGER	M-MNG	1	1	1	1	0	-		
BUILDING OFFICIAL	CMEA	0	0	0	0	0	1.0		New 2020-21
CODE ENFRMNT OFFCR	CMEA	2	2	2	1	2	1.0		5/27/20 Moved to 162 1 Code Enf.
EXECUTIVE ASSISTANT	CMEA	1	1	1	0	0	0.5		New 2020-21
SENIOR CODE ENFRMNT OFFCR	CMEA	2	0	0	1	0	-		
		8	5	6	5	3.5	4.5	-	



City of Calexico
2020-21 Budget (Revised)

City Organization
Full Time Staff Positions
By Fund

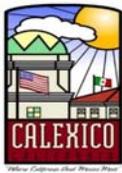
	Group	2016	2017	2018	2019	2020	2021		Notes
							Budget	Post Virus	
40 410 PUBLIC WORKS ADMINISTRATION									
PUBLIC WORKS DIRECTOR	MNG	0	0	0.3	0	0	-	-	
PUBLIC WORKS MANAGER	MNG	0.0	0.3	0.3	0.3	0.3	0.3		
ASSOCIATE CIVIL ENGINEER	CMEA	0	0	0	0	0	-	0.2	5/27/20 Contingent Revenues
ENGINEERING TECHNICIAN	CMEA	0	0	0	0	0	-		
EXECUTIVE ASSISTANT	CMEA	0	0	0	0.3	0.3	0.3		
PROJECT COORDINATOR	M-MNG	0.3	0.3	0.3	0.3	0	-	0.2	5/27/20 Contingent Revenues
PROJECT INSPECTOR	CMEA	0	0	0	0	0.3	0.3		
SUPV MAINT OPERATIONS	SPVR	1	1	1	1	1	1.0		
UTILITY SERV COORDINATOR	CMEA	1	1	1	0	0	-		
		2.3	2.7	3.0	2.0	2.0	2.0	0.4	
40 414 FLEET									
MECHANIC I - SERVICE AD LT	CMEA	2	2	2	0	0	0.3		Filled 2019-20
MECHANIC II	CMEA	1	1	1	2	0.7	0.7		
MECHANIC SERVICE ADVISOR	CMEA	0	0	0	1	0.0	0.3		
SUPERVISOR-FLEET MAINTENANCE	CMEA	1	0	0	1	0.3	0.3		
		4	3	3	4	1.0	1.7	-	
40 416 W - PARK MAINT									
PARKS MAINT CREW LEADER	CMEA	1	1	1	1	1	1.0		
LABORER	CMEA	1	0	0	0	2.0	2.0	1	+2 PT 5/27/20 Contingent Revenues
		1	1	1	1	3.0	3.0	1	
40 420 PW - FACILITIES									
BUILDING MAINT WORKER	CMEA	1	1	1	1	1	1	1	+1 5/27/20 Contingent Revenues
		1	1	1	1	1	1	1	
50 510 COMM. SVCS. - LIBRARIES									
COMMUNITY SERV DIRECTOR	MNG	1	1	1	1	1	-	-	
LIBRARY MANAGER	M-MNG	0	0	0	0	0	1		Approved 05/20/20
EXECUTIVE ASSISTANT	CMEA	1	1	1	1	1	-		Approved 05/20/20
LIBRARY ASSISTANT II	CMEA	1	1	1	1	1	1	1	+1 5/27/20 Contingent Revenues
LIBRARY TECHNICIAN	CMEA	1	1	1	0	0	1		Approved 05/20/20
REFERENCE LIBRARIAN	M-MNG	2	2	2	2	2	1		Approved 05/20/20
CUSTODIAN		0	0	0	0	0	-	1	+1 5/27/20 Contingent Revenues
		6	6	6	5	5	4	2	
50 520 RECREATION									
RECREATION MANAGER	CMEA	0	0	0	0	0	1		
ADMINISTRATIVE ASST	CMEA	1	1	1	1	1	1		
CMNTY SPORT COORD	CMEA	1	1	1	1	1	1		
COMMUNITY REC COORD	CMEA	1	1	1	1	1	1		
SENIOR CITZ PRG COOR	CMEA	1	1	1	0	0	-		
		4	4	4	3	3	4	-	
50 525 CULTURAL ARTS CENTER									
PT OFFICE ASSISTANT	CMEA	0	0	0	0	0.5	0.5	-	Approved 05/20/20
		0	0	0	0	0.5	0.5	-	
60 601 HOUSING ADMINISTRATION									
HOUSING MANAGER	MNG	1	0	0	0	0	0		
HSG. ECON DEV DIRECTOR	MNG	0	1	1	0	0	0		
ASST. C MNG/HSG. ECON DEV DIR	CNTRCT	0	0	0	1	0.5	0.5		
GRANTS MANAGER	MNG	1	1	0	0	0	0		
HOUSING REHAB INSPECTOR	CMEA	1	1	1	1	1	1		
HOUSING SPECIALIST	CMEA	1	1	1	1	1	1		
		3	4	3	3	2.5	2.5	-	
10 110 CITY COUNCIL									
COUNCIL MEMBER	EO	5	5	5	5	5	5		
CITY CLERK	EO	0	0	0	1	0	0		
		5	5	5	6	5	5	-	
10 140 CITY ATTORNEY									
CITY ATTORNEY	CNTRCT	0	0	0	0	0	0		
		0	0	0	0	0	0	-	
10 150 CITY MANAGER									



**City of Calexico
2020-21 Budget (Revised)**

**City Organization
Full Time Staff Positions
By Fund**

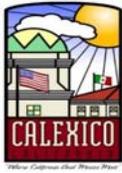
		2021							
		2016	2017	2018	2019	2020	Budget	Post Virus	Notes
	CITY MANAGER	CNTRCT	1	1	1	1	1	1.0	
	ASST. C MNG/RHSG. ECON DEV DIR	CNTRCT	0	0	0	1	0.5	0.5	
	ADMINISTRATIVE ASSISTANT	CMEA	1	0	0	0	0	-	
	CITY CLERK	CNTRCT	1	0	0	0	1	1.0	
	EXECUTIVE ASSISTANT	UNREP	2	2	2	1	1	1.0	
	H R RISK MNGM TECHNICIAN	UNREP	2	2	2	1	2	2.0	Authorized 01/22/2020
	HR ANALYST	UNREP	0	0	0	0	0	-	
	HR RISK MNGM MANAGER	MNG	0	0	1	1	1	1.0	
			7	5	6	5	6.5	6.5	-
10	160 FINANCE								
	FINANCE DIRECTOR	CNTRCT	0	1	1	1.0	0	-	
	FINANCE DIRECTOR/TREASURER	CNTRCT	1	0	0	-	1	1	
	FINANCE MANAGER	MNG	0	1	1	1	1	1	
	ACCOUNTANT	CMEA	0	0	0	1	1	1	
	ACCOUNTING ASST I	CMEA	0	0	1	2	2	2	
	ADMINISTRATIVE ASSISTANT	CMEA	1	2	2	1	1	1	
	EXECUTIVE ASSISTANT	CMEA	1	1	1	1	1	1	
	PAYROLL TECHNICIAN	UNREP	1	1	1	0	0	1	Reclass from Records Asst
	RECORDS ASSISTANT	CMEA	0	1	1	1	1	-	Reclass to Payroll
			4	7	8	8	8	8	-
10	162 CUSTOMER SERVICE								
	CODE ENFRMNT OFFCR	CMEA	0	0	0	0	0	0.6	5/22/20 Move from 330; .4 to Water/Wastewater
	ACCOUNTING ASST I	CMEA	0.1	0.1	0.2	0.2	0.2	0.2	
	REVENUE OFFICER		0	0	0	0	0.0	0.2	
			0.1	0.1	0.2	0.2	0.2	1.0	0.0
111 - GENERAL FUND			126.4	116.8	120.2	114.2	111.7	115.9	8.4
HUTA / Gas Tax									
40 413 STREETS									
	CREW LEADER	CMEA	0	1	1	1	1	1	
	ELECTRICIAN/HVAC TEC	CMEA	0	0	0	0	1	1	
	HEAVY EQUIP OPERATOR	CMEA	1	1	1	1	1	1	
	LABORER	CMEA	2	1	1	1	5	5	
	STREET PAINTER	CMEA	1	1	1	1	1	1	
			4	4	4	4	9	9	-
231 - HUTA / GAS TAX			4	4	4	4	9	9	-
236 - TDA Art 8e(Bus/Shelters)									
83 830 TDA									
	UTILITY SERVICE COORDINATOR	CMEA	0	0	0	0.2	0.2	0.2	
			0	0	0	0.2	0.2	0.2	-
236 - TDA Art 8e(Bus/Shelters)			0	0	0	0.2	0.2	0.2	-



City of Calexico
2020-21 Budget (Revised)

City Organization
Full Time Staff Positions
By Fund

	Group	2016	2017	2018	2019	2020	2021		Notes
							Budget	Post Virus	
Water Fund									
81 811 WATER ADMINISTRATION									
PUBLIC WORKS MANAGER	MNG	0	0.3	0.3	0.3	0.3	0.33		
ACCOUNTING ASST I	CMEA	0.5	0.5	0.9	0.9	0.9	0.90		
ASSOCIATE CIVIL ENGINEER	CMEA	0	0	0	0	0	-	0.40	5/27/20 Contingent Revenues
CODE ENFORCEMENT	CMEA	0	0	0	0	0.0	0.20		
CREW LEADER	CMEA	0	0	0	1	1	1.00		
ENGINEERING TECHNICIAN	CMEA	0	0	0	0	0.5	-		Moved to Treatment Plan
EXECUTIVE ASSISTANT	CMEA	0	0	0	0.3	0.3	0.33		
MECHANIC I / SERVICE ADVISOR	CMEA	0	0	0	0	0	0.33		Filled 2019-20
MECHANIC I / SERVICE AD - LT	CMEA	0	0	0	0	0	0.33		Filled 2019-20
MECHANIC II	CMEA	0	0	0	0	0.7	0.66		
PROJECT COORDINATOR	M-MNG	0.3	0.3	0.3	0.3	0	-	0.40	5/27/20 Contingent Revenues
PROJECT INSPECTOR	CMEA	0	0	0	0	0.3	0.33		
PUBLIC WORKS DIRECTOR	MNG	0	0	0.3	0	0	-		
REVENUE OFFICER	CMEA	0	0	0	1	1	0.40		
SUPERVISOR-FLEET MAINTENANCE	SPVR	0	0	0	0	0.3	0.33		
		0.8	1.1	1.9	3.9	5.4	4.81	0.80	
81 813 WATER TREATMENT PLANT									
CHIEF W P O TREATMENT	SPVR	1	1	1	0	0	1		
ELECTRICIAN	CMEA	0	0	0	1	0	-		
ENGINEERING TECHNICIAN	CMEA	0	0	0	0	0	0.5		Moved from Admin
LABORER	CMEA	0	0	0	4	4	4.0		
COLL SYS MAINT OP - LT	OP	0	0	0	0	0	1.0		
W T P OPERATOR III	OP	5	5	5	5	5	4.0		
W T P LEAD OP	OP	0	0	0	0	1	1.0		
WATER SYSTEM SUPERVISOR	SPVR	0	0	0	1	1	1.0		
		6	6	6	11	11.0	12.5	-	
81 814 WATER DISTRIBUTION SYSTEM									
CHIEF W P O DISTRIBUTION	SPVR	1	1	1	0	0	-		
CHIEF W P O DIST SUPERVISOR	SPVR	0	0	0	1	0	-		
IT MANAGER	MID-MNG	0	0	0	1	1	1		
LABORER	CMEA	2	0	0	4	0	-		
LEAD WATER DIST OPERATOR	OP	0	0	0	0	0	-		
WATER DISTRB OPERATOR I	OP	3	2	2	2	2	2		
WATER DISTRB OPERATOR II	OP	3	0	0	1	2	2		
WATER DISTRB OPERATOR III	OP	3	0	0	1	0	-		
WATER METERS	CMEA	0	2	2	1	1	1		
		12	5	5	11	6	6		
513 - WATER OPERATIONS		18.8	12.1	12.9	25.9	22.4	23.3	0.8	
Airport									
83 830 AIRPORT									
UTILITY SERVICE COORDINATOR	CMEA	0	0	0	0.8	0.8	0.8		
FUEL LINEMAN	CMEA	0	0	0	0	0.0	-	1.0	5/27/20 Contingent Revenues
		0	0	0	0.8	0.8	0.8	1.0	
522 - AIRPORT		0	0	0	0.8	0.8	0.8	1.0	



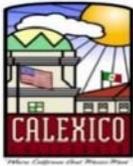
**City of Calexico
2020-21 Budget (Revised)**

**City Organization
Full Time Staff Positions
By Fund**

	Group	2016	2017	2018	2019	2020	2021		Notes
							Budget	Post Virus	
Wastewater Fund									
82 821 WASTEWATER ADMINISTRATION									
PUBLIC WORKS MANAGER	MNG	0	0.3	0.3	0.3	0.3	0.3		
ACCOUNTING ASST I	CMEA	0.5	0.5	0.9	0.9	0.9	0.9		
ASSOCIATE CIVIL ENGINEER	CMEA	0	0	0	0	0.0	-	0.4	5/27/20 Contingent Revenues
CODE ENFORMENT	MNG	0	0	-	0	0	0.2		
ENGINEERING TECHNICIAN	CMEA	0	0	0	0	0.5	-		Moved to Treatment Plan
EXECUTIVE ASSISTANT	CMEA	0	0	1	0.3	0.3	0.3		
MECHANIC I / SERVICE ADVISOR	CMEA	0	0	0	0	0	0.3		Filled 2019-20
MECHANIC I / SERVICE ADVISOR	CMEA	0	0	0	0	0	0.3		Filled 2019-20
MECHANIC II	CMEA	0	0	0	0	0.7	0.7		
PROJECT COORDINATOR	M-MNG	0.3	0.3	0.3	0.3	0	-	0.4	5/27/20 Contingent Revenues
PROJECT INSPECTOR	CMEA	0	0	0	0	0.3	0.3		
PUBLIC WORKS DIRECTOR	MNG	0	0	0.3	0	0	-		
REVENUE OFFICER	MNG	0	-	-	-	-	0.4		
SUPERVISOR-FLEET MAINTENANCE	SPVR	0	0	0	0	0.3	0.3		
		0.8	1.1	2.9	1.9	3.4	3.8	0.8	
82 823 WASTEWATER TREATMENT PLANT									
W W T P SYSTEM SUPERVISOR	SPVR	1	1	1	1	1	1.0	-	
ENGINEERING TECHNICIAN	CMEA	0	0	0	0	0	0.5		Moved from Admin
LABORATORY TECHNICA	OP	1	1	1	1	1	1.0		
LABORER	CMEA	1	1	1	3	1	1.0		
W T P MAINT WORKER	CMEA		0	0	1	1	1.0		
W W T P OPERATOR II	OP	2	2	2	2	3	3.0		
W W T P OPERATOR III	SPVR	1	1	1	1	1	1.0		
		6	6	6	9	8	8.5	-	
82 824 WASTEWATER COLLECTION SYSTEM									
CHIEF W W T P OPERATOR	SPVR	1	1	1	0	0	-		
COLL SYS MAINT OPERATOR	OP	2	2	2	2	3	2		
ELECTRICIAN HVAC TEC	CMEA	1	1	1	1	1	1		
LABORER	CMEA	0	0	0	3	0	-		
WW SYSTEM SUPERVISOR	SPVR	0	0	0	1	0	-		
		4	4	4	7	4	3	-	
544 - WASTEWATER OPERATIONS		10.8	11.1	12.9	17.9	15.4	15.3	0.8	
TOTAL		160.0	144.0	150.0	163.0	159.5	164.5	11.0	



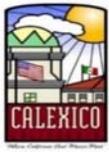
General and Measure H Funds



**City of Calexico
2020-21 Budget (Revised)**

**General Fund
Fund Balance Projection**

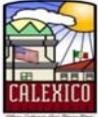
	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>		Notes
	Actual	Projection	Budget	Post-Virus Additions	
Annual Activity					
Revenues					
Property Tax	\$ 5,424,571	\$ 5,725,800	\$ 5,862,516	\$ -	
Sales Tax	4,334,264	4,450,000	4,300,000	250,000	
Other General Revenues	2,325,203	2,328,879	2,588,570	500,000	
Program Revenues	3,545,627	3,314,960	3,314,960	143,000	
Measure H Transfer	664,697	482,000	373,000	100,000	
One-time Revenues	600,000	103,500	-	362,000	
	16,894,360	16,405,139	16,439,046	1,355,000	
Expenditures					
Salaries and Benefits					
Gross salary and benefits	10,337,414	10,625,288	12,210,583	596,209	
Vacancy Assumption	-	-	(508,000)	-	
Measure H Reimbursement	(1,250,000)	(1,250,000)	(1,250,000)	-	
Grant/Other Reimbursements	(400,912)	(291,834)	(336,706)	-	
	8,686,502	9,083,455	10,623,878	596,209	
Operating Costs					
Operating Costs	4,017,799	3,621,899	3,689,347	538,791	
General Liability Insurance	796,274	441,900	453,838	-	
Contribution to CFD 2013	298,909	382,000	382,000	-	
Indirect Cost Allocation	(716,197)	(1,004,721)	(1,134,988)	-	
	4,396,785	3,441,077	2,882,196	538,791	
Capital and Debt Service					
Capital Outlay	25,684	38,000	-	52,500	
Debt Service - Wastewater Loan	742,554	1,470,549	-	-	
Debt Service - JPIA Retrospective	633,780	633,778	443,688	-	
Debt Service - Leases	7,863	26,459	26,459	167,500	
CalPERS - Unfunded Liability	1,087,335	1,363,373	1,565,584	-	
Retiree Medical - Benefit Payments	503,014	617,309	797,241	-	
Retiree Medical - Amortize Liability	-	-	100,000	-	
	3,000,231	4,149,469	2,932,972	220,000	
Total Expenditures	16,083,518	16,674,001	16,439,046	1,355,000	
Net Annual Operating Results	\$ 810,842	\$ (268,862)	\$ 0	\$ 0	
Fund Balance					
Beginning Working Capital Reserve	\$ 367,148	\$ 1,177,990	\$ 909,128	909,128	
Annual Operating Results	810,842	(268,862)	0	0	
Ending Working Capital Reserve	\$ 1,177,990	\$ 909,128	\$ 909,128	\$ 909,129	
% Annual Expenditures	7%	5%	5.5%	5.1%	
Long-term Wastewater Advance	(1,441,715)	-	-		One Month Reserve Target
Total Fund Balance	\$ (263,724)	\$ 909,128	\$ 909,128	\$ 1,389,500	
% Annual Expenditures	-2%	5.5%	5.5%	8%	



**City of Calexico
2020-21 Budget (Revised)**

**General Fund
Five Year Projection**

	<u>2020-21</u>		<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>	<u>Assumptions</u>
	<u>Budget</u>	<u>Post-Virus Additions</u>	<u>Projection</u>	<u>Projection</u>	<u>Projection</u>	<u>Projection</u>	
Annual Activity							
Revenues							
Property Tax	\$ 5,862,516	\$ -	\$ 5,966,266	\$ 6,072,092	\$ 6,239,033	\$ 6,349,134	One-year virus/ recession contraction, then back to 2018-19 or 2019-20 levels
Sales Tax	4,300,000	250,000	4,550,000	4,641,000	4,733,820	4,828,496	
Other General Revenues	2,588,570	500,000	3,232,236	3,332,061	3,432,882	3,509,720	\$500K /year Cannabis
Program Revenues	3,314,960	143,000	3,598,163	3,670,126	3,743,529	3,818,399	
Measure H Transfer	373,000	100,000	482,000	491,640	501,473	511,502	Sale of City Property New Development to sustain proposed costs. % vs Prior Year
One-time Revenues		362,000	838,000				
New Development				600,000	720,000	840,000	
	16,439,046	1,355,000	18,666,666	18,806,919	19,370,738	19,857,252	
			14%	1%	3%	3%	
Expenditures							
Salaries and Benefits							
Gross salary and benefits	11,702,583	596,209	12,544,768	12,795,663	13,051,576	13,312,608	2% CPI factor
			2%	2%	2%	2%	
Measure H Reimbursement	(1,250,000)	-	(1,250,000)	(1,250,000)	(1,250,000)	(1,250,000)	
Grant/Other Reimbursements	(336,706)	-	(336,706)	(336,706)	(336,706)	(336,706)	
	10,115,878	596,209	10,958,062	11,208,958	11,464,871	11,725,902	
Operating Costs							
Operating Costs	3,689,347	538,791	4,312,701	4,398,955	4,486,934	4,576,673	2% CPI factor
General Liability Insurance	453,838	-	462,914	472,173	481,616	491,248	
Contribution to CFD 2013	382,000	-	389,640	397,433	405,381	413,489	
Indirect Cost Allocation	(1,134,988)	-	(1,157,688)	(1,180,842)	(1,204,458)	(1,228,548)	
	3,390,196	538,791	4,007,567	4,087,719	4,169,473	4,252,862	
Capital and Debt Service							
Capital	-	52,500	195,000	195,000	195,000	130,000	Police Vehicles
Debt Service - JPIA Retrospective	443,688	-	-	-	-	-	
Debt Service - Leases	26,459	167,500	193,959	193,959	193,959	193,959	
CalPERS - Unfunded Liability	1,565,584	-	1,805,406	2,002,880	2,118,790	2,240,744	Actuary 2018
Retiree Medical - Benefit Payments	797,241	-	811,126	889,164	955,652	1,023,882	Actuary 2019
Retiree Medical - Unfunded Liability	100,000	-	100,000	210,859	230,938	251,016	
	2,932,972	220,000	3,105,491	3,491,862	3,694,338	3,839,601	
Total Expenditures	16,439,046	1,355,000	18,071,120	18,788,538	19,328,682	19,818,366	
% Annual Growth			10%	4%	3%	3%	
Net Annual Operating Results	\$ 0	0	\$ 595,545	\$ 18,381	\$ 42,055	\$ 38,887	
Fund Balance							
Beginning Working Capital Reserve	\$ 909,128	\$ 909,128	\$ 909,129	\$ 1,504,674	\$ 1,523,055	\$ 1,565,110	
Annual Operating Results	0	0	595,545	18,381	42,055	38,887	
Ending Working Capital Reserve	\$ 909,128	\$ 909,129	\$ 1,504,674	\$ 1,523,055	\$ 1,565,110	\$ 1,603,997	One Month Reserve
% Annual Expenditures	5.5%	5.1%	8%	8%	8%	8%	8% Target

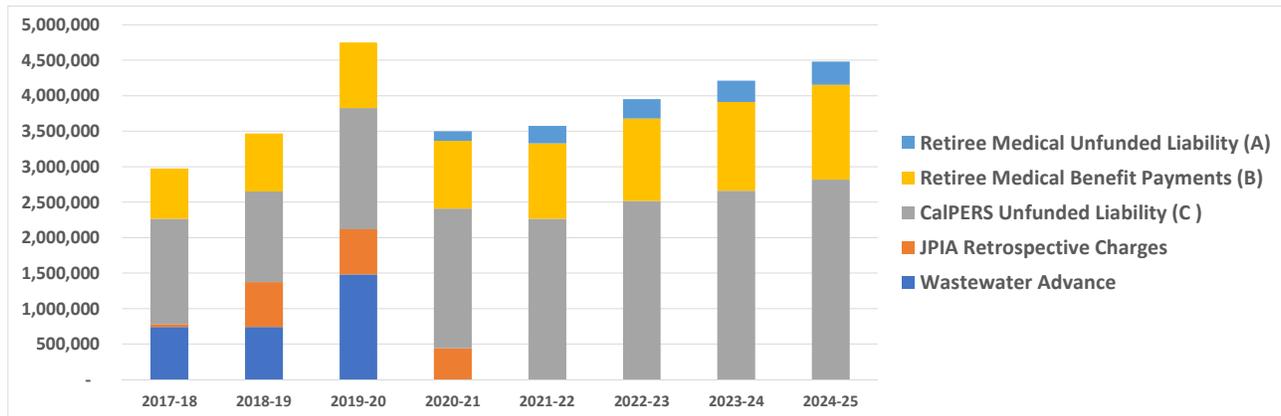


Notes

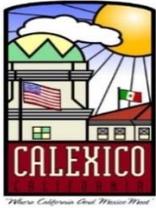
This chart includes annual payments for employee benefits and other operating costs that were earned/incurred in prior fiscal years.
The chart excludes payments on capital project bonds (Measure H, Measure D, Water).
The 2020-21 budget starts installment payments for Retiree Medical Unfunded Liability.
An actuary report has been requested to provide amortization options for City Council consideration.

Sources

- (A) Retiree Medical Unfunded Liability - for Discussion and Policy Development
- (B) Retiree Medical Benefit Payments - June 2019 Actuary report
- (C) CalPERS - June 2018 actuary valuation report (report date July 2019)

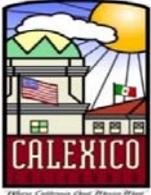


Obligations	Balance	Annual Payments - All Funds							
		2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Wastewater Advance	-	742,554	742,554	1,485,108	-	-	-	-	-
JPIA Retrospective Charges	-	43,404	633,780	633,778	443,688	-	-	-	-
CalPERS Unfunded Liability (C)	28,649,003	1,479,796	1,279,040	1,711,363	1,966,231	2,268,550	2,518,560	2,664,170	2,817,980
Retiree Medical Benefit Payments (B)	-	708,773	812,865	921,354	956,864	1,060,148	1,162,144	1,249,044	1,338,222
Retiree Medical Unfunded Liability (A)	33,093,033	-	-	-	135,000	250,000	275,000	300,000	325,000
	61,742,036	2,974,527	3,468,239	4,751,603	3,501,783	3,578,698	3,955,704	4,213,214	4,481,202



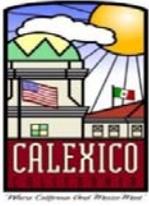
**General Fund
Revenues**

	<u>2017-18</u>	<u>2018-29</u>	<u>2019-20</u>	<u>Change</u>	<u>2020-21</u>	<u>Notes</u>
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>		<u>Budget</u>	
General Revenues						
Property Tax						
Property tax	\$ 1,814,016	\$ 1,957,997	\$ 2,040,800	\$ 40,816	\$ 2,081,616	
Property Tax in lieu of MVLF	2,922,620	2,984,974	3,045,000	60,900	3,105,900	
Residual Tax Increment	448,966	481,600	600,000	75,000	675,000	SA Bond Refinance
Residual - Land Sale	-	-	40,000	(40,000)	-	
	<u>5,185,603</u>	<u>5,424,571</u>	<u>5,725,800</u>	<u>136,716</u>	<u>5,862,516</u>	
Sales Tax						
	<u>4,633,470</u>	<u>4,334,264</u>	<u>4,450,000</u>	<u>(150,000)</u>	<u>4,300,000</u>	YTD Trend
Business License						
Business License	765,757	771,423	723,100	-	723,100	Virus Impact
Cannabis	-	2,249	20,000	130,000	150,000	Virus Impact
	<u>765,757</u>	<u>773,671</u>	<u>743,100</u>	<u>130,000</u>	<u>873,100</u>	
Franchise Fees						
PGE/Cable/Other	317,962	265,509	258,779	60,000	318,779	
Solid Waste	412,763	440,281	440,000	-	440,000	
	<u>730,725</u>	<u>705,790</u>	<u>698,779</u>	<u>60,000</u>	<u>758,779</u>	
Other Taxes						
Transient Tax	306,478	333,781	278,571	-	278,571	Merge IVECA into
30% To IVECA Fund	(91,944)	(100,134)	(83,571)	83,571	-	General Fund
RI Prop Trns Tx	25,785	56,094	55,000	-	55,000	
Hsg Ath In Lieu	55,718	66,035	66,000	-	66,000	
	<u>296,038</u>	<u>355,776</u>	<u>316,000</u>	<u>83,571</u>	<u>399,571</u>	
Money and Property						
Invest Earnings	15,452	(39,315)	-	-	-	
Rents And Concessions	217,887	198,363	245,000	-	245,000	Consulate
Water/Wastewater Leases	-	300,000	306,000	6,120	312,120	
	<u>233,339</u>	<u>459,047</u>	<u>551,000</u>	<u>6,120</u>	<u>557,120</u>	
Other Miscellaneous Revenue						
State VLF	-	19,776	20,000	(20,000)	-	
Misc Income	5,434	11,143	-	-	-	
Sale of Assets	-	-	103,500	(103,500)	-	
	<u>5,434</u>	<u>30,919</u>	<u>123,500</u>	<u>(123,500)</u>	<u>-</u>	
Subtotal, General Revenues	<u>11,850,366</u>	<u>12,084,037</u>	<u>12,608,179</u>	<u>142,907</u>	<u>12,751,086</u>	
		-	-		-	
Program Revenues						
Police						
Vehicle Code Fines	32,542	21,515	15,000	-	15,000	Virus Impact
Alarm Permits	2,087	1,061	10,000	-	10,000	
SRO Program	38,462	84,542	65,000	-	65,000	
Special Service /Misc Revenue	58,449	52,233	50,000	-	50,000	
Towing Fees	52,040	65,230	60,000	-	60,000	
Livescan	33,532	38,160	30,000	-	30,000	
Post	-	3,285	20,000	-	20,000	
Assessment District 2005-01	-	115,552	118,647	-	118,647	
Prkg Mtrs/Lots	336,166	318,875	251,000	-	251,000	
Traffic Control Grant	150,000	150,000	150,000	-	150,000	
Parking Citations	235,268	262,316	200,000	-	200,000	
Misc Fees/Services	25,628	8,792	-	-	-	
Animal Licenses/Control	13,263	11,643	8,600	-	8,600	
	<u>977,437</u>	<u>1,133,205</u>	<u>978,247</u>	<u>-</u>	<u>978,247</u>	



General Fund
Revenues

	2017-18		2019-20	Change	2020-21	Notes
	Actual	Actual	Projected		Budget	
Continued						
Fire						
Ambulance Fees	617,778	657,912	725,000	-	725,000	
Fire Prevention	281,967	342,932	275,000	-	275,000	Virus Impact
Fire Late And Other Fees	18,543	9,924	33,000	-	33,000	
Operating Grant - Heffernan	-	-	-	-	-	
	918,288	1,010,768	1,033,000	-	1,033,000	
Community Development						
Planning/Building						
Building permits	134,762	340,846	325,000	-	325,000	
Mechanical permits	28,299	73,358	65,000	-	65,000	
Plumbing permits	13,793	41,934	30,000	-	30,000	
Electrical permits	52,233	96,232	80,000	-	80,000	
Other permits	20,452	82,808	85,000	-	85,000	
Plan Chec Fees	96,994	82,111	85,000	-	85,000	
Code Enforcement	5,975	4,775	3,000	-	3,000	
Engineering						
Encroachment Permits	41,014	80,476	85,000	-	85,000	
Plan Check Fees	2,843	-	-	-	-	
Other Fees	80,228	-	-	-	-	
Plan Check Fees	-	108,383	115,000	-	115,000	
Inspection fees	153,638	100,106	110,000	-	110,000	
Book. maps and publications	190	61	-	-	-	
	630,421	1,011,090	983,000	-	983,000	
Public Works						
State Highway Maintenance	42,414	42,414	42,000	-	42,000	
	-	-	-	-	-	
	42,414	42,414	42,000	-	42,000	
Parks, Recreation, and Library						
Recreation program fees	52,556	52,474	28,258	-	28,258	Virus Impact
Library fines and penalties	4,487	3,859	4,091	-	4,091	
Community Center activities	25,699	46,315	22,004	-	22,004	
Parks activities and events	1,715	-	13,161	-	13,161	
Leases	11,000	13,200	12,000	-	12,000	
	95,457	115,848	79,513	-	79,513	
Administration/Other						
Successor Agency Admin Fee	187,991	215,233	180,000	-	180,000	
Special District Admin Fee	16,635	17,068	16,000	-	16,000	
CDCAC	-	-	3,200	-	3,200	Virus Impact
Subtotal, Program Revenues	2,868,642	3,545,627	3,314,960	-	3,314,960	
Interfund Transfers						
Measure H	645,373	664,697	482,000	(109,000)	373,000	YTD Trend
Solid Waste	-	600,000	-	-	-	
Other	-	-	-	-	-	
	645,373	1,264,697	482,000	(109,000)	373,000	
Total General Fund Revenues	\$15,364,381	\$16,894,360	\$16,405,139	\$ 33,907	\$16,439,046	
				0		



**City of Calexico
2020-21 Budget (Revised)**

**General Fund
Expenditure Summary**

	2018-19	2019-20	Change	2020-21	
	Actual	Projection		Budget	Post-Virus Additions
General Fund in Total					
Salaries and Benefits					
Salary and Benefits	\$ 10,337,414	\$ 10,625,288	\$ 1,585,295	\$ 12,210,583	\$ 596,209
Vacancy Assumption	-	-	(508,000)	(508,000)	-
Reimbursement - Measure H	(1,250,000)	(1,250,000)	-	(1,250,000)	-
Reimbursement - Grant Funds	(400,912)	(291,834)	(44,872)	(336,706)	-
	8,686,502	9,083,455	1,032,423	10,115,878	596,209
Operating Costs					
Materials/Supplies	716,265	800,954	(56,924)	744,030	157,500
Repairs/Maintenance	317,269	319,079	63,571	382,650	277,000
Contracts/Professional Services	2,611,184	2,007,549	93,325	2,100,874	53,900
General Liability Insurance	796,274	441,900	11,938	453,838	-
Administration/Office Costs	349,150	424,888	17,905	442,793	20,391
Cultural Arts Center	-	19,000	-	19,000	30,000
Contribution to CFD 2013-1	298,909	382,000	-	382,000	-
Transfers Out to IVECA Fund	23,932	50,429	(50,429)	-	-
Cost Allocation	(716,197)	(1,004,721)	(130,267)	(1,134,988)	-
	4,396,785	3,441,077	(50,880)	3,390,196	538,791
Capital and Debt Service					
Capital Outlay	25,684	38,000	(38,000)	-	52,500
Debt Service - Wastewater Loan	742,554	1,470,549	(1,470,549)	-	-
Debt Service - JPIA	633,780	633,778	(190,090)	443,688	-
Debt Service - Leases	7,863	26,459	-	26,459	167,500
Pension - Unfunded Liability	1,087,335	1,363,373	202,210	1,565,584	-
Retiree Medical - Benefits	503,014	617,309	179,932	797,241	-
Retiree Medical - Unfunded	-	-	100,000	100,000	-
	3,000,231	4,149,469	(1,216,497)	2,932,972	220,000
	<u>\$ 16,083,518</u>	<u>\$ 16,674,001</u>	<u>\$ (234,955)</u>	<u>\$ 16,439,046</u>	<u>1,355,000</u>
	-	-	(0)	-	-

Detail by Department

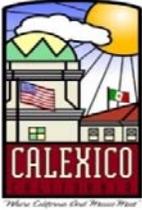
Police					
Salaries and Benefits	\$ 3,387,782	\$ 3,619,336	\$ 505,707	\$ 4,125,043	64,999
Reimbursement - Measure H	(850,000)	(850,000)	-	(850,000)	-
Reimbursement - Grant Funds	(264,324)	(170,000)	(40,000)	(210,000)	-
Reimbursement - Dispatch	(219,477)	(204,000)	(15,730)	(219,730)	-
Pension - Unfunded Liability	417,105	467,986	129,423	597,409	-
Materials/Supplies	166,409	175,700	-	175,700	84,000
Repairs/Maintenance	159,096	135,400	39,100	174,500	58,000
Contracts/Professional Services	557,498	533,548	105,520	639,068	-
General Liability Insurance	421,150	91,788	(4,357)	87,430	-
Administration/Office Costs	102,007	126,800	380	127,180	-
Capital Outlay	-	-	-	-	-
Debt Service - Leases	-	-	-	-	48,750
	<u>3,877,246</u>	<u>3,926,558</u>	<u>720,042</u>	<u>4,646,600</u>	<u>255,749</u>
	-	-	-	-	-



**City of Calexico
2020-21 Budget (Revised)**

**General Fund
Expenditures by Department**

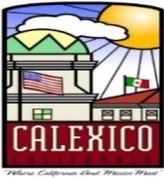
	2018-19	2019-20	Change	2020-21		Notes
	Actual	Projection		Budget	Post-Virus Additions	
Traffic Control/Parking						
Salaries and Benefits	166,625	222,310	32,584	254,894	-	
Pension - Unfunded Liability	16,785	30,390	(6,167)	24,223	-	
Materials/Supplies	65,297	59,150	-	59,150	-	
Repairs/Maintenance	8,118	7,250	-	7,250	-	
Contracts/Professional Services	418,164	185,199	(48,541)	136,658	-	
General Liability Insurance	8,850	7,649	(363)	7,286	-	
Administration/Office Costs	13,795	13,500	-	13,500	-	
Capital Outlay	834	0	-	0	-	
Debt Service - Vehicle leases	7,863	26,459	-	26,459	-	
	<u>706,331</u>	<u>551,907</u>	<u>(22,487)</u>	<u>529,420</u>	-	
Animal Control	-	-	-	-	-	
Salaries and Benefits	150,736	142,732	(262)	142,470	-	
Pension - Unfunded Liability	11,190	15,195	954	16,149	-	
Materials/Supplies	11,758	21,000	-	21,000	-	
Repairs/Maintenance	588	2,250	-	2,250	-	
Contracts/Professional Services	3,237	5,200	-	5,200	-	
General Liability Insurance	5,900	5,099	(242)	4,857	-	
Administration/Office Costs	324	1,650	-	1,650	-	
Capital Outlay	-	-	-	-	-	
Debt Service - Leases	-	-	-	-	18,750	
	<u>183,733</u>	<u>193,126</u>	<u>450</u>	<u>193,576</u>	<u>18,750</u>	
Fire	-	-	-	-	-	
Salaries and Benefits	3,352,485	3,117,288	213,365	3,330,654	238,126	
Reimbursement - Measure H	(400,000)	(400,000)	-	(400,000)	-	
Reimbursement - Grant Funds	(91,146)	(70,000)	-	(70,000)	-	
Reimbursement - Dispatch	219,477	204,000	15,730	219,730	-	
Pension - Unfunded Liability	389,414	536,813	20,541	557,353	-	
Materials/Supplies	189,744	219,600	-30,400	189,200	31,000	
Repairs/Maintenance	72,684	44,500	18,500	63,000	90,000	
Contracts/Professional Services	146,806	153,525	-8,600	144,925	-	
General Liability Insurance	82,600	71,390	-3,389	68,001	-	
Administration/Office Costs	25,931	26,600	20,500	47,100	20,000	
Capital Outlay	7,735	-	0	-	-	
Debt Service - Lease	-	-	0	-	58,500	
	<u>3,995,730</u>	<u>3,903,717</u>	<u>246,247</u>	<u>4,149,964</u>	<u>437,626</u>	
Community Development	-	-	-	-	-	
Salaries and Benefits	640,327	375,167	307,692	682,859	-	New FTEs - Director,
Pension - Unfunded Liability	39,165	30,390	26,130	56,520	-	Building Official,
Materials/Supplies	21,268	29,250	3,150	32,400	-	Exec Secretary
Repairs/Maintenance	4,154	6,650	3,500	10,150	-	
Contracts/Professional Services	221,939	107,225	(15,750)	91,475	-	
General Liability Insurance	23,600	10,199	6,802	17,000	-	
Administration/Office Costs	14,935	40,500	1,000	41,500	-	
Capital Outlay	-	8,000	(8,000)	-	-	
	<u>965,388</u>	<u>607,381</u>	<u>324,524</u>	<u>931,905</u>	-	
	-	-	-	-	-	



**City of Calexico
2020-21 Budget (Revised)**

**General Fund
Expenditures by Department**

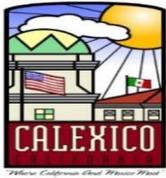
	2018-19	2019-20	Change	2020-21		Notes
	Actual	Projection		Budget	Post-Virus Additions	
Public Works						
Salaries and Benefits	452,550	552,071	130,910	682,982	181,800	
Reimbursement - Grant Funds	(45,442)	(51,834)	(4,872)	(56,706)	-	
Pension - Unfunded Liability	44,705	68,351	(4,726)	63,626	-	
Materials/Supplies	111,660	124,769	(11,019)	113,750	36,500	Includes replacing
Repairs/Maintenance	12,058	46,669	15,331	62,000	69,000	10-15 year old vehicles;
Contracts/Professional Services	93,376	90,062	(212)	89,850	29,000	Replacing
General Liability Insurance	41,400	44,436	(1,061)	43,375	-	Fleet Equipment;
Administration/Office Costs	36,041	38,300	2,000	40,300	-	Expanding
Capital Outlay	-	-	-	-	52,500	Park Maintenance;
Debt Service - Vehicle leases	-	-	-	-	41,500	Office equipment;
	746,348	912,825	126,352	1,039,177	410,300	and repairs
Community Services						
Salaries and Benefits	570,584	583,798	90,413	674,211	111,283	New CDCAC FTE
Pension - Unfunded Liability	44,761	53,182	11,412	64,594	-	
Materials/Supplies	97,034	94,800	7,250	102,050	6,000	Recreation Programs
Repairs/Maintenance	14,311	14,500	(300)	14,200	60,000	Library
Contracts/Professional Services	139,416	150,250	(4,950)	145,300	24,900	Recreation Programs
General Liability Insurance	29,500	20,397	1,460	21,858	-	
Administration/Office Costs	25,408	28,800	(2,000)	26,800	-	
Cultural Arts Center	0	19,000	-	19,000	30,000	Cultural Arts Center
Capital Outlay	-	-	-	-	-	
	921,015	964,728	103,286	1,068,013	232,183	
Housing						
Salaries and Benefits	89,926	252,606	38,907	291,512	-	
Pension - Unfunded Liability	14,920	18,994	1,192	20,186	-	
Contracts/Professional Services	21,745	32,000	(10,000)	22,000	-	
Administration/Office Costs	2,191	8,000	5,000	13,000	-	
Cost Allocation	-	-	-	-	-	
	128,782	311,599	35,099	346,698	-	
Administration, Finance, Non-Department			(0)			
Salaries and Benefits	1,526,399	1,759,979	265,979	2,025,958	-	
Vacancy Assumption	-	-	(508,000)	(508,000)	-	
Pension - Unfunded Liability	109,290	142,073	23,451	165,523	-	
Retiree Medical - Benefits	503,014	617,309	179,932	797,241	-	
Retiree Medical - Unfunded	0	0	100,000	100,000	-	
Materials/Supplies	53,094	76,685	(25,905)	50,780	-	
Repairs/Maintenance	46,260	61,860	(12,560)	49,300	-	
Contracts/Professional Services	1,009,003	750,540	75,858	826,398	-	
General Liability Insurance	183,274	190,941	13,088	204,029	-	
Administration/Office Costs	128,518	140,738	(8,975)	131,763	391	
Contribution to CFD 2013-1	298,909	382,000	-	382,000	-	
Transfers Out to IVECA Fund	23,932	50,429	(50,429)	-	-	Moved to Police Dept
Cost Allocation	(716,197)	(1,004,721)	(130,267)	(1,134,988)	-	
Capital Outlay	17,115	30,000	(30,000)	-	-	
Debt Service - Wastewater Loan	742,554	1,470,549	(1,470,549)	-	-	Loan Retired
Debt Service - JPIA	633,780	633,778	(190,090)	443,688	-	
	4,558,946	5,302,160	(1,768,467)	3,533,693	391	
Total General Fund Expenditures	16,083,518	16,674,001	-234,955	16,439,046	1,355,000	



**City of Calexico
2020-21 Budget (Revised)**

**Department Budget Requests
Deferred/Contingent Upon Post-Virus Revenue Recovery**

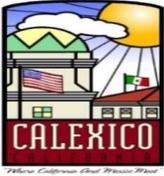
			<u>Quantity</u>	<u>Unit Cost</u>	<u>Total Cost</u>	<u>Subtotal From Budget Hearings</u>	<u>Subtotal From Proposed Budget</u>	<u>Total Deferrals Post-Virus</u>
General Fund								
Police								
<u>From Budget Hearings</u>								
<u>Staff</u>								
111-20-210-51000-000	Dispatch		1	64,999	64,999			
<u>Office Equipment</u>								
111-20-210-54013-000	Copiers		4	3,000	12,000			
111-20-210-54013-000	Computers		8	2,000	16,000			
<u>Equipment</u>								
111-20-210-53026-000	Bullet Proof Vest		25	1,200	30,000			
111-20-210-57001-001	Vehicles - Police Cars (Addition to Prop Budget)		3	65,000	195,000			
111-20-210-57001-001	Lease Financing		5	65,000	(325,000)			
111-20-210-57001-001	Vehicle Lease				48,750			
111-20-217-57001-001	Vehicle - Animal Control		1	75,000	75,000			
111-20-217-57001-001	Lease Financing				(75,000)			
111-20-217-57001-001	Vehicle Lease				18,750			
111-20-210-53026-000	Handguns & Rifles		1	54,000	54,000			
111-20-210-54010-000	Building Repairs		1	30,000	30,000			
						144,499		
<u>From Proposed Budget</u>								
111-20-210-56016-000	Vehicles - Police Cars		2		130,000		130,000	
								274,499
Fire Department								
<u>From Budget Hearings</u>								
<u>Staff</u>								
111-20-250-51000-000	Firefighters		3	79,375	238,126			
<u>Equipment</u>								
111-20-216-57001-001	Ambulance		1	187,000	187,000			
111-20-216-57001-001	Lease Financing				(187,000)			
111-20-216-57001-001	Vehicles		2	35,000	70,000			
111-20-216-57001-001	Lease Financing				(70,000)			
111-20-216-57001-001	Vehicle Lease				17,500			
111-20-250-54010-000	Building Repairs		1	50,000	50,000			
111-20-250-53026-000	PPE		1	25,000	25,000			
111-20-250-53026-000	Bullet Proof Vest		1	6,000	6,000			
111-20-250-54016-000	Radios		1	40,000	40,000			
<u>Operation Expenses</u>								
111-20-250-55506-000	Training		1	20,000	20,000			
						396,626		
<u>From Proposed Budget</u>								
111-20-216-57001-001	Vehicle Lease				41,000		41,000	
								437,626
Public Works								
Administration								
<u>From Budget Hearings</u>								
<u>Staff</u>								
111-40-410-51000-000	Associate Civil Engineer		0.2	137,463	27,493			
111-40-410-51000-000	Project Coordinator		0.2	93,261	18,652			
<u>Office Equipment</u>								
111-40-410-53016-000	Computers		2	2,500	5,000			
<u>Equipment</u>								
111-40-410-57001-001	Vehicles		1	35,000	35,000			
111-40-410-57001-001	Lease Financing				(35,000)			
						51,145		



**City of Calexico
2020-21 Budget (Revised)**

**Department Budget Requests
Deferred/Contingent Upon Post-Virus Revenue Recovery**

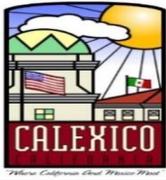
					Subtotal From Budget Hearings	Subtotal From Proposed Budget	Total Deferrals Post- Virus
	<u>Quantity</u>	<u>Unit Cost</u>	<u>Total Cost</u>				
Public Works							
<u>From Proposed Budget</u>							
111-40-410-53016-000		Computer supplies	2,250			-	
111-40-410-53017-000		Office supplies	5,500			-	
111-40-410-54010-000		Building Maintenance	4,000			-	
111-40-410-55001-000		Professional Services	4,000			-	
111-40-410-57001-001		Vehicle Lease	7,000			-	
						22,750	
							73,895
Fleet							
<u>From Budget Hearings</u>							
<u>Equipment</u>							
111-40-414-57001-001	1	Service Vehicle	45,000	45,000			
111-40-414-57001-001		Lease Financing		(45,000)			
<u>From Proposed Budget</u>							
111-40-414-53001-000		Material & supplies		500			
111-40-414-53011-000		Vehicle parts and equip		1,500			
111-40-414-53013-000		Vehicle Fuel & Oil		2,500			
111-40-414-53033-000		Employment Exams		200			
111-40-414-53035-000		Disposal Haz Materials		2,000			
111-40-414-56014-000		Machinery & equipment		14,000			
111-40-414-57001-001		Vehicle Lease		10,000			
						30,700	
							30,700
Parks							
<u>From Budget Hearings</u>							
<u>Staff</u>							
111-40-416-51000-000	2	Laborers	33,248	66,496			
<u>Operation Expenses</u>							
111-40-416-53001-000	1	Materials & Supplies	2,500	2,500			
111-40-416-54017-000	1	Park Maintenance	(50,000)	(50,000)			
<u>Equipment</u>							
111-40-416-57001-001	1	Service Vehicle	80,000	80,000			
111-40-416-57001-001		Lease Financing		(80,000)			
						18,996	
<u>From Proposed Budget</u>							
111-40-416-53001-000		Material & supplies		7,500			
111-40-416-53010-000		Uniforms Cleaning/Maint		800			
111-40-416-53011-000		Vehicle parts and equip		3,000			
111-40-416-53013-000		Vehicle Fuel & Oil		2,000			
111-40-416-53035-000		Disposal Haz Materials		1,250			
111-40-416-54010-000		Building Maintenance		15,000			
111-40-416-54017-000		Park Maintenance		50,000			
111-40-416-55015-000		Temporary Staffing		75,000			
111-40-416-56014-000		Machinery & equipment		35,000			
111-40-416-57001-001		Vehicle Lease		17,000			
						206,550	
							225,546
Facilities							
<u>From Budget Hearings</u>							
111-40-420-51000-000	1	Building Maint Worker	69,160	69,160			
<u>Equipment</u>							
111-40-420-57001-001	1	Service Vehicle	35,000	35,000			
111-40-420-57001-001		Lease Financing		(35,000)			
						69,160	



**City of Calexico
2020-21 Budget (Revised)**

**Department Budget Requests
Deferred/Contingent Upon Post-Virus Revenue Recovery**

			Quantity	Unit Cost	Total Cost	Subtotal From Budget Hearings	Subtotal From Proposed Budget	Total Deferrals Post- Virus
<u>From Proposed Budget</u>								
111-40-420-56014-000	Machinery & equipment				3,500			
111-40-420-57001-001	Vehicle Lease				7,500			
							11,000	
								80,160
Library								
<u>From Budget Hearings</u>								
<u>Staff</u>								
111-50-510	Library Assistant	1	55,642	55,642				
111-50-510	Custodian	1	55,642	55,642				
<u>Maintenance</u>								
111-50-510	Building Maintenance	1	60,000	60,000				
						171,283		171,283
Recreation								
<u>From Budget Hearings</u>								
<u>Operation Expenses</u>								
111-50-520	Temporary Staffing	1	24,900	9,900		9,900		
<u>From Proposed Budget</u>								
111-50-520-53029-100	Recreational Programs			6,000				
111-50-520-55015-000	Temporary Staffing			15,000				
							21,000	30,900
Carmen Durazo Cultural Arts Center								
<u>From Proposed Budget</u>								
111-10-155-53001-000	Materials & Supplies			1,000				
111-10-155-53029-000	Recreational Programs			10,500				
111-10-155-53026-000	Equipment-Small			1,000				
111-10-155-53030-000	Cleaning Supplies			500				
111-10-155-55015-000	Temporary Staffing			12,200				
111-10-155-55028-000	Alarm/Security			300				
111-10-155-55032-000	Student Programs			4,500				
							30,000	30,000
Non-Department								
	Rounding					391		391
Subtotal, General Fund						862,000	493,000	1,355,000
Airport								
<u>From Budget Hearings</u>								
<u>Staff</u>								
111-40-410	Fuel Lineman (2 PT FTE)	1	37,285	74,570				
<u>Operation Expenses</u>								
111-40-416	Contract & Prof Services	1	(60,000)	(60,000)				
						14,570		14,570
Water Administration								
<u>From Budget Hearings</u>								
<u>Staff</u>								
513-81-810	Associate Civil Engineer	0.4	137,463	54,985				
513-81-810	Project Coordinator	0.4	93,261	37,279				
						92,264		92,264



**City of Calexico
2020-21 Budget (Revised)**

**Department Budget Requests
Deferred/Contingent Upon Post-Virus Revenue Recovery**

			<u>Subtotal</u>	<u>Subtotal</u>	<u>Total</u>
			<u>From</u>	<u>From</u>	<u>Deferrals</u>
			<u>Budget</u>	<u>Proposed</u>	<u>Post-</u>
			<u>Hearings</u>	<u>Budget</u>	<u>Virus</u>
<u>Quantity</u>	<u>Unit</u>	<u>Total</u>			
			<u>Cost</u>	<u>Cost</u>	<u>Cost</u>
Wastewater Administration					
<u>From Budget Hearings</u>					
<u>Staff</u>					
513-81-810	Associate Civil Engineer	0.4	137,463	54,985	
513-81-810	Project Coordinator	0.4	93,261	37,304	
			92,289		92,289
Subtotal, Enterprise Funds			199,123	-	199,123
Total, All Funds			1,061,123	493,000	1,554,123

POLICE DEPARTMENT 2020-2021 Budget



Department Mission

It is the mission of the Calexico Police Department to build trust in the community by respecting and protecting the constitutional rights of all persons, providing service with honor and respect, protecting life, and promoting strong partnerships with the community, thereby increasing the quality of life for all of Calexico.

****Vision***

To enhance public safety through community awareness and engagement.

To promote police-community partnerships and interaction whereby the police respond to the needs of the community and the community supports its police department.

To reduce the fear of crime through community-based policing.

To provide mentors to our community and its greatest natural resource, "The Children."

****Values***

Duty - To serve the community first, and with consideration of others always. Loyalty-

To serve the community, profession, and organization.

Respect- To treat others as you treat a family member, with dignity and compassion.

Honor- To live up to the tenets of the law enforcement code of ethics and the values of the police service.

Integrity- Do the right thing always and engage in behavior that is ethical, professional, and demonstrates good character.

Courage- To face adversity with dignity and poise.

Dedication- To provide selfless service to the community as a police employee.

POLICE DEPARTMENT 2020-2021 Budget

Continued

**The Police Department's Mission, Vision, and Values statement was approved by the US DOJ Cops Office in 2017.*

Law Enforcement Functions

The Calexico Police Department has the responsibility of preserving the peace, responding to law enforcement service requests, and protecting life and property within the City limits. Personnel is available 24 hours-a-day, seven-days-a-week to prevent and investigate criminal activity, apprehend suspects and violators, investigate traffic collisions, and provide animal control services. Officers conduct special investigations, crime analysis, training as well as records and evidence management. The Police Department also provides dispatch services to the Calexico Fire Department. Personnel operates the Dispatch Center in the Police Department around the clock, seven-days-a-week.

The Calexico Police Department provides services to the Citizens of the City of Calexico, which has a population of 41,000. The Calexico Police Department has two major divisions.

Operations Division

The Operations Division consists of the patrol, traffic, and school resource functions. Uniform officers proactively patrol the city streets and respond to calls for service. The Patrol function is responsible for enforcing all criminal laws and enforce all vehicle code violations. Officers assigned to traffic duties perform traffic-related enforcement and investigate traffic collisions in the community. The City currently is engaged in a contract with the Calexico Unified School District on a School Resource Officer program (SRO).

Support Services Division

The Support Services Division consists of the Communications Unit. The Communication Unit is staffed with six full-time Public Safety Dispatchers and one Dispatch Supervisor. Public Safety Dispatchers are currently working 12-hour shifts and are deployed according to the needs of the Public and Department. The Calexico Police Communications Unit handles all Police, Fire, and, Emergency Medical Services calls. This Unit needs an additional two full-time Dispatchers to meet the minimal needs of the Police and Fire Departments.

POLICE DEPARTMENT 2020-2021 Budget

Continued

The Records Unit is staff by two full-time records clerks. The Records Unit has two full-time Records Clerks, and two temporary hire Records Clerks. The Records Unit handles all reports that are generated by officers, processes numerous requests from other law enforcement agencies, insurance companies request, citizen requests, and various requests for research. This Records Unit also processes Livescan requests and performs other clerical duties.

The Special Investigations Unit consists of the Police Department's participation in various task forces, including NTF, BCU, and BEST. Police Detectives conduct criminal investigations. These positions are currently unfilled. The Department plans to phase in officers into those positions as more officers are funded and hired.

Parking Enforcement Support Functions

The Parking Enforcement Unit has been allocated with one Parking Supervisor, one full-time Parking Enforcement Officer, two permanent Parking Enforcement Officers, and one temporary hire Parking Enforcement Clerk. The Parking Enforcement Unit is responsible for the enforcement of all parking regulations outlined in the Calexico Municipal Code and the California Vehicle Code. Parking Enforcement Officers work with the public to provide a safe community and strive to enhance the quality of life. Parking enforcement officer effective enforcement of parking regulations and therefore improving the quality of life in the community. The Parking Enforcement Unit handles illegally parked vehicles, disabled parking violations, and commercial enforcement.

The staff is responsible for collecting, counting, and depositing the money from downtown parking meters. Also, the Parking Enforcement Unit provides valuable resources during special community events during significant incidents such as natural disasters or significant traffic collisions. The staff in the Parking Enforcement Unit provides traffic control in the City's major thoroughfare for vehicles exiting the United States into Mexico.

Animal Control Functions

The Animal Control Unit performs a variety of enforcement duties to ensure compliance with the Calexico Municipal Code and California law regulating the transportation, care and impounding of stray animals and the collection of animal control fees adopted by the City Council.

Department Funding

The primary funding source for the Police Department is the General Fund. However, funding is also provided through other revenue streams including Proposition 172

POLICE DEPARTMENT 2020-2021 Budget

Continued

Special Revenue Fund, California Citizen Option for Public Safety Grant (COPS) Special Revenue Fund, Measure H Sales Tax Revenue Operations Fund and Federal Asset Forfeiture Funds.

Proposition 172 Special Revenue Fund

Proposition 172, approved by the California voters in November 1993, permanently extended a one-half percent sales and use tax imposed on the total retail price of any tangible personal property for public safety services as partial mitigation for the Education Revenue Augmentation Fund (ERAF) property tax shifts from cities and counties to the State. The revenue from this tax is allocated to each County based on their proportionate share of statewide taxable sales and is disbursed each month by the State Controller. Each County is required to deposit the revenue in a Public Safety Augmentation Fund from which the County Auditor-Controller allocates it to the County and its cities. The enabling legislation (SB 509) provides that public safety services include, but are not limited to, Sheriffs, Police, Fire, County District Attorney, County Corrections, and Ocean Lifeguards.

Each County's allocation is determined by is a proportion of taxable sales for all counties in the preceding calendar year. The Board of Equalization (BOE) provides the State Controller with a table of taxable sales for the 58 counties. The State Controller calculated each County's percentage of total statewide taxable sales and applied this percentage to monthly collections.

The allocation factor for each City is based on City and the County's property tax revenue shift to the Education Revenue Augmentation Fund (ERAF) in FY1993-94. Before FY1997- 1998, vehicle license monies received by cities were dedicated from the formula to derive a net FY1993-1994 property tax loss. Two subsequent amendments affected the allocation formula

- Cities and counties share in revenue growth commencing with the FY1997-1998 with no cap for city allocations.
- A "maintenance of effort" provision requires cities and counties to fund public Safety at the FY1992-1993 levels, adjusted annually by a cost-of-living factor commencing with FY1994-1995.

Because Counties were the primary losers in the property tax shift to the State under the Education Revenue Augmentation Fund (ERAF), the formula rests in counties being the primary beneficiaries of Proposition 172.

POLICE DEPARTMENT 2020-2021 Budget

Continued

California Citizen Option for Public Safety Grant (COPS) Special Revenue Fund

Assembly Bill 1913 or California Citizen Option for Public Safety Grant (COPS) program provides a minimum of \$100,000 to eligible front-line law enforcement agencies. To be eligible for allocations under the COPS program, a local jurisdiction must (1) submit an annual expenditure report to the State Controller as required by current law and (2) fully expend its allocation within 24 months of receipt. COPS funds cannot be used to replace existing City Funding for the Police Department. Each County has an oversight committee from the District Attorney's Office that reviews COPS expenditures of each law enforcement agency.

Department of Homeland Security Operation Stonegarden Grant (OPSG) Special Revenue Fund

The FY2019 Homeland Security Grant Program (HSGP) plays a significant role in the implementation of the National Preparedness System (NPS) by supporting the building, sustainment, and delivery of core capabilities essential to achieving the National Preparedness Goal (NPG) of a secure and resilient nation. The building, sustainment, and delivery of these core capabilities are not exclusive to any single level of government, organization, or community, but rather, require the combined effort of the whole community. The FY2019 HSGP supports core capabilities across the five mission areas of prevention, protection, mitigation, response, and recovery. HSGP is comprised of three interconnected grant programs: State Homeland Security Program (SHSP), Urban Areas Security Initiative (UASI), and Operation Stonegarden (OPSG).

Together, these grant programs fund a range of preparedness activities, including planning, organization, purchase, training, exercises, and management and administration.

The City of Calexico qualified for Operation Stonegarden Grants (OPSG). This grant program provides funding to agencies in a joint mission to secure the United States borders along routes of ingress from international borders to include travel corridors in states bordering Mexico and Canada, as well as State and territories with international water borders. Operation Stonegarden is intended to support United States Border States and regions in accomplishing the following objectives:

- Increase the capability to prevent, protect against, and respond to border security issues.
- Encourage local operational goals and capabilities to enhance National and State Homeland Security Strategies (such as the Federal Secure Borders Initiative and the United States CBP/BP strategies).

POLICE DEPARTMENT 2020-2021 Budget

Continued

- Increase coordination and collaboration among Federal, State, Tribal, and territorial law enforcement agencies.
- Continue the distinct capability enhancements required for border security and border protection.
- Provide intelligence-based operations through CBP/BP Sector Level experts to ensure safety and operational oversight of Federal, State, focal Tribal and territorial law enforcement agencies are participating in OPSG operational activities.
- Support a request to the Governor to activate, deploy or redeploy specialized National Guard Units/Packages and/or elements of State law enforcement to increase or augment specialized/technical law enforcement elements operational activities.
- Continue to improve operational, material, and technological readiness of State, Local, Tribal, and territorial law enforcement agencies.

Operation Stonegarden Grants (OPSG) funds must be used to increase operational capabilities of Federal, State, local, Tribal, and territorial law enforcement agencies.

Measure H Sales Tax Special Revenue Operations Fund

Section 7285.9 of the California Revenue and Taxation Code authorizes cities to levy a transaction and use tax (“sales tax” or “sales and use tax”) to be expended for general purposes, which transactions and use tax is subject to the approval by a two-thirds vote of all members of the City Council and by a majority of the qualified voters of the City voting in an election on the issue.

On March 2, 2010, the City Council in Ordinance No. 1111 authorized a vote of the people to increase the sales tax by half a cent for 20 years for general government purposes. The ordinance also created a Citizen Oversight Advisory Committee comprised of an appointment by each member of the City Council whose term corresponds with the appointing Council Member’s term of office. The Oversight Committee oversees, recommends, and reports to the City Council on the expenditure of the proceeds of the tax created by the ordinance.

The measure was submitted to the voters of the City of Calexico as required by Section 53720 et. Seq. of the California Government Code, approved by the voters of California in 1986 as Proposition 62; as required by Article XIII C of the California Constitution, approved by the voters of California in 1996 as Proposition 218; and as required by Section 7285.9 of the California Revenue and Taxation Code.

On June 8, 2010, Measure H was approved by the voters. 2,031 (59.98%) voted “yes” and 1,335 (40.02%) voted “no.”

POLICE DEPARTMENT 2020-2021 Budget

Continued

Federal Asset Forfeiture Funds

Federal Asset Forfeiture Funds are funds that the Calexico Police Department receives when it participates in any investigation involving the seizure of money and property. The amount distributed depends on the Calexico Police Department's participation and time spent working the case. The amount received ranges from hundreds to hundreds of thousands depending on the seizure. These monies can be used only by the Calexico Police Department, with a small percentage of it used for Public outreach and education.

Goals, Objectives and Performance Measures

1. Continue to focus department resources on enforcement efforts to reduce Serious and violent crimes in Calexico.
2. Promote or Hire one (1) Lieutenant and promote to include one (1), Sergeant five (5) Officers to include one (1) Detective/Investigator, three (3) Public Safety Dispatchers.
3. Suppress gang activity in the City of Calexico by the increasing information sharing with LECC and increasing the number of field contacts and increasing the number of arrests for gang violations.
4. Reduce the number of burglaries in the City of Calexico by increasing the number of field contacts and aggressively seeking out truants and returning them to school.
5. Improve the major incident management skills of sergeants and command staff by conducting additional incident management training and participating in POST training in CAL OES.
6. Continue revising the Department policies and procedures to increase officer effectiveness and accountability during enforcement actions.
7. Maintain the Police Department Policies and Procedures Manual.
8. Provide police officer training on updated Department Policies and Procedures Manual.
9. Alarm Ordinance and Billing scheduled to start-up date July 2020.

**POLICE DEPARTMENT
2020-2021 Budget**

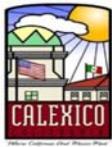
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10. Develop and implement a plan to manage and control Department overtime.
11. Upgrade outdated building security systems.
12. Install hardware and software to connect officer mobile data terminals (MDT) to Federal and State Crime Data Bases
13. Replace Department bullet-proof vests through the Bureau of Justice Bullet Proof Vest Program
14. Upgrade computer hardware, printers, software and install the latest Windows operating system on Police Department computers.
15. Replace Department safety-related equipment.
16. Seek law enforcement grant funding that will be used to enhance crime prevention programs, conduct gang, and drug prevention operations and promote community- oriented policing.
17. Provide parking enforcement officers with continued training in the Proper enforcement and application of local and state parking laws.
18. Increase parking enforcement in downtown and residential areas by 10% in the coming year.
19. Upgrade software used for record-keeping of all fines and cash and coin collections.
20. Create and implement a plan to increase the collection of meter coins and fines.
21. Install animal control software to improve tracking of animal licenses, facilitate the return of lost pets and maintain better control of the issuance and renewal of animal control licenses.
22. Review and make improvements regarding changes to improve the delivery of animal control services.

**POLICE DEPARTMENT
2020-2021 Budget**

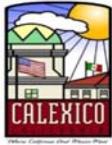
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23. Plan, implement and report on a proactive campaign to lower the number of unlicensed and unvaccinated dogs.
24. Provide refresher training on laws and customer service skills to the animal control officers.
25. Planning on using City website for lost and found pets.
26. Replace animal control vehicle.
27. Comply with all grant requirements for the California Citizen Option for Public Safety (COPS) Grant program and file an annual report with the State Controller's Office on time.
28. Comply with all grant requirements for the Operation Stonegarden Grant (OPSG) Grant program and submit required reports and documentation to the Department of Homeland Security.



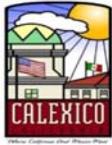
General Fund
Expenditure Detail

		Three-Year			2020-21			Notes
		2018-19	2019-20	Average	2020-21	2020-21	2020-21	
		Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	Budget
210	Police							
Salaries/Benefits								
111-20-210-51010-000	Regular salaries and earnings	\$ 1,781,274	\$ 2,254,776	\$ 1,910,970	2,506,014		\$ (64,999)	\$ 2,441,015
111-20-210-51011-000	Overtime	355,047	186,585	294,376	198,500		-	198,500
111-20-210-51012-000	Other earnings	113,340	167,950	132,390	167,600		-	167,600
111-20-210-51013-000	On the job injury(OJI)	3,477	-	2,364			-	-
111-20-210-51090-000	Vacancy savings projection	-	(123,000)	(41,000)			-	-
111-20-210-51091-000	Police Salary Reduction	-	(118,732)	(39,577)	(131,974)		-	(131,974)
111-20-210-51092-000	Budget Amendment - COLA	-	18,373	6,124			-	-
111-20-210-52010-000	Retirement	246,906	323,887	269,201	389,555		-	389,555
111-20-210-52011-000	OASI (FICA)	61,150	69,329	61,649	77,245		-	77,245
111-20-210-52012-000	Medical insurance-ISF Contrib	406,623	479,981	429,339	587,358		-	587,358
111-20-210-52013-000	Worker's comp-ISF Contrib	386,617	329,828	363,842	364,023		-	364,023
111-20-210-52014-000	Unemployment ins-ISF Contrib	22,526	18,670	14,552	20,605		-	20,605
111-20-210-52015-000	Life insurance	3,004	3,810	3,257	3,916		-	3,916
111-20-210-51016-000	Sick leave buyback	5,625	5,692	6,140	7,200		-	7,200
111-20-210-52018-000	Health Allowance Benefit	2,193	2,187	2,191	-		-	-
		<u>3,387,782</u>	<u>3,619,336</u>	<u>3,415,819</u>	<u>4,190,042</u>	-	<u>(64,999)</u>	<u>4,125,043</u>
111-20-210-52040-051	Interfund Reimb-S&B Measure H	(850,000)	(850,000)	(850,000)	(850,000)		-	(850,000)
111-20-210-52040-052	Interfund Reimb- S&B Prop 172	(91,146)	(70,000)	(77,049)	(70,000)		-	(70,000)
111-20-210-52040-053	Interfund Reimb-S&B COPS	(155,152)	(100,000)	(133,238)	(140,000)		-	(140,000)
111-20-210-52040-054	Interfund Reimb-S&B Dispatcher	(219,477)	(204,000)	(141,159)	(219,730)		-	(219,730)
111-20-210-52040-05x	Interfund Reimb-Other	(18,025)	-	-	-		-	-
		<u>(1,333,801)</u>	<u>(1,224,000)</u>	<u>(1,201,446)</u>	<u>(1,279,730)</u>	-	-	<u>(1,279,730)</u>
111-20-210-52009-000	Retirement- Unfunded Liability	417,105	467,986	479,238	597,409		-	597,409
		<u>2,471,086</u>	<u>2,863,322</u>	<u>2,693,612</u>	<u>3,507,721</u>	-	<u>(64,999)</u>	<u>3,442,722</u>
Materials/Supplies								
111-20-210-53001-000	Material & supplies	10,642	13,500	11,947	13,500		-	13,500
111-20-210-53010-000	Uniforms Cleaning/Maintenance	3,640	5,000	4,547	5,000		-	5,000
111-20-210-53011-000	Vehicle parts and equipment	47,524	50,000	51,964	50,000		-	50,000
111-20-210-53013-000	Vehicle Fuel & Oil	60,662	55,000	56,098	55,000		-	55,000
111-20-210-53017-000	Office supplies	13,451	17,500	14,317	17,500		-	17,500
111-20-210-53019-000	Books, maps and publications	460	1,000	487	1,000		-	1,000
111-20-210-53020-000	Postage	2,585	2,100	1,635	2,100		-	2,100
111-20-210-53023-000	Utility payments - Electric	22,825	17,000	18,958	17,000		-	17,000
111-20-210-53026-000	Equipment-Small/Non-Capitalize	1,609	-	3,770	-	84,000	(84,000)	-
111-20-210-53027-000	Awards/Trophies	-	700	429	600		-	600
111-20-210-53028-000	Police Gear	2,961	9,900	7,620	10,000		-	10,000
111-20-210-53030-000	Cleaning supplies	49	1,000	683	1,000		-	1,000
111-20-210-53031-000	Firearms/Ammunition	-	3,000	3,200	3,000		-	3,000
111-20-210-53034-000	Drinking Water	-	-	367	-		-	-
		<u>166,409</u>	<u>175,700</u>	<u>176,022</u>	<u>175,700</u>	<u>84,000</u>	<u>(84,000)</u>	<u>175,700</u>
Repairs/Maintenance								
111-20-210-54001-000	Equip Repairs & Maintenance	76,762	35,900	61,424	75,000		-	75,000
111-20-210-54010-000	Building Maintenance	20,956	22,000	15,835	22,000	30,000	(30,000)	22,000
111-20-210-54013-000	Office Equipment Maintenance	8,042	8,500	6,568	8,500	28,000	(28,000)	8,500
111-20-210-54016-000	Radio maintenance	50,886	65,000	57,286	65,000		-	65,000
111-20-210-54020-000	Janitorial	2,451	4,000	6,126	4,000		-	4,000
		<u>159,096</u>	<u>135,400</u>	<u>147,238</u>	<u>174,500</u>	<u>58,000</u>	<u>(58,000)</u>	<u>174,500</u>
Contracts/Professional Services								
111-20-210-55001-000	Professional Services	71,943	24,600	44,186	15,000		-	15,000
111-20-210-55011-000	Attorney fees & retainers	-	-	5,073	-		-	-
111-20-210-55014-000	Other profess fees & charges	168,888	187,888	118,925	187,888		-	187,888
111-20-210-55015-000	Temporary Staffing	43,018	28,400	51,795	35,000		-	35,000
111-20-210-55016-000	Communications	656	4,000	3,520	1,000		-	1,000
111-20-210-55017-000	Advertising	933	1,000	914	1,000		-	1,000
111-20-210-55020-000	Community Promotion	4,428	6,500	6,976	6,500		-	6,500
111-20-210-55023-000	Outside Legal Counsel	154,277	163,380	233,646	125,000		-	125,000
111-20-210-55025-000	Other Operating Contracts	16,291	15,000	15,456	15,000		-	15,000
111-20-210-55025-001	Other Operating Contracts - IVECA	-	-	-	-	145,000	-	145,000
								Moved from IVECA Fund



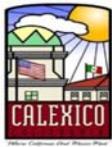
General Fund
Expenditure Detail

	2018-19	2019-20	Three-Year		2020-21			Notes
			Actual	Projection	Average 2017 - 2020	Baseline	New Items	
111-20-210-55025-000 Other Operating Contracts								10,000
111-20-210-55026-000 Live Scan Fees	23,385	19,800	22,645	24,800				24,800
111-20-210-55027-000 IT Software & User Licenses	43,548	37,000	38,475	45,000				45,000
111-20-210-55030-000 Car wash	12,953	14,000	15,284	14,000				14,000
111-20-210-55031-000 Pest Control	576	880	779	880				880
111-20-210-55033-000 Employment Exams	16,601	31,100	18,803	13,000				13,000
	557,498	533,548	576,476	494,068	145,000	-		639,068
General Liability Insurance								
111-20-210-55019-000 Gen Liability Insurance	421,150	91,788	218,029	87,430				87,430
	421,150	91,788	218,029	87,430	-	-		87,430
Admin/Office Costs								
111-20-210-55500-000 Administration/Office Costs	140	3,500	3,270	3,500				3,500
111-20-210-52050-000 Administrative expense	-	-	(0)	1,000				1,000
111-20-210-52050-040 Memberships & dues	-	-	-	200				200
111-20-210-55501-000 Membership Dues	466	1,000	841	500				500
111-20-210-55502-000 Subscriptions	-	200	117	500				500
111-20-210-55504-000 Car allowance	-	15,000	5,000	20,000				20,000
111-20-210-55505-000 Travel, conferences & meetings	31,115	25,000	25,038	25,000				25,000
111-20-210-55506-000 Training	10,828	17,500	13,276	17,500				17,500
111-20-210-55507-000 Bank Fees-Late fees	-	1,000	333	1,000				1,000
111-20-210-55508-000 Trustee Fees	-	-	-	-				-
111-20-210-55509-000 Credit Card Processing Fees	1,062	20,000	7,360	1,500				1,500
111-20-210-55510-000 Telephone	24,830	14,600	22,926	19,480				19,480
111-20-210-55511-000 Cell Phone	20,953	14,000	17,068	14,000				14,000
111-20-210-55512-000 Tuition/Recertification	600	-	1,133	8,000				8,000
111-20-210-55513-000 Relocation	-	-	-	-				-
111-20-210-55514-000 Internet Cable	12,013	15,000	14,004	15,000				15,000
	102,007	126,800	110,366	127,180	-	-		127,180
Capital Outlay								
111-20-210-56000-000 Capital Outlay	-	-	-	-	-	-		-
111-20-210-56013-000 Improvements other than bldgs	-	-	-	-	-	-		-
111-20-210-56014-000 Machinery & equipment	-	-	8,762	-	-	-		-
111-20-210-56015-000 Furniture and fixtures	-	-	-	-	-	-		-
111-20-210-56016-000 Vehicles	-	-	-	-	-	-		-
	-	-	8,762	-	-	-		-
Debt Service								
111-20-210-57001-001 Principal - vehicle leases					48,750	(48,750)		-
111-20-210-57002-001 Interest - vehicle leases								-
	-	-	-	-	48,750	(48,750)		-
Subtotal, Police	\$ 3,877,246	\$ 3,926,558	\$ 3,930,504	\$ 4,566,599	\$ 335,750	\$ (255,749)		\$ 4,646,600
216 Parking/Traffic Control								
Salaries/Benefits								
111-20-216-51010-000 Regular salaries and earnings	\$ 92,410	\$ 135,283	\$ 103,972	\$ 152,748		\$ -		\$ 152,748
111-20-216-51011-000 Overtime	20,317	7,550	18,690	8,500		-		8,500
111-20-216-51012-000 Other earnings	3,936	4,550	4,939	5,700		-		5,700
111-20-216-51013-000 On the job injury(OJI)	-	-	-	-		-		-
111-20-216-51090-000 Vacancy savings projection	-	-	-	-		-		-
111-20-216-51092-000 Budget Amendment - COLA	-	1,134	378	-		-		-
111-20-216-52010-000 Retirement	5,649	8,837	6,414	11,676		-		11,676
111-20-216-52011-000 OASI (FICA)	8,073	11,275	9,185	12,772		-		12,772
111-20-216-52012-000 Medical insurance-ISF Contrib	21,277	32,624	25,653	39,703		-		39,703
111-20-216-52013-000 Worker's comp-ISF Contrib	13,562	19,528	15,720	22,121		-		22,121
111-20-216-52014-000 Unemployment ins-ISF Contrib	1,167	1,105	803	1,252		-		1,252
111-20-216-52015-000 Life insurance	233	423	289	423		-		423
111-20-216-51016-000 Sick leave buyback	-	-	-	-		-		-
111-20-216-52018-000 Health Allowance Benefit	-	-	-	-		-		-
	166,625	222,310	186,043	254,894	-	-		254,894
111-20-216-52009-000 Retirement- Unfunded Liability	16,785	30,390	18,930	24,223		-		24,223
	183,410	252,700	204,973	279,117	-	-		279,117



General Fund
Expenditure Detail

	2018-19 Actual	2019-20 Projection	Three-Year Average		2020-21			Notes
			2017 - 2020	Baseline	New Items	Post Virus	2020-21 Budget	
Materials/Supplies								
111-20-216-53001-000 Material & supplies	10,604	12,000	11,577	11,000	-	-	11,000	
111-20-216-53010-000 Uniforms Cleaning/Maintenance	15,165	12,500	13,460	12,500	-	-	12,500	
111-20-216-53011-000 Vehicle parts and equipment	11,533	8,100	9,845	8,100	-	-	8,100	
111-20-216-53013-000 Vehicle Fuel & Oil	17,680	14,000	16,365	15,000	-	-	15,000	
111-20-216-53015-000 Parking Meter matl & supplies	3,380	4,500	3,505	4,500	-	-	4,500	
111-20-216-53016-000 Computer supplies	162	750	2,144	750	-	-	750	
111-20-216-53017-000 Office supplies	2,808	3,500	2,581	3,500	-	-	3,500	
111-20-216-53020-000 Postage	813	500	654	500	-	-	500	
111-20-216-53023-000 Utility payments - Electric	1,886	1,500	1,129	1,500	-	-	1,500	
111-20-216-53030-000 Cleaning supplies	612	1,000	537	1,000	-	-	1,000	
111-20-216-53033-000 Employment Exams	100	-	33	-	-	-	-	
111-20-216-53034-000 Drinking Water	553	800	709	800	-	-	800	
	65,297	59,150	62,539	59,150	-	-	59,150	
Repairs/Maintenance								
111-20-216-54001-000 Equip Repairs & Maintenance	4,067	3,000	3,340	3,000	-	-	3,000	
111-20-216-54010-000 Building Maintenance	48	750	450	750	-	-	750	
111-20-216-54016-000 Radio maintenance	4,003	2,500	3,394	2,500	-	-	2,500	
111-20-216-54018-000 Parking Meter Maintenance	-	1,000	582	1,000	-	-	1,000	
	8,118	7,250	7,765	7,250	-	-	7,250	
Contracts/Professional Services								
111-20-216-55001-000 Professional Services	36,637	25,000	28,966	25,000	-	-	25,000	
111-20-216-55015-000 Temporary Staffing	377,808	148,541	304,371	148,541	(48,541)	-	100,000	
111-20-216-55016-000 Communications	-	1,208	805	1,208	-	-	1,208	
111-20-216-55025-000 Other Operating Contracts	452	8,850	3,101	8,850	-	-	8,850	
111-20-216-55031-000 Pest Control	-	1,000	333	1,000	-	-	1,000	
111-20-216-55032-000 Student Programs	3,027	600	2,217	600	-	-	600	
111-20-216-55033-000 Employment Exams	240	-	-	-	-	-	-	
	418,164	185,199	339,793	185,199	(48,541)	-	136,658	
General Liability Insurance								
111-20-216-55019-000 Gen Liability Insurance	8,850	7,649	8,450	7,286	-	-	7,286	
	8,850	7,649	8,450	7,286	-	-	7,286	
Admin/Office Costs								
111-20-216-55500-000 Administration/Office Costs	13,795	6,100	10,563	7,000	-	-	7,000	
111-20-216-55501-000 Membership Dues	-	4,900	1,633	4,000	-	-	4,000	
111-20-216-55505-000 Travel, conferences & meetings	-	1,500	795	1,500	-	-	1,500	
111-20-216-55506-000 Training	-	1,000	533	1,000	-	-	1,000	
	13,795	13,500	13,525	13,500	-	-	13,500	
Capital Outlay								
111-20-216-56000-000 Capital Outlay	834	-	278	-	-	-	-	
	834	-	278	-	-	-	-	
Debt Service								
111-20-216-57001-001 Principal - vehicle leases	4,400	18,459	7,620	20,065	-	-	20,065	
111-20-216-57002-001 Interest - vehicle leases	3,463	8,000	3,821	6,394	-	-	6,394	
	7,863	26,459	11,441	26,459	-	-	26,459	
Subtotal, Parking/Traffic Control	\$ 706,331	\$ 551,907	\$ 648,763	\$ 577,961	\$ (48,541)	\$ -	\$ 529,420	
217 Animal Control								
Salaries/Benefits								
111-20-217-51010-000 Regular salaries and earnings	\$ 85,167	\$ 82,976	\$ 81,040	\$ 86,280	\$ -	\$ -	\$ 86,280	
111-20-217-51011-000 Overtime	18,003	14,600	14,031	15,500	-	-	15,500	
111-20-217-51012-000 Other earnings	3,975	3,075	3,451	3,100	-	-	3,100	
111-20-217-51013-000 On the job injury(OJI)	-	-	-	-	-	-	-	
111-20-217-51090-000 Vacancy savings projection	-	(10,000)	(3,333)	-	-	-	-	
111-20-217-51092-000 Budget Amendment - COLA	-	700	233	-	-	-	-	
111-20-217-52010-000 Retirement	5,227	5,849	5,057	6,867	-	-	6,867	
111-20-217-52011-000 OASI (FICA)	7,646	7,746	7,179	6,600	-	-	6,600	
111-20-217-52012-000 Medical insurance-ISF Contrib	22,064	22,800	21,780	8,908	-	-	8,908	



General Fund
Expenditure Detail

	2018-19	2019-20	Three-Year		2020-21			Notes
			Actual	Projection	Average	Baseline	New Items	
111-20-217-52013-000 Worker's comp-ISF Contrib	6,775	13,416	8,520	13,934		-	13,934	
111-20-217-52014-000 Unemployment ins-ISF Contrib	1,077	759	646	789		-	789	
111-20-217-52015-000 Life insurance	212	212	210	212		-	212	
111-20-217-51016-000 Sick leave buyback	590	598	471	280		-	280	
111-20-217-52018-000 Health Allowance Benefit	-	-	-	-		-	-	
	150,736	142,732	139,286	142,470	-	-	142,470	
111-20-217-52009-000 Retirement- Unfunded Liability	11,190	15,195	10,397	16,149		-	16,149	
	161,926	157,927	149,684	158,618	-	-	158,618	
Materials/Supplies								
111-20-217-53001-000 Material & supplies	6,978	10,000	8,028	10,000			10,000	
111-20-217-53010-000 Uniforms Cleaning/Maintenance	-	-	-	-			-	
111-20-217-53011-000 Vehicle parts and equipment	1,136	2,500	1,967	2,500			2,500	
111-20-217-53013-000 Vehicle Fuel & Oil	3,245	3,000	3,136	3,000			3,000	
111-20-217-53016-000 Computer supplies	-	500	167	500			500	
111-20-217-53017-000 Office supplies	399	3,000	1,587	3,000			3,000	
111-20-217-53023-000 Utility payments - Electric	-	-	-	-			-	
111-20-217-53030-000 Cleaning supplies	-	2,000	667	2,000			2,000	
	11,758	21,000	15,551	21,000	-	-	21,000	
Repairs/Maintenance								
111-20-217-54001-000 Equip Repairs & Maintenance	368	-	381	-			-	
111-20-217-54010-000 Building Maintenance	220	750	610	750		-	750	
111-20-217-54016-000 Radio Maintenance	-	1,500	500	1,500		-	1,500	
	588	2,250	1,491	2,250	-	-	2,250	
Contracts/Professional Services								
111-20-217-55001-000 Professional Services	-	-	-	-			-	
111-20-217-55025-000 Other Operating Contracts	-	-	1,650	-			-	
111-20-217-55029-000 Animal Care	1,989	4,000	4,279	4,000			4,000	
111-20-217-55031-000 Pest Control	1,248	1,200	1,200	1,200			1,200	
	3,237	5,200	7,129	5,200	-	-	5,200	
General Liability Insurance								
111-20-217-55019-000 Gen Liability Insurance	5,900	5,099	5,633	4,857			4,857	
	5,900	5,099	5,633	4,857	-	-	4,857	
Admin/Office Costs								
111-20-217-55505-000 Travel, conferences & meetings	-	-	-	-			-	
111-20-217-55506-000 Training	-	-	-	-			-	
111-20-217-55511-000 Cell Phone	324	1,650	782	1,650			1,650	
	324	1,650	782	1,650	-	-	1,650	
Capital Outlay								
111-20-217-56000-000 Capital Outlay	-	-	-	-			-	
	-	-	-	-	-	-	-	
Debt Service								
111-20-210-57001-001 Principal - vehicle leases					18,750	(18,750)	-	
111-20-210-57002-001 Interest - vehicle leases							-	
					18,750	(18,750)	-	
Subtotal, Animal Control	\$ 183,733	\$ 193,126	\$ 180,270	\$ 193,576	\$ 18,750	\$ (18,750)	\$ 193,576	

FIRE DEPARTMENT 2020-2021 Budget



Department Mission

The mission for the Calexico Fire Department is to protect the lives and property of the residents, visitors and business owners of the City of Calexico. This is accomplished by providing fire protection and suppression services, pre-hospital emergency medical services, fire education and prevention services and hazardous material response services. Together, we pledge to provide effective and efficient services, in a courteous and respectful manner to improve the quality of life for all in our unique border community.

Department Description

The Calexico Fire Department protects the health, safety and welfare of residents, visitors and business owners by responding to fires, vehicle accidents, hazardous material spills, medical emergencies and other incidents requiring immediate action to prevent or reduce loss of life. The Department also participates in the Hazardous Emergency Response Team under a joint powers agreement with the Imperial County. The fire department responded to over 4,817 calls in 2018.

Fire Facilities:

Fire Station one:

Station One is located in the heart of the City, it is located at 415 East 4th Street. Fire Station one is the busiest station in the City of Calexico, logging 4,202 incidents in 2018. The average response time to incidents in this district was 4 minutes and 30 seconds. This station is staffed with a minimum of 5 personnel. Engine 11 is a three-person engine company, 2670 (ambulance) is staffed with 2 paramedics. Also available at this station are one reserve engine, two reserve ambulances, and one hazardous material response trailer. Our prevention officer and Fire administration is also located at this station.

Fire Station two:

Station Two is located at 900 West Grant Street. Station Two protects the west side of the City. Station 2 houses a three-person engine company. The average response time was 4 minutes and 27 seconds. The Cities Brush rig is also housed at this station.

FIRE DEPARTMENT 2020-2021 Budget

Continued

Fire Prevention:

The goal of fire prevention is to decrease the number and severity of fires within in the City of Calexico. The Calexico Fire Department accomplishes this goal through public education programs, regular fire prevention inspections, code enforcement, vegetation management and enforcement. When fires do occur, a fire investigation is conducted to determine the origin and cause of the fire.

The fundamental reason for conducting fire inspections is to limit the risk of life and property losses from fire by identifying those conditions, which contribute to the occurrence and spread of fire. To achieve this goal, the Calexico Fire Department reviews plans for conformance to code requirements. Fire sprinkler plans, as well as other types of built-in fire protection systems are also reviewed. Interaction with other city departments and county agencies is a high priority. Meetings are attended during the design and development stage with architects, fire protection engineers, and contractors to assure code compliance, accelerate the review and approval process, and minimize construction delays.

This program provides a comprehensive public fire education element that includes educational presentations on fire safety and prevention subjects to pre-school and elementary school aged children, informational demonstration booths and annual fire prevention open house, health fairs and school events, station tours and equipment displays; along with fire extinguisher safety courses.

Emergency Medical Services:

The City of Calexico Fire Department is responsible for providing Emergency Paramedic Services throughout the City limits of Calexico and in some cases, beyond.

The Current paramedic program uses a combination of first responder paramedic engine and truck companies operating from two fire stations, and one Advanced Life Support (ALS) Medic Unit. This allows for advanced life support to reach the patient as quickly as possible. The ambulance is staffed with a combination of Firefighter Paramedics, and Firefighter Emergency Medical Technicians who have been cross-trained in both firefighting and emergency medical techniques for advanced life support.

The engine and truck companies are staffed with a crew of a minimum of three. The primary mission of this unit is to respond to a wide variety of emergencies as a First Responder and to take initial action. On an emergency medical call, the Firefighter Paramedic that is assigned to this unit can quickly start advanced emergency medical life support, the help of the other two to three crew members facilitates this process.

FIRE DEPARTMENT 2020-2021 Budget

Continued

The City of Calexico Fire Department responds at least one first responder fire apparatus and one Advanced Life Support Medic Unit to every request for emergency medical assistance. This provides advanced life support personnel to attend the needs of the medical patient and enough ancillary support personnel to assist in safely moving the patient and providing for scene control that is needed at an emergency incident. It has been often best described as bringing the emergency room to the scene of the patient. Since first responder companies are usually disbursed throughout the City they are often close to a medical emergency. This places a qualified paramedic at the patient's side minutes before the ambulance can arrive.

The combination of first responder paramedic units and transport capable Advanced Life Support Medic Units have allowed the fire departments increased flexibility in meeting the needs of emergency medical patients, while at the same time having more paramedics available in the cases of mass causality or multiple patient incidents. Further, the system has allowed the department to measurably improve upon emergency response times, as Medic units reach the patient in nine minutes or less 97% of the time, and paramedic first responder units have arrived on scene in eight minutes or less 98% of the time. The average response time for a paramedic to reach the patient's side has historically been under five minutes.

Department Funding:

The primary funding source for the Fire Department is the General Fund. However, funding is also provided through other revenue sources including Proposition 172 Special Revenue Fund.

1. Proposition 172 Special Revenue Fund. Proposition 172 approved by the California Voters in November 1993 permanently extended a one-half percent sales and use tax imposed on the total retail price of any tangible personal property for public safety services as partial mitigation for the Education Revenue Augmentation Fund (ERAF) property tax shifts from Cities and counties to the State. The revenue from this tax is allocated to each county based on their proportionate share of statewide taxable sales and is disbursed each month by the State Controller. Each County is required to deposit the revenue in a Public Safety Augmentation Fund from which it is allocated by the County Auditor-Controller to the County and its cities. The enabling legislation (SB 509) provides that public safety services include, but are not limited to sheriffs, police, fire, County District Attorney, county corrections and ocean life guards.

Each County's allocation is determined by its proportion of taxable sales for all counties in the preceding calendar year. The Board of Equalization (BOE) provides the State Controller with a table of taxable sales for the 58 counties. The State Controller calculates each county's percentage of total statewide taxable sales and applies this percentage to monthly collections.

FIRE DEPARTMENT 2020-2021 Budget

Continued

The allocation factor for each city is based upon city and county property tax revenue shift to the Education Revenue Augmentation Fund (ERAF) in FY1993-94. Prior to FY1997-1998, vehicle license monies received by cities were dedicated from the formula to derive a net FY1993-1994 property tax loss. Two subsequent amendments affected the allocation formula.

- A. Cities and counties share equally in revenue growth commencing with the FY1997-1998 with no cap for city allocations.
- B. A “maintenance of effort” provision requires cities and counties to fund public Safety at the FY1992-1993 levels, adjusted annually by a cost-of-living factor Commencing with FY1994-1995.
Because Counties were the primary losers in the property tax shift to the State under the Education Revenue Augmentation Fund (ERAF), the formula results in counties being the primary beneficiaries of Proposition 172.

2. Measure H Sales Tax Special Revenue Operations Fund and Measure H Bond Capital Projects Fund.

Section 7285.9 of the California Revenue and Taxation Code authorizes cities to levy a transaction and use tax (“sales tax” or “sales and use tax”) to be expended for general purposes. These transactions and use tax are subject to the approval by two-thirds vote of all members of the City Council and by a majority of the qualified voters of the City voting in an election on the issue.

On March 2, 2010, the City Council in Ordinance No. 1111 authorized a vote of the people to increase the sales tax by half a cent for 20 years for general government purposes. The ordinance also created a Citizen Oversight Advisory Committee comprised of an appointment by each member of the City Council whose term corresponds with the appointing Council Member’s term of office. The Oversight Committee oversees, recommends and reports to the City Council on the expenditure of the proceeds of the tax created by the ordinance.

The measure was submitted to the voters of the City of Calexico as required by Section 53720 et. Seq. of the California Government Code, approved by the voters of California in 1986 as Proposition 62; as required by Article XIII C of the California Constitution, approved by the voters of California in 1996 as Proposition 218; and as required by Section 7285.9 of the California Revenue and Taxation Code.

On June 8, 2010, Measure H was approved by the voters. 2,031 (59.98%) voted “yes” and 1,335 (40.02%) voted “no.” The City Council has historically allocated \$400,000 per fiscal year for the operation of the Calexico Fire Department.

FIRE DEPARTMENT 2020-2021 Budget

Continued

Goals, Objectives, and Performance Management

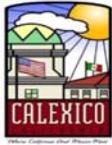
1. Continue to fill recently vacated positions due to recent retirements and separation of employment. Doing so would assist in maintaining and improving the level of service to the community of Calexico.
2. Coordinate with the City Manager's Office on completing the new build of Fire Station 1.
3. Develop a training officer program for professional Firefighters.
4. Finalize the City Emergency Operations Plan which is currently being reviewed by the State Office of Emergency Services.
5. Develop and implement a Fire Department Standard Operating Procedures Manual for City Council consideration.
6. Develop and implement a fire prevention plan for all City buildings and facilities.
7. Develop and implement an Employee Succession Plan. Standards and guidelines for promotional expectations.
8. Develop a new system on collection of fire fees associated with local businesses.
9. Seek Federal and State grants for fire prevention, fire operations and fire equipment
10. Maintain spending within budget parameters established by the City Manager and City Council.
11. Conduct Department operations to provide a safe work environment and reduce the potential for liability and workers compensation claims.

FIRE DEPARTMENT 2020-2021 Budget

Continued

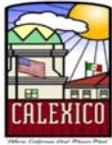
12. Develop and implement a senior fire awareness program and wellness outreach.
13. Work with Public Works Department to designate a City hazardous waste collection point.
14. Implement a wellness program and physical standards for fire personnel.
15. Negotiate fire mutual aid agreements/MOUs with neighboring jurisdictions to transfer risk associated with mutual aid.





General Fund
Expenditure Detail

	2018-19 Actual	2019-20 Projection	Three-Year Average		2020-21			Notes
			2017 - 2020	Baseline	New Items	Post Virus	2020-21 Budget	
250 Fire								
Salaries/Benefits								
111-25-250-51010-000 Regular salaries and earnings	\$ 1,922,110	\$ 1,697,485	\$ 1,869,949	\$ 1,903,850		\$ (238,126)	\$ 1,665,723	
111-25-250-51011-000 Overtime	229,815	102,465	225,206	107,500		-	107,500	
111-25-250-51011-050 Mutual aid Reimbursement	(153,848)	-	(108,941)			-	-	
111-25-250-51012-000 Other earnings	136,332	197,660	147,451	213,050		-	213,050	
111-25-250-51013-000 On the job injury(OJI)	9,804	-	3,268			-	-	
111-25-250-51090-000 Vacancy savings projection	-	-	-			-	-	
111-25-250-51092-000 Budget Amendment - COLA		14,799	4,933			-	-	
111-25-250-52510-000 Retirement	354,920	285,718	366,984	310,358		-	310,358	
111-25-250-52511-000 OASI (FICA)	36,298	33,038	35,623	31,321		-	31,321	
111-25-250-52512-000 Medical insurance-ISF Contrib	399,640	484,451	431,137	667,366		-	667,366	
111-25-250-52513-000 Worker's comp-ISF Contrib	379,032	266,360	343,322	296,595		-	296,595	
111-25-250-52514-000 Unemployment ins-ISF Contrib	22,763	15,077	13,548	16,788		-	16,788	
111-25-250-52515-000 Life insurance	2,823	2,964	2,816	3,281		-	3,281	
111-25-250-52516-000 Sick leave buyback	12,795	12,651	14,353	14,050		-	14,050	
111-25-250-52518-000 Health Allowance Benefit	-	4,621	1,540	4,621		-	4,621	
	<u>3,352,485</u>	<u>3,117,288</u>	<u>3,351,191</u>	<u>3,568,780</u>	-	<u>(238,126)</u>	<u>3,330,654</u>	
111-25-250-52540-051 Interfund Reimb-S&B Measure H	(400,000)	(400,000)	(400,000)	(400,000)		-	(400,000)	
111-25-250-52540-052 Interfund Reimb-S&B Prop 172	(91,146)	(70,000)	(77,049)	(70,000)		-	(70,000)	
111-25-250-52540-054 Interfund Reimb-S&B Dispatcher	219,477	204,000	141,159	219,730		-	219,730	
111-25-250-52540-xxx Interfund Reimb-Other	-	-	-	-		-	-	
	<u>(271,669)</u>	<u>(266,000)</u>	<u>(335,890)</u>	<u>(250,270)</u>	-	-	<u>(250,270)</u>	
111-25-250-52509-000 Retirement-Unfunded Liability	389,414	536,813	486,501	557,353		-	557,353	
	<u>3,470,230</u>	<u>3,388,101</u>	<u>3,501,802</u>	<u>3,875,864</u>	-	<u>(238,126)</u>	<u>3,637,738</u>	
Materials/Supplies								
111-25-250-53001-000 Material & supplies	12,867	13,000	12,234	13,000		-	13,000	
111-25-250-53002-000 Medical Supplies	51,372	55,000	48,657	55,000		-	55,000	
111-25-250-53010-000 Uniforms Cleaning/Maintenance	4,763	5,000	4,173	5,000		-	5,000	
111-25-250-53011-000 Vehicle parts and equipment	15,213	45,400	27,566	15,000		-	15,000	
111-25-250-53013-000 Vehicle Fuel & Oil	53,445	48,000	47,233	48,000		-	48,000	
111-25-250-53016-000 Computer supplies	1,638	2,000	1,213	2,000		-	2,000	
111-25-250-53017-000 Office supplies	2,096	2,500	1,984	2,500		-	2,500	
111-25-250-53025-000 Postage	669	1,500	913	1,500		-	1,500	
111-25-250-53021-000 Communications supplies	7,388	7,500	4,969	7,500		-	7,500	
111-25-250-53023-000 Utility payments - Electric	31,170	25,000	24,450	25,000		-	25,000	
111-25-250-53024-000 Utility payments - Gas	319	300	304	300		-	300	
111-25-250-53026-000 Equipment-Small/Non-Capitalize	5,084	10,000	5,028	10,000	31,000	(31,000)	10,000	
111-25-250-53030-000 Cleaning supplies	2,164	2,500	2,562	2,500		-	2,500	
111-25-250-53034-000 Drinking Water	1,555	1,900	1,401	1,900		-	1,900	
	<u>189,744</u>	<u>219,600</u>	<u>182,688</u>	<u>189,200</u>	<u>31,000</u>	<u>(31,000)</u>	<u>189,200</u>	
Repairs/Maintenance								
111-25-250-54001-000 Equip Repairs & Maintenance	67,879	31,500	55,143	50,000		-	50,000	
111-25-250-54010-000 Building Maintenance	1,857	2,500	2,860	2,500	50,000	(50,000)	2,500	
111-25-250-54011-000 Grounds Maintenance	-	3,500	1,167	3,500		-	3,500	
111-25-250-54013-000 Office Equipment Maintenance	2,868	3,500	2,623	3,500		-	3,500	
111-25-250-54015-000 Other Maintenance	-	1,000	405	1,000		-	1,000	
111-25-250-54016-000 Radio maintenance	-	2,500	1,099	2,500	40,000	(40,000)	2,500	
111-25-250-54025-000 Janitorial	81	-	27	-		-	-	
	<u>72,684</u>	<u>44,500</u>	<u>63,324</u>	<u>63,000</u>	<u>90,000</u>	<u>(90,000)</u>	<u>63,000</u>	
Contracts/Professional Services								
111-25-250-55001-000 Professional Services	998	1,000	2,825	1,000		-	1,000	
111-25-250-55010-000 Intergov Admin Fees & Chgs	50,637	47,475	32,704	38,125		-	38,125	
111-25-250-55015-000 Temporary Staffing	10,308	12,000	7,436	12,000		-	12,000	
111-25-250-55016-000 Communications	17,508	15,000	16,871	15,000		-	15,000	
111-25-250-55017-000 Advertising	287	-	397	1,500		-	1,500	
111-25-250-55025-000 Community Promotion	-	3,000	1,000	3,000		-	3,000	
111-25-250-55024-000 Ambulance Billing Service	60,280	65,000	59,325	65,000		-	65,000	
111-25-250-55025-000 Other Operating Contracts	4,400	6,250	4,935	5,500		-	5,500	



General Fund
Expenditure Detail

	2018-19	2019-20	Three-Year Average	2020-21			Notes
	Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	
111-25-250-55027-000 IT Software & User Licenses	38	1,000	346	1,000			1,000
111-25-250-55031-000 Pest Control	600	1,000	733	1,000			1,000
111-25-250-55033-000 Employment Exams	1,750	1,800	1,383	1,800		-	1,800
	<u>146,806</u>	<u>153,525</u>	<u>127,956</u>	<u>144,925</u>	-	-	<u>144,925</u>
General Liability Insurance							
111-25-250-55019-000 Gen Liability Insurance	82,600	71,390	78,863	68,001			68,001
	<u>82,600</u>	<u>71,390</u>	<u>78,863</u>	<u>68,001</u>	-	-	<u>68,001</u>
Admin/Office Costs							
111-25-250-55500-000 Administration/Office Costs	150	-	226	2,000		-	2,000
111-25-250-55501-000 Membership Dues	2,266	5,000	4,955	5,000		-	5,000
111-25-250-55502-000 Subscriptions	6,207	1,500	3,212	5,000		-	5,000
111-25-250-55505-000 Travel, conferences & meetings	641	5,000	2,051	5,000		-	5,000
111-25-250-55506-000 Training	2,837	-	946	15,000	20,000	(20,000)	15,000
111-25-250-55510-000 Telephone	5,054	4,000	5,018	4,000		-	4,000
111-25-250-55511-000 Cell Phone	713	1,500	1,155	1,500		-	1,500
111-25-250-55512-000 Tuition/Recertification	1,800	3,600	2,067	3,600		-	3,600
111-25-250-55514-000 Internet/Cable	6,264	5,500	5,963	5,500		-	5,500
111-25-250-52550-030 Licenses, permits & certs	-	500	167	500		-	500
	<u>25,931</u>	<u>26,600</u>	<u>25,758</u>	<u>47,100</u>	<u>20,000</u>	<u>(20,000)</u>	<u>47,100</u>
Capital Outlay							
111-25-250-56016-000 Vehicles	-	-	-	-		-	-
	<u>7,735</u>	<u>-</u>	<u>2,578</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Debt Service							
111-20-216-57001-001 Principal - vehicle leases	-	-	-	-	58,500	(58,500)	-
111-20-216-57002-001 Interest - vehicle leases	-	-	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>58,500</u>	<u>(58,500)</u>	<u>-</u>
Subtotal, Fire	<u>\$ 3,995,730</u>	<u>\$ 3,903,717</u>	<u>\$ 3,982,970</u>	<u>\$ 4,388,090</u>	<u>\$ 199,500</u>	<u>\$ (437,626)</u>	<u>\$ 4,149,964</u>

COMMUNITY DEVELOPMENT DEPARTMENT

2020-2021 Budget

Department Mission

The Mission of the Development Services Department is to oversee the City's community development repair and construction of major infrastructure projects, and building safety and inspection services within the City of Calexico. This includes short-range and long range planning, specific residential development and commercial and industrial site plans; major construction and protection of the public health, safety and welfare through building plan checks, issuing building permits and conducting inspections of new residential, commercial and industrial buildings.

Development Services Department also provides code enforcement services to protect property values and the health, safety and welfare of the community.

Department Description

Building and Safety Office

The Building and Safety Office conducts plan checks, issues building permits and inspects residential, commercial and industrial structures under construction. Staff enforces the California Building Code and other building codes adopted by the City. They also investigate and respond to complaints and building code violations. The Building and Safety Office maintains a telephone-based inspection request system that provides next-day inspection service. Personnel will provide same-day inspections where an inspection is urgently needed and inspectors are available. In unusual cases, where there is a serious and urgent life & safety concern, inspections are provided any time they are needed including nights, weekends and holidays.

Planning Office

The Planning Office reviews all residential, commercial and industrial development proposals made by developers to the City of Calexico. It processes all requests for annexations, rezoning, and land use entitlements such as conditional use permits (CUP), subdivision maps and commercial and industrial site plans, the department coordinates recommendations from the City Engineer, City Attorney, Public Works Manager, Building Official, Fire Chief, Police Chief, other staff members, utility companies and other stakeholders and interested parties. Planning Office personnel serve as staff members to the City Council, Planning Commission and various citizens advisory committees. They make written and verbal recommendations to these decision-making bodies at public meetings.

COMMUNITY DEVELOPMENT DEPARTMENT

2020-2021 Budget

Continued

The Planning Office is also responsible for long-range and advanced planning in the City. Staff prepares reports and studies for the Planning Commission and City Council on long-range planning issues in the areas of land use, circulation, parks open space, beautification, housing, historic Preservation, conservation, streets, roads and many other community development issues, Planning Office personnel also make recommendations to the Planning Commission and City Council concerning updates to the General Plan, City Sphere of Influence (SOI) Municipal Services Plan, Five-Year Capital Improvements Plan (CIP) and state-mandated environmental Impact Reports.

Code Enforcement Office

Code Enforcement Officers promote, protect and improve the health, safety and welfare of the visitors, citizens and properties of the City of Calexico through an effective code enforcement program, Staff enforcement workload is generated by citizen complaints as well as on-site actions that are initiated whenever Code Enforcement Officers observe unsafe, unhealthy or particularly unsightly conditions. Code Enforcement personnel also enforce the sign code, construction codes, business license codes, abandoned and inoperative vehicle codes, abandoned and vacant residential and commercial properties, and abatement of property nuisances.

The primary function of the Code Enforcement Officers is to educate the public on code issues and work with citizens, business owners and other community stakeholders to achieve voluntary compliance, staff seeks voluntary compliance by establishing a positive relationship with residents and property owners, encouraging them to maintain their properties and to keep unsightly conditions from occurring. Calexico Code Enforcement Officers are committed to responsive and professional interaction with the public with the goal of promoting an attractive community, improving the living conditions for everyone and protecting the health, safety and welfare of the City of Calexico.

Goals, Objectives and Performance

Building and Safety

1. Adoption of latest California Building Codes.
2. Conduct plan check and issue building permit in a timely manner.
3. Conduct building inspections and assisting builder with any building code

Continued

**COMMUNITY DEVELOPMENT DEPARTMENT
2020-2021 Budget**

questions.

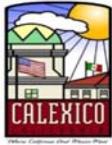
4. Attend customer service training to improve public services.
5. Attend building code seminars to expand knowledge regarding current building codes.

Planning

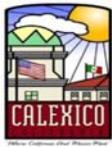
1. Prepare for City Council adoption a new Calexico Sphere of Influence (SOI) Municipal Services Action Plan (SAP).
2. Finalize the update of the Zoning Ordinance.
3. Implementation of the Cannabis Ordinance.
4. Update the General Plan

Code Enforcement

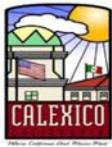
1. Inspect all delinquent licensed businesses and assure they become current.
2. Work on abating all fire damage properties
3. Work on abating all over grown weeds on vacant properties
4. Work with owners to register all vacant residential and commercial properties
5. Continue to educate property owners to acquire proper building permits for construction projects.
6. Continue to inspect commercial alleys, to assure they are kept clean and all have required trash containers.
7. Work property owners regarding abandon vehicles.
8. Monitor over watering of lawns



		Three-Year			2020-21			Notes
		2018-19	2019-20	Average	2020-21	2020-21	2020-21	
		Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	Budget
310	Planning							
Salaries/Benefits								
111-30-310-51010-000	Regular salaries and earnings	\$ 149,280	\$ 47,134	\$ 107,214	\$ 127,646			\$ 127,646
111-30-310-51011-000	Overtime	7,527	6,700	7,209	500		-	500
111-30-310-51012-000	Other earnings	2,919	2,450	2,883	-		-	-
111-30-310-51013-000	On the job injury(OJI)	-	-	-	-		-	-
111-30-310-51090-000	Vacancy savings projection	-	-	-	-		-	-
111-30-310-51092-000	Budget Amendment - COLA	-	171	57	-		-	-
111-30-310-52010-000	Retirement	9,024	1,611	5,775	9,209		-	9,209
111-30-310-52011-000	OASI (FICA)	11,660	2,348	7,938	9,765		-	9,765
111-30-310-52012-000	Medical insurance-ISF Contrib	33,263	-	20,885	38,623		-	38,623
111-30-310-52013-000	Worker's comp-ISF Contrib	18,868	4,066	13,042	16,979		-	16,979
111-30-310-52014-000	Unemployment ins-ISF Contrib	1,622	230	670	961		-	961
111-30-310-52015-000	Life insurance	252	53	174	265		-	265
111-30-310-51016-000	Sick leave buyback	2,453	406	1,252	-		-	-
111-30-310-52018-000	Health Allowance Benefit	-	2,311	770	2,311		-	2,311
		<u>236,868</u>	<u>67,479</u>	<u>167,869</u>	<u>206,259</u>		-	<u>206,259</u>
111-30-310-52009-000	Retirement- Unfunded Liability	11,190	3,799	9,803	20,186		-	20,186
		<u>248,058</u>	<u>71,278</u>	<u>177,673</u>	<u>226,445</u>		-	<u>226,445</u>
Materials/Supplies								
111-30-310-53001-000	Material & supplies	249	500	583	500		-	500
111-30-310-53011-000	Vehicle parts and equipment	23	500	508	1,500		-	1,500
111-30-310-53013-000	Vehicle Fuel & Oil	2,223	1,200	1,635	1,200		-	1,200
111-30-310-53017-000	Office supplies	2,331	2,000	2,326	2,000		-	2,000
111-30-310-53019-000	Books, maps and publications	-	500	167	500		-	500
111-30-310-53020-000	Postage	275	300	258	300		-	300
111-30-310-53023-000	Utility payments - Electric	3,665	1,200	2,681	1,200		-	1,200
		<u>8,765</u>	<u>6,200</u>	<u>8,157</u>	<u>7,200</u>		-	<u>7,200</u>
Repairs/Maintenance								
111-30-310-54001-000	Equip Repairs & Maintenance	-	1,000	333	1,000		-	1,000
111-30-310-54010-000	Building Maintenance	-	-	-	-		-	-
111-30-310-54013-000	Office Equipment Maintenance	3,453	1,000	2,474	1,000		-	1,000
		<u>3,453</u>	<u>2,000</u>	<u>2,808</u>	<u>2,000</u>		-	<u>2,000</u>
Contracts/Professional Services								
111-30-310-55000-000	Administration/Office Costs	-	-	-	-		-	-
111-30-310-55001-000	Professional Services	134,488	60,000	74,163	60,000	(40,000)	-	20,000
111-30-310-55001-001	Professional Services - Cannabis	-	-	-	-	15,000	-	15,000
111-30-310-55014-000	Other Profess Fee & Charges	462	-	487	-	-	-	-
111-30-310-55015-000	Temporary Staffing	7,652	5,000	5,088	5,000		-	5,000
111-30-310-55017-000	Advertising	7,707	7,000	8,381	7,000		-	7,000
111-30-310-55025-000	Other Operating Contracts	1,226	2,000	2,487	2,000		-	2,000
111-30-310-55027-000	IT Software & User Licenses	-	500	167	500		-	500
111-30-310-55031-000	Pest Control	-	50	17	50		-	50
111-30-310-55033-000	Employment Exams	100	-	33	-		-	-
		<u>151,636</u>	<u>74,550</u>	<u>90,823</u>	<u>74,550</u>	<u>(25,000)</u>	-	<u>49,550</u>
General Liability Insurance								
111-30-310-55019-000	Gen Liability Insurance	8,850	1,275	6,325	6,072		-	6,072
		<u>8,850</u>	<u>1,275</u>	<u>6,325</u>	<u>6,072</u>		-	<u>6,072</u>
Admin/Office Costs								
111-30-310-55500-000	Administration/Office Costs	504	1,750	916	250		-	250
111-30-310-52050-040	Memberships & dues	-	-	-	500		-	500
111-30-310-55501-000	Membership Dues	-	500	418	500		-	500
111-30-310-55504-000	Car allowance	-	-	-	-		-	-
111-30-310-55506-000	Training	-	-	-	-		-	-
111-30-310-55510-000	Telephone	6,029	5,000	5,343	5,000		-	5,000
111-30-310-55511-000	Cell Phone	383	500	473	500		-	500
111-30-310-55514-000	Internet/Cable	1,386	1,500	1,612	1,500		-	1,500
		<u>8,302</u>	<u>9,250</u>	<u>8,762</u>	<u>8,250</u>		-	<u>8,250</u>



	2018-19 Actual	2019-20 Projection	Three-Year Average 2017 - 2020	2020-21			2020-21 Budget	Notes
				Baseline	New Items	Post Virus		
Capital Outlay								
111-30-310-56014-000 Machinery & equipment	-	-	-	-	-	-	-	
Subtotal, Planning	429,064	164,553	294,548	324,516	(25,000)	-	299,516	
320 Engineering								
Materials/Supplies								
111-30-320-53001-000 Material & supplies	\$ -	\$ 500	\$ 167	500	\$ 500	\$ -	1,000	
111-30-320-53011-000 Vehicle parts and equipment	-	1,000	333	1,000	-	-	1,000	
111-30-320-53013-000 Vehicle Fuel & Oil	-	1,550	517	750	750	-	1,500	
111-30-320-53016-000 Computer supplies	-	500	167	500	1,500	-	2,000	
111-30-320-53017-000 Office supplies	-	1,500	500	1,500	-	-	1,500	
111-30-320-53019-000 Books, maps and publications	-	250	83	250	-	-	250	
111-30-320-53020-000 Postage	-	50	17	50	200	-	250	
111-30-320-53023-000 Utility payments - Electric	-	1,200	400	1,200	-	-	1,200	
	-	6,550	2,183	5,750	2,950	-	8,700	
Repairs/Maintenance								
111-30-320-54001-000 Equip Repairs & Maintenance	-	1,000	333	1,000	-	-	1,000	
111-30-320-54010-000 Building Maintenance	-	150	50	150	-	-	150	
111-30-320-54013-000 Office Equipment Maintenance	-	1,500	500	1,500	3,500	-	5,000	
	-	2,650	883	2,650	3,500	-	6,150	
Contracts/Professional Services								
111-30-320-55001-000 Professional Services	-	1,500	500	1,500	3,500	-	5,000	
111-30-320-55014-000 Other Profess Fee & Charges	-	500	167	500	-	-	500	
111-30-320-55015-000 Temporary Staffing	-	3,000	1,000	3,000	-	-	3,000	
111-30-320-55017-000 Advertising	-	300	100	1,100	-	-	1,100	
111-30-320-55025-000 Other Operating Contracts	-	2,000	667	2,000	-	-	2,000	
111-30-320-55027-000 IT Software & User Licenses	-	250	83	250	4,750	-	5,000	
111-30-320-55031-000 Pest Control	-	25	8	25	-	-	25	
111-30-320-55033-000 Employment Exams	-	-	-	-	200	-	200	
	-	7,575	2,525	8,375	8,450	-	16,825	
Admin/Office Costs								
111-30-320-55500-000 Administration/Office Costs	-	200	67	200	-	-	200	
111-30-320-55501-000 Membership Dues	-	400	133	400	-	-	400	
111-30-330-55505-000 Travel, conferences & meetings	-	-	-	-	1,000	-	1,000	
111-30-330-55506-000 Training	-	-	-	-	1,000	-	1,000	
111-30-320-55510-000 Telephone	-	2,500	833	2,500	-	-	2,500	
111-30-320-55511-000 Cell Phone	-	500	167	500	-	-	500	
111-30-320-55514-000 Internet/Cable	-	1,500	500	1,500	-	-	1,500	
	-	5,100	1,700	5,100	2,000	-	7,100	
Subtotal, Engineering	-	21,875	7,292	21,875	16,900	-	38,775	
330 Building and Code Enforcement								
Salaries/Benefits								
111-30-330-51010-000 Regular salaries and earnings	276,472	192,144	237,362	289,561	-	-	289,561	
111-30-330-51011-000 Overtime	638	12,250	4,553	12,907	-	-	12,907	
111-30-330-51012-000 Other earnings	5,534	1,390	3,317	5,250	-	-	5,250	
111-30-330-51013-000 On the job injury(OJI)	-	-	-	-	-	-	-	
111-30-330-51090-000 Vacancy savings projection	-	-	-	-	-	-	-	
111-30-330-51092-000 Budget Amendment - COLA	-	1,593	531	-	-	-	-	
111-30-330-52010-000 Retirement	14,494	12,691	13,194	21,908	-	-	21,908	
111-30-330-52011-000 OASI (FICA)	20,553	15,848	17,943	22,151	-	-	22,151	
111-30-330-52012-000 Medical insurance-ISF Contrib	45,466	38,707	46,140	77,245	-	-	77,245	
111-30-330-52013-000 Worker's comp-ISF Contrib	29,422	27,449	27,662	40,971	-	-	40,971	
111-30-330-52014-000 Unemployment ins-ISF Contrib	2,575	1,554	1,470	2,319	-	-	2,319	
111-30-330-52015-000 Life insurance	423	370	420	476	-	-	476	



General Fund
Expenditure Detail

	2018-19	2019-20	Three-Year		2020-21			Notes
			Actual	Projection	Average 2017 - 2020	Baseline	New Items	
111-30-330-51016-000 Sick leave buyback	3,260	1,380	2,567	1,500	-	-	1,500	
111-30-330-52018-000 Health Allowance Benefit	4,621	2,311	3,259	2,311	-	-	2,311	
	403,459	307,688	358,418	476,600	-	-	476,600	
111-30-330-52009-000 Retirement- Unfunded Liability	27,975	26,591	26,201	36,334	-	-	36,334	
	431,434	334,279	384,619	512,935	-	-	512,935	
Materials/Supplies								
111-30-330-53001-000 Material & supplies	-	1,500	1,293	1,500	-	-	1,500	
111-30-330-53010-000 Uniforms Cleaning/Maintenance	-	500	417	500	-	-	500	
111-30-330-53011-000 Vehicle parts and equipment	1,059	1,500	1,186	1,500	-	-	1,500	
111-30-330-53013-000 Vehicle Fuel & Oil	3,530	3,500	3,510	3,500	-	-	3,500	
111-30-330-53016-000 Computer supplies	-	1,000	517	1,000	-	-	1,000	
111-30-330-53017-000 Office supplies	2,371	3,000	3,089	3,000	-	-	3,000	
111-30-330-53019-000 Books, maps and publications	-	1,000	454	1,000	-	-	1,000	
111-30-330-53020-000 Postage	1,639	750	996	750	-	-	750	
111-30-330-53023-000 Utility payments - Electric	3,665	3,500	3,448	3,500	-	-	3,500	
111-30-330-53026-000 Equipment-Small/Non-Capitalize	-	-	-	-	-	-	-	
111-30-330-53030-000 Cleaning Supplies	239	250	330	250	-	-	250	
	12,502	16,500	15,239	16,500	-	-	16,500	
Repairs/Maintenance								
111-30-330-54001-000 Equip Repairs & Maintenance	-	1,000	333	1,000	-	-	1,000	
111-30-330-54010-000 Building Maintenance	-	500	167	500	-	-	500	
111-30-330-54013-000 Office Equipment Maintenance	701	500	567	500	-	-	500	
	701	2,000	1,067	2,000	-	-	2,000	
Contracts/Professional Services								
111-30-330-55001-000 Professional Services	58,927	15,000	31,412	15,000	-	-	15,000	
111-30-330-55015-000 Temporary Staffing	7,425	7,500	8,041	7,500	-	-	7,500	
111-30-330-55017-000 Advertising	3,275	1,000	1,775	1,000	-	-	1,000	
111-30-330-55025-000 Other Operating Contracts	676	1,000	792	1,000	-	-	1,000	
111-30-330-55027-000 IT Software & User Licenses	-	500	295	500	-	-	500	
111-30-330-55031-000 Pest Control	-	100	33	100	-	-	100	
	70,303	25,100	42,349	25,100	-	-	25,100	
General Liability Insurance								
111-30-330-55019-000 Gen Liability Insurance	14,750	8,924	12,808	10,929	-	-	10,929	
Admin/Office Costs								
111-30-330-55500-000 Administration/Office Costs	4,157	3,000	3,631	3,000	-	-	3,000	
111-30-330-55501-000 Membership Dues	545	800	673	800	-	-	800	
111-30-330-55505-000 Travel, conferences & meetings	-	3,000	2,017	13,000	-	-	13,000	
111-30-330-55506-000 Training	25	1,500	1,175	1,500	-	-	1,500	
111-30-330-55510-000 Telephone	-	750	500	750	-	-	750	
111-30-330-55511-000 Cell Phone	521	600	641	600	-	-	600	
111-30-330-55514-000 Internet Cable	1,386	1,500	1,574	1,500	-	-	1,500	
111-30-330-55517-000 Abandoned Properties-Clean Up	-	15,000	14,028	5,000	-	-	5,000	
	6,633	26,150	24,239	26,150	-	-	26,150	
Capital Outlay								
111-30-330-56014-000 Machinery & equipment	-	8,000	2,667	-	-	-	-	
	-	8,000	2,667	-	-	-	-	
Subtotal, Building and Code Enforcement	536,325	420,953	482,987	593,614	-	-	593,614	
Subtotal, Community Development	\$ 965,388	\$ 607,381	\$ 784,827	\$ 940,005	\$ (8,100)	\$ -	\$ 931,905	

PUBLIC WORKS & ENGINEERING DEPARTMENT 2020-2021 Budget



Mission Statement

The mission of the Public Works Department is to provide infrastructure (airport, engineering, wastewater, water, solid waste, streets, and transit), and related services in a cost effective manner, meeting the current and projected needs of the City of Calexico.

Department Description

The City of Calexico Public Works Department supervises the Calexico International Airport, Engineering, Fleet, Facility Maintenance, Streets, Wastewater Treatment and Collection, Water Treatment and Distribution, Solid Waste and Transit.

Public Works is responsible for providing and maintaining the City's infrastructure, requesting funding for projects, designing and overseeing construction of projects, designs, implements and coordinates specific comprehensive programs dealing with solid waste management (AB 939: Recycling), and related issues. This involves coordination among public and private sectors and monitoring and evaluation of programs in operation. The department is also responsible for City's compliance with all Federal, State and Local laws for each of its divisions. In addition, it is also responsible for the effective functioning and on-going upkeep (monitoring, upgrading, repairing, replacing and planning) of sewers and water systems. In addition, oversees the control of water pollution, water conservation programs and recycling initiative.

PUBLIC WORKS & ENGINEERING DEPARTMENT

2020-2021 Budget

Continued

Engineering Division:

Primary responsibility of the Engineering Division include the overall implementation of the City's General Plan Goals and Policies through its circulation element and implementation of the Capital Improvement Plan in matters related to programming and designs of circulation patterns, sewer, and water systems. It also plays a vital role in the review of all private developments to ensure consistency with adopted plans and in compliance with Federal, State and Local policies. This includes plan check and inspection of all infrastructure plans for off-site and on-site improvements such as water, sewer, storm water utilities, street, traffic signals, and sidewalks.

Calexico International Airport Division:

Provides and ensures a safe environment and services to those that travel by aircraft, privately and/or commercially.

Facility Maintenance Division:

Provides maintenance support to all city owned facilities and departments in order to provide the employees, residents, as well as our visitors with a safe and clean place in which to conduct city business. Staff consists of one Building Maintenance Worker, who also serves as the Graffiti Abatement Officer.

Fleet & Equipment Maintenance Division:

Provides maintenance, assistance and repairs services to all city owned vehicles, and/or equipment, in its utmost working condition for city staff to perform their assignments as directed.

Paved Streets Maintenance Division:

Provides the safest city streets, sidewalks, alleys and right-of-ways on which to travel. Maintain storm drains free of obstructions.

Street Sweeping Division:

Provides our city residents, business owners, as well as our visitors with safe and clean sidewalks, streets, alleys, parking areas and public trash containers. The commercial zone is swept seven days a week, residential zone are swept once every other week.

Traffic Safety Division:

Maintains all city regulatory signage, traffic lane stripping and curb painting. Provides support for city special community events. Through a contract with the State of California, Cal-Trans Division the City of Calexico's signal lights are maintained.

Public Street Lighting Maintenance Division:

Working in conjunction with and through a contract with the IID the city street lights are maintained.

PUBLIC WORKS & ENGINEERING DEPARTMENT

2020-2021 Budget

Continued

Solid Waste Division:

Provides a timely and fiscally responsible service to our residents and businesses. Coordinate and manage the collection, transportation, disposal and recycling of the City of Calexico Solid Waste.

Transit Division:

Provides the most efficient and effective means of transportation services to the community residents and visitors in which to commute within the City as well as the other cities in the Imperial County.

Wastewater Treatment Division:

Works to provide our residents and businesses in a timely and most efficient manner of the treatment of waterborne waste disposal to safeguard our environment within all regulations and laws.

Wastewater Collection Maintenance Division:

Provides the upmost maintenance of the main sewer collection system in order to not to inconvenience our residents, visitors and businesses and/or interrupt the delivery of waste to the treatment facility.

Water Treatment Division:

To strategically provide a reliable supply of the highest quality of safe potable water at the lowest cost possible, while meeting all regulations, laws and mandates within the treatment process.

Water Distribution Maintenance Division:

Provides essential support for the safe delivery of potable water to the residents and business in an environmental responsible manner in the upmost quality for the residents and others to use.

Goals, Objectives and Performance Measures

Public Works Administration

1. Updated and implement various policies pertaining to the health and well-being of Public Works employees.
2. Continue providing training to Public Works employees in heat illness prevention, lockout/block out, and hazardous communication program.
3. Continue overseeing the Construction Phase of the New River Parkway Project.

PUBLIC WORKS & ENGINEERING DEPARTMENT 2020-2021 Budget

Continued

4. Continue overseeing the Construction Phase of the 2020 Street Improvement Project.
5. Continue the Construction Phase of Scaroni Road between SR-98 and Cole Blvd.
6. Continue overseeing the Adopt-A-Green Program.

Engineering

1. Continue working on Five Year Street Overlay Improvement Project.
2. Continue applying and obtaining Federal/State funds for Capital Improvement Program.
3. Continue reviewing and processing Encroachment Permits.

Calexico International Airport

1. Continue requesting Federal/State funds for Airport Improvement Projects.
2. Continue providing daily fuel sales, maintenance and operations.
3. Continue overseeing the Construction Phase of Taxiway Rehabilitation Project.
4. Continue applying and obtaining Federal/State funds for Airport Capital Improvement Program.

Parks System

1. Eliminate all brown spots in all parks and green space areas.
2. Install automatic sprinkler systems and controllers boxes in parks and green spaced where they are currently absent.
3. Develop and implement a tree inspection and maintenance program.
4. Develop a formal park inspection program and park inspection check list and maintain these records in a formal way.
5. Address the homeless in parks with the assistance of Police Dept. and other City departments.

PUBLIC WORKS & ENGINEERING DEPARTMENT 2020-2021 Budget

Continued

6. Continue providing park maintenance which includes cutting grass, trimming trees, cleaning bathrooms, picking-up trash, etc.

Streets System

1. Revise sidewalk inspection and maintenance program.
2. Inspect all routes for signage and pavement markings using a check list to identify hazards.
3. Continue conducting street light audit for repair and maintenance.
4. Replace faded City street sign and traffic control devices.
5. Continue providing street sweeping services for both residential and commercial areas.

Transit

1. Continue providing maintenance to existing bus shelters.
2. Replace deteriorated bus shelters and benches.
3. Continue working with Imperial County Transportation Commission (ICTC) on transit and transportation issues.

Solid Waste

1. Monitor the activities of the City's solid waste contractor to ensure that the contract provisions in the Solid Waste Agreement are fully implemented.
2. Continue working with the City's solid waste contractor to ensure that the provisions of AB939 regarding recycling are implemented and proper reporting to State is taking place.

Wastewater System

1. Continue overseeing the Design Phase of Wastewater Treatment Plant Improvements Expansion Project.
2. Replace outdated and deteriorated equipment at the Wastewater Treatment Plant.
3. Install new sewer lift station replacement pumps.

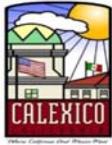
PUBLIC WORKS & ENGINEERING DEPARTMENT
2020-2021 Budget

Continued

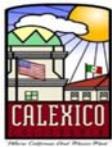
4. Replace laboratory equipment at the Wastewater Treatment Plant.
5. Continue providing daily maintenance and operation at Wastewater Treatment Plant and Wastewater Collection system.

Water System

1. Replace outdated and deteriorated equipment at Water Treatment Plant.
2. Install new TTHM analyzer at the Eastside Water Reservoir.
3. Install new chlorine analyzer at Water Treatment Plant.
4. Continue providing distribution maintenance of dead end flushing and exercising the valves within the City's Water Distribution System.
5. Continue providing daily maintenance and operation at Water Treatment Plant and Water Distribution system.

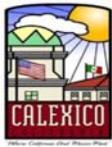


		Three-Year			2020-21			Notes
		2018-19	2019-20	Average	2020-21	2020-21	2020-21	
		Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	Budget
410	Public Works Administration							
Salaries/Benefits								
111-40-410-51010-000	Regular salaries and earnings	\$ 48,223	\$ 153,055	\$ 108,215	\$ 195,475		\$ (46,145)	\$ 149,330
111-40-410-51011-000	Overtime	1,911	2,900	2,026	4,450		-	4,450
111-40-410-51012-000	Other earnings	(1,911)	460	(9)	340		-	340
111-40-410-51013-000	On the job injury(OJI)	-	-	-	-		-	-
111-40-410-51090-000	Vacancy savings projection	-	(16,667)	(5,556)	-		-	-
111-40-410-51092-000	Budget Amendment - COLA	-	1,284	428	-		-	-
111-40-410-52010-000	Retirement	2,675	9,643	6,229	14,646		-	14,646
111-40-410-52011-000	OASI (FICA)	4,001	12,206	8,483	14,954		-	14,954
111-40-410-52012-000	Medical insurance-ISF Contrib	(23,485)	12,910	3,702	23,701		-	23,701
111-40-410-52013-000	Worker's comp-ISF Contrib	7,060	21,141	13,770	26,673		-	26,673
111-40-410-52014-000	Unemployment ins-ISF Contrib	496	1,197	611	1,510		-	1,510
111-40-410-52015-000	Life insurance	(36)	281	148	254		-	254
111-40-410-51016-000	Sick leave buyback	712	3,137	1,533	1,040		-	1,040
111-40-410-52018-000	Health Allowance Benefit	-	4,621	1,540	4,621		-	4,621
		<u>39,648</u>	<u>206,168</u>	<u>141,121</u>	<u>287,664</u>		<u>(46,145)</u>	<u>241,519</u>
111-40-410-52040-000	Interfund Reimb - Sal/Benefits	(45,442)	-	-	-		-	-
111-40-410-52040-055	Interfund Reimb - S&B Maint Sprv	-	(51,834)	(32,425)	(56,706)		-	(56,706)
		<u>(45,442)</u>	<u>(51,834)</u>	<u>(32,425)</u>	<u>(56,706)</u>		<u>-</u>	<u>(56,706)</u>
111-40-410-52009-000	Retirement- Unfunded Liability	<u>11,134</u>	<u>15,170</u>	<u>13,575</u>	<u>16,310</u>		<u>-</u>	<u>16,310</u>
		<u>5,340</u>	<u>169,504</u>	<u>122,272</u>	<u>247,268</u>		<u>(46,145)</u>	<u>201,124</u>
Materials/Supplies								
111-40-410-53001-000	Material & supplies	748	1,000	635	1,000		-	1,000
111-40-410-53010-000	Uniforms Cleaning/Maintenance	-	200	67	200		-	200
111-40-410-53011-000	Vehicle parts and equipment	-	1,000	335	1,000		-	1,000
111-40-410-53013-000	Vehicle Fuel & Oil	1,121	1,500	1,109	1,500		-	1,500
111-40-410-53016-000	Computer supplies	-	750	250	750	7,250	(7,250)	750
111-40-410-53017-000	Office supplies	1,336	1,500	1,097	1,500	5,500	(5,500)	1,500
111-40-410-53019-000	Books, maps and publications	-	500	167	500		-	500
111-40-410-53020-000	Postage	267	250	210	250		-	250
111-40-410-53023-000	Utility payments - Electric	17,821	20,000	24,004	20,000		-	20,000
111-40-410-53030-000	Cleaning supplies	-	1,000	333	1,000		-	1,000
111-40-410-53034-000	Drinking Water	-	-	30	-		-	-
		<u>21,294</u>	<u>27,700</u>	<u>28,235</u>	<u>27,700</u>	<u>12,750</u>	<u>(12,750)</u>	<u>27,700</u>
Repairs/Maintenance								
111-40-410-54010-000	Building Maintenance	21	1,000	14,220	1,000	4,000	(4,000)	1,000
111-40-410-54013-000	Office Equipment Maintenance	2,294	1,500	1,596	1,500	500	-	2,000
		<u>2,316</u>	<u>2,500</u>	<u>15,816</u>	<u>2,500</u>	<u>4,500</u>	<u>(4,000)</u>	<u>3,000</u>
Contracts/Professional Services								
111-40-410-55001-000	Professional Services	1,721	1,000	950	1,000	4,000	(4,000)	1,000
111-40-410-55015-000	Temporary Staffing	-	-	-	-		-	-
111-40-410-55016-000	Communications	656	1,500	1,594	1,500	500	-	2,000
111-40-410-55017-000	Advertising	2,261	2,500	2,402	2,500		-	2,500
111-40-410-55025-000	Other Operating Contracts	1,389	1,500	1,398	1,500		-	1,500
111-40-410-55027-000	IT Services & User Licenses	-	150	50	150	850	-	1,000
111-40-410-55028-000	Alarm/Security	-	850	283	850		-	850
111-40-410-55031-000	Pest Control	1,008	1,000	977	1,000		-	1,000
111-40-410-55033-000	Employment Exams	100	-	33	-	200	-	200
		<u>7,134</u>	<u>8,500</u>	<u>7,689</u>	<u>8,500</u>	<u>5,550</u>	<u>(4,000)</u>	<u>10,050</u>
General Liability Insurance								
111-40-410-55019-000	Gen Liability Insurance	41,400	44,436	42,379	43,375		-	43,375
		<u>41,400</u>	<u>44,436</u>	<u>42,379</u>	<u>43,375</u>		<u>-</u>	<u>43,375</u>
Admin/Office Costs								
111-40-410-55501-000	Membership Dues	18,754	20,000	19,216	20,000		-	20,000
111-40-410-55505-000	Travel, conferences & meetings	43	1,500	583	1,500		-	1,500
111-40-410-55510-000	Telephone	11,573	10,000	11,490	10,000		-	10,000



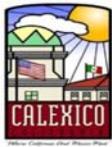
General Fund
Expenditure Detail

	2018-19 Actual	2019-20 Projection	Three-Year Average		2020-21			Notes
			2017 - 2020	Baseline	New Items	Post Virus	2020-21 Budget	
111-40-410-55511-000 Cell Phone	41	500	262	500	-	-	500	
111-40-410-55514-000 Internet/Cable	456	450	441	450	-	-	450	
	30,868	32,450	31,992	32,450	-	-	32,450	
Capital Outlay								
111-40-410-56014-000 Machinery & equipment	-	-	-	-	-	-	-	
111-40-410-56016-000 Vehicles	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	
Debt Service								
111-40-410-57001-001 Principal - vehicle leases	-	-	-	-	7,000	(7,000)	-	
111-40-410-57002-001 Interest - vehicle leases	-	-	-	-	-	-	-	
	-	-	-	-	7,000	(7,000)	-	
	-	-	-	-	-	-	-	
Subtotal, Public Works Administration	108,353	285,090	248,382	361,794	29,800	(73,895)	317,699	-
414 Fleet								
Salaries/Benefits								
111-40-414-51010-000 Regular salaries and earnings	137,574	51,768	64,758	69,659	-	-	69,659	
111-40-414-51011-000 Overtime	1,945	1,781	1,245	1,950	-	-	1,950	
111-40-414-51012-000 Other earnings	4,231	750	1,729	650	-	-	650	
111-40-414-51013-000 On the job injury(OJI)	-	-	-	-	-	-	-	
111-40-414-51090-000 Vacancy savings projection	-	(8,333)	(2,778)	-	-	-	-	
111-40-414-51092-000 Budget Amendment - COLA	-	430	143	-	-	-	-	
111-40-414-52010-000 Retirement	8,203	3,586	4,022	5,422	-	-	5,422	
111-40-414-52011-000 OASI (FICA)	9,992	4,154	4,834	5,597	-	-	5,597	
111-40-414-52012-000 Medical insurance-ISF Contrib	49,599	15,906	22,383	31,043	-	-	31,043	
111-40-414-52013-000 Worker's comp-ISF Contrib	15,385	7,195	7,724	9,230	-	-	9,230	
111-40-414-52014-000 Unemployment ins-ISF Contrib	1,427	407	613	522	-	-	522	
111-40-414-52015-000 Life insurance	342	106	153	141	-	-	141	
111-40-414-51016-000 Sick leave buyback	-	-	-	900	-	-	900	
111-40-414-52018-000 Health Allowance Benefit	-	-	-	-	-	-	-	
	228,697	77,750	104,827	125,114	-	-	125,114	
111-40-414-52009-000 Retirement- Unfunded Liability	22,380	7,597	14,265	10,981	-	-	10,981	
	251,077	85,347	119,093	136,095	-	-	136,095	
Materials/Supplies								
111-40-414-53001-000 Material & supplies	3,934	3,500	3,536	3,500	500	(500)	3,500	
111-40-414-53010-000 Uniforms Cleaning/Maintenance	1,134	1,000	998	1,000	-	-	1,000	
111-40-414-53011-000 Vehicle parts and equipment	2,109	3,500	4,340	3,500	1,500	(1,500)	3,500	
111-40-414-53013-000 Vehicle Fuel & Oil	762	1,000	1,708	1,000	2,500	(2,500)	1,000	
111-40-414-53023-000 Utility payments-Electricity	-	2,000	667	2,000	-	-	2,000	
111-40-414-53027-000 Awards/Trophies	-	88	29	-	-	-	-	
111-40-414-53033-000 Employment Exams	-	-	-	-	200	(200)	-	
111-40-414-53035-000 Disposal Hazardous Materials	301	2,000	767	500	2,000	(2,000)	500	
	8,240	13,088	12,045	11,500	6,700	(6,700)	11,500	
Repairs/Maintenance								
111-40-414-54001-000 Equip Repairs & Maintenance	305	1,000	724	1,000	-	-	1,000	
111-40-414-54010-000 Building Maintenance	-	1,000	333	1,000	-	-	1,000	
	305	2,000	1,058	2,000	-	-	2,000	
Contracts/Professional Services								
111-40-414-55001-000 Professional Services	99	2,000	700	2,000	-	-	2,000	
111-40-414-55015-000 Temporary Staffing	-	3,412	3,137	5,000	-	-	5,000	
	99	5,412	3,837	7,000	-	-	7,000	
Admin/Office Costs								
111-40-414-55501-000 Membership Dues	-	-	-	1,000	-	-	1,000	
111-40-414-55503-000 Permit Fees	1,399	1,750	1,050	1,750	-	-	1,750	
111-40-414-55506-000 Training	-	-	-	500	-	-	500	
111-40-414-55510-000 Telephone	86	100	62	100	-	-	100	
	1,485	1,850	1,112	3,350	-	-	3,350	
Capital Outlay								
111-40-414-56014-000 Machinery & equipment	-	-	-	-	14,000	(14,000)	-	
111-40-414-56016-000 Vehicles	-	-	-	-	-	-	-	
	-	-	-	-	14,000	(14,000)	-	
Debt Service								
111-40-414-57001-001 Principal - vehicle leases	-	-	-	-	10,000	(10,000)	-	
111-40-414-57002-001 Interest - vehicle leases	-	-	-	-	-	-	-	
	-	-	-	-	10,000	(10,000)	-	
	-	-	-	-	-	-	-	
Subtotal, Fleet	261,208	107,697	137,143	159,945	30,700	(30,700)	159,945	-
416 Park Maintenance								
Salaries/Benefits								
111-40-416-51010-000 Regular salaries and earnings	70,380	146,790	85,292	207,155	-	(66,496)	140,660	
111-40-416-51011-000 Overtime	321	400	350	600	-	-	600	



General Fund
Expenditure Detail

	2018-19	2019-20	Three-Year		2020-21			Notes	
			Actual	Projection	Average 2017 - 2020	Baseline	New Items		Post Virus
111-40-416-51012-000	Other earnings	2,199	1,450	1,353			-	2,400	
111-40-416-51090-000	Vacancy savings projection	-	(16,667)	(5,556)			-	-	
111-40-416-51092-000	Budget Amendment - COLA	-	1,232	411			-	-	
111-40-416-52010-000	Retirement	4,220	9,358	5,197	15,154		-	15,154	
111-40-416-52011-000	OASI (FICA)	5,204	11,371	6,415	16,077		-	16,077	
111-40-416-52012-000	Medical insurance-ISF Contrib	15,768	17,527	16,030	22,011		-	22,011	
111-40-416-52013-000	Worker's comp-ISF Contrib	8,476	19,695	10,959	27,448		-	27,448	
111-40-416-52014-000	Unemployment ins-ISF Contrib	729	1,115	630	1,554		-	1,554	
111-40-416-52015-000	Life insurance	252	529	295	741		-	741	
111-40-416-52018-000	Health Allowance Benefit	-	4,621	1,540	4,621		-	4,621	
		<u>107,549</u>	<u>197,422</u>	<u>122,917</u>	<u>297,761</u>		<u>(66,496)</u>	<u>231,266</u>	
111-40-416-52009-000	Retirement- Unfunded Liability	5,595	37,987	16,130	28,260		-	28,260	
		<u>113,144</u>	<u>235,409</u>	<u>139,047</u>	<u>326,021</u>		<u>(66,496)</u>	<u>259,526</u>	
Materials/Supplies									
111-40-416-53001-000	Material & supplies	9,843	17,500	15,782	12,500	10,000	(10,000)	12,500	
111-40-416-53010-000	Uniforms Cleaning/Maintenance	1,329	1,700	1,130	1,200	800	(800)	1,200	
111-40-416-53011-000	Vehicle parts and equipment	2,753	6,000	4,460	3,000	3,000	(3,000)	3,000	
111-40-416-53013-000	Vehicle Fuel & Oil	13,278	8,000	9,759	8,000	2,000	(2,000)	8,000	
111-40-416-53017-000	Office supplies	-	500	284	500		-	500	
111-40-416-53020-000	Postage	-	100	33	100		-	100	
111-40-416-53023-000	Utility payments - Electric	51,378	42,000	46,360	42,000		-	42,000	
111-40-416-53030-000	Cleaning Supplies	-	45				-	-	
111-40-416-53035-000	Disposal Hazardous Materials	103	750	284	250	1,250	(1,250)	250	
		<u>78,683</u>	<u>76,595</u>	<u>78,092</u>	<u>67,550</u>	<u>17,050</u>	<u>(17,050)</u>	<u>67,550</u>	
Repairs/Maintenance									
111-40-416-54001-000	Equip Repairs & Maintenance	633	4,000	2,226	4,000		-	4,000	
111-40-416-54010-000	Building Maintenance	-	-	-	-	15,000	(15,000)	-	
111-40-416-54011-000	Grounds Maintenance	-	-	-	-		-	-	
111-40-416-54012-000	Lighting Maintenance	1,439	2,000	1,367	3,500		-	3,500	
111-40-416-54015-000	Other Maintenance	-	5,305	1,768	15,000		-	15,000	
111-40-416-54017-000	Park Maintenance	-	10,000	3,333	10,000	50,000	(50,000)	10,000	
		<u>2,072</u>	<u>21,305</u>	<u>8,695</u>	<u>32,500</u>	<u>65,000</u>	<u>(65,000)</u>	<u>32,500</u>	
Contracts/Professional Services									
111-40-416-55001-000	Professional Services	-	2,000	667	-		-	-	
111-40-416-55015-000	Temporary Staffing	77,139	50,000	63,528	50,000	25,000	(25,000)	50,000	
111-40-416-55017-000	Advertising	-	150				-	-	
111-40-416-55031-000	Pest Control	420	500	440	500		-	500	
111-40-416-55033-000	Employment Exams	400	400	267	400	200	-	600	
		<u>77,959</u>	<u>53,050</u>	<u>64,901</u>	<u>50,900</u>	<u>25,200</u>	<u>(25,000)</u>	<u>51,100</u>	
Admin/Office Costs									
111-40-416-55503-000	Permit Fees	916	1,000	936	1,000		-	1,000	
		<u>916</u>	<u>1,000</u>	<u>936</u>	<u>1,000</u>			<u>1,000</u>	
Capital Outlay									
111-40-416-56014-000	Machinery & equipment	-	-	-	-	35,000	(35,000)	-	
111-40-416-56016-000	Vehicles	-	-	-	-		-	-	
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>35,000</u>	<u>(35,000)</u>	<u>-</u>	
Debt Service									
111-40-416-57001-001	Principal - vehicle leases	-	-	-	-	17,000	(17,000)	-	
111-40-416-57002-001	Interest - vehicle leases	-	-	-	-		-	-	
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>17,000</u>	<u>(17,000)</u>	<u>-</u>	
Subtotal, Park Maintenance		<u>272,775</u>	<u>387,359</u>	<u>291,671</u>	<u>477,971</u>	<u>159,250</u>	<u>(225,546)</u>	<u>411,676</u>	
420 Facilities									
Salaries/Benefits									
111-40-420-51010-000	Regular salaries and earnings	46,146	46,213	45,232	86,667		(69,160)	17,507	
111-40-420-51011-000	Overtime	292	1,025	528	1,000		-	1,000	
111-40-420-51012-000	Other earnings	1,598	750	855	800		-	800	
111-40-420-51013-000	On the job injury(OJI)	-	-	-	-		-	-	
111-40-420-51090-000	Vacancy savings projection	-	(8,333)	(2,778)			-	-	
111-40-420-51092-000	Budget Amendment - COLA	-	387	129			-	-	
111-40-420-52010-000	Retirement	2,787	3,207	2,749	6,571		-	6,571	
111-40-420-52011-000	OASI (FICA)	3,448	3,739	3,440	6,844		-	6,844	
111-40-420-52012-000	Medical insurance-ISF Contrib	15,352	15,907	15,352	38,623		-	38,623	
111-40-420-52013-000	Worker's comp-ISF Contrib	5,570	6,476	5,759	11,854		-	11,854	
111-40-420-52014-000	Unemployment ins-ISF Contrib	489	367	302	671		-	671	
111-40-420-52015-000	Life insurance	106	106	107	212		-	212	
111-40-420-51016-000	Sick leave buyback	868	889	933	1,000		-	1,000	
111-40-420-52018-000	Health Allowance Benefit	-	-	-	-		-	-	
		<u>76,656</u>	<u>70,732</u>	<u>72,608</u>	<u>154,243</u>		<u>(69,160)</u>	<u>85,083</u>	
111-40-420-52009-000	Retirement- Unfunded Liability	5,595	7,597	6,000	8,074		-	8,074	
		<u>82,251</u>	<u>78,329</u>	<u>78,608</u>	<u>162,317</u>		<u>(69,160)</u>	<u>93,157</u>	



General Fund
Expenditure Detail

	2018-19 Actual	2019-20 Projection	Three-Year	2020-21			2020-21 Budget	Notes
			Average 2017 - 2020	Baseline	New Items	Post Virus		
Materials/Supplies								
111-40-420-53001-000 Material & supplies	2,127	3,500	3,075	3,500	-	-	3,500	
111-40-420-53010-000 Uniforms Cleaning/Maintenance	279	350	320	350	650	-	1,000	
111-40-420-53011-000 Vehicle parts and equipment	20	1,000	569	1,000	-	-	1,000	
111-40-420-53013-000 Vehicle Fuel & Oil	1,016	1,500	1,144	1,500	-	-	1,500	
111-40-420-53027-000 Awards/Trophies	-	36	12	-	-	-	-	
111-40-420-53035-000 Disposal Hazardous Materials	-	1,000	333	-	-	-	-	
111-40-420-53030-000 Cleaning supplies	-	-	200	-	-	-	-	
	<u>3,442</u>	<u>7,386</u>	<u>5,653</u>	<u>6,350</u>	<u>650</u>	<u>-</u>	<u>7,000</u>	
Repairs/Maintenance								
111-40-420-54001-000 Equip Repairs & Maintenance	1,373	2,500	2,298	2,500	-	-	2,500	
111-40-420-54010-000 Building Maintenance	5,413	4,364	6,560	7,500	500	-	8,000	
111-40-420-54011-000 Grounds Maintenance	-	-	-	-	-	-	-	
111-40-420-54012-000 Lighting Maintenance	528	1,000	509	1,000	-	-	1,000	
111-40-420-54013-000 Office Equipment Maintenance	-	-	78	-	-	-	-	
111-40-420-54015-000 Other Maintenance	-	-	-	-	-	-	-	
111-40-420-54019-000 Graffiti Program	51	1,000	356	1,000	-	-	1,000	
111-40-421-54010-000 Building Maintenance	-	5,000	1,667	5,000	-	-	5,000	
111-40-421-54011-000 Ground Maintenance	-	2,000	667	2,000	-	-	2,000	
111-40-421-54012-000 Lighting Maintenance	-	5,000	1,667	5,000	-	-	5,000	
	<u>7,365</u>	<u>20,864</u>	<u>13,801</u>	<u>24,000</u>	<u>500</u>	<u>-</u>	<u>24,500</u>	
Contracts/Professional Services								
111-40-420-55001-000 Professional Services	391	3,100	1,664	1,000	-	-	1,000	
111-40-420-55025-000 Other Operating Contracts	5,813	10,000	8,097	10,000	-	-	10,000	
111-40-420-55030-000 Cleaning supplies	-	-	-	-	500	-	500	
111-40-420-55031-000 Pest Control	1,980	2,000	1,987	2,000	-	-	2,000	
111-40-420-55033-000 Employment Exams	-	-	-	-	200	-	200	
111-40-421-55025-000 Other Operating Contracts	-	8,000	2,667	8,000	-	-	8,000	
	<u>8,184</u>	<u>23,100</u>	<u>14,414</u>	<u>21,000</u>	<u>700</u>	<u>-</u>	<u>21,700</u>	
Admin/Office Costs								
111-40-420-55503-000 Permit Fees	2,772	3,000	3,373	3,500	-	-	3,500	
111-40-420-55510-000 Telephone	-	-	13	-	-	-	-	
	<u>2,772</u>	<u>3,000</u>	<u>3,385</u>	<u>3,500</u>	<u>-</u>	<u>-</u>	<u>3,500</u>	
Capital Outlay								
111-40-420-56014-000 Machinery & equipment	-	-	-	-	3,500	(3,500)	-	
111-40-420-56016-000 Vehicles	-	-	-	-	-	-	-	
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,500</u>	<u>(3,500)</u>	<u>-</u>	
Debt Service								
111-40-420-57001-001 Principal - vehicle leases	-	-	-	-	7,500	(7,500)	-	
111-40-420-57002-001 Interest - vehicle leases	-	-	-	-	-	-	-	
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,500</u>	<u>(7,500)</u>	<u>-</u>	
Subtotal, Facilities	<u>104,013</u>	<u>132,679</u>	<u>115,861</u>	<u>217,167</u>	<u>12,850</u>	<u>(80,160)</u>	<u>149,857</u>	
Subtotal, Public Works	<u>\$ 746,348</u>	<u>\$ 912,825</u>	<u>\$ 793,058</u>	<u>\$ 1,216,877</u>	<u>\$ 232,600</u>	<u>\$ (410,300)</u>	<u>\$ 1,039,177</u>	

CAMARENA MEMORIAL LIBRARY 2020-2021 Budget



Department Mission

The Camarena Memorial Library provides resources to meet the educational, recreational, informational, and cultural needs of the community to encourage life-long learning and the pursuit of knowledge. Traditional and innovative library services, including the latest technology, are offered in a friendly, welcoming atmosphere, which reflects the unique border community of Calexico.

Department Description

The library is YOUR INFORMATION PLACE! Services are designed to help anyone walking into the door with research assignments or special interest requests. 18 computers are available for the public to use the internet or any of the Microsoft Office or typing software programs. There are 4 computers with educational programs especially designed for children. Wi-fi is also available at the library for its users. Furthermore, throughout the year, library staff offers a great variety of programs for the whole family including baby time, storytime for preschoolers, craft activities for school-aged children, teen programs, group visits, adult book club and family-oriented

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programs such as family nights. For your convenience library hours, including evenings, are as follows:

Monday-Thursday	10:00 am to 8:00 pm
Friday (every other week)	10:00 am to 6:00 pm

The **CARNEGIE TECHNOLOGY CENTER** is a branch of the library. Users can have access to the Internet for free. There are 16 computers equipped with programs such as Microsoft Office and typing software. This branch also offers free wi-fi to its users. One-on-one introductory classes to the internet, email and Facebook are offered by appointment. An English as a Second Language (ESL) class is offered to 30 individuals at this site three times per week. This basic ESL class is a feeder class for the Adult Literacy Services program at the main library.

Service Efforts and Accomplishments

- The library produced a monthly calendar of activities to inform the public about its daily offerings. The calendar is disseminated onsite, via email and is available on the library's website and Facebook page.
- The library strives to partner with various groups in the community to help enhance and promote its many resources. This past year a new partnership was formed with the MAG Coalition (Mothers Against Gangs). The purpose of this partnership was to promote the love of books and literacy among junior high and high school students. During the first program, 75 teenagers attended and each shared information about books that they had recently read and recommended to others. Each teen in attendance walked out with a brand-new novel and they enjoyed pizza, water and sodas.
- The library offers at least 6 family nights per year. A family night is a fun event offered to families with children 0-12 years of age. Children and parents get to do craft activities, play games, listen to books read by a community volunteer, participate in a raffle, and have a wonderful time! Each child in attendance gets a snack, usually provided by a partnership with Calexico Neighborhood House and a FREE book of their choice. Books are available in English & Spanish. During this fiscal year over 450 children have added a book to their home library. One of the programs has been traditionally sponsored by the Associated Calexico Teachers. They provide the funds to purchase books given to children.

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- The library continues to maintain an up-to-date website in both English and Spanish where the community can get acquainted with the array of programs and services, including online resources available to them.

English site <https://calexicolibrary.org>

Spanish site <https://spanish.calexicolibrary.org>

- The library has a very active Facebook page with over 2,000 followers. Pictures of programs/events/resources are posted consistently by staff, and they are often shared by users. This is another way in which information about our services is disseminated to the community.
- The library has an Online Public Access Catalog (OPAC) which can be accessed remotely to browse the library collection. It also allows library card holders to check their library record so that they can be aware of what materials they have checked out and what is their due date. It can be accessed at:

<https://library.calexico.k12.ca.us>

- The library was awarded one more time with the Zip Books Grant. This grant was initially awarded back in 2014 and every year thereafter. Over 973 library users have taken advantage of this wonderful service which allows library staff to order materials (books/audiobooks) not available in the collection and sends them to the user in the mail. Users return the books ordered to the library and then they are added to the collection.
- A daily snack and a full meal are available to children ages 1-18 during the summer and a snack during the rest of the year. We are able to provide food services thanks to a partnership with Calexico Neighborhood House. An average of 40 kids and teens take advantage of this service on a daily basis. The number of children fed increases during the summer months.
- The library continues to have a partnership with Clinicas de Salud del Pueblo through the Reach Out & Read Program. A pediatrician from this clinic prescribes reading to little patients and gives a bilingual book at each well-child visit. Information about library services are also provided during these visits.
- Throughout the year, the library offers Baby Time for babies (ages 0-2) and Storytime for preschoolers (ages 3-5) to instill the love of books and reading from an early age. Age-appropriate activities are included in these programs.
- Every year, the library offers an 8-week Summer Family Reading Program. During the summer of 2019, over 700 registered for the program. Offerings included activities for babies, school-aged children, teens and adults. The chart below shows total attendance to these programs:

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ACTIVITY	AGE GROUP	TOTAL ATTENDANCE
Toddler Time, Preschool Fitness, Baby Time & Storytime	0-5	799
Crafts, Bingo/Board Games, Talent Show, Special guests, STEAM activities and Movies	Kinder-6 th grade	947
Teens	7 th – 12 th grade	7
Adults	18+	52

- The library, in conjunction with the Imperial County Free Library, applied for State monies and created Libraries on the Spectrum where monthly programming will be offered in all Valley Libraries for families with children on the Autism spectrum. Books, videos and many sensory materials will be available for check out. Monthly programming will be offered during the last Friday of the month. The first Libraries on the Spectrum was offered on February 21st. 13 children and their family members attended this first program. This program di not disrupt regular library services and those in attendance enjoyed having the library and its programs tailored to their needs.
- Staff applied and received the grant “Mental Health Initiative: Compassion in Action”. The goal of this grant is to help libraries meet the needs of the community by delivering sustainable mental health resources and programming. Thanks to this grant, we were able to add \$1,000 worth of books to our collection in topics such as anxiety, depression, PTSD and other mental health conditions. In addition, staff training was also implemented. The target audience of this grant is teenagers. The library is partnering with the Imperial County Behavioral Health Department to offer a Mental Health Presentation & Resource Fair. We will offer a series of presentations geared towards teenagers and their family.
- Another grant staff applied for and received was for Mental Health Kits. We will soon start checking out backpacks full of resources (books, manipulatives, etc.) on topics such as anxiety, depression, post-partum depression, grief, Alzheimer and Dementia, PTSD and substance abuse for adults. Anxiety, bravery, empathy, feelings, grief, kindness, mindfulness and resilience for kids.
- Parents continue to enroll kids (ages 0-5) in the 1,000 Books Before Kindergarten program. This is another effort to promote the importance of reading to children. For every 100 books read to children, the child receives a

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- prize (book or educational item). Once they reach the 1,000-book goal, they participate in a completion ceremony. Last year, 10 children completed the program.
- Every Tuesday, the Calexico Unified School District releases elementary students at 1:00 pm. The library offers Crafty Tuesdays to provide an arts & crafts activity for them.
 - Thanks to a partnership with United Way, the library has a tutor on site that helps students with homework needs Monday-Thursday from 3-4 pm. In addition, the library offers online homework help every day from 1-10 pm through the library's website <https://calexicolibrary.org>
 - The library received a grant from the "Kids Need to Read" program. We were able to add 450 new titles to our collection. The sponsoring agents will do a special Storytime program and each child in attendance will receive a free book.
 - Held "Coffee with a Cop @ the Library" in conjunction with the Calexico Police Department. Also, police officers and traffic controllers participated in the Halloween Family Night and read books to children in attendance.
 - The library migrated its library information system to Sierra.
 - The library continued to participate in the "Student Success Library Card Initiative". This initiative aims to give every student in 9th-12th grade a public library card. The card is free and allows the students to check out books and access online resources, such as ebooks, eaudiobooks, emagazines, online tutoring and electronic encyclopedia. We issued over 700 Student Success Cards to all 9th grade students.
 - Weeded the collection extensively to make room for new materials and are in the process of shifting various areas of the collection to make it more accessible and easier to navigate to our users.
 - The library participated in various community programs to reach out to the community in an effort to promote our services and create new library users and lifelong learners.
 - The Adult Literacy Services (ALS) Program is designed to help adults improve their English reading and writing skills. One-on-one tutoring sessions help each individual work on his/her learning needs. ALS tutors are volunteers from the community. This year 65 people were tutored, some in person and some online. For online tutoring, we partner with libraries in northern California where they have more tutors than learners in their programs. This works out well for both libraries. The library offers an online reading program called "Learning Upgrade" which allow these adults to work on their reading skills while waiting for a tutor. We were able to help over 90 adults in the ALS program.

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- The library continues to offer “Let’s Talk”, an English conversation group. It is a free program where adults can gather to practice their English-speaking skills in a safe and supportive environment. The group meets weekly with 10-20 people in attendance. This group is led by a volunteer.
- The library continually participates in national programs and celebrations, such as *National Library Week, Children’s Book Week, Teen Read Week and Library Card Sign-up Month*. The library offered daily activities during these week-long celebrations.
- The Adult Book Club brought together 12-18 book lovers each month. They Read, Eat and Discuss a book that was read by all participants. This program has been running consistently for about 12 years.
- Replaced broken lighting around the outside of the building and added a few very much need power outlets inside the building so that users can connect their electronic devices.
- Received all Kinder-6th grade Dool Elementary classes in the span of 3 weeks for a library orientation and craft activity. We strive to continue to collaborate and make connections with local schools for the benefit of our students.

Budget Dollars at Work – FY 2018-19

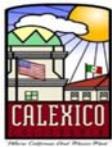
Registered borrowers	13,767
Visits to the Library	80,332
Reference questions	20,344
Items loaned out (checked out)	23,029
Items used in the library	21,059
Internet users took advantage of the FREE internet access	6,280
Library cards issued	1,350
Library programs offered	420
People attended the programs	10,990

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Goals, Objectives, and Performance Measures

- ✓ Continue collaborating with other city departments
- ✓ Replace 2 A/C units before the start of the summer 2020
- ✓ Fill the vacant Library Technician position and hire at least two Library Assistants
- ✓ Hire a permanent Custodian to service the Library & the Carnegie Technology Center
- ✓ Implement “Raise a Reader” grant program in conjunction with the Imperial County Free Library
- ✓ Continue promoting and celebrating library accomplishments via email, print and social media to continue educating the public about the library and its services
- ✓ Schedule a minimum of one staff training
- ✓ Continue applying for grants to enhance library services
- ✓ Start replacing public computers at the Library & Carnegie Technology Center



	2018-19 Actual	2019-20 Projection	Three-Year Average		2020-21			Notes
			2017 - 2020	Baseline	New Items	Post Virus	2020-21 Budget	
510 Library								
Salaries/Benefits								
111-50-510-51010-000 Regular salaries and earnings	\$ 275,080	\$ 287,970	\$ 287,900	\$ 257,344		\$ (111,283)	\$ 146,061	
111-50-510-51011-000 Overtime	382	400	261	700		-	700	
111-50-510-51012-000 Other earnings	3,295	1,260	1,851	400		-	400	
111-50-510-51013-000 On the job injury(OJI)	-	-	-	-		-	-	
111-50-510-51090-000 Vacancy savings projection	-	(20,000)	(6,667)	-		-	-	
111-50-510-51092-000 Budget Amendment - COLA	-	2,418	806	-		-	-	
111-50-510-52010-000 Retirement	15,592	18,490	16,589	19,355		-	19,355	
111-50-510-52011-000 OASI (FICA)	21,574	22,404	22,047	19,997		-	19,997	
111-50-510-52012-000 Medical insurance-ISF Contrib	27,928	45,600	38,033	77,245		-	77,245	
111-50-510-52013-000 Worker's comp-ISF Contrib	31,537	38,804	35,474	34,635		-	34,635	
111-50-510-52014-000 Unemployment ins-ISF Contrib	2,693	2,196	1,748	1,960		-	1,960	
111-50-510-52015-000 Life insurance	456	529	511	529		-	529	
111-50-510-51016-000 Sick leave buyback	3,086	3,230	3,372	2,950		-	2,950	
111-50-510-52018-000 Health Allowance Benefit	5,208	2,187	3,696	2,187		-	2,187	
	<u>386,832</u>	<u>405,488</u>	<u>405,619</u>	<u>417,302</u>		<u>(111,283)</u>	<u>306,019</u>	
111-50-510-52009-000 Retirement- Unfunded Liability	27,975	30,390	29,069	32,297		-	32,297	
	<u>414,808</u>	<u>435,878</u>	<u>434,689</u>	<u>449,600</u>		<u>(111,283)</u>	<u>338,316</u>	
Materials/Supplies								
111-50-510-53001-000 Material & supplies	5,620	8,000	8,368	8,000		-	8,000	
111-50-510-53011-000 Vehicle parts and equipment	66	300	122	300		-	300	
111-50-510-53013-000 Vehicle Fuel & Oil	463	500	463	250		-	250	
111-50-510-53016-000 Computer supplies	-	750	250	750		-	750	
111-50-510-53017-000 Office supplies	4,519	5,000	5,147	5,000		-	5,000	
111-50-510-53019-000 Books, maps and publications	18,688	17,000	19,276	17,500		-	17,500	
111-50-510-53020-000 Postage	537	750	513	750		-	750	
111-50-510-53023-000 Utility payments - Electric	27,162	30,000	28,662	30,000	(12,000)	-	18,000	
111-50-510-53024-000 Utility payments - Gas	699	1,000	796	1,000		-	1,000	
111-50-510-53026-000 Equipment-Small/Non-Capitalize	-	-	115	-		-	-	
111-50-510-53029-000 Recreation Program	4,630	4,000	3,985	4,000		-	4,000	
111-50-510-53030-000 Cleaning supplies	2,862	4,000	3,370	4,000		-	4,000	
	<u>65,246</u>	<u>71,300</u>	<u>71,068</u>	<u>71,550</u>	<u>(12,000)</u>	<u>-</u>	<u>59,550</u>	
Repairs/Maintenance								
111-50-510-54001-000 Equip Repairs & Maintenance	1,489	2,000	2,397	2,000		-	2,000	
111-50-510-54010-000 Building Maintenance	2,177	2,500	1,768	3,000	60,000	(60,000)	3,000	
111-50-510-54013-000 Office Equipment Maintenance	1,492	1,500	1,660	1,500		-	1,500	
	<u>5,157</u>	<u>6,000</u>	<u>5,825</u>	<u>6,500</u>	<u>60,000</u>	<u>(60,000)</u>	<u>6,500</u>	
Contracts/Professional Services								
111-50-510-55001-000 Professional Services	983	-	328	-	-	-	-	
111-50-510-55015-000 Temporary Staffing	47,679	45,000	50,936	46,250		-	46,250	
111-50-510-55017-000 Advertising	527	500	342	500		-	500	
111-50-510-55025-000 Other Operating Contracts	23,550	30,000	28,353	30,000		-	30,000	
111-50-510-55028-000 Alarm/Security	814	1,000	851	1,000		-	1,000	
111-50-510-55031-000 Pest Control	756	1,000	837	1,000		-	1,000	
111-50-510-55032-000 Student Programs	6,137	10,000	9,713	10,000		-	10,000	
111-50-510-55033-000 Employment Exams	100	100	67	100		-	100	
	<u>80,547</u>	<u>87,600</u>	<u>91,428</u>	<u>88,850</u>	<u>-</u>	<u>-</u>	<u>88,850</u>	
General Liability Insurance								
111-50-510-55019-000 Gen Liability Insurance	17,700	12,748	16,049	9,714		-	9,714	
	<u>17,700</u>	<u>12,748</u>	<u>16,049</u>	<u>9,714</u>	<u>-</u>	<u>-</u>	<u>9,714</u>	
Admin/Office Costs								
111-50-510-55501-000 Membership Dues	3,110	4,000	3,883	3,000		-	3,000	
111-50-510-55502-000 Subscriptions	3,729	4,000	3,586	4,000		-	4,000	
111-50-510-55505-000 Travel, conferences & meetings	1,216	2,500	2,333	1,500		-	1,500	
111-50-510-55506-000 Training	-	500	167	500		-	500	
111-50-510-55510-000 Telephone	13,003	12,000	12,734	12,000		-	12,000	
111-50-510-55514-000 Internet/Cable	456	500	471	500		-	500	
	<u>21,515</u>	<u>23,500</u>	<u>23,174</u>	<u>21,500</u>	<u>-</u>	<u>-</u>	<u>21,500</u>	
Capital Outlay								
111-50-510-56013-000 Improvements other than bldgs	-	-	-	-		-	-	
Subtotal, Library	<u>\$ 604,972</u>	<u>\$ 637,026</u>	<u>\$ 642,233</u>	<u>647,714</u>	<u>\$ 48,000</u>	<u>\$ (171,283)</u>	<u>\$ 524,431</u>	



Mission Statement

To enhance the quality of life, empower residents through positive customer service, provide safe and accessible services, programs and facilities while collaborating with other organizations to promote community pride.

Department Description

The Recreation Department offers a multitude of programs for all ages to encourage a healthy and active lifestyle. Sports, games, dance, arts and personal growth are part of what is offered in age-appropriate programming. We provide positive programs to help keep kids stay off the streets and off the couch!

Service Efforts and Accomplishments during FY2019-20:

Recreation Dept.

- August 2019 the Parks and Recreation Depts. applied for the statewide California Proposition 68 competitive grant. As part of this grant it was proposed that there be a complete renovation of two city parks and of the Community Center that would bring the aging building up to code. Community outreach took place and input from the community members was taken into consideration when the grant application was submitted.
- September 2019 the project to replace the deteriorated roof of the Community Center took place. The roofing project took about two weeks to be finalized.
- The Recreation Dept. has maintained its Facebook page to promote programs and services. We have now reached over 3,057 followers and growing.

Seniors:

- This 2019/2020 year we have continued our Senior Health & Wellness Programs with the generous sponsorship from the Heffernan Memorial Healthcare District. Their support has allowed us to provided seniors with dances, luncheons, noches bohemias, café cantantes, and exercise classes, arts & crafts and bingo classes among other activities with minimal or no cost to the elderly in our community.
- One of the activities offered to our seniors was our Health & Wellness Classes twice a month covering a variety of different topics like mental, physical and overall well-being. These classes

RECREATION 2020-2021 Budget

were free of charge to seniors as well as adult members in our community. These classes were done in conjunction with the County of Imperial Behavioral Health Services, Pioneer Memorial Health Care Ventanilla de Salud among other local organizations.

- October 15, 2019 as part of our Senior Program we offered our 15th Annual Health Fair. At which time flu shots were administered free of charge to Calexico seniors who attended the fair. Present at the event were also large number of local organizations/companies/health care providers who passed out valuable information to our seniors as well as provided small services like glucose and blood pressure checks, free reading glasses and onsite registrations for local transportation.
- We have also continued our partnership with Imperial Valley College in granting a classroom for them to provide *Health Education for Older Adults*. This class is free of charge and is only available for seniors. We facilitated the IVC online registration process and assisted each senior individually in applying for the class. Currently there are 26 Calexico seniors registered in this course.
 - During the past 12 months, (estimated) attendance was as follows:

▪ Exercise	15,009
▪ Arts & Crafts	1,078
▪ Games and Crochet	1,473
▪ Health and Nutrition	1,360
▪ Special Holiday celebrations	1,460
TOTAL ATTENDANCE	21,840

Youth

- This year, once a month, the Recreation Dept. has put on the *Kids Night Out* program. This event takes place one Saturday a month from 6pm-10pm for children ages 5-12. The price for children to participate in this event is \$5 per child. During the four hours kids can draw, play board games, eat a snack, watch a movie and eat pizza. It is one of our most popular programs and we reach our 30 children capacity each month.
- During our Winter Programs we offered *Playmania* for children ages 7-12 and *Tiny Tots Olympics* for children ages 2-6. These two special events that take place once a year are offered to kids in our community at no cost. The first 50-75 children to pre-register are given a t-shirt the day of the event as well as provided with a small snack. For these events the children compete in a series of games and obstacle courses with the purpose of teaching them valuable skills like teamwork, discipline and self-motivation.

Recreation Sports Programs: "Open Gym"

- As part of the Recreational Sports Programs offered at the Tessada Gym (De Anza) we have initiated Youth and Teen Volleyball clinics for girls from the 3rd grade thru 9th grade. It is a one day a week, six weeklong training session with a cost of \$15 per session. It has received a very warm welcome from our community members because it has allowed young female athletes in our community to learn and love the game of volleyball. This program is put on through the Recreation Dept. with the help of three volunteer coaches who volunteer their time and skills free of charge.

RECREATION 2020-2021 Budget

- Besides our volleyball and basketball clinics, we offer a variety of Open Gym activities: Youth Basketball, Youth Dodgeball, Teen Volleyball, Teen Basketball, Family Volleyball, Adult Volleyball, and Adult Basketball. These open gym activities are most importantly inclusive and open to special needs and handicap adults who wish to participate. The cost to participate in these activities is \$1/child and \$2/adults per day.

Summer: Youth/Adults/Seniors

- During the summer we ran our Day Camp for 8 weeks. The program ran Monday through Thursday from 9:30am-1:30pm and was geared specifically for children ages 7-12. During the camp children participated in daily activities like drawing, board games, team building activities, floor exercises, ping pong and a daily arts & craft activity as well as being provided with a free lunch on behalf of our partnership with Calexico Neighborhood House.
- Also, during the summer our smallest members ages 3-6 had the opportunity to participate in our sports programs enrolling in our *Fitness for the Fun of It* and our *Me & All Sports*. The purpose of these programs was to teach young children the fundamentals of the different sports like soccer and basketball.
- As we do all year, during the 8-week Summer Programs we continued to provide Zumba 4 All for ages 7+. This is one of our most popular classes with an enrollment always reaching full capacity at 65 persons per class and waitlist of over 90 people. This class, along with DIY Sewing are offered free of charge for all community members to have the opportunity to participate regardless of their economic status.
- This summer we also provided Swim Lessons for the children in our community with the sponsorship from the Heffernan Memorial Health Care District and the Calexico Unified School District. The pool session was open for an 8-week period for \$10 a session. Children could progress through different stages of learning beginning at Pre-School Level and ending in Advanced Swimmer. This program also aimed at being inclusive of all children in the community including those with special needs.
- As part of our Summer Pool Programs Monday through Thursdays, we also offered free Senior Water Aerobics for Seniors and Evening Water Aerobics for Adult members of our community at a cost of \$2 per day. During Public Swim time children could swim for \$1/day and adults could participate in lap swim for \$2/day.
- At the Community Center for children during the summer we offered: Cheer, Hip Hop, Jazz, Ballet, Breakdance, Polynesian Dance, Beginners Ukulele, Cupcake/Cookie Decorating Class, Youth Sewing and Yoga for Kids. For adults we offered: Salsa Class, DIY Sewing, Zumba 4 All, Aerobics PM, Yoga, and Tai-Chi as well as our regular scheduled Senior Programs.

Parks & Hall Rentals

- Park rental and reservations continue to be handled by the Recreation Dept. We work closely with Public Works staff to coordinate repairs, special requests, and field improvements, as needed.
- Team and League registration, field allocation, and equitable distribution of resources continues to be executed by the Recreation Sports Program Coordinator. Teams register and provide all required documentation in order to request the use of fields. It is a continuous challenge to meet all the needs of the various teams and leagues that exist throughout the city.

RECREATION 2020-2021 Budget

Finally, hall rentals are also managed through this department. Like the past 9 years, the Senior Hall continues to be rented by Catholic Charities to serve meals for seniors. This began in 2010 and continues to this day.

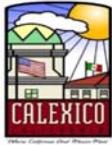
The Department offers all these classes plus more...

<u>KIDS</u>	<u>TEENS</u>	<u>ADULTS</u>	<u>SENIORS</u>
Fun Playtime	Karate	Aerobics	Arts & Crafts
Various Dances	Break Dance	Zumba	Bingo
Kids Night Out	Hip hop	Fitness	Sewing
Ballet	Dodgeball	Basketball	Yoga
Cupcake decorating	Zumba kids	Sewing	Aerobics
Karate	Basketball	Tai Chi	Scrapbooking
Sewing	Ballet	Zumba	Crocheting
Cheerleading	Karate	Crocheting	Nutrition classes
Hip Hop	Open Gym	Decorating wkshps	Danzon
Art	Zumba kids	Volleyball	Tai Chi
Basketball clinics	Polynesian Dance	Basketball 40+	Aerobics
Me and all sports		Wheelchair	Noches Bohemias
Soccer clinics		Basketball	Water aerobics

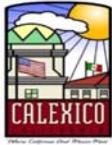
Goals, Objectives and Performanc Measures

(To Be Completed by June 30, 2021)

1. Expand our promotion of programs via, email, print media and more specifically social media, so that the public can become more aware of all that the Recreation Dept. has to offer.
2. Schedule a minimum of one staff training, specifically on providing excellent Customer Service.
3. Anticipate the needs of the community and structure programs accordingly.
4. Enrich the lives of residents by building a healthier community and strengthening our community image and sense of place.
5. Provide recreational opportunities for all Calexico residents regardless of income, background and ability.
6. Maximize financial productivity and utilize financial resources efficiently and equitably.



	2018-19 Actual	2019-20 Projection	Three-Year Average		2020-21			2020-21 Budget	Notes
			2017 - 2020	Baseline	New Items	Post Virus			
520 Recreation									
Salaries/Benefits									
111-50-520-51010-000 Regular salaries and earnings	\$ 125,810	\$ 127,750	\$ 129,769	\$ 205,673	\$ -	\$ -	\$ 205,673		
111-50-520-51011-000 Overtime	1,732	1,850	1,778	2,075	-	-	2,075		
111-50-520-51012-000 Other earnings	4,370	1,300	2,002	2,560	-	-	2,560		
111-50-520-51090-000 Vacancy savings projection	-	(20,000)	(6,667)	-	-	-	-		
111-50-520-51092-000 Budget Amendment - COLA	-	1,076	359	-	-	-	-		
111-50-520-52010-000 Retirement	6,856	8,813	7,477	15,517	-	-	15,517		
111-50-520-52011-000 OASI (FICA)	9,948	10,105	10,131	16,158	-	-	16,158		
111-50-520-52012-000 Medical insurance-ISF Contrib	24,235	22,800	24,880	46,991	-	-	46,991		
111-50-520-52013-000 Worker's comp-ISF Contrib	2,820	17,501	8,902	27,986	-	-	27,986		
111-50-520-52014-000 Unemployment ins-ISF Contrib	1,221	991	791	1,584	-	-	1,584		
111-50-520-52015-000 Life insurance	265	318	304	423	-	-	423		
111-50-520-51016-000 Sick leave buyback	1,874	1,186	1,762	910	-	-	910		
111-50-520-52018-000 Health Allowance Benefit	4,621	4,621	4,680	4,621	-	-	4,621		
	<u>183,752</u>	<u>178,310</u>	<u>186,167</u>	<u>324,499</u>	<u>-</u>	<u>-</u>	<u>324,499</u>		
111-50-520-52009-000 Retirement- Unfunded Liability	16,785	22,792	19,602	32,297	-	-	32,297		
	<u>200,537</u>	<u>201,102</u>	<u>205,770</u>	<u>356,796</u>	<u>-</u>	<u>-</u>	<u>356,796</u>		
Materials/Supplies									
111-50-520-53001-000 Material & supplies	9,004	10,500	8,996	8,000	-	-	8,000		
111-50-520-53011-000 Vehicle parts and equipment	54	300	144	300	-	-	300		
111-50-520-53013-000 Vehicle Fuel & Oil	542	1,000	754	800	-	-	800		
111-50-520-53017-000 Office supplies	1,011	2,000	1,672	1,500	-	-	1,500		
111-50-520-53023-000 Utility payments - Electric	8,475	3,000	3,825	5,500	12,000	-	17,500		
111-50-520-53024-000 Utility payments - Gas	1,287	1,200	1,189	1,400	-	-	1,400		
111-50-520-53026-000 Equipment-Small/Non-Capitalize	-	-	-	500	-	-	500		
111-50-520-53029-000 Recreation Program	9,551	3,000	6,023	8,000	-	-	8,000		
111-50-520-53029-100 Recreational Programs	-	-	5,000	2,000	6,000	(6,000)	2,000		
111-50-520-53030-000 Cleaning supplies	1,865	2,500	2,490	2,500	-	-	2,500		
	<u>31,788</u>	<u>23,500</u>	<u>30,091</u>	<u>30,500</u>	<u>18,000</u>	<u>(6,000)</u>	<u>42,500</u>		
Repairs/Maintenance									
111-50-520-54001-000 Equip Repairs & Maintenance	3,568	3,500	3,115	3,000	-	-	3,000		
111-50-520-54010-000 Building Maintenance	5,097	3,500	2,866	3,500	-	-	3,500		
111-50-520-54013-000 Office Equipment Maintenance	489	1,500	1,207	1,200	-	-	1,200		
	<u>9,154</u>	<u>8,500</u>	<u>7,188</u>	<u>7,700</u>	<u>-</u>	<u>-</u>	<u>7,700</u>		
Contracts/Professional Services									
111-50-520-55001-000 Professional Services	868	1,000	623	800	-	-	800		
111-50-520-55015-000 Temporary Staffing	47,893	50,500	54,996	44,600	24,900	(24,900)	44,600		
111-50-520-55016-000 Communications	656	2,000	1,760	2,000	-	-	2,000		
111-50-520-55017-000 Advertising	377	500	292	300	-	-	300		
111-50-520-55025-000 Other Operating Contracts	3,051	2,500	3,171	2,800	-	-	2,800		
111-50-520-55027-000 IT Software & User Licenses	-	150	100	150	-	-	150		
111-50-520-55028-000 Alarm/Security	225	500	408	500	-	-	500		
111-50-520-55031-000 Pest Control	660	1,000	773	800	-	-	800		
111-50-520-55032-000 Student Programs	5,139	4,500	5,099	4,500	-	-	4,500		
	<u>58,870</u>	<u>62,650</u>	<u>67,223</u>	<u>56,450</u>	<u>24,900</u>	<u>(24,900)</u>	<u>56,450</u>		
General Liability Insurance									
111-50-520-55019-000 Gen Liability Insurance	11,800	7,649	10,416	12,143	-	-	12,143		
	<u>11,800</u>	<u>7,649</u>	<u>10,416</u>	<u>12,143</u>	<u>-</u>	<u>-</u>	<u>12,143</u>		
Admin/Office Costs									
111-50-520-55501-000 Membership Dues	651	1,500	934	1,500	-	-	1,500		
111-50-520-55502-000 Subscriptions	-	200	67	200	-	-	200		
111-50-520-55505-000 Travel, conferences & meetings	-	500	167	500	-	-	500		
111-50-520-55506-000 Training	25	500	175	500	-	-	500		
111-50-520-55509-000 Credit Card Processing Fees	1,062	800	920	800	-	-	800		
111-50-520-55510-000 Telephone	2,156	1,800	1,319	1,800	-	-	1,800		
	<u>3,894</u>	<u>5,300</u>	<u>3,581</u>	<u>5,300</u>	<u>-</u>	<u>-</u>	<u>5,300</u>		
Cultural Arts Center									
111-50-525-51000-000 Part-time Employee				43,693			43,693		
111-50-525-53001-000 Materials & Supplies		500	167	500	1,000	(1,000)	500		
111-50-525-53017-000 Office supplies		-	-	-	-	-	-		
111-50-525-53029-000 Recreational Programs		1,200	400	1,200	10,500	(10,500)	1,200		
111-50-525-53026-000 Equipment-Small/Non-Capitalize		-	-	-	1,000	(1,000)	-		
111-50-525-53030-000 Cleaning Supplies		1,000	333	1,000	500	(500)	1,000		
111-50-525-54001-000 Equip Repairs & Maintenance		4,000	1,333	3,500	-	-	3,500		
111-50-525-54010-000 Building Maintenance		6,300	2,100	3,000	-	-	3,000		
111-50-525-54013-000 Office Equipment Maintenance		100	33	100	-	-	100		



	2018-19	2019-20	Three-Year Average	2020-21			2020-21	Notes
	Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	Budget	
111-50-525-55001-000 Professional Services		1,000	333	1,000	-	-	1,000	
111-50-525-55015-000 Temporary Staffing		4,000	1,333	7,800	12,200	(12,200)	7,800	
111-50-525-55028-000 Alarm/Security		300	100	50	300	(300)	50	
111-50-525-55031-000 Pest Control		300	100	300	-	-	300	
111-50-525-55032-000 Student Programs		-	-	-	4,500	(4,500)	-	
111-50-525-55510-000 Telephone		300	100	550	-	-	550	
	-	19,000	6,333	62,693	30,000	(30,000)	62,693	
Subtotal, Recreation	316,043	327,701	330,602	531,582	72,900	(60,900)	543,582	
Subtotal, Community Services	\$ 921,015	\$ 964,728	\$ 972,835	\$ 1,179,297	\$ 120,900	\$ (232,183)	\$ 1,068,013	

***Housing and Economic
Development Department
2020-2021 Budget***

Department Mission

The mission of the Calexico Housing and Economic Development Department is to manage and administer Calexico's (1) housing programs including the First-Time Home Buyer Program, Community Development Block Grant (CDBG) Housing Program, Home Investment Partnerships Program (HOME), and provide gap funding for the construction of low and moderate income housing; (2) create and promote employment opportunities, community wealth and tax revenues through an economic development program that retains, expands and develops in partnership with the private sector diversified business opportunities.

Department Description

The Calexico Housing and Economic Development Department works to improve the range and quality of housing in the City through a combination of new construction and rehabilitation with special emphasis on conserving and preserving residential uses in the City. In addition, on January 24, 2012, the City Council affirmed its intent to retain housing assets and the functions previously performed by the dissolved Calexico Community Redevelopment Agency pursuant to Section 3417(a)(1) of the California Health and Safety Code. Staff works to encourage partnerships, cooperation and participation of owners, business persons, developers, and public agencies to revitalize and eliminate and prevent the spread of blight and deterioration. This is accomplished by a wide range of programs administered by the Department, including,...

1. **First-Time Homebuyer Program**
2. **Residential Home Rehabilitation Program**

Economic Development

Economic Development is the sustained creation of community wealth and the generation of tax revenues through the retention, expansion and development of diverse, private section commercial and industrial business opportunities. The development of a strong City economy is essential to providing employment opportunity and tax revenues to underwrite the cost of municipal services. Staff seeks to promote the economic well-being of the City by encouraging diversification of its industrial and commercial base and employment opportunities. Department personnel works with the Chamber of Commerce, downtown Business Improvement District (BID) and individual businesses to strengthen the business climate, encourage investment in the City. Staff

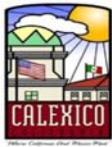
Housing and Economic Development Department 2020-2021 Budget

works with state and county economic development organizations in marketing the City and providing the opportunity for new firms to locate their operations in an attractive, safe, and economically sound environment.

Calexico's key location and lifestyle will fuel inevitable growth in population as well as the local economy, creating employment and economic opportunities. Calexico's public and private schools offer nationally recognized, award winning primary and secondary educational programs. Postsecondary education is available at the Calexico Campus of San Diego State University, and at Imperial Valley College. In addition, there are more than 20 local agencies and programs providing vocational training which can be tailored to the specific needs of potential employers. Calexico's small-town lifestyle, combined with its convenient proximity to the metropolitan areas of Mexicali and San Diego, make it a great place to live. Calexico's climate is sunny year-round and offers little to inhibit outdoor recreation.

Goals, Objectives and Performance Measures

1. Work with the Imperial County Transportation Commission (ICTC), Development Services Department, City Manager and City Council to implement the Calexico Downtown Plan.
2. Work with the Imperial County Transportation Commission (ICTC), the Southern California Association of Governments (SCAG), staff and City Council to develop an implementation plan for the Downtown Intermodal Transportation Center (ITC) that includes a site plan, funding sources and implementation schedule.)
3. Develop and implement in conjunction with the Chamber of Commerce, the Business Improvement District (BID) an education program to inform businesses of the provisions of the new Governor's Economic Development Initiative.
4. Continue to implement the First-Time Homebuyers program and comply with all State and Federal grant requirements.
5. Continue to implement the Mobile Home Rehabilitation and Multi-Family Residential Home Rehabilitation Program and comply with all State and Federal grant requirements.
6. Work with the City Manager and City Council to begin implementing the Downtown Plan.



		2018-19	2019-20	Three-Year Average	2020-21			2020-21 Budget	Notes
		Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus		
601	Housing								
	Salaries/Benefits								
111-60-601-51010-000	Regular salaries and earnings	57,305	170,439	144,255	185,593	-	-	185,593	
111-60-601-51011-000	Overtime	99	400	166	500	-	-	500	
111-60-601-51012-000	Other earnings	1,951	1,720	2,555	1,500	-	-	1,500	
111-60-601-51090-000	Vacancy savings projection	-	(10,000)	(3,333)	-	-	-	-	
111-60-601-51092-000	Budget Amendment - COLA	-	1,401	467	-	-	-	-	
111-60-601-52010-000	Retirement	3,419	11,189	8,743	14,215	-	-	14,215	
111-60-601-52011-000	OASI (FICA)	4,271	13,205	11,019	14,385	-	-	14,385	
111-60-601-52012-000	Medical insurance-ISF contrib	15,057	39,768	31,425	48,278	-	-	48,278	
111-60-601-52013-000	Worker's comp-ISF Contrib	6,881	22,871	18,300	24,916	-	-	24,916	
111-60-601-52014-000	Unemployment ins-ISF Contrib	596	1,295	712	1,410	-	-	1,410	
111-60-601-52015-000	Life Insurance	104	265	226	265	-	-	265	
111-60-601-51016-000	Sick leave buyback	244	54	533	450	-	-	450	
111-60-601-52040-000	Interfund Reimb - Sal/Benefits	-	-	-	-	-	-	-	
		<u>89,926</u>	<u>252,606</u>	<u>215,068</u>	<u>291,512</u>	<u>-</u>	<u>-</u>	<u>291,512</u>	
111-60-601-52009-000	Retirement- Unfunded Liability	14,920	18,994	16,112	20,186	-	-	20,186	
		<u>104,846</u>	<u>271,599</u>	<u>231,180</u>	<u>311,698</u>	<u>-</u>	<u>-</u>	<u>311,698</u>	
	Contracts/Professional Services								
111-60-601-55001-000	Professional Services	21,745	10,000	10,582	13,500	(5,000)	-	8,500	
111-60-601-55015-000	Temporary Staffing	-	22,000	16,600	13,500	-	-	13,500	
		<u>21,745</u>	<u>32,000</u>	<u>27,181</u>	<u>27,000</u>	<u>(5,000)</u>	<u>-</u>	<u>22,000</u>	
	Admin/Office Costs								
111-60-601-53017-000	Office Supplies	-	1,000	333	-	-	-	-	
111-60-601-55500-000	Administration/Office Costs	1,630	1,500	1,875	2,500	-	-	2,500	
111-60-601-55505-000	Travel, conferences & meetings	150	5,000	1,717	10,000	-	-	10,000	
111-60-601-55511-000	Cell Phone	411	500	416	500	-	-	500	
		<u>2,191</u>	<u>8,000</u>	<u>4,341</u>	<u>13,000</u>	<u>-</u>	<u>-</u>	<u>13,000</u>	
	Interfund Allocations								
111-60-601-59010-000	Transfer Out	-	-	-	-	-	-	-	
111-60-601-59020-000	Admin Cost Allocation	-	-	-	-	-	-	-	
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Subtotal, Housing		\$ 128,782	\$ 311,599	\$ 262,702	\$ 351,698	\$ (5,000)	\$ -	\$ 346,698	

CITY COUNCIL DEPARTMENT 2020-2021 Budget

Department Mission

The mission of the City Council is to (1) protect the health, safety and welfare of the residents and (2) maintain, promote and improve the quality of life for Calexico residents by adopting legislation, (3) approving the annual budget and (4) providing policy direction for the City organization through the City Manager.

Department Description

The City of Calexico was incorporated on April 16, 1908, under the laws of the State of California. The City is a general law City and draws its authority from the California Constitution and the laws of the State of California enacted by the State Legislature. The City has a Council-Manager form of government. Under this municipal form of government, the citizens elect five members of the City Council for four-year overlapping terms. City Council members choose the Mayor and Mayor Pro Tem from among themselves each year. The Mayor presides at meetings of the City Council, signs documents, executes agreements and acts as the official representative of the City.

Regular meetings of the City Council are held at 6:30 PM on the first and third Wednesday of the month in the City Council Chambers. All meetings of the City Council are open to the public, except closed sessions as needed and allowed by State law.

The City Council is responsible for strategic planning, City legislation, policy development and legislative oversight over the City Manager. It provides policy direction for the City Manager and adopts the annual City budget and establishes goals, objectives, and performance measures for the City Manager. The goal of the City Council is to provide a unified well-informed and effective Council working and governing to produce the best City government, management, quality of life and services to the residents of Calexico.

The City Council takes the primary lead in intergovernmental relations and sits on regional boards, commissions and committees to advance and protect the interests of the City of Calexico. They represent the City at community ceremonies, meetings and other functions. The City Council attempts to be responsive to citizen concerns and enact legislation that reflects the needs, wishes and priorities of the residents of Calexico.

CITY COUNCIL DEPARTMENT

2020-2021 Budget

The City Manager is appointed by the five-member City Council by majority vote and serves at the "pleasure" of the governing body. He or she acts as the City's chief executive officer as well as its budget and financial officer. He or she is also the Executive Director of the Successor Agency to the Former Calexico Community Redevelopment Agency.

The City Manager implements the legislative policies of the City Council, manages the day-to-day operations of the City and is responsible for efficient and effective delivery of municipal services. In his/her capacity, he or she works with the City Council on strategic planning, policy development, ordinance preparation and goals and objectives for the organization. He or she implements the decisions of the City Council and is responsible for all aspects of the City's financial administration and personnel administration. The City Manager oversees the work of all staff members, consultants and City departments.

City services include administration, police, fire, emergency medical, community development, economic development, code enforcement, housing, water treatment and distribution, wastewater collection and treatment, storm water management, solid waste collection, street construction and maintenance, transit, airport, building inspection, animal control, library, cultural arts, senior programs, parks and recreation services to the citizens of Calexico.

Goals, Objectives and Performance Measures

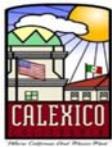
(To Be Completed by June 30, 2021)

1. Participate in a Strategic Planning Process and adopt a Strategic Plan for the City of Calexico.
2. Review, refine and amend (as appropriate) the City's Community Values statements and Community Vision statements to guide the future development of the City of Calexico.
3. Establish policies, priorities, strategies, goals and objectives for the City to ensure that services are delivered effectively and efficiently, and to ensure that the community grows in accordance with the Community Vision established by the City Council.

CITY COUNCIL DEPARTMENT
2020-2021 Budget

Continued

4. Conduct City Council meetings in accordance with the highest standards of decorum and respect for the citizens, staff and one another.
5. Review and adopt an annual budget with its goals and objectives and Capital Improvement Plan (CIP).
6. Review Planning Commission recommendations and adopt an updated, Targeted General Plan and Environmental document that has been prepared as part of the Sustainable Communities Planning Grant from the California Strategic Growth Council.
7. Review Planning Commission recommendations and adopt Zoning Ordinance amendments for the City of Calexico.
8. Review and adopt new Calexico Sphere of Influence (SOI) Municipal Services Plan required every five years by State law and the Local Area Formation Commission (LAFCO).
9. Establish workshop for the City Council to prioritize our City and budget goals.



		2018-19	2019-20	Three-Year Average	2020-21			Notes
		Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	
110	City Council							
	Salaries/Benefits							
111-10-110-51010-000	Regular salaries and earnings	\$ 35,616	\$ 36,300	\$ 35,820	\$ 36,300		\$ -	\$ 36,300
111-10-110-51011-000	Overtime	-	-	-	-		-	-
111-10-110-51012-000	Other earnings	2,826	4,800	3,502	4,800		-	4,800
111-10-110-51013-000	On the job injury(OJI)	-	-	-	-		-	-
111-10-110-51090-000	Vacancy savings projection	-	-	-	-		-	-
111-10-110-52010-000	Retirement	2,888	2,199	2,717	2,582		-	2,582
111-10-110-52011-000	OASI (FICA)	2,941	3,144	3,002	3,144		-	3,144
111-10-110-52012-000	Medical insurance-ISF Contrib	64,233	99,420	70,600	120,696		-	120,696
111-10-110-52013-000	Worker's comp-ISF Contrib	3,765	5,446	4,607	5,446		-	5,446
111-10-110-52014-000	Unemployment ins-ISF Contrib	303	308	215	308		-	308
111-10-110-52015-000	Life insurance	-	-	(0)	-		-	-
111-10-110-51016-000	Sick leave buyback	-	-	-	-		-	-
111-10-110-52018-000	Health Allowance Benefit	-	-	-	-		-	-
		<u>112,572</u>	<u>151,617</u>	<u>120,463</u>	<u>173,276</u>		<u>-</u>	<u>173,276</u>
111-10-110-52009-000	Retirement- Unfunded Liability	27,975	37,987	30,000	40,372		-	40,372
		<u>140,548</u>	<u>189,605</u>	<u>150,462</u>	<u>213,648</u>		<u>-</u>	<u>213,648</u>
	Materials/Supplies							
111-10-110-53001-000	Material & supplies	317	800	544	800		-	800
111-10-110-53013-000	Vehicle Fuel & Oil	2,326	2,065	2,191	2,105		-	2,105
111-10-110-53017-000	Office supplies	308	650	470	650		-	650
111-10-110-53020-000	postage	287	300	411	300		-	300
111-10-110-53023-000	Utility payments - Electric	-	-	-	-		-	-
111-10-110-53027-000	Awards/Trophies	565	700	522	700		-	700
		<u>3,803</u>	<u>4,515</u>	<u>4,137</u>	<u>4,555</u>		<u>-</u>	<u>4,555</u>
	Contracts/Professional Services							
111-10-110-55001-000	Professional Services	25,966	15,000	16,401	15,000		-	15,000
111-10-110-55016-000	Communications	-	1,500	783	1,500		-	1,500
111-10-110-55020-000	Community Promotion	1,214	1,500	2,601	1,500		-	1,500
111-10-110-55025-000	Other Operating Contracts	12,268	12,000	11,423	12,000		-	12,000
111-10-110-55027-000	IT Services & User Licenses	-	-	-	-		-	-
111-10-110-55031-000	Pest Control	-	-	-	-		-	-
		<u>39,447</u>	<u>30,000</u>	<u>31,207</u>	<u>30,000</u>		<u>-</u>	<u>30,000</u>
	Admin/Office Costs							
111-10-110-55500-000	Administration/Office Costs	-	-	-	-		-	-
111-10-110-55501-000	Membership Dues	-	-	-	-		-	-
111-10-110-55505-000	Travel, conferences & meetings	11,601	12,040	11,922	12,000		-	12,000
111-10-110-55510-000	Telephone	-	-	45	-		-	-
111-10-110-55511-000	Cell Phone	1,576	1,800	1,582	1,800		-	1,800
		<u>13,177</u>	<u>13,840</u>	<u>13,548</u>	<u>13,800</u>		<u>-</u>	<u>13,800</u>
	Interfund Allocations							
111-10-110-59020-000	Admin Cost Allocation	(71,103)	(65,297)	(55,451)	(70,304)		-	(70,304)
		<u>(71,103)</u>	<u>(65,297)</u>	<u>(55,451)</u>	<u>(70,304)</u>		<u>-</u>	<u>(70,304)</u>
	Subtotal, City Council	<u>\$ 125,872</u>	<u>\$ 172,663</u>	<u>\$ 143,904</u>	<u>\$ 191,699</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 191,699</u>
140	City Attorney							
	Contracts/Professional Services							
111-10-140-55001-000	Professional Services	\$ 155,926	\$ 75,000	\$ 76,975	\$ 75,000		\$ -	\$ 75,000
111-10-140-55011-000	Attorney fees & retainers	122,094	125,000	167,365	155,000		-	155,000
111-10-140-55023-000	Outside Legal Counsel	-	15,000	6,909	15,000		-	15,000
		<u>278,020</u>	<u>215,000</u>	<u>251,249</u>	<u>245,000</u>		<u>-</u>	<u>245,000</u>
	Interfund Allocations							
111-10-140-59020-000	Admin Cost Allocation	(58,845)	(58,973)	(60,608)	(65,742)		-	(65,742)
		<u>(58,845)</u>	<u>(58,973)</u>	<u>(60,608)</u>	<u>(65,742)</u>		<u>-</u>	<u>(65,742)</u>
	Subtotal, City Attorney	<u>\$ 219,175</u>	<u>\$ 156,027</u>	<u>\$ 190,641</u>	<u>\$ 179,258</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 179,258</u>

ADMINISTRATION DEPARTMENT 2020-2021 Budget



Department Mission

The mission of the Administration Department is to (1) carry out the policies of the City Council; (2) manage the day-to-day operations of the City within the policies, parameters and budgets established by the City Council, (3) ensure municipal services are delivered efficiently to the public and (4) protect the health, safety and welfare of the residents.

Department Description

City Manager's Office

The City Manager's Office, under the leadership of the City Manager, coordinates the activities of the City's departments to ensure that the policies of the City Council are implemented efficiently and effectively and that City services are delivered in accordance with the highest standard of excellence within the parameters set by the City Council. The City Manager is the chief executive officer of the City and manages the day-to-day operation of the City. He or she implements the City Council's strategic plan, directs administrative operations, appoints department heads, prepares and submits a proposed balanced budget to the City Council and advises the governing body on policy matters impacting the community. He or she ensures that City departments provide municipal services in an ethical, responsive and cost-effective manner, and oversees the work of all staff members, consultants and volunteers. The City Manager is appointed by the five-member City Council "wholly based on his administrative and executive ability and qualifications" by majority vote and serves at the "pleasure" of the City Council. He or she is accountable for the performance of all Administrative Departments.

City Clerk's Office

The City Clerk is appointed by the City Manager and is ratified by the Council. The City Clerk works under the direction of the City Manager. The City Clerk is the custodian and

ADMINISTRATION DEPARTMENT

2020-2021 Budget

Continued

is responsible for the security of all official City records, documents and publications of the City, including City Council minutes, ordinances, resolutions, contracts, agreements, leases, deeds, easements and other official records of the City. The City Clerk also maintains the records of various boards, commissions and committees appointed by the City Council.

The City Clerk provides access to official public records in compliance with the Public Records Act (PRA). The City Clerk facilitates compliance with open meeting law encompassed in the California Brown Act through timely posting of regular and special meetings of the City Council and the Successor Agency to the Calexico Community Redevelopment Agency. He or she prepares and distributes City Council agendas, takes minutes at City Council meetings and prepares drafts for City Council approval. The City Clerk is responsible for the integrity of the election process, coordinates with Imperial County to ensure fair and neutral City elections and is the filing officer for campaign disclosure forms required under the Political Reform Act. He or she is responsible for filings of Statements of Economic Interests with the Fair Political Practices Commission (FPPC) by City elected officials, appointed officials and candidates for City Council. The City Clerk administers and files oaths of office, and countersigns official documents signed by the Mayor or City Manager.

The City Clerk is responsible for the codification of City ordinances in the Calexico Municipal Code, preparing legal notices, receiving bids and requests for proposals (RFP) and receiving subpoenas, claims and lawsuits. He or she is responsible for managing, administering and updating the City web site and provides staff support for the Measure H Commission, Calexico Financing Authority, Calexico Police Advisory Commission, Economic Development Commission.

Human Resources Office

The Human Resource Office provides the full-range of personnel functions including recruitment, selection, classification, compensation, labor relations, employee leaves, and training development with a dedicated focus on hiring, training, and retaining high quality personnel. Staff administers the City's workers' compensation program, short-term disability program, long-term disability program, employee health insurance program, deferred compensation and retirement programs for the City. Other duties include ensuring compliance with State and Federal laws and Regulations and developing and recommending appropriate personnel policies and guidelines to the City Manager and City Council.

The Human Resources & Risk Management Department is responsible for the functions of personnel recruitment, selection, and placement of employees. Additionally, the department is also responsible for the classification and compensation of positions,

ADMINISTRATION DEPARTMENT

2020-2021 Budget

training and development, labor/employee relations, worker's compensation, development of policies and procedures, and employee recognition.

Training programs are being identified, along with continued review and management of the job injuries and reviewing contractual services and cost comparisons. Monthly employee trainings related to OSHA requirements and safety are planned for the coming year.

Office of Economic Development

The City Manager established the Office of Economic Development during FY2015. The Office of Economic Development works directly for the City Manager's Office. This office is a "one stop" liaison for current businesses and potential investors. The office provides guidance, site selection, and fast track approval to new and existing businesses. It maintains demographics and updates marketing materials on a regular basis to provide accurate information to potential investors.

The Office of Economic Development works closely with other agencies that promote economic development. The office is actively involved with several non-profit organizations involved in economic development functions. It identifies opportunities for additional exposure and increased return on marketing dollars by partnering with those agencies to participate in events and trade shows. Staff coordinates with the Calexico Chamber of Commerce, Downtown Business Improvement District (BID) and individual businesses to strengthen the business climate, encourage investment in the City and to provide joint presentations on information concerning local businesses. The Calexico Office of Economic Development provides staff support to the Imperial Valley Foreign Trade Zone (FTZ) and works with the State of California Development Block Grant (CDBG) office to be able to offer economic development loans over the counter (OTC). It also serves as Calexico's "One Stop Office" for workforce development assistance to our new and existing businesses.

The office coordinates the activities of the Economic Development and Financial Advisory Commission and develops and carries out plans, subject to the approval of the city council, for promoting and improving the economic climate of the Calexico area. It is also responsible for maintaining all City leases current and up to date.

ADMINISTRATION DEPARTMENT

2020-2021 Budget

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2021)

City Manager's Office.

1. Implement the policies and adopted Strategic Plan of the City Council by developing and implementing a City Manager work plan that is aligned with the new Strategic Plan and City Council goals and objectives.
2. Manage the day-to-day operations of the City to ensure that municipal services are delivered efficiently, effectively and transparently.
3. Work with the facilitator and City Council to develop and refine the adopted Strategic Plan for the City of Calexico.
4. Right size and restructure City government organization to provide higher levels of municipal services, better management, greater transparency and increase reserve "rainy day fund" levels.
5. Act as the City's Personnel Officer in managing and administering the City's personnel system.
6. Prepare a budget for City Council consideration that meets national budget document standards published by the Government Finance Officers Association of the United States and Canada (GFOA).
7. Qualify the City to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada (GFOA). This is nationally the highest form of recognition in governmental budgeting. To receive this award the City must submit its budget document for review by a panel of independent budget experts. Using extensive criterion, the reviewers evaluate the effectiveness of the City's budget as a policy document, an operations guide, a financial plan and a communications device.
8. Negotiate and present to the City Council amendments to the Memorandums of Understanding (MOUs) between the City of Calexico and the employee bargaining units.
9. Work with the Imperial County Transportation Commission (ICTC), the Southern California Association of Governments (SCAG), staff and City Council to develop

ADMINISTRATION DEPARTMENT **2020-2021 Budget**

Continued

- an implementation plan for the Downtown Intermodal Transportation Center (ITC) that includes a site plan, financial plan, funding sources and implementation schedule.
10. Work with the City Attorney, Department Heads and employee bargaining units to prepare a revised and updated Calexico Personnel Policies and Procedures Manual for City Council consideration.
 11. Work with the Manager of Public Works in the implementation of the City's 5-year Capital Improvement Plan (CIP).
 12. Oversee and review preparation of Calexico Sphere of Influence (SOI) Municipal Services Plan required every five years by State law and the Local Area Formation Commission (LAFCO).
 13. Work with the Director of Economic Development to develop and implement an aggressive strategic campaign to improve the city's economic image, position and develop a branding approach.
 14. Continue to use a Workers Compensation management team made up of the City Manager and representatives from the Human Resource Office, City Attorney Office, and Third Party Administrator's Office, Department Heads and other appropriate staff to aggressively manage worker's compensation claims and get people back to work or separate them from employment.
 15. Work with the Finance Director and employee bargaining units to consider changes and alternatives to current self-insurance plan for employee health insurance.
 16. Work with Fire Chief and Police Chief to implement the construction schedule for the fire station #1 reconstruction.
 17. Work with the City Clerk and Department Heads to prepare and submit to the City Council for consideration a revised City records retention policy.
 18. Work with Public Works Manger, to complete the improvement plans for Cordova and Heber Parks.
 19. Continue to evaluate City's hardware and software systems and initiate upgrades where needed.
 20. Work with City Clerk to change the hosting of the City website and improve City website.

ADMINISTRATION DEPARTMENT 2020-2021 Budget

Continued

21. Review City Clerk recommendations and approve website terms, conditions and privacy policy.
22. Work with the Economic Development Director and the City Council to implement the Calexico Downtown Plan.
23. Develop and implement procedures addressing employees involved in vehicle accidents.
24. Revise vehicle use policy to include language that forbids use of cell phones and other electronic devices when driving.
25. Monitor and oversee City revenues and expenditures to be sure that the City continues to be financially sound.
26. Monitor legislation during U.S. Congressional sessions and the California State Legislative sessions and take appropriate actions to protect the interest of the people of Calexico.

Human Resources Office

1. Recruit, select and appoint City employees in accordance with State laws, City ordinances and Calexico Personnel Rules and Regulations.
2. Implement controlled substance screening (drug tests) in pre-employment exams, post-accident drug testing and random drug testing for employees in safety-sensitive positions.
3. Revise employee performance evaluation forms to allow for sufficient description of strengths/weaknesses. Also, to include a section on safety and risk management.
4. Obtain signed employee acknowledgements that they have received a copy of the revised and update Calexico Employee Policies and Procedures Manual.

ADMINISTRATION DEPARTMENT 2020-2021 Budget

Continued

5. Perform background checks on all prospective employees and volunteers, including those who work with minors.
6. Implement an employee recognition and awards program.
7. Develop a succession plan to address the retirement of baby boomers aka “silver tsunami”.
8. Work with city departments to retain key positions and fill vacant positions.
9. Continue to review retirement options and health insurance coverage that benefits employees as well as reduces costs to the city.
10. Resume monthly employee training for OSHA compliance and reduce on the job injuries.
11. Update City Policies, Rules and Regulations, and Human Resources Procedures to include all applicable State and Federal Regulations.
12. Develop an Employee Handbook.
13. Conduct New Hire Orientation with each employee.

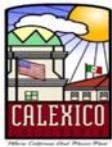
City Clerk’s Office

1. Provide higher levels of customer service, enhance the security of City official records, provide greater organization of documents, publications and records; and give greater public access and transparency to official information.
2. Respond to all Public Records Act (PRA) requests in accordance with the law.
3. Review and submit appropriate changes to the City's Public Records Act (PRA) process. Prepare revised public records policy and submit it to the City Council for consideration.
4. Continue to clear backlog of un-transcribed City Council minutes inherited from the past City Clerk and present them to the governing body for approval for FY 2004-2007
5. Print and have the Mayors sign City Council minutes from 2004-2007. Scan minutes to digital format into the Laserfiche System.

ADMINISTRATION DEPARTMENT
2020-2021 Budget

Continued

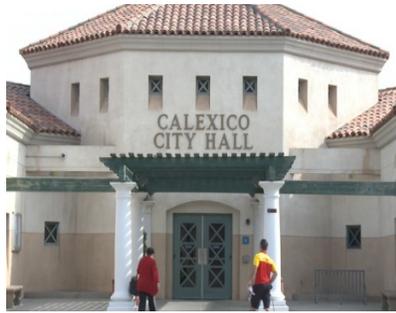
6. Continue to Upload City Council City ordinances on to on-line Calexico Municipal Code on City website.
7. Maintain City Council Ordinances Index.
8. Maintain City Council resolutions.
9. Maintain City contracts indexing system.
10. Update candidate handbook and web page for election information for the 2020 municipal elections.
11. Update and add content to City web site and bring web site up to current accessibility standards.
12. Transfer Planning Commission minutes to the City Clerk's Office and start minute book for the Planning Commission minutes. Continue to scan Planning Commission minutes into Laserfiche system.
13. Transfer all Planning Commission resolutions to the City Clerk's Office. Continue to scan Planning Commission resolutions into the Laserfiche System.
14. Develop and implement system to index Planning Commission resolutions.
15. Maintain attendance records of members of City boards, commissions and committees.
16. Continue to review and scan, where appropriate, City records in records storage.
17. File Form 700 by April 2, 2020 with the Fair Political Practices Commission (FPPC).
18. File campaign disclosure reports with the Fair Political Practices Commission (FPPC) in accordance with the law.



		2018-19	2019-20	Three-Year Average	2020-21			2020-21	Notes
		Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	Budget	
150	City Manager								
Salaries/Benefits									
111-10-150-51010-000	Regular salaries and earnings	\$ 499,953	\$ 505,850	\$ 486,894	\$ 564,346	\$ -	\$ -	\$ 564,346	
111-10-150-51011-000	Overtime	14,858	8,000	14,799	150	-	-	150	
111-10-150-51012-000	Other earnings	13,226	8,220	9,580	8,220	-	-	8,220	
111-10-150-51092-000	Budget Amendment - COLA	-	4,058	1,353	-	-	-	-	
111-10-150-52010-000	Retirement	28,023	30,989	26,701	41,919	-	-	41,919	
111-10-150-52011-000	OASI (FICA)	38,095	38,579	36,090	44,084	-	-	44,084	
111-10-150-52012-000	Medical insurance-ISF Contrib	81,544	78,475	68,194	114,580	-	-	114,580	
111-10-150-52013-000	Worker's comp-ISF Contrib	61,831	66,820	60,023	76,355	-	-	76,355	
111-10-150-52014-000	Unemployment ins-ISF Contrib	5,224	3,782	3,171	4,322	-	-	4,322	
111-10-150-52015-000	Life insurance	622	582	574	688	-	-	688	
111-10-150-51016-000	Sick leave buyback	2,272	3,401	3,769	3,550	-	-	3,550	
111-10-150-52018-000	Health Allowance Benefit	178	-	474	-	-	-	-	
111-10-150-52040-000	Interfund reimbursement	(1,706)	-	(569)	-	-	-	-	
		<u>744,119</u>	<u>748,756</u>	<u>711,053</u>	<u>858,215</u>	-	-	<u>858,215</u>	
111-10-150-52009-000	Retirement- Unfunded Liability	35,435	41,786	35,355	52,483	-	-	52,483	
		<u>779,554</u>	<u>790,542</u>	<u>746,408</u>	<u>910,698</u>	-	-	<u>910,698</u>	
Materials/Supplies									
111-10-150-53001-000	Material & supplies	1,745	1,500	3,479	2,000	-	-	2,000	
111-10-150-53011-000	Vehicle parts and equipment	122	100	241	250	-	-	250	
111-10-150-53013-000	Vehicle Fuel & Oil	654	600	585	600	-	-	600	
111-10-150-53017-000	Office supplies	5,440	6,000	6,647	4,924	-	-	4,924	
111-10-150-53020-000	Postage	719	750	797	750	-	-	750	
111-10-150-53023-000	Utility payments - Electric	14,661	12,900	13,425	12,900	-	-	12,900	
111-10-150-53026-000	Equipment-Small/Non-Capitalize	240	400	1,642	-	-	-	-	
111-10-150-53027-000	Awards/Trophies	625	500	675	1,000	-	-	1,000	
111-10-150-53030-000	Cleaning Supplies	507	500	1,098	600	-	-	600	
		<u>24,711</u>	<u>23,250</u>	<u>28,588</u>	<u>23,024</u>	-	-	<u>23,024</u>	
Repairs/Maintenance									
111-10-150-54001-000	Equip Repairs & Maintenance	70	150	240	500	-	-	500	
111-10-150-54010-000	Building Maintenance	308	500	603	500	-	-	500	
111-10-150-54013-000	Office Equipment Maintenance	4,064	3,000	3,688	3,700	-	-	3,700	
		<u>4,442</u>	<u>3,650</u>	<u>4,531</u>	<u>4,700</u>	-	-	<u>4,700</u>	
Contracts/Professional Services									
111-10-150-55001-000	Professional Services	35,251	29,303	45,403	39,000	-	-	39,000	
111-10-150-55015-000	Temporary Staffing	21,868	12,000	19,175	22,000	8,000	-	30,000	
111-10-150-55016-000	Communications	378	-	226	-	-	-	-	
111-10-150-55017-000	Advertising	3,889	7,500	4,584	3,500	-	-	3,500	
111-10-150-55020-000	Community Promotion	1,507	1,500	1,934	1,500	-	-	1,500	
111-10-150-55021-000	Elections	15	-	5	-	18,000	-	18,000	Elections Nov 2020
111-10-150-55023-000	Outside Legal Counsel	-	10,197	3,899	2,000	-	-	2,000	
111-10-150-55025-000	Other Operating Contracts	26,883	17,000	25,407	22,000	-	-	22,000	
111-10-150-55031-000	Pest Control	-	200	117	200	-	-	200	
111-10-150-55033-000	Employment Exam	-	200	247	200	-	-	200	
		<u>89,792</u>	<u>77,900</u>	<u>100,997</u>	<u>90,400</u>	<u>26,000</u>	-	<u>116,400</u>	
Admin/Office Costs									
111-10-150-55500-000	Administration/Office Costs	2,414	2,500	2,938	2,500	-	-	2,500	
111-10-150-55501-000	Membership Dues	18,650	17,829	19,066	10,000	-	-	10,000	
111-10-150-55505-000	Travel, conferences & meetings	11,565	14,906	12,314	11,000	-	-	11,000	
111-10-150-55506-000	Training	3,914	4,000	3,305	300	-	-	300	
111-10-150-55510-000	Telephone	9,474	8,100	9,191	10,000	-	-	10,000	
111-10-150-55507-000	Bank Fees - Late Fees	-	189	63	-	-	-	-	
111-10-150-55511-000	Cell Phone	962	1,100	1,021	1,100	-	-	1,100	
111-10-150-55514-000	Internet/Cable	-	600	533	1,000	-	-	1,000	
		<u>46,981</u>	<u>49,224</u>	<u>48,432</u>	<u>35,900</u>	-	-	<u>35,900</u>	
Capital Outlay									
111-10-150-56014-000	Machinery & equipment	-	-	-	-	-	-	-	
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Interfund Allocations									
111-10-150-59020-000	Admin Cost Allocation	(179,164)	(254,383)	(213,841)	(292,677)	-	-	(292,677)	
		<u>(179,164)</u>	<u>(254,383)</u>	<u>(213,841)</u>	<u>(292,677)</u>	<u>-</u>	<u>-</u>	<u>(292,677)</u>	
Subtotal, City Manager		\$ 766,315	\$ 690,184	\$ 715,114	\$ 772,045	\$ 26,000	\$ -	\$ 798,045	

FINANCIAL SERVICES DEPARTMENT

2020-2021 Budget



Financial Services Department

Our Mission is to provide accurate, timely, trustworthy, clear and complete financial information and support to all City departments, other governmental agencies and citizens.

Our Vision is to provide excellence in the management of public resources and excellent customer service.

Our Values are the key to success in our department, our guide to daily operations and how we deliver results.

Our Goals, ...

Transparency – to the community regarding revenues and expenses.

Collaboration – with City departments and businesses.

Service – to the citizens and business owners.

Efficiency – strive to provide efficient customer services.

Respect – to our customers

Services Include:

The Financial Services Department provides revenue management, general accounting, budget administration, financial reporting, debt management. Its role is to safeguard the City's assets, assure timely payments to vendors and employees, administer internal financial controls, prepare accurate and timely municipal service bills, prepare statistical analysis and reports, provide information services and complete the preparation of City's annual Basic Financial Statements and coordinate the annual audit by the City's independent certified public accountants.

The Financial Services Department develops and maintains financial records and reports in accordance with generally accepted accounting principles (GAAP) and in

FINANCIAL SERVICES DEPARTMENT 2020-2021 Budget

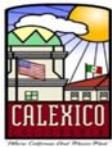
compliance with State and Federal Laws. Staff performs various accounting functions including accounts receivable, accounts payable, payroll, general ledger, internal and external audits, general accounting functions, and administration of the accounting system.

The Financial Services Department serves as the City's central cashier, manages the City's investments oversees the collection of business license fees and issues business licenses and provides high quality customer service to residents and customers.

The Financial Services Department prepares financial policies and ensure that City's purchasing operations comply with the municipal code, policies, and state and federal statutes; in addition to making sure that all assets are recorded and capitalized.

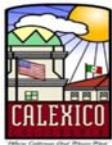
Objectives and Performance Measures

1. Provide outstanding customer service
2. Provide timely and accurate financial information.
3. Promote city wide teamwork.
4. Create and monitor city's budget.
5. Cash flow management.



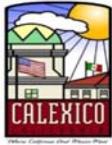
General Fund
Expenditure Detail

	2018-19	2019-20	Three-Year		2020-21			2020-21	Notes
			Actual	Projection	Average	2017 - 2020	Baseline		
160 Finance									
Salaries/Benefits									
111-10-160-51010-000 Regular salaries and earnings	\$ 377,846	\$ 430,808	\$ 382,464	\$ 464,895	\$ -	\$ -	\$ 464,895		
111-10-160-51011-000 Overtime	4,356	4,250	7,576	4,607			4,607		
111-10-160-51012-000 Other earnings	7,850	4,686	6,552	3,120			3,120		
111-10-160-51013-000 On the job injury(OJI)	-	-	-	-			-		
111-10-160-51090-000 Vacancy savings projection	-	-	-	-			-		
111-10-160-51092-000 Budget Amendment - COLA	-	3,592	1,197	-			-		
111-10-160-52010-000 Retirement	22,525	26,211	21,665	34,906			34,906		
111-10-160-52011-000 OASI (FICA)	28,463	33,893	29,646	36,349			36,349		
111-10-160-52012-000 Medical insurance-ISF Contrib	59,631	95,593	65,009	132,604			132,604		
111-10-160-52013-000 Worker's comp-ISF Contrib	46,208	57,331	47,312	62,958			62,958		
111-10-160-52014-000 Unemployment ins-ISF Contrib	3,931	3,245	2,518	3,564			3,564		
111-10-160-52015-000 Life insurance	729	847	741	847			847		
111-10-160-51016-000 Sick leave buyback	3,085	3,298	3,867	2,530			2,530		
111-10-160-52018-000 Health Allowance Benefit	-	4,621	3,318	-			-		
	<u>554,625</u>	<u>668,375</u>	<u>571,865</u>	<u>746,379</u>	-	-	<u>746,379</u>		
111-10-160-52009-000 Retirement- Unfunded Liability	44,761	60,780	47,999	64,594			64,594		
	<u>599,386</u>	<u>729,155</u>	<u>619,864</u>	<u>810,973</u>	-	-	<u>810,973</u>		
Materials/Supplies									
111-10-160-53001-000 Material & supplies	194	-	100	-			-		
111-10-160-53013-000 Vehicle Fuel & Oil	38	-	27	-			-		
111-10-160-53017-000 Office supplies	7,435	5,930	6,602	6,216			6,216		
111-10-160-53020-000 Postage	562	750	749	750			750		
111-10-160-53023-000 Utility payments - Electric	3,665	4,000	3,895	4,000			4,000		
111-10-160-53027-000 Awards/Trophies	-	70	23	-			-		
111-10-160-53030-000 Cleaning supplies	310	600	560	600			600		
	<u>12,204</u>	<u>11,350</u>	<u>11,957</u>	<u>11,566</u>	-	-	<u>11,566</u>		
Repairs/Maintenance									
111-10-160-54001-000 Equip Repairs & Maintenance	65	100	70	100			100		
111-10-160-54010-000 Building Maintenance	-	-	38	-			-		
111-10-160-54013-000 Office Equipment Maintenance	4,148	4,000	4,095	4,000			4,000		
	<u>4,213</u>	<u>4,100</u>	<u>4,204</u>	<u>4,100</u>	-	-	<u>4,100</u>		
Contracts/Professional Services									
111-10-160-55001-000 Professional Services	98,782	74,500	91,563	75,000			75,000		
111-10-160-55012-000 Audit Fees	75,000	75,000	75,000	75,000			75,000		
111-10-160-55014-000 Other profess fees & charges	-	-	-	-			-		
111-10-160-55015-000 Temporary Staffing	40,200	5,966	20,389	5,000			5,000		
111-10-160-55016-000 Communications	-	-	-	-			-		
111-10-160-55017-000 Advertising	355	500	399	500			500		
111-10-160-55022-000 Actuarial Studies	-	2,250	750	2,500			2,500		
111-10-160-55023-000 Outside Legal Counsel	28,360	15,000	14,453	15,000			15,000		
111-10-160-55025-000 Other Operating Contracts	63,837	60,000	67,746	60,000			60,000		
111-10-160-55027-000 IT Software & User Licenses	-	500	227	500			500		
111-10-160-55031-000 Pest Control	-	-	-	-			-		
111-10-160-55033-000 Employment Exams	100	300	233	300			300		
	<u>306,635</u>	<u>234,016</u>	<u>270,760</u>	<u>233,800</u>	-	-	<u>233,800</u>		
Admin/Office Costs									
111-10-160-55500-000 Administration/Office Costs	3,583	3,100	3,287	3,100			3,100		
111-10-160-55501-000 Membership Dues	741	570	515	570			570		
111-10-160-55502-000 Subscriptions	-	-	156	-			-		
111-10-160-55505-000 Travel, conferences & meetings	3,192	5,000	2,969	5,000			5,000		
111-10-160-55506-000 Training	430	2,000	997	2,000			2,000		
111-10-160-55507-000 Bank Fees	6,712	5,000	5,658	5,000			5,000		
111-10-160-55510-000 Telephone	6,041	7,000	7,612	7,000			7,000		
111-10-160-55515-000 Bank cash link dep shortages	3,273	-	1,091	-			-		
	<u>23,972</u>	<u>22,670</u>	<u>22,286</u>	<u>22,670</u>	-	-	<u>22,670</u>		
Capital Outlay									
111-10-160-56014-000 Machinery & equipment	-	-	-	-			-		
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	-	-	<u>-</u>		



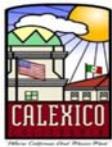
General Fund
Expenditure Detail

	2018-19	2019-20	Three-Year Average	2020-21			2020-21	Notes
	Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	Budget	
Interfund Allocations								
111-10-160-59020-000 Admin Cost Allocation	(202,447)	(273,808)	(231,296)	(290,634)			(290,634)	
	(202,447)	(273,808)	(231,296)	(290,634)	-	-	(290,634)	
Subtotal, Finance	\$ 743,963	\$ 727,483	\$ 697,775	\$ 792,475	\$ -	\$ -	\$ 792,475	
162 Customer Service								
Salaries/Benefits								
111-10-162-51010-000 Regular salaries and earnings	\$ 4,384	\$ 5,701	\$ 5,044	\$ 55,290		\$ -	\$ 55,290	
111-10-162-51011-000 Overtime	74	950	356	1,075		-	1,075	
111-10-162-51012-000 Other earnings	101	100	82	50		-	50	
111-10-162-51013-000 On the job injury (OJI)	-	-	-	-		-	-	
111-10-162-51090-000 Vacancy savings projection	-	-	-	-		-	-	
111-10-162-51092-000 Budget Amendment - COLA	-	49	16	-		-	-	
111-10-162-52010-000 Retirement	249	351	300	4,347		-	4,347	
111-10-162-52011-000 OASI (FICA)	346	516	416	4,316		-	4,316	
111-10-162-52012-000 Medical insurance-ISF Contrib	31	1,645	677	7,060		-	7,060	
111-10-162-52013-000 Worker's comp-ISF Contrib	512	894	671	7,475		-	7,475	
111-10-162-52014-000 Unemployment ins-ISF Contrib	44	51	34	423		-	423	
111-10-162-52015-000 Life insurance	18	21	20	106		-	106	
111-10-162-52018-000 Health Allowance Benefit	338	-	264	924		-	924	
	6,097	10,278	7,879	81,065	-	-	81,065	
111-10-162-52009-000 Retirement- Unfunded Liability	1,119	1,519	1,200	8,074		-	8,074	
	7,216	11,797	9,079	89,140	-	-	89,140	
Materials/Supplies								
111-10-162-53001-000 Materials/Supplies	-	-	26	-		-	-	
111-10-162-53017-000 Office supplies	1,831	2,000	1,520	2,000		-	2,000	
111-10-162-53020-000 Postage	1,014	100	534	100		-	100	
111-10-162-53023-000 Utility payments - Electric	3,665	3,000	3,422	3,000		-	3,000	
111-10-162-53026-000 Equipment-Small/Non-Capitalize	-	-	-	-		-	-	
111-10-162-53030-000 Cleaning Supplies	399	600	395	600		-	600	
111-10-162-53034-000 Drinking Water	-	-	-	-		-	-	
	6,909	5,700	5,898	5,700	-	-	5,700	
Repairs/Maintenance								
111-10-162-54001-000 Equip Repairs & Maintenance	-	-	-	-		-	-	
111-10-162-54013-000 Office Equipment Maintenance	267	460	353	500		-	500	
	267	460	353	500	-	-	500	
Contracts/Professional Services								
111-10-162-55015-000 Temporary Staffing	1,315	4,500	4,177	3,534		-	3,534	
111-10-162-55017-000 Advertising	389	-	130	500		-	500	
111-10-162-55025-000 Other Operating Contracts	581	750	737	750		-	750	
111-10-162-55027-000 IT Software & User Licenses	-	-	-	-		-	-	
111-10-162-55028-000 Alarm/Security	324	500	384	500		-	500	
111-10-162-55031-000 Pest Control	-	-	-	-		-	-	
111-10-162-55033-000 Employment Exams	200	100	133	100		-	100	
	2,809	5,850	5,560	5,384	-	-	5,384	
Admin/Office Costs								
111-10-162-55500-000 Administration/Office Costs	75	535	178	-		-	-	
111-10-162-55505-000 Travel, conferences & meetings	-	39	38	-		-	-	
111-10-162-55509-000 Credit Card Processing Fees	-	-	-	1,000		-	1,000	
111-10-162-55510-000 Telephone	4,185	3,500	3,927	3,500		-	3,500	
	4,260	4,074	4,143	4,500	-	-	4,500	
Subtotal, Customer Service	\$ 21,462	\$ 27,881	\$ 25,032	\$ 105,224	\$ -	\$ -	\$ 105,224	



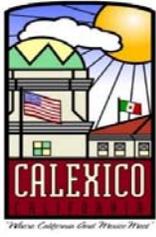
General Fund
Expenditure Detail

		Three-Year			2020-21			Notes
		2018-19 Actual	2019-20 Projection	Average 2017 - 2020	Baseline	New Items	Post Virus	
180	Non-Department							
Salaries/Benefits								
111-10-180-51014-000	Vacancy Savings	\$ -	\$ -	\$ -	(508,000)		\$ -	(508,000)
111-10-180-52013-000	Worker's comp-ISF Contrib	-	-	(108,333)			-	-
111-10-180-52034-000	Medical Program Administration	108,986	180,953	112,631	167,023			167,023
		<u>108,986</u>	<u>180,953</u>	<u>4,298</u>	<u>(340,977)</u>	-	-	<u>(340,977)</u>
111-10-180-52019-000	Retiree Medical	503,014	617,309	485,222	797,241			797,241
111-10-180-52019-001	Retiree Medical - Unfunded Liability					100,000		100,000
		<u>612,000</u>	<u>798,263</u>	<u>489,520</u>	<u>456,264</u>	<u>100,000</u>	-	<u>556,264</u>
Materials/Supplies								
111-10-180-53001-000	Material & supplies	4,720	5,000	5,907	5,000			5,000
111-10-180-53001-001	Material & supplies - Virus Response		25,000	8,333				
111-10-180-53020-000	Postage	369	200	261	200			200
111-10-180-53024-000	Utility payments - Gas	378	500	559	500			500
111-10-180-53026-000	Equipment-Small/Non Capitalize		1,000	333				
111-10-180-53030-000	Cleaning supplies		170	57	235			235
		<u>5,467</u>	<u>31,870</u>	<u>15,450</u>	<u>5,935</u>	-	-	<u>5,935</u>
Repairs/Maintenance								
111-10-180-54001-000	Equip Repairs & Maintenance							
111-10-180-54010-000	Building Maintenance	13,703	33,650	17,238	25,000	(5,000)		20,000
111-10-180-54020-000	Janitorial	23,634	20,000	14,545	20,000			20,000
		<u>37,337</u>	<u>53,650</u>	<u>31,783</u>	<u>45,000</u>	<u>(5,000)</u>	-	<u>40,000</u>
Contracts/Professional Services								
111-10-180-55001-000	Professional Services	119,575	8,750	52,446	25,000			25,000
111-10-180-55010-000	Intergov Admin Fees & Chgs	1,649	1,750	1,217	50,000	(16,000)		34,000
111-10-180-55010-001	Housing in Lieu/Pass-through	12,625	16,000	9,542		16,000		16,000
111-10-180-55014-000	Other profess fees & charges			27				
111-10-180-55016-000	Communications	1,475	5,000	3,158	5,000			5,000
111-10-180-55017-000	Advertising	2,599	10,000	4,200	10,000			10,000
111-10-180-55020-000	Community Promotion	466	2,600	1,022	2,600	(2,600)		
111-10-180-55023-000	Outside Legal Counsel		25,000	8,333	25,000	(25,000)		
111-10-180-55025-000	Other Operating Contracts	112,844	60,000	103,801	50,839	975		51,814
111-10-180-55027-000	IT Software & User Licenses	33,787	50,000	27,929	45,000			45,000
111-10-180-55028-000	Alarm/Security	6,500	6,500	4,573	6,500			6,500
111-10-180-55031-000	Pest Control	780	2,174	1,245	2,500			2,500
		<u>292,300</u>	<u>187,774</u>	<u>217,493</u>	<u>222,439</u>	<u>(26,625)</u>	-	<u>195,814</u>
General Liability Insurance								
111-10-180-55019-000	Gen Liability Insurance	183,274	190,941	158,272	204,029			204,029
		<u>183,274</u>	<u>190,941</u>	<u>158,272</u>	<u>204,029</u>	-	-	<u>204,029</u>
Admin/Office Costs								
111-10-180-55500-000	Administration/Office Costs	23,615	25,080	23,879	25,000	934	(391)	25,543
111-10-180-55501-000	Membership Dues	15,531	25,000	18,561	25,000	3,500		28,500
111-10-180-55505-000	Travel, conferences & meetings	80		27				
111-10-180-55514-000	Internet/Cable	902	850	840	850			850
111-10-180-55901-000	Contributions			2,783				
		<u>40,128</u>	<u>50,930</u>	<u>46,090</u>	<u>50,850</u>	<u>4,434</u>	<u>(391)</u>	<u>54,893</u>
Capital Outlay								
111-10-180-56000-000	Capital Outlay	4,750	30,000	11,585	30,000	(30,000)		
111-10-180-56013-000	Improvements other than bldgs	12,365		4,122				
		<u>17,115</u>	<u>30,000</u>	<u>15,706</u>	<u>30,000</u>	<u>(30,000)</u>	-	<u>-</u>
Debt Service								
111-10-180-57001-000	Wastewater Advance - Principal	699,726	1,427,721	937,815	1,427,721	(1,427,721)		
111-10-180-57002-000	Wastewater Advance - Interest	42,829	42,829	47,402	42,829	(42,829)		
111-10-180-57005-000	JPIA Retrospective Payment Work	227,649	227,647	151,765	227,647	(135,519)		92,128
111-10-180-57006-000	JPIA Retrospective Payment Gen Li	406,131	406,131	270,754	406,131	(54,571)		351,560
		<u>1,376,334</u>	<u>2,104,327</u>	<u>1,407,737</u>	<u>2,104,327</u>	<u>(1,660,639)</u>	-	<u>443,688</u>
City Contribution to 2013-01								
111-10-180-59030-000	City Contribution to 2013-01	298,909	382,000	315,357	382,000			382,000
		<u>298,909</u>	<u>382,000</u>	<u>315,357</u>	<u>382,000</u>	-	-	<u>382,000</u>



General Fund
Expenditure Detail

	2018-19	2019-20	Three-Year Average	2020-21			2020-21	Notes
	Actual	Projection	2017 - 2020	Baseline	New Items	Post Virus	Budget	
Transfers Out								
111-10-180-59010-000 Transfer Out - IVECA	23,932	50,429	25,096	50,429	(50,429)	-	-	IVECA moved to Police
	23,932	50,429	25,096	50,429	(50,429)	-	-	
Interfund Allocations								
111-10-180-59020-000 Admin Cost Allocation	(204,638)	(352,261)	(239,143)	(415,631)			(415,631)	
	(204,638)	(352,261)	(239,143)	(415,631)	-	-	(415,631)	
Subtotal, Non-Department	2,682,159	3,527,922	2,483,361	3,135,642	(1,668,259)	(391)	1,466,992	
Subtotal, Administration	4,558,946	5,302,160	4,255,827	5,176,343	(1,642,259)	(391)	3,533,693	
Subtotal, General Fund	\$ 16,083,518	\$ 16,674,001	\$ 15,811,755	\$ 18,590,446	\$ (796,400)	\$ (1,355,000)	\$ 16,439,046	



**City of Calexico
2020-21 Budget**

**All Departments
Measure H
Fund #120**

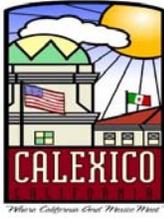
Purpose of Fund

Measure H is a Local sales and use tax approved by the voters in June 2010, effective October 1, 2010. The sales tax add-on (transactions and use tax) is a general purpose tax of .5% applicable on sales within the City of Calexico and sales outside of the City under certain applicable criteria. The passage of the tax establishes a Measure H Advisory Board to make recommendations on the use of the funds to the City Council.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ 110,315	\$ (0)	\$ (0)	\$ (0)	
Annual Activity					
Revenues					
Measure H Sales Tax	<u>2,781,145</u>	<u>2,911,281</u>	<u>2,737,000</u>	<u>2,625,000</u>	
	<u>2,781,145</u>	<u>2,911,281</u>	<u>2,737,000</u>	<u>2,625,000</u>	
Expenditures					
Salaries and Benefits					
Police	850,000	850,000	850,000	850,000	
Fire	400,000	400,000	400,000	400,000	
Transfers					
To Debt Fund for Bond Payment	996,087	996,585	1,005,000	1,002,000	
To General Fund for Operations	645,373	664,697	482,000	373,000	
	<u>2,891,460</u>	<u>2,911,281</u>	<u>2,737,000</u>	<u>2,625,000</u>	
Net Annual Activity	<u>(110,315)</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Ending Fund Balance	<u><u>\$ (0)</u></u>	<u><u>\$ (0)</u></u>	<u><u>\$ (0)</u></u>	<u><u>\$ (0)</u></u>	
<u>Balance Sheet</u>					
Accounts Receivable	\$ 503,777	\$ 551,480			
Due to Other Funds	<u>(503,777)</u>	<u>(551,480)</u>			
Available Fund Balance	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>			



Operating Grant Funds

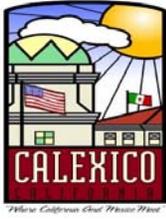


Community Services
Library Grants
Fund #221

Purpose of Fund

The City benefits from State of California grants to support library services. This fund reports the status of grant funds.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$ -	\$ -	\$ 9,165	\$ (0)	
Annual Activity					
Revenues					
State grant revenue	31,652	33,800	24,635	24,635	
	<u>31,652</u>	<u>33,800</u>	<u>24,635</u>	<u>24,635</u>	
Expenditures					
Materials/Supplies	13,077	10,516	14,165	5,300	
Contracts/Professional Services	16,257	11,632	17,185	17,385	
Administration/Office Costs	2,319	2,486	2,450	1,950	
	<u>31,652</u>	<u>24,635</u>	<u>33,800</u>	<u>24,635</u>	
Net Annual Activity	-	9,165	(9,165)	-	
	-	-	-	-	
Ending Available Fund Balance	<u>\$ -</u>	<u>\$ 9,165</u>	<u>\$ (0)</u>	<u>\$ (0)</u>	
<u>Balance Sheet</u>					
Cash	\$ 700	\$ 14,265			
Current Payables	(700)	(5,100)			
Available Fund Balance	<u>\$ -</u>	<u>\$ 9,165</u>			
	-	-			

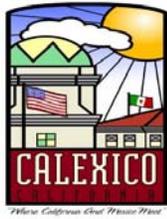


Community Services
Community Donations
Fund #222

Purpose of Fund

The City receives community donations to support a range of special services. Donations are reported in this fund to track the status of these restricted funds.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ 150,938	\$ 133,235	\$ 75,038	\$ 99,226	
Annual Activity					
Contribution Revenues					
Police 210	-	-	600	-	
Animal Control 217	135	500	5,761	-	
Fire 250	-	-	10	-	
Library 510	7,660	18,243	3,252	-	
Recreation 520	53,444	46,626	48,464	-	
Community Events 600	-	-	53,290	50,000	
	<u>61,238</u>	<u>65,369</u>	<u>111,378</u>	<u>50,000</u>	
Expenditures					
Police 210	-	-	-	-	
Animal Control 217	-	463	-	10,520	
Fire 250	-	-	-	-	
Library 510	10,797	10,764	4,078	6,654	
Recreation 520	68,144	112,340	37,575	60,000	
Community Events 600	-	-	45,537	50,000	
	<u>78,941</u>	<u>123,566</u>	<u>87,190</u>	<u>127,174</u>	
Net Annual Activity	(17,703)	(58,197)	24,188	(77,174)	
Ending Available Fund Balance	\$ 133,235	\$ 75,038	\$ 99,226	\$ 22,052	
Balance Sheet					
Cash	\$ 145,882	\$ 89,515			
Current Payables	(12,647)	(14,477)			
	<u>\$ 133,235</u>	<u>\$ 75,038</u>			
Ending Balance by Program					
Police 210	\$ 332	\$ 332	\$ 932	\$ 932	
Animal Control 217	4,721	4,759	10,520	0	
Fire 250	246	246	256	256	
Library 510	-	7,479	6,654	-	
Recreation 520	127,935	62,221	73,110	13,110	
Community Events 600	-	-	7,753	7,753	
	<u>\$ 133,235</u>	<u>\$ 75,038</u>	<u>\$ 99,226</u>	<u>\$ 22,052</u>	



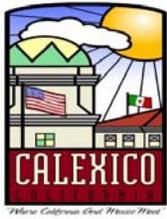
**City of Calexico
2020-21 Budget**

**Public Works
Gas Tax
Fund #231**

Purpose of Fund

The City receives Highway User Tax (HUTA) Gas Tax funds allocated by the State of California. Revenues are available to fund street maintenance programs. The funds are governed by the California Constitution Article XIX and Streets and Highways Code Section 2101.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$1,642,799	\$1,618,452	\$1,506,750	\$1,182,531	
Annual Activity					
Revenues					
State Gas Tax	851,706	786,468	1,000,000	1,000,000	
Investment Income	19,395	29,712	5,000	5,000	
	<u>871,101</u>	<u>816,180</u>	<u>1,005,000</u>	<u>1,005,000</u>	
Expenditures					
Salaries and Benefits	220,514	344,062	575,868	624,734	
Materials/Supplies	128,900	152,092	193,000	193,000	
Electricity/Streetlights	265,615	235,150	270,000	270,000	
Repairs/Maintenance	100,797	56,243	200,000	200,000	Street Rehab Program Street Signs Street Lights Street Striping
Contracts/Professional Services	124,949	140,336	85,550	85,550	Includes temporary staffing for street maintenance
				290,000	Street Sweeping
Administration			4,800	8,000	
Capital Outlay	54,672	-	-	450,000	2020-21: Purchase of asphalt truck, service truck, bucket
	<u>895,447</u>	<u>927,883</u>	<u>1,329,218</u>	<u>2,121,284</u>	
Net Annual Activity	<u>(24,346)</u>	<u>(111,703)</u>	<u>(324,218)</u>	<u>(1,116,284)</u>	
Ending Available Fund Balance	<u>\$1,618,452</u>	<u>\$1,506,750</u>	<u>\$1,182,531</u>	<u>\$ 66,247</u>	
<u>Balance Sheet</u>					
Cash	\$1,687,935	\$1,582,590			
Current Payables	(69,482)	(75,841)			
Available Fund Balance	<u>\$1,618,452</u>	<u>\$1,506,750</u>			
	-	-			

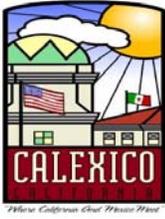


Police Department
Asset Seizure/Forfeiture
Fund # 241

Purpose of Fund

This Police Department program is sponsored by the Federal Department of Justice. Local and law enforcement agencies may equitably share in federally forfeited property. The forfeited property is subject to law and regulations for various law enforcement related uses such as training, equipment, operations, facilities, drug awareness programs, etc. The use must supplement the resources of the recipient agency in order to be a permitted use and directly benefit the recipient.

	<u>2017-18</u> <u>Actual</u>	<u>2018-19</u> <u>Actual</u>	<u>2019-20</u> <u>Projected</u>	<u>2020-21</u> <u>Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Federal Grant - Asset Forfeitures	196,842	-	-	-	Activity will be budgeted at the time grant funds become available.
Investment Earnings	-	-	-	-	
	<u>196,842</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Expenditures					
Salaries and Benefits	-	-	-	-	
Materials/Supplies	-	-	-	-	
Equipment and Operations	196,842	-	-	-	
Administration/Office Cost	-	-	-	-	
Capital Outlay					
Other Equipment	-	-	-	-	
	<u>196,842</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Net Annual Activity	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Ending Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
Balance Sheet					
Cash	\$ -	\$ -			
Current Receivables	-	-			
Current Payables	-	-			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			
	-	-			

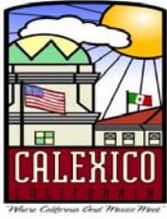


**Police and Fire Departments
Prop 172/Public Safety Sales Tax
Fund # 242**

Purpose of Fund

This fund reports the City's share of a 1/2% sales tax revenue imposed by the California Constitution. The funds must be used for public safety purposes. The City splits available funds between Police and Fire Department activities.

	<u>2017-18</u> <u>Actual</u>	<u>2018-19</u> <u>Actual</u>	<u>2019-20</u> <u>Projected</u>	<u>2020-21</u> <u>Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Prop 172/Public Safety Sales Tax					
Police	70,000	91,146	70,000	70,000	
Fire	70,000	91,146	70,000	70,000	
	<u>140,000</u>	<u>182,293</u>	<u>140,000</u>	<u>140,000</u>	
Expenditures					
Salaries and Benefits					
Police 210	70,000	91,146	70,000	70,000	General Fund Reimbursement
Fire 250	70,000	91,146	70,000	70,000	
	<u>140,000</u>	<u>182,293</u>	<u>140,000</u>	<u>140,000</u>	
Net Annual Activity	-	-	-	-	
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
Balance Sheet					
Cash/Due to Other Funds	\$ (140,000)	\$ (316,086)			
Current Receivables	140,000	322,293			
Current Payables	-	(6,207)			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			
	-	-			

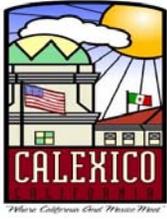


**Police Department
COPS State Grant Program (AB 3229)
Fund #243**

Purpose of Fund

The State of California allocates a minimum of \$100,000 per year to each City to support general Police Department programs.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
State COPS Grants	144,561	155,152	140,000	140,000	
	<u>144,561</u>	<u>155,152</u>	<u>140,000</u>	<u>140,000</u>	
Expenditures					
Salaries and Benefits 210	144,561	155,152	140,000	140,000	General Fund Reimbursement
	<u>144,561</u>	<u>155,152</u>	<u>140,000</u>	<u>140,000</u>	
Net Annual Activity	-	-	-	-	
Ending Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash/Due to Other Funds	\$ (193,771)	\$ (155,152)			
Current Receivables	193,771	155,152			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			
	-	-			

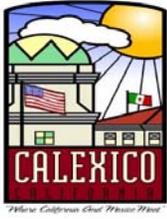


Police Department
HIDTA (High Intensity Drug Trafficking Area)
Fund #245

Purpose of Fund

The purpose of the Federal HIDTA grant is to reduce drug trafficking and production. The City periodically is involved in enforcement efforts that coordinate Federal, State, and local resources. Grant revenues, when received, are used to reimburse General Fund staff salaries.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Federal Grant Revenue			8,835	-	
	-	-	8,835	-	
Expenditures					
Salaries and Benefits 210			8,835		
	-	-	8,835	-	
Net Annual Activity	-	-	-	-	
Ending Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Balance Sheet					
Cash/Due to Other Funds	\$ (19,576)	\$ -			
Current Receivables	19,576	-			
Available Fund Balance	\$ -	\$ -			
	-	-			



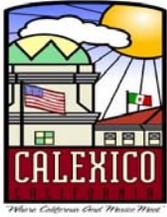
**City of Calexico
2020-21 Budget**

**Police Department
Operation Stonegarden
Fund #246**

Purpose of Fund

This fund is used by the Police Department to track overtime and equipment purchased under the federal grant "Operation Stonegarden" for border protection operations .

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Federal Grant Revenue	26,017	3,877	-	-	
	<u>26,017</u>	<u>3,877</u>	<u>-</u>	<u>-</u>	
Expenditures					
Salaries and Benefits 210	26,017	3,877	-	-	A General Fund offset will be recognized and budgeted as activity occurs.
	<u>26,017</u>	<u>3,877</u>	<u>-</u>	<u>-</u>	
Net Annual Activity	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Ending Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash/Due to Other Funds	\$ (19,576)	\$ -			
Current Receivables	19,576	-			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			
	-	-			

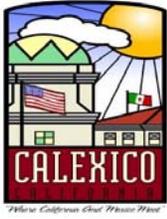


**Community Development
Cannabis Applicant Reimbursements
Fund #256**

Purpose of Fund

This fund is used to track Cannabis application deposits and expenditures related to Cannabis Industry. The Community Development Services Department handles application process and approvals.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Applicant Fees	127,734	3,546	50,000	50,000	
	<u>127,734</u>	<u>3,546</u>	<u>50,000</u>	<u>50,000</u>	
Expenditures					
Professional Services	127,734	3,546	50,000	50,000	
	<u>127,734</u>	<u>3,546</u>	<u>50,000</u>	<u>50,000</u>	
Net Annual Activity	-	-	-	-	
Ending Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash	\$ 28,268	\$ 42,482			
Current Receivables	8,203	-			
Accounts Payable	(29,048)	(7,374)			
Deposits Payable	(7,424)	(35,108)			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			
	-	-			

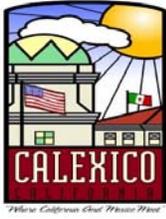


**Community Development
EI Portal Reimbursement Activity
Fund #257**

Purpose of Fund

This fund is used to track EI Portal deposits and expenditures related to Housing Subdivision. EI Portal Subdivision consists of 621 of single family units and 352 multi units.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$ -	\$ -	\$ (1,169)	\$ -	
Annual Activity					
Revenues					
Applicant Fees	160,244	54,988	11,169	10,000	
	<u>160,244</u>	<u>54,988</u>	<u>11,169</u>	<u>10,000</u>	
Expenditures					
Professional Services	160,244	56,156	10,000	10,000	
	<u>160,244</u>	<u>56,156</u>	<u>10,000</u>	<u>10,000</u>	
Net Annual Activity	<u>-</u>	<u>(1,169)</u>	<u>1,169</u>	<u>-</u>	
Ending Available Fund Balance	<u>\$ -</u>	<u>\$ (1,169)</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash/Due to Other Funds	\$ 8,998	\$ (14,522)			
Current Receivables	51,152	14,522			
Accounts Payable	<u>(60,150)</u>	<u>(1,169)</u>			
Available Fund Balance	<u>\$ -</u>	<u>\$ (1,169)</u>			
	-	-			

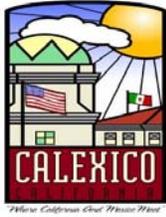


**Police Department
Imperial Valley Emergency Communications Authority (IVECA)
Fund #271**

Purpose of Fund

Local Agencies within Imperial Valley benefit from regional emergency communications planning and services. The City funds a contribution to the Imperial Valley ECA (IVECA) regional program cost through a 30% allocation of its Transient Occupancy Hotel tax revenues. The City's annual cost allocation is exceeding available TOT revenues and a supplemental General Fund allocation is budgeted for the shortfall.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ 0	
Annual Activity					
Revenues					
30% of Transient Occupancy Tax	91,947	100,068	83,571	-	Activity has been merged into General Fund for 2020-21
Transfer In - General Fund	929	23,932	50,429	-	
	<u>92,876</u>	<u>124,000</u>	<u>134,000</u>	<u>-</u>	
Expenditures					
Contracts/Professional Services	92,876	124,000	134,000	-	Contribution to IVECA
	<u>92,876</u>	<u>124,000</u>	<u>134,000</u>	<u>-</u>	
Net Annual Activity	<u>-</u>	<u>-</u>	<u>0</u>	<u>-</u>	
Ending Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 0</u>	<u>\$ 0</u>	
<u>Balance Sheet</u>					
Cash/Due to Other Funds	\$ (15,274)	\$ (15,298)			
Current Receivables	15,274	15,298			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			
	-	-			

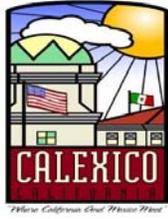


Public Works Department
Solid Waste
Fund #281

Purpose of Fund

The City provides residential solid waste disposal services through a private vendor contract.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ 599,808	\$ 637,692	\$ 95,254	\$ 33,254	
Annual Activity					
Revenues					
Customer Fees	1,845,926	1,987,774	2,008,000	2,050,000	
State Grant		10,437	-	-	
Investment Income	8,222	13,025			
	<u>1,854,148</u>	<u>2,011,236</u>	<u>2,008,000</u>	<u>2,050,000</u>	
		0			
Expenditures					
Operator Contract	1,783,190	1,863,472	1,985,911	1,900,000	
Membership Dues	33,073	59,147	63,589	67,000	
Professional Services/Office Costs	-	20,618	20,500	25,500	
Grant Program	-	10,437	-	-	
Transfer Out	-	600,000	-	-	
	<u>1,816,264</u>	<u>2,553,674</u>	<u>2,070,000</u>	<u>1,992,500</u>	
		-			
Net Annual Activity	<u>37,884</u>	<u>(542,439)</u>	<u>(62,000)</u>	<u>57,500</u>	
Ending Available Fund Balance	<u>\$ 637,692</u>	<u>\$ 95,254</u>	<u>\$ 33,254</u>	<u>\$ 90,754</u>	
Balance Sheet					
Cash	\$ 11,485	\$ 405,312			
Current Receivables	10,437	-			
Due from other Funds	901,520	-			
Current Payables	<u>(285,750)</u>	<u>(310,059)</u>			
Available Fund Balance	<u>\$ 637,692</u>	<u>\$ 95,254</u>			
	-	-			

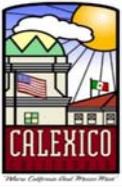


**Business Improvement District
Fund #712**

Purpose of Fund

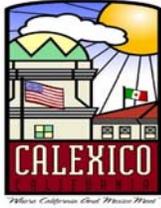
This fund tracks collections and payments on behalf of the City's Business Improvement District.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$ 61,662	\$ 67,102	\$ 55,094	\$ 5,934	
Annual Activity					
Revenues					
PBID Assessments	4,700	670	15,840	40,000	
Investment Income	771	1,034	-	-	
	<u>5,471</u>	<u>1,704</u>	<u>15,840</u>	<u>40,000</u>	
Expenditures					
PBID Operations	30	13,713	65,000	40,000	
	<u>30</u>	<u>13,713</u>	<u>65,000</u>	<u>40,000</u>	
Net Annual Activity	<u>5,441</u>	<u>(12,009)</u>	<u>(49,160)</u>	<u>-</u>	
Ending Available Fund Balance	<u>\$ 67,102</u>	<u>\$ 55,094</u>	<u>\$ 5,934</u>	<u>\$ 5,934</u>	
Balance Sheet					
Cash	67,102	55,094			
Current Payables	-	-			
Available Fund Balance	<u>\$ 67,102</u>	<u>\$ 55,094</u>			
	-	-			



Housing Funds

<u>Source</u>	<u>Program</u>	<u>Fund Numbers</u>
Redevelopment	Housing Successor	802
Federal	HOME Grant	813
Federal	Community Development Block Grant Revolving Loan Fund	840
Federal	HOME Revolving Loan Fund	841
State	CalHome Revolving Loan Fund	846
Local	Local Housing Funds	842-3

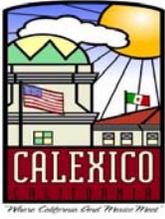


Housing and Economic Development Department
Housing Successor
Fund #802

Purpose of Fund

This fund tracks low/moderate income housing loans and other assets received from the former Redevelopment Agency at the time of redevelopment dissolution in 2012. As loan repayments are received, program income is recognized and is available for affordable housing purposes. State Senate Bill 341 established eligibility for administrative charges to this program up to \$200,000 per year. This admin allowance is used to reimburse the General Fund for Housing Department administration.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ 2,368,303	\$ 1,950,947	\$ 1,998,624	\$ 2,006,486	
Annual Activity					
Revenues					
Program Income	3,355	15,245	9,362	1,500	Program income includes principal and interest collections on affordable housing loans receivable
Investment Income	26,392	37,522			
	<u>29,747</u>	<u>52,767</u>	<u>9,362</u>	<u>1,500</u>	
Expenditures					
Contracts/Professional Services	1,103	5,090	1,500	1,500	Loan administrator
Primavera Loan New Housing Development Project	446,000	-	-	1,975,000	
	<u>447,103</u>	<u>5,090</u>	<u>1,500</u>	<u>1,976,500</u>	
Net Annual Activity	<u>(417,356)</u>	<u>47,677</u>	<u>7,862</u>	<u>(1,975,000)</u>	
Ending Available Fund Balance	\$ 1,950,947	\$ 1,998,624	\$ 2,006,486	\$ 31,486	
Balance Sheet					
Unrestricted Cash/Due from Other Funds	\$ 6,423	\$ 22,484	\$ 30,546	\$ 30,546	
Restricted Cash	1,944,324	1,975,940	1,975,940	940	
Current Receivables	200	200	-	-	
Available Fund Balance	<u>1,950,947</u>	<u>1,998,624</u>	<u>\$ 2,006,486</u>	<u>\$ 31,486</u>	
Loans Receivable	<u>4,361,370</u>	<u>4,470,977</u>			
Total Fund Balance	<u>\$ 6,312,317</u>	<u>\$ 6,469,601</u>			
	-	-			
Housing Loans Receivable					
Loan-Calexico Family Apts LP	\$ 400,000	\$ 400,000			
Loan-De Anza Hotel LP Sep 1996	422,976	422,976			
Loan-Housing Auth - Victoria	200,000	200,000			
Loan-C.C.A.C.	306,377	306,377			
Loan - Primavera	446,000	446,000			
Other loans and interest	2,586,016	2,695,624			
	<u>\$ 4,361,370</u>	<u>\$ 4,470,977</u>			

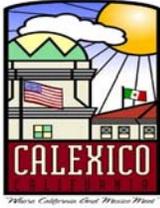


**Housing and Economic Development Department
Home Grant Fund
Fund #813**

Purpose of Fund

The City has been awarded a \$500,000 Home Partnership grant in February 2019. This is an allocation of 2017 and 2018 Federal HOME grant funds passed through the State Department of Housing and Community Development. Funds are allocated for both owner-occupied rehabilitation and first time home buyer units.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Federal Grant				500,000	New HCD Grant
	-	-	-	500,000	
Expenditures					
Grant Programs					
Owner Occupied Rehab				243,750	
1st Time Homebuyers				243,750	
Administration				12,500	
	-	-	-	500,000	
Net Annual Activity	-	-	-	-	
Ending Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
<u>Balance Sheet</u>					
Cash					
Current Receivables					
Accounts Payable					
Available Fund Balance	\$ -	\$ -			

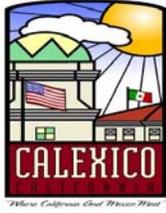


Housing and Economic Development Department
CDBG Program Income Fund (Federal)
Fund #840

Purpose of Fund

This fund reports on the status of the CDBG housing loan portfolio. As loan repayments are received, program income is recognized and is available to support CDBG eligible programs.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ 945,270	\$ 1,845,028	\$ 2,121,203	\$ 2,157,885	
Annual Activity					
Revenues					
Program Income	310,014	285,394	42,682	-	Program income includes principal and interest collections on affordable housing loans receivable
Transfers In - Local Housing Funds					
802 Successor Housing	446,000				
281 Local Housing Funds	154,000				
	<u>910,014</u>	<u>285,394</u>	<u>42,682</u>	<u>-</u>	
Expenditures					
Contracts/Professional Services	10,256	9,219	6,000	6,000	Loan administrator
Capital - Fire Station				2,100,000	Pending State HCD approval
	<u>10,256</u>	<u>9,219</u>	<u>6,000</u>	<u>2,106,000</u>	
Net Annual Activity	<u>899,758</u>	<u>276,175</u>	<u>36,682</u>	<u>(2,106,000)</u>	
Ending Available Fund Balance	<u>\$ 1,845,028</u>	<u>\$ 2,121,203</u>	<u>\$ 2,157,885</u>	<u>\$ 51,885</u>	
Balance Sheet					
Cash	\$ 1,858,569	\$ 2,176,405	\$ 2,157,885	\$ 51,885	
Current Receivables	5,378	4,578	-	-	
Accounts Payable	(18,919)	(59,780)	-	-	
Available Fund Balance	<u>1,845,028</u>	<u>2,121,203</u>	<u>\$ 2,157,885</u>	<u>\$ 51,885</u>	
Loans Receivable	<u>4,002,269</u>	<u>3,752,887</u>	-	-	
Total Fund Balance	<u>\$ 5,847,297</u>	<u>\$ 5,874,090</u>	-	-	
Housing Loans Receivable					
De Anza Hotel LP Sep 1996	\$ 759,333	\$ 759,333			
Other loans and interest	<u>3,242,937</u>	<u>2,993,555</u>			
	<u>\$ 4,002,269</u>	<u>\$ 3,752,887</u>			

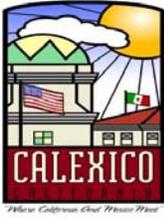


Housing and Economic Development Department
HOME Program Income Fund (Federal)
Fund #841

Purpose of Fund

This fund reports on the status of the HOME housing loan portfolio. As loan repayments are received, program income is recognized and is available to support HOME eligible programs.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ 321,776	\$ 481,356	\$ 531,706	\$ 545,046	
Annual Activity					
Revenues					
Program Income	159,973	52,924	18,340	5,000	Program income includes principal and interest collections on affordable housing loans receivable
	<u>159,973</u>	<u>52,924</u>	<u>18,340</u>	<u>5,000</u>	
Expenditures					
Contracts/Professional Services	393	2,574	5,000	5,000	Loan administrator
Loan Programs					
Owner Occupied Rehab				250,000	Pending State HCD approval
1st Time Homebuyers				250,000	
	<u>393</u>	<u>2,574</u>	<u>5,000</u>	<u>505,000</u>	
Net Annual Activity	<u>159,580</u>	<u>50,350</u>	<u>13,340</u>	<u>(500,000)</u>	
Ending Available Fund Balance	\$ 481,356	\$ 531,706	\$ 545,046	\$ 45,046	
Balance Sheet					
Cash	\$ 487,388	\$ 546,780	\$ 545,046	\$ 45,046	
Current Receivables	277	1,500	-	-	
Current Payables	(6,309)	(16,575)	-	-	
Available Fund Balance	<u>481,356</u>	<u>531,706</u>	<u>\$ 545,046</u>	<u>\$ 45,046</u>	
Loans Receivable	<u>22,223,526</u>	<u>22,146,121</u>	-	-	
Total Fund Balance	<u>\$ 22,704,882</u>	<u>\$ 22,677,827</u>	-	-	
Housing Loans Receivable					
Loan-Calexico Family Apts LP	\$ 3,400,000	\$ 3,400,000			
Loan-HDP Villa Del Este	1,363,887	1,363,887			
Loan-De Anza Hotel LP Sep 1996	5,000,000	5,000,000			
Loan-Villa Primavera Fam Apts.	4,500,000	4,500,000			
Other loans	4,989,207	4,483,886			
Interest	2,970,432	3,398,349			
	<u>\$ 22,223,526</u>	<u>\$ 22,146,121</u>			

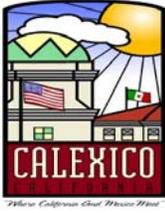


Housing and Economic Development Department
Local Housing Funds
Fund #842/3

Purpose of Fund

This Fund accounts for a housing loan portfolio originally funded through the State HELP and SLPP grant programs. The eligibility restrictions are complete for the program. Program income is available for general housing support as loans in the portfolio mature.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ 125,949	\$ (52,099)	\$ 10,605	\$ 16,487	
Annual Activity					
Revenues					
Program Income	8,059	60,950	15,081	-	Program income includes principal and interest collections on affordable housing loans receivable
Monitoring Fees	3,600	4,000	4,000	4,000	
Investment Income	1,737	96	-	-	
	<u>13,396</u>	<u>65,046</u>	<u>19,081</u>	<u>4,000</u>	
Expenditures					
Professional Services	37,443	-	-	5,000	Housing Administration Loan Administrator
Professional Services		2,343	1,000	1,000	
Equipment	-	-	12,200	-	
Transfer Out - CDBG	154,000	-	-	-	To reclassify portion of CDBG/Primavera Loan to local housing funds
	<u>191,443</u>	<u>2,343</u>	<u>13,200</u>	<u>6,000</u>	
Net Annual Activity	<u>(178,048)</u>	<u>62,704</u>	<u>5,882</u>	<u>(2,000)</u>	
Ending Available Fund Balance	\$ (52,099)	\$ 10,605	\$ 16,487	\$ 14,487	
Balance Sheet					
Cash/Due to Other Funds	\$ (28,031)	\$ 5,129	\$ 16,487	\$ 14,487	
Current Receivables	2,385	5,476	-	-	
Accounts Payable	(26,453)	-	-	-	
Available Fund Balance	<u>(52,099)</u>	<u>10,605</u>	<u>\$ 16,487</u>	<u>\$ 14,487</u>	
Loans Receivable	<u>455,746</u>	<u>451,980</u>			
Total Fund Balance	<u>\$ 403,647</u>	<u>\$ 462,585</u>			



Housing and Economic Development Department
CalHome Program Income Fund
Fund #846

Purpose of Fund

This fund reports on the status of the CalHome housing loan portfolio. As loan repayments are received, program income is recognized and is available to support CalHome eligible programs.

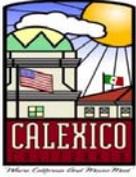
	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ -	\$ 12,854	\$ 13,100	\$ 54,376	
Annual Activity					
Revenues					
Program Income	12,707		42,276	1,000	Program income includes principal and interest collections on affordable housing loans receivable
Interest	148	246	-	-	
	<u>12,854</u>	<u>246</u>	<u>42,276</u>	<u>1,000</u>	
Expenditures					
Contracts/Professional Services			1,000	1,000	Loan administrator
	<u>-</u>	<u>-</u>	<u>1,000</u>	<u>1,000</u>	
Net Annual Activity	<u>12,854</u>	<u>246</u>	<u>41,276</u>	<u>-</u>	
Ending Available Fund Balance	<u>\$ 12,854</u>	<u>\$ 13,100</u>	<u>\$ 54,376</u>	<u>\$ 54,376</u>	
Balance Sheet					
Cash	\$ 12,854	\$ 13,100	\$ 54,376	\$ 54,376	
Current Receivables					
Accounts Payable					
Available Fund Balance	<u>12,854</u>	<u>13,100</u>	<u>\$ 54,376</u>	<u>\$ 54,376</u>	
Loans Receivable	<u>1,865,852</u>	<u>1,865,852</u>			
Total Fund Balance	<u>\$ 1,878,706</u>	<u>\$ 1,878,952</u>			



Capital Improvement Program

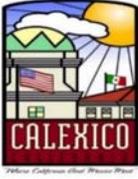
5 - Year Capital Improvement Program

Capital Project and Debt Service Funds



5-Year Capital Improvement Program
Project Summary

		2020-21		2021-22	2022-23	2023-24	2024-25	Total
		Budget	Post-Virus					
Street Projects								
901	Cesar Chavez	\$ 350,000		\$ -	\$ -	\$ -	\$ -	\$ 350,000
903	New River Parkway	1,999,000		-	-	-	-	1,999,000
944	Second Street Bridge Widening	3,866,192		-	-	-	-	3,866,192
946	Downtown Street Improvements	400,000		-	-	-	-	400,000
956	Street Overlay	6,191,000		1,500,000	1,500,000	1,500,000	1,500,000	12,191,000
967	Scaroni Road Improvements	1,276,613		-	-	-	-	1,276,613
968	Cole Blvd. Improvements	1,497,680		-	-	-	-	1,497,680
969	Weakley Road Improvements	193,000		476,000	-	-	-	669,000
980	East Area Facilities Plan	901,529		-	-	-	-	901,529
		16,675,014	-	1,976,000	1,500,000	1,500,000	1,500,000	23,151,014
Other Transportation Projects								
979	Bike/Ped/Bus Benches/Shelters	456,000		20,000	20,000	20,000	20,000	536,000
983	Airport Taxiway Rehabilitation	112,677		-	-	-	-	112,677
		568,677	-	20,000	20,000	20,000	20,000	648,677
General Government								
916	Fire Station Improvements	7,738,684		-	-	-	-	7,738,684
963	Art in Public Places	103,000		-	-	-	-	103,000
978	Park Improvements/Cordova Park	1,907,062		-	-	-	-	1,907,062
990	Library Facilities	40,000		-	-	-	-	40,000
994	ADA Projects	150,000		-	-	-	-	150,000
996	Dispatch Console	188,000		-	-	-	-	188,000
997	Vehicles	450,000	782,000	195,000	195,000	195,000	130,000	1,947,000
998	Heber Park Expansion	2,951,000	-	5,549,000	-	-	-	8,500,000
		13,527,746	782,000	5,744,000	195,000	195,000	130,000	20,573,746
Water Treatment and Distribution								
926	TTHM Analyzer	55,000		-	-	-	-	55,000
927	Chlorine Analyzer	73,000		-	-	-	-	73,000
960	New Clarifier and Filter System	5,200,000		-	-	-	-	5,200,000
961	Storage Tank Baffle Repairs	120,000		-	-	-	-	120,000
962	Raw Water Reservoir Improvements	-		1,101,000	-	-	-	1,101,000
964	Eastside Storage Tank Improvements	496,000		-	-	-	-	496,000
966	Water Pipeline Replacement	2,066,000		1,051,000	1,051,000	1,051,000	1,051,000	6,270,000
984	Urban Water Management Study	50,000		-	-	-	-	50,000
985	Water Distribution Expansion	-		3,500,000	-	-	-	3,500,000
987	Switch to Hypochlorine	400,000		-	-	-	-	400,000
988	Prelim Engineering/Treatment Plant	75,000		-	-	-	-	75,000
992	Water Equipment	850,000		125,000	125,000	125,000	125,000	1,350,000
		9,385,000	-	5,777,000	1,176,000	1,176,000	1,176,000	18,690,000
Wastewater Collection and Treatment								
933	Lift Station No. 9 and 11 Rehab.	2,165,000		-	-	-	-	2,165,000
934	Emergency Generator Replacement	1,025,000		-	-	-	-	1,025,000
936	UV Disinfection System Upgrade	400,000		-	-	-	-	400,000
937	Laboratory Equipment Replacement	95,000		-	-	-	-	95,000
938	Compactor, Bar Screen, Grit Chamber	1,200,000		-	-	-	-	1,200,000
940	Sewer Manhole/Collection System	2,581,000		1,001,000	1,001,000	1,001,000	1,001,000	6,585,000
972	Lift Station No. 1 Replacement	1,700,000		-	-	-	-	1,700,000
973	Wastewater Plant Expansion/Upgrade	11,101,000		15,250,000	-	-	-	26,351,000
974	CCTV Inside/Sewer Collection Pipes	150,000		-	-	-	-	150,000
986	Wastewater Collection Master Plan	201,000		-	-	-	-	201,000
993	Wastewater Equipment	750,000		125,000	125,000	125,000	125,000	1,250,000
		21,368,000	-	16,376,000	1,126,000	1,126,000	1,126,000	41,122,000
Total 5-Year CIP Program		61,524,437	782,000	29,893,000	4,017,000	4,017,000	3,952,000	104,185,437



5-Year Capital Improvement Program
Project Details

	2020-21		2021-22	2022-23	2023-24	2024-5	5-Year Total
	Budget	Post-Virus					
901 Cesar Chavez							
56002 - Engineering/Inspection							-
56003 - Construction	350,000	-					350,000
	350,000	-	-	-	-	-	350,000
<u>Funded by:</u>							
Fund 233 Measure D	350,000	-					350,000
Fund 237		-					
Fund 412 Federal Grant		-					
	350,000	-	-	-	-	-	350,000
	-	-	-	-	-	-	-
903 New River Parkway							
56004 - Advertising							-
56001 - Engineering/Design		-					-
56002 - Engineering/Inspection	100,000	-					100,000
56003 - Construction	1,899,000	-					1,899,000
	1,999,000	-	-	-	-	-	1,999,000
<u>Funded by:</u>							
Fund 474 State Grant	399,800	-					399,800
Fund 476 Federal Grant	1,599,200	-					1,599,200
	1,999,000	-	-	-	-	-	1,999,000
	-	-	-	-	-	-	-
916 Fire Station Improvements							
56003 - Construction	7,738,684	-					7,738,684
	7,738,684	-	-	-	-	-	7,738,684
<u>Funded by:</u>							
Fund 401 Measure H Bonds	5,638,684	-					5,638,684
Fund 840 CDBG	2,100,000	-					2,100,000
	7,738,684	-	-	-	-	-	7,738,684
	-	-	-	-	-	-	-
926 TTHM Analyzer							
56003 - Construction	55,000	-					55,000
	55,000	-	-	-	-	-	55,000
<u>Funded by:</u>							
Fund 516 Water Enterprise	55,000	-					55,000
	55,000	-	-	-	-	-	55,000
	-	-	-	-	-	-	-
927 Chlorine Analyzer							
56003 - Construction	73,000	-					73,000
	73,000	-	-	-	-	-	73,000
<u>Funded by:</u>							
Fund 516 Water Enterprise	73,000	-					73,000
	73,000	-	-	-	-	-	73,000
	-	-	-	-	-	-	-
933 Lift Station No. 9 and 11 Rehab.							
56004 - Advertising	1,000	-					1,000
56001 - Engineering/Design	300,000	-					300,000
56002 - Engineering/Inspection	50,000	-					50,000
56003 - Construction	1,814,000	-					1,814,000
	2,165,000	-	-	-	-	-	2,165,000
<u>Funded by:</u>							
Fund 547 Wastewater Enterprise	2,165,000	-					2,165,000
	2,165,000	-	-	-	-	-	2,165,000
	-	-	-	-	-	-	-

Continued

**5-Year Capital Improvement Program
Project Details**

	2020-21		2021-22	2022-23	2023-24	2024-5	Total
	Budget	Post-Virus					
<i>Continued</i>							
934 Emergency Generator Replacement							
56004 - Advertising	1,000	-					1,000
56001 - Engineering/Design	24,000	-					24,000
56003 - Construction	1,000,000	-					1,000,000
	<u>1,025,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,025,000</u>
Fund 547 Wastewater Enterprise	1,025,000	-	-	-	-	-	1,025,000
	<u>1,025,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,025,000</u>
	-	-	-	-	-	-	-
936 UV Disinfection System Upgrade							
56003 - Construction	400,000	-					400,000
	<u>400,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>400,000</u>
Funded by:							
Fund 547 Wastewater Enterprise	400,000	-	-	-	-	-	400,000
	<u>400,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>400,000</u>
	-	-	-	-	-	-	-
937 Laboratory Equipment Replacement							
56014 - Machinery and Equipmen	95,000	-					95,000
	<u>95,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>95,000</u>
Funded by:							
Fund 547 Wastewater Enterprise	95,000	-	-	-	-	-	95,000
	<u>95,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>95,000</u>
	-	-	-	-	-	-	-
938 Compactor, Bar Screen, Grit Chamber Replacement (Headwork)							
56014 - Machinery and Equipmen	1,200,000	-					1,200,000
	<u>1,200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,200,000</u>
Funded by:							
Fund 547 Wastewater Enterprise	1,200,000	-	-	-	-	-	1,200,000
	<u>1,200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,200,000</u>
	-	-	-	-	-	-	-
940 Sewer Manhole/Collection System							
56004							
56004 - Advertising	1,000	-	1,000	1,000	1,000	1,000	5,000
56001 - Engineering/Design	80,000	-	50,000	50,000	50,000	50,000	280,000
56003 - Construction	2,500,000	-	950,000	950,000	950,000	950,000	6,300,000
	<u>2,581,000</u>	<u>-</u>	<u>1,001,000</u>	<u>1,001,000</u>	<u>1,001,000</u>	<u>1,001,000</u>	<u>6,585,000</u>
Funded by:							
Fund 547 Wastewater Enterprise	2,581,000	-	1,001,000	1,001,000	1,001,000	1,001,000	6,585,000
	<u>2,581,000</u>	<u>-</u>	<u>1,001,000</u>	<u>1,001,000</u>	<u>1,001,000</u>	<u>1,001,000</u>	<u>6,585,000</u>
	-	-	-	-	-	-	-
944 Second Street Bridge Widening							
56004 - Advertising	1,000	-	-	-	-	-	1,000
56001 - Engineering/Design	55,000	-	-	-	-	-	55,000
56002 - Engineering/Inspection	100,000	-	-	-	-	-	100,000
56003 - Construction	3,710,192	-	-	-	-	-	3,710,192
	<u>3,866,192</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,866,192</u>
Funded by:							
Fund 233 Measure D	1,470,000	-	-	-	-	-	1,470,000
Fund 411 RDA Bond	2,196,192	-	-	-	-	-	2,196,192
Fund 237 SB1	200,000	-	-	-	-	-	200,000
	<u>3,866,192</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,866,192</u>
	-	-	-	-	-	-	-
946 Downtown Street Improvements							
56003 - Construction	400,000	-					400,000
	<u>400,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>400,000</u>
Funded by:							
Fund 233 - Measure D	400,000	-	-	-	-	-	400,000
	<u>400,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>400,000</u>
	-	-	-	-	-	-	-

Continued

**5-Year Capital Improvement Program
Project Details**

	2020-21		2021-22	2022-23	2023-24	2024-5	Total
	Budget	Post-Virus					
<i>Continued</i>							
956 Street Overlay							
56000							
56004 - Advertising	1,000	-					1,000
56001 - Engineering/Design	15,000	-					15,000
56002 - Engineering/Inspection	50,000	-					50,000
56003 - Construction	6,125,000	-	1,500,000	1,500,000	1,500,000	1,500,000	12,125,000
	<u>6,191,000</u>	<u>-</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>12,191,000</u>
<u>Funded by:</u>							
Fund 233 Measure D	-	-	1,500,000	1,500,000	1,500,000	1,500,000	6,000,000
Fund 237 SB1	-	-	-	-	-	-	-
Fund 402 2018B Bond	6,191,000	-	-	-	-	-	6,191,000
	<u>6,191,000</u>	<u>-</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>12,191,000</u>
	-	-	-	-	-	-	-
960 New Clarifier and Filter System							
56004 - Advertising	1,000	-					1,000
56001 - Engineering/Design	100,000	-					100,000
56002 - Engineering/Inspection	100,000	-					100,000
56003 - Construction	4,999,000	-					4,999,000
	<u>5,200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,200,000</u>
<u>Funded by:</u>							
Fund 516 Water Enterprise	5,200,000	-	-	-	-	-	5,200,000
	<u>5,200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,200,000</u>
	-	-	-	-	-	-	-
961 Storage Tank Baffle Repairs							
56003 - Construction	120,000	-					120,000
	<u>120,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>120,000</u>
<u>Funded by:</u>							
Fund 516 Water Enterprise	120,000	-	-	-	-	-	120,000
	<u>120,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>120,000</u>
	-	-	-	-	-	-	-
962 Raw Water Reservoir Improvements							
56004 - Advertising	-	-	1,000				1,000
56001 - Engineering/Design	-	-	100,000				100,000
56003 - Construction	-	-	1,000,000				1,000,000
	<u>-</u>	<u>-</u>	<u>1,101,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,101,000</u>
<u>Funded by:</u>							
Fund 516 Water Enterprise		0	1,101,000				1,101,000
	<u>-</u>	<u>-</u>	<u>1,101,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,101,000</u>
	-	-	-	-	-	-	-
963 Art in Public Places							
56003 - Construction	103,000	-					103,000
	<u>103,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>103,000</u>
<u>Funded by:</u>							
Fund 223 Art In Public Places	103,000	-					103,000
	<u>103,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>103,000</u>
	-	-	-	-	-	-	-
964 Eastside Storage Tank Improvements							
56004 - Advertising	1,000	-					1,000
56001 - Engineering/Design	50,000	-					50,000
56003 - Construction	445,000	-					445,000
	<u>496,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>496,000</u>
Fund 516 Water Enterprise	496,000	-					496,000
	<u>496,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>496,000</u>
	-	-	-	-	-	-	-

Continued

**5-Year Capital Improvement Program
Project Details**

	2020-21		2021-22	2022-23	2023-24	2024-5	Total
	Budget	Post-Virus					
<i>Continued</i>							
966 Water Pipeline Replacement							
56004 - Advertising	1,000	-	1,000	1,000	1,000	1,000	5,000
56001 - Engineering/Design	65,000	-	50,000	50,000	50,000	50,000	265,000
56003 - Construction	2,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
	<u>2,066,000</u>	<u>-</u>	<u>1,051,000</u>	<u>1,051,000</u>	<u>1,051,000</u>	<u>1,051,000</u>	<u>6,270,000</u>
<u>Funded by:</u>							
Fund 516 Water Enterprise	2,066,000	-	1,051,000	1,051,000	1,051,000	1,051,000	6,270,000
	<u>2,066,000</u>	<u>-</u>	<u>1,051,000</u>	<u>1,051,000</u>	<u>1,051,000</u>	<u>1,051,000</u>	<u>6,270,000</u>
	-	-	-	-	-	-	-
967 Scaroni Road Improvements							
56004 - Advertising	1,000	-	-	-	-	-	1,000
56002 - Engineering/Inspection	50,000	-	-	-	-	-	50,000
56003 - Construction	1,225,613	-	-	-	-	-	1,225,613
	<u>1,276,613</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,276,613</u>
<u>Funded by:</u>							
Fund 233 Measure D	471,613	-	-	-	-	-	471,613
Fund 412 Federal Grant	305,000	-	-	-	-	-	305,000
Fund 237 SB1	500,000	-	-	-	-	-	500,000
	<u>1,276,613</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,276,613</u>
	-	-	-	-	-	-	-
968 Cole Blvd. Improvements							
56004 - Advertising	1,000	-	-	-	-	-	1,000
56001 - Engineering/Design	65,000	-	-	-	-	-	65,000
56003 - Construction	1,431,680	-	-	-	-	-	1,431,680
	<u>1,497,680</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,497,680</u>
<u>Funded by:</u>							
Fund 452 Cole Road Improv.	1,497,680	-	-	-	-	-	1,497,680
	<u>1,497,680</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,497,680</u>
	-	-	-	-	-	-	-
969 Weakley Road Improvements							
56004 - Advertising	1,000	-	1,000	-	-	-	2,000
56002 - Engineering/Inspection	-	-	85,000	-	-	-	85,000
56003 - Construction	-	-	390,000	-	-	-	390,000
	<u>193,000</u>	<u>-</u>	<u>476,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>669,000</u>
<u>Funded by:</u>							
Fund 233 Measure D	20,000	-	185,000	-	-	-	205,000
Fund 412 Federal Grant	173,000	-	291,000	-	-	-	464,000
	<u>193,000</u>	<u>-</u>	<u>476,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>669,000</u>
	-	-	-	-	-	-	-
972 Lift Station No. 1 Replacement							
56004 - Advertising	1,000	-	-	-	-	-	1,000
56001 - Engineering/Design	24,000	-	-	-	-	-	24,000
56003 - Construction	1,675,000	-	-	-	-	-	1,675,000
	<u>1,700,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,700,000</u>
<u>Funded by:</u>							
Fund 547 Wastewater Enterprise	1,700,000	-	-	-	-	-	1,700,000
	<u>1,700,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,700,000</u>
	-	-	-	-	-	-	-
973 Wastewater Plant Expansion and Upgrade							
56004 - Advertising	1,000	-	-	-	-	-	1,000
56001 - Engineering/Design	600,000	-	-	-	-	-	600,000
56002 - Engineering/Inspection	250,000	-	250,000	-	-	-	500,000
56003 - Construction	10,250,000	-	15,000,000	-	-	-	25,250,000
	<u>11,101,000</u>	<u>-</u>	<u>15,250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>26,351,000</u>
<u>Funded by:</u>							
Fund 547 Wastewater Enterprise	11,101,000	-	15,250,000	-	-	-	26,351,000
	<u>11,101,000</u>	<u>-</u>	<u>15,250,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>26,351,000</u>
	-	-	-	-	-	-	-

Continued

**5-Year Capital Improvement Program
Project Details**

	2020-21		2021-22	2022-23	2023-24	2024-5	Total
	Budget	Post-Virus					
<i>Continued</i>							
974 <u>CCTV Inside/Sewer Collection Pipes</u>							
56002 - Engineering/Inspection	150,000	-	-	-	-	-	150,000
	150,000	-	-	-	-	-	150,000
<u>Funded by:</u>							
Fund 547 Wastewater Enterprise	150,000	-	-	-	-	-	150,000
	150,000	-	-	-	-	-	150,000
	-	-	-	-	-	-	-
978 <u>Park Improvements/Cordova Park</u>							
56004 - Advertising	1,000	-	-	-	-	-	1,000
56003 - Construction	1,906,062	-	-	-	-	-	1,906,062
	1,907,062	-	-	-	-	-	1,907,062
<u>Funded by:</u>							
Fund 261 - Bravo/Victoria CFD	894,000	-	-	-	-	-	894,000
Fund 401 - Measure H Bonds	926,062	-	-	-	-	-	926,062
Fund 431 - Development Fees	87,000	-	-	-	-	-	87,000
	1,907,062	-	-	-	-	-	1,907,062
	-	-	-	-	-	-	-
979 <u>Article 3 - Bike/Pedestrian Improvements</u>							
56004 - Advertising	1,000	-	-	-	-	-	1,000
56003 - Construction	415,000	-	-	-	-	-	415,000
	416,000	-	-	-	-	-	416,000
<u>Funded by:</u>							
Fund 234 Article 3	416,000	-	-	-	-	-	416,000
	416,000	-	-	-	-	-	416,000
	-	-	-	-	-	-	-
979 <u>Article 8e Bus Benches/Shelters</u>							
56014 - Machinery and Equipmen	40,000	-	20,000	20,000	20,000	20,000	120,000
	40,000	-	20,000	20,000	20,000	20,000	120,000
<u>Funded by:</u>							
Fund 236 Article 8e	40,000	-	20,000	20,000	20,000	20,000	120,000
	40,000	-	20,000	20,000	20,000	20,000	120,000
	-	-	-	-	-	-	-
980 <u>East Area Facilities Plan</u>							
56003 - Construction	901,529	-	-	-	-	-	901,529
	901,529	-	-	-	-	-	901,529
<u>Funded by:</u>							
Fund 457 - E Area Facilities Plan	901,529	-	-	-	-	-	901,529
	901,529	-	-	-	-	-	901,529
	-	-	-	-	-	-	-
983 <u>Airport Taxiway Rehabilitation</u>							
56001 - Engineering/Design	112,677	-	-	-	-	-	112,677
	112,677	-	-	-	-	-	112,677
<u>Funded by:</u>							
Fund 525 Airport State Grant	5,634	-	-	-	-	-	5,634
Fund 525 Airport Federal Grant	101,409	-	-	-	-	-	101,409
Fund 411 Local Match (411)	5,634	-	-	-	-	-	5,634
	112,677	-	-	-	-	-	112,677
	-	-	-	-	-	-	-
984 <u>Urban Water Management Study</u>							
56001 - Engineering/Design	50,000	-	-	-	-	-	50,000
	50,000	-	-	-	-	-	50,000
<u>Funded by:</u>							
Fund 516 Water Enterprise	50,000	-	-	-	-	-	50,000
	50,000	-	-	-	-	-	50,000
	-	-	-	-	-	-	-

Continued

**5-Year Capital Improvement Program
Project Details**

	2020-21		2021-22	2022-23	2023-24	2024-5	Total
	Budget	Post-Virus					
<i>Continued</i>							
985 Water Distribution Expansion							
56004 - Advertising	-	-	1,000	-	-	-	1,000
56001 - Engineering/Design	-	-	100,000	-	-	-	100,000
56003 - Construction	-	-	3,399,000	-	-	-	3,399,000
	-	-	3,500,000	-	-	-	3,500,000
<u>Funded by:</u>							
Fund 516 Water Enterprise	-	-	3,500,000	-	-	-	3,500,000
	-	-	3,500,000	-	-	-	3,500,000
	-	-	-	-	-	-	-
986 Wastewater Collection Master Plan							
56004 - Advertising	1,000	-	-	-	-	-	1,000
56001 - Engineering/Design	200,000	-	-	-	-	-	200,000
	201,000	-	-	-	-	-	201,000
<u>Funded by:</u>							
Fund 547 Wastewater Enterprise	201,000	-	-	-	-	-	201,000
	201,000	-	-	-	-	-	201,000
	-	-	-	-	-	-	-
987 Switch to Hypochlorine							
56003 - Construction	400,000	-	-	-	-	-	400,000
	400,000	-	-	-	-	-	400,000
<u>Funded by:</u>							
Fund 516 Water Enterprise	400,000	-	-	-	-	-	400,000
	400,000	-	-	-	-	-	400,000
	-	-	-	-	-	-	-
988 Prelim Engineering/Treatment Plant							
56001 - Engineering/Design	75,000	-	-	-	-	-	75,000
	75,000	-	-	-	-	-	75,000
<u>Funded by:</u>							
Fund 516 Water Enterprise	75,000	-	-	-	-	-	75,000
	75,000	-	-	-	-	-	75,000
	-	-	-	-	-	-	-
990 Library Facilities							
56003 - Construction	40,000	-	-	-	-	-	40,000
	40,000	-	-	-	-	-	40,000
<u>Funded by:</u>							
Fund 430 - Library Impact Fee	40,000	-	-	-	-	-	40,000
	40,000	-	-	-	-	-	40,000
	-	-	-	-	-	-	-
992/3 Water/Wastewater Equipment							
56000							
56014 - Machinery and Equipmen	1,600,000	-	250,000	250,000	250,000	250,000	2,600,000
	1,600,000	-	250,000	250,000	250,000	250,000	2,600,000
<u>Funded by:</u>							
Fund 516 Water Enterprise	850,000	-	125,000	125,000	125,000	125,000	1,350,000
Fund 547 Wastewater Enterprise	750,000	-	125,000	125,000	125,000	125,000	1,250,000
	1,600,000	-	250,000	250,000	250,000	250,000	2,600,000
	-	-	-	-	-	-	-
994 ADA Projects							
56003 - Construction	150,000	-	-	-	-	-	150,000
	150,000	-	-	-	-	-	150,000
Fund 433 - General Impact Fee	150,000	-	-	-	-	-	150,000
	150,000	-	-	-	-	-	150,000
	-	-	-	-	-	-	-
996 Dispatch Console							
56014 - Machinery and Equipmen	188,000	-	-	-	-	-	188,000
	188,000	-	-	-	-	-	188,000
<u>Funded by:</u>							
Fund 435 - Police Impact Fee	188,000	-	-	-	-	-	188,000
	188,000	-	-	-	-	-	188,000
	-	-	-	-	-	-	<i>Continued</i>

**5-Year Capital Improvement Program
Project Details**

	2020-21		2021-22	2022-23	2023-24	2024-5	Total
	Budget	Post-Virus					
<i>Continued</i>							
997 Vehicles and Equipment							
56014 - Police - Patrol Cars	-	325,000	195,000	195,000	195,000	130,000	1,040,000
56014 - Animal Control		75,000	-	-	-	-	75,000
56014 - Fire - Ambulance	-	187,000	-	-	-	-	187,000
56014 - Public Works SUV		35,000	-	-	-	-	35,000
56014 - Fleet - Service Truck	-	45,000	-	-	-	-	45,000
56014 - Parks - Service Truck	-	45,000	-	-	-	-	45,000
56014 - Parks - Medium Truck		35,000	-	-	-	-	35,000
56014 - Facilities - Medium Truck	-	35,000	-	-	-	-	35,000
56014 - Streets Service and Bucket Truck	450,000	-	-	-	-	-	450,000
	<u>450,000</u>	<u>782,000</u>	<u>195,000</u>	<u>195,000</u>	<u>195,000</u>	<u>130,000</u>	<u>1,947,000</u>
<u>Funded by:</u>							
Fund 231 - Gas Tax	450,000	-	-	-	-	-	450,000
Fund 411 - Local Capital Fund	-	782,000	195,000	195,000	195,000	130,000	1,497,000
	<u>450,000</u>	<u>782,000</u>	<u>195,000</u>	<u>195,000</u>	<u>195,000</u>	<u>130,000</u>	<u>1,947,000</u>
	-	-	-	-	-	-	-
998 Heber Park Expansion							
56004 - Advertising	1,000	-	1,000	-	-	-	2,000
56001 - Engineering/Design	550,000	-	-	-	-	-	550,000
56002 - Engineering/Inspection	100,000	-	100,000	-	-	-	200,000
56003 - Construction	2,300,000	-	5,448,000	-	-	-	7,748,000
	<u>2,951,000</u>	<u>-</u>	<u>5,549,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,500,000</u>
<u>Funded by:</u>							
Fund 412 State Grant	2,951,000	-	5,549,000	-	-	-	8,500,000
	<u>2,951,000</u>	<u>-</u>	<u>5,549,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,500,000</u>
	-	-	-	-	-	-	-
Total 5-Year CIP Program	\$61,524,437	\$ 782,000	\$29,893,000	\$4,017,000	\$4,017,000	\$3,952,000	\$ 104,185,437
	-	-	-	-	-	-	-
<u>Funded by:</u>							
Fund 111 General Fund	-	-	-	-	-	-	-
Fund 223 Art in Public Places	103,000	-	-	-	-	-	103,000
Fund 231 Gas Tax	450,000	-	-	-	-	-	450,000
Fund 233 Measure D	2,711,613	-	1,685,000	1,500,000	1,500,000	1,500,000	8,896,613
Fund 234 TDA Article 3	416,000	-	-	-	-	-	416,000
Fund 236 TDA Article 8e	40,000	-	20,000	20,000	20,000	20,000	120,000
Fund 237 State SB1	700,000	-	-	-	-	-	700,000
Fund 261 Bravo Victoria CFD	894,000	-	-	-	-	-	894,000
Fund 401 Meaure H Bonds	6,564,746	-	-	-	-	-	6,564,746
Fund 402 2018B Bond	6,191,000	-	-	-	-	-	6,191,000
Fund 411 City Capital Projects	2,196,192	782,000	195,000	195,000	195,000	130,000	3,693,192
Fund 412 City Grants	3,429,000	-	5,840,000	-	-	-	9,269,000
Fund 430 Library DIF	40,000	-	-	-	-	-	40,000
Fund 431 Park DIF	87,000	-	-	-	-	-	87,000
Fund 433 General DIF	150,000	-	-	-	-	-	150,000
Fund 435 Police Impact Fee	188,000	-	-	-	-	-	188,000
Fund 452 Cole Road Improv.	1,497,680	-	-	-	-	-	1,497,680
Fund 457 E Area Fac Plan	901,529	-	-	-	-	-	901,529
Fund 474 New River State	399,800	-	-	-	-	-	399,800
Fund 476 New River Federal	1,599,200	-	-	-	-	-	1,599,200
Fund 516 Water Enterprise	9,385,000	-	5,777,000	1,176,000	1,176,000	1,176,000	18,690,000
Fund 525 Airport Capital Fund	112,677	-	-	-	-	-	112,677
Fund 547 Wastewater Enterprise	21,368,000	-	16,376,000	1,126,000	1,126,000	1,126,000	41,122,000
Fund 840 CDBG	2,100,000	-	-	-	-	-	2,100,000
	<u>\$61,524,437</u>	<u>\$ 782,000</u>	<u>\$29,893,000</u>	<u>\$4,017,000</u>	<u>\$4,017,000</u>	<u>\$3,952,000</u>	<u>\$ 104,185,437</u>
	-	-	-	-	-	-	-



Community Services
Art in Public Places
Fund #223

Purpose of Fund

City development fees include funding for Public Art. The City established the criteria that requires any public or private development constructing, reconstructing, or making additions to a building to provide public art amenities or make an in lieu payment to the City based on a value that equals or exceeds a percentage of construction cost. Programs are proposed after fees and revenues are collected.

	<u>2017-18</u> <u>Actual</u>	<u>2018-19</u> <u>Actual</u>	<u>2019-20</u> <u>Projected</u>	<u>2020-21</u> <u>Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ 75,460	\$ 77,428	\$ 119,418	\$ 119,418	
Annual Activity					
Revenues					
Fees	6,806	58,611	-	-	
Investment Income	921	2,281	-	-	
	<u>7,727</u>	<u>60,891</u>	<u>-</u>	<u>-</u>	
Expenditures					
Capital Outlay	5,759	18,902	-	103,000	
	<u>5,759</u>	<u>18,902</u>	<u>-</u>	<u>103,000</u>	
Net Annual Activity	<u>1,968</u>	<u>41,990</u>	<u>-</u>	<u>(103,000)</u>	
Ending Fund Balance	\$ 77,428	\$ 119,418	\$ 119,418	\$ 16,418	
Balance Sheet					
Cash	\$ 80,564	\$ 121,482			
Due from Other Funds	-	-			
Current Payables	(3,136)	(2,064)			
Available Fund Balance	<u>\$ 77,428</u>	<u>\$ 119,418</u>			
	-	-			



Public Works
Local Transportation Authority/Measure D
Fund #233

Purpose of Fund

Measure D is a retail transaction and use tax of .5% enacted in July 1989 pursuant to the provisions of the Public Utilities Code for local streets and roads and state highways within Imperial County. The Imperial County Local Transportation Authority was created to administer the program. The revenue generated provides funding for transportation improvements. The distribution of funds is based on an allocation of a sum of \$75,000 to each Local Agency annually and the remaining revenues to be distributed based on population. The priorities for expenditures of these funds are to repair and rehabilitate existing roadways, reduce congestion and improve safety, and to provide for construction of needed facilities. Expenditures must be in accordance with the approved plan or amended plan as submitted to the authority .

	<u>2017-18</u> <u>Actual</u>	<u>2018-19</u> <u>Actual</u>	<u>2019-20</u> <u>Projected</u>	<u>2020-21</u> <u>Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ 9,464,276	\$ 10,913,320	\$ 8,833,832	\$ 9,153,833	
Annual Activity					
Revenues					
Local Transportation Sales Tax	1,407,434	694,878	840,000	840,000	
Investment Income	125,745	162,478	-	-	
	<u>1,533,178</u>	<u>857,356</u>	<u>840,000</u>	<u>840,000</u>	
Expenditures					
Capital Outlay					
901 Cesar Chavez	66,682	1,609,132	170,000	350,000	
902 Street Improvements/Overlay	-	2,961	-	-	
918 T-Bike Pathway Master Plan	4,907	-	-	-	
920 Bridge Seismic Evaluation	12,547	-	-	-	
944 Second Street Bridge	-	-	30,000	1,470,000	
946 Downtown Street Improv	-	-	-	400,000	
956 Composite Layer Overlay	-	1,100,934	320,000	-	
967 Scaroni Road Improvements	-	-	-	471,613	
969 Weakley Road Improvements	-	-	-	20,000	
982 De Las Flores	-	223,817	-	-	
	<u>84,135</u>	<u>2,936,844</u>	<u>520,000</u>	<u>2,711,613</u>	
		-	-	-	
Net Annual Activity	<u>1,449,043</u>	<u>(2,079,487)</u>	<u>320,000</u>	<u>(1,871,613)</u>	
Ending Fund Balance	\$ 10,913,320	\$ 8,833,832	\$ 9,153,833	\$ 7,282,220	
Balance Sheet					
Cash	\$ 10,914,549	\$ 9,019,353			
Current Payables	(1,230)	(185,520)			
Available Fund Balance	<u>\$ 10,913,320</u>	<u>\$ 8,833,832</u>			
	-	-			



**City of Calexico
2020-21 Budget**

**Public Works
Transportation Development Act (TDA)
Funds # 234, 236**

Purpose of Fund

The State of California allocates Transportation Development Act funds to local agencies through Local Transportation Authorities. Funding is available for Bicycle/Pedestrian, Street, and Bus Bench/Shelter improvements. The City has accumulated funds in this program that are available for project development in coordination with ICTC (Imperial County Transportation Committee).

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance					
234 Article3-Bike/Pedestrian Paths	\$ -	\$ 375,690	\$ 365,240	\$ 390,501	
236 Article 8E-Bus Benches/Shelters	-	107,464	72,594	75,220	
	<u>-</u>	<u>483,154</u>	<u>437,834</u>	<u>465,721</u>	
			-	-	
Annual Activity					
Revenues					
234 Article3-Bike/Pedestrian Paths	-	-	35,261	28,980	
234 Investment Income	-	6,841	-	-	
236 Article 8E-Bus Benches/Shelters	-	-	41,965	42,381	
236 Investment Income	-	1,805	-	-	
	<u>-</u>	<u>8,647</u>	<u>77,226</u>	<u>71,361</u>	
Expenditures					
234 Article3-Bike/Pedestrian Paths	-	17,291	10,000	416,000	Pedestrian Improvements
236 Article 8E-Bus Benches/Shelters					
Salaries and Benefits	-	19,655	19,339	21,673	
Operating Costs	-	4,528	20,000	36,000	Cleaning of Shelters
Capital Outlay	-	12,491	-	40,000	Bus Shelters, Trash Bins, Solar Lighting
	<u>-</u>	<u>53,966</u>	<u>49,339</u>	<u>513,673</u>	
Net Annual Activity	<u>-</u>	<u>(45,320)</u>	<u>27,887</u>	<u>(442,312)</u>	
Ending Fund Balance	<u>\$ -</u>	<u>\$ 437,834</u>	<u>\$ 465,721</u>	<u>\$ 23,409</u>	
Balance Sheet					
Cash	\$ -	\$ 437,869			
Current Receivables	-	-			
Current Payables	-	(35)			
Available Fund Balance	<u>\$ -</u>	<u>\$ 437,834</u>			
	-	-			
Fund Balance by Program					
Article3-Bike/Pedestrian Paths	\$ -	\$ 365,240	\$ 390,501	\$ 3,481	
Article 8E-Bus Benches/Shelters	-	72,594	75,220	19,928	
Available Fund Balance	<u>\$ -</u>	<u>\$ 437,834</u>	<u>\$ 465,721</u>	<u>\$ 23,409</u>	
	-	-	-	-	



**Public Works
Road Maintenance Rehabilitation
Fund #237**

Purpose of Fund

Road Maintenance and Rehabilitation Account includes funds from the following taxes enacted by the Road Repair and Accountability Act of 2017: 12 cent gasoline excise tax, 20 cent diesel fuel tax, transportation improvement fees and transportation loan repayments. FY 2017-18 is a partial year of funding from these new sources. The first full year of funding will be FY 2018-19.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	<u>\$ -</u>	<u>\$ 241,557</u>	<u>\$ 357,801</u>	<u>\$ 1,135,219</u>	
Annual Activity					
Revenues					
RMMA/State Allocation	239,779	801,976	777,418	796,987	
Investment Income	1,778	5,572	-	-	
	<u>241,557</u>	<u>807,548</u>	<u>777,418</u>	<u>796,987</u>	
Expenditures					
Materials and supplies					
901 T-Cesar Chavez	-	600,000	-	-	
944 T-2nd Street Bridge	-	-	-	200,000	
956 Street Overlay	-	-	-	-	
982 De Las Flores Street	-	91,303	-	-	
967 Scaroni Road	-	-	-	500,000	
	<u>-</u>	<u>691,303</u>	<u>-</u>	<u>700,000</u>	
			-	-	
Net Annual Activity	<u>241,557</u>	<u>116,244</u>	<u>777,418</u>	<u>96,987</u>	
Ending Fund Balance	<u>\$ 241,557</u>	<u>\$ 357,801</u>	<u>\$ 1,135,219</u>	<u>\$ 1,232,206</u>	
<u>Balance Sheet</u>					
Cash	\$ 154,826	\$ 296,789			
Accounts Receivable	86,732	134,837			
Current Payables	-	(73,825)			
Available Fund Balance	<u>\$ 241,557</u>	<u>\$ 357,801</u>			
	-	-			



**City of Calexico
2020-21 Budget**

**Capital Projects
Measure H Bond Proceeds
Fund #401**

Purpose of Fund

The City issued Sales Tax/Lease Revenue Bonds in 2014 to finance capital improvements including a Fire Station, park improvements, and a contribution to the Calexico school District swimming pool project. During 2014-15, the construction portion of the bond proceeds were transferred to this capital improvement fund to improve transparency about the status of unspent project funds. During 2015-16, the City Council authorized an increase to the allocation of bond funds to the swimming pool project from \$2 million to \$3 million, with this increase charged one half to each of the remaining fire station and park improvement program balances.

	2014-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ 10,863,096	\$ 7,087,003	\$ 6,767,805	\$ 6,597,205	
Annual Activity					
Revenues					
Investment Income	29,983	21,220	-	-	
	<u>29,983</u>	<u>21,220</u>	<u>-</u>	<u>-</u>	
Expenditures					
Capital Outlay					
978 Park Improvements	287,562	67,541	600	926,062	
916 Fire Station Rehabilitation	127,325	272,876	170,000	5,638,684	
950 2014 Fire Apparatus	391,188	-	-	-	
907 Swimming Pool	3,000,000	-	-	-	
	<u>3,806,076</u>	<u>340,417</u>	<u>170,600</u>	<u>6,564,746</u>	
			-	-	
Net Annual Activity	<u>(3,776,093)</u>	<u>(319,197)</u>	<u>(170,600)</u>	<u>(6,564,746)</u>	
Ending Fund Balance	\$ 7,087,003	\$ 6,767,805	\$ 6,597,205	\$ 32,459	
<u>Balance Sheet</u>					
Cash in City Pool		\$ -			
Cash with Fiscal Agent		7,186,493			
Accounts Payable		(120,045)			
Due to Other Funds		(298,642)			
		<u>\$ 6,767,805</u>			
		-			
<u>Remaining Commitment</u>					
<u>Bond Proceeds</u>					
Fire Station	\$ 7,000,000	\$ 6,060,340	\$ 5,808,684	\$ 5,638,684	\$ -
Swimming Pool	2,000,000	-	-	-	-
Park Improvements	1,800,000	\$ 1,026,662	959,121	958,521	32,459
	<u>\$ 10,800,000</u>	<u>\$ 7,087,003</u>	<u>\$ 6,767,805</u>	<u>\$ 6,597,205</u>	<u>\$ 32,459</u>
		-	-	-	



**City of Calexico
2020-21 Budget**

**Capital Projects
Measure D Bond Proceeds
Fund #402**

Purpose of Fund

In 2012, the Imperial County Local Transportation Authority issued LTA Sales Tax Revenue Bonds on behalf of the City in the amount of \$15,400,000. The 2012 bond proceeds have been fully drawn during 2018-19. In 2018, additional bonds with a par value of \$12,375,000 were issued to fund ongoing capital improvements of the City.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ 4,317,107	\$ 2,618,654	\$12,952,223	\$7,367,936	
Annual Activity					
Revenues					
Transfer in - Bond Proceeds	-	12,831,115	-	-	
Investment Income	67,873	211,715	-	-	
	<u>67,873</u>	<u>13,042,830</u>	<u>-</u>	<u>-</u>	
Expenditures					
Capital Outlay					
956 Composite Layer Overlay	1,766,326	2,709,262	5,584,287	6,191,000	
	<u>1,766,326</u>	<u>2,709,262</u>	<u>5,584,287</u>	<u>6,191,000</u>	
			-	-	
Net Annual Activity	<u>(1,698,453)</u>	<u>10,333,568</u>	<u>(5,584,287)</u>	<u>(6,191,000)</u>	
Ending Fund Balance	<u>\$ 2,618,654</u>	<u>\$12,952,223</u>	<u>\$ 7,367,936</u>	<u>\$1,176,936</u>	
Balance Sheet					
Cash in City Pool	\$ -				
Cash with Fiscal Agent	3,219,548	13,160,307			
Due to Other Funds	(59,008)	(162,823)			
Accounts Payable	(541,886)	(45,262)			
Available Fund Balance	<u>\$ 2,618,654</u>	<u>\$12,952,223</u>			



**City of Calexico
2020-21 Budget**

**Capital Projects
Local Capital Projects
Fund #411**

Purpose of Fund

This fund is used to track capital project spending from the City's local funds. During 2015-16, the City received Redevelopment Bond proceeds approved by the State Department of Finance for expenditure on City capital projects. Cash balances in this fund carry over from year-to-year until projects are complete.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ 2,196,192	\$ 2,189,547	\$ 2,260,437	\$ 2,247,896	
Annual Activity					
Revenues					
Successor Agency Bonds					
2011 Bond Project Funds				277,704	Reserved for Airport Taxiway Rehab (local match)
Vehicle Lease Proceeds					
Traffic Control		28,991			
Ambulance				-	
General Fund Vehicles				-	Leases anticipated in 2020-21 after Post- Virus Revenues are Re-established
Investment Income	-	41,900	-	-	
	<u>-</u>	<u>70,891</u>	<u>-</u>	<u>277,704</u>	
Expenditures					
Capital Outlay					
From Successor Agency Bonds					
944 Second Street Bridge	6,645	-	-	2,196,192	
Transfer to Airport Fund					
983 Airport Taxiway Rehab			12,541	5,634	
	<u>6,645</u>	<u>-</u>	<u>12,541</u>	<u>2,201,826</u>	
Net Annual Activity	<u>(6,645)</u>	<u>70,891</u>	<u>(12,541)</u>	<u>(1,924,122)</u>	
Ending Fund Balance	<u>\$ 2,189,547</u>	<u>\$ 2,260,437</u>	<u>\$ 2,247,896</u>	<u>\$ 323,774</u>	
Balance Sheet					
Cash/Due from Other Funds	\$ -	\$ 70,891			
Restricted Cash - Successor Agency	2,189,547	2,189,547			
Current Payables	-	-			
Available Fund Balance	<u>\$ 2,189,547</u>	<u>\$ 2,260,437</u>			
	-	-			



**City of Calexico
2020-21 Budget**

**Capital Projects
Capital Grants
Fund #412**

Purpose of Fund

This fund is used to track the City's reimbursable capital grant funds. All expenditures in the fund are expected to be reimbursed by Federal, State, or Local grant sources.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Grant Revenue	320,375	6,044,616	500,000	3,429,000	
	<u>320,375</u>	<u>6,044,616</u>	<u>500,000</u>	<u>3,429,000</u>	
Expenditures					
Capital Outlay					
901 Ceasar Chavez	278,818	5,543,650	430,000	-	
918 T-Bike pathway Master Plan	37,872	-	-	-	
981 Joel Reisin Field	2,800	157,200	-	-	
982 De Las Flores Street	-	343,765	70,000	-	
967 Scaroni Road	-	-	-	305,000	
969 Weakley Road	-	-	-	173,000	
998 Heber Park Expansion	884	-	-	2,951,000	
	<u>320,375</u>	<u>6,044,616</u>	<u>500,000</u>	<u>3,429,000</u>	
	-	-	-	-	
Net Annual Activity	-	-	-	-	
Ending Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash	\$ -	\$ -			
Current Receivables	284,696	3,083,101			
Due to Other Funds	(169,276)	(1,970,260)			
Current Payables	(43,221)	(1,112,841)			
Deferred/Unearned Grants	(72,200)	-			
Available Fund Balance	<u>\$ -</u>	<u>\$ (0)</u>			
	-	0			



**City of Calexico
2020-21 Budget**

**Capital Projects
Development Impact Fees
Funds #430-436**

Purpose of Fund

Development Impact Fees finance the cost of public improvements, public services, and community amenities connected to new development pursuant to the State Mitigation Fee Act (Government Code section 66000) and the Calexico Municipal Code (Title 3 Chapter 32). Expenditures are limited to capital projects and cannot be used to fund operations or ongoing maintenance.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	<u>\$2,761,729</u>	<u>\$2,804,764</u>	<u>\$3,383,749</u>	<u>\$2,990,749</u>	
Annual Activity					
Revenues					
Development Impact Fees					
#430 - Libraries	3,112	88,983	-	-	
#431 - Parks/Recreation	14,007	186,996	-	-	
#432 - Parking	2,930	4,881	-	-	
#433 - General Government	4,608	16,382	-	-	
#434 - Traffic	28,315	121,217	-	-	
#435 - Police	7,845	86,360	-	-	
#436 - Fire	5,914	84,518	-	-	
	<u>66,731</u>	<u>589,336</u>	<u>-</u>	<u>-</u>	
Expenditures					
Capital Outlay					
#430 - Libraries	-	-	-	40,000	#990 Library Facilities
#431 - Parks/Recreation	23,696	10,351	313,000	87,000	#978 Cordova Park
#431 - Parks/Recreation	-	-	80,000	-	#991 Facilities
#432 - Parking	-	-	-	-	
#433 - General Government	-	-	-	150,000	#994 ADA Projects
#434 - Traffic	-	-	-	-	
#435 - Police	-	-	-	188,000	#996 Dispatch Consol
#436 - Fire	-	-	-	-	
	<u>23,696</u>	<u>10,351</u>	<u>393,000</u>	<u>465,000</u>	
Net Annual Activity	<u>43,035</u>	<u>578,985</u>	<u>(393,000)</u>	<u>(465,000)</u>	
			-	-	
Ending Fund Balance					
#430 - Libraries	146,976	235,959	235,959	195,959	
#431 - Parks/Recreation	471,106	647,751	254,751	167,751	
#432 - Parking	255,103	259,984	259,984	259,984	
#433 - General Government	316,555	332,937	332,937	182,937	
#434 - Traffic	1,662,523	1,783,740	1,783,740	1,783,740	
#435 - Police	188,355	274,714	274,714	86,714	
#436 - Fire	(235,853)	(151,335)	(151,335)	(151,335)	The Fire Fund deficit is due to purchase of Fire apparatus. The Fire deficit is expected to be cleared through future fee collections.
	<u>\$2,804,764</u>	<u>\$3,383,749</u>	<u>\$2,990,749</u>	<u>\$2,525,749</u>	
	-	-	-	-	
Balance Sheet					
Cash	\$3,040,617	\$3,383,749			
Due from other funds	-	151,335			
Due to other funds	(235,853)	(151,335)			
	<u>\$2,804,764</u>	<u>\$3,383,749</u>			
	-	-			



Capital Projects
Development Projects
Funds #452-64

Purpose of Fund

The City has a series of eight funds established to track revenues collected related to specific development agreements. Funds are committed to financing plans and improvements at the development sites. Several projects are on hold pending further development activity. Two funds carry accounts receivable are pending discussion with development team.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ 2,923,852	\$ 2,958,370	\$ 2,936,863	\$ 2,926,963	
Annual Activity					
Revenues					
<u>Development Projects</u>					
#452 - Cole Road	17,602	29,324	-	-	
#453 - NW Ind EDA Project	4,601	6,210	-	-	
#454 - NW Area - Jaspur	10	17	-	-	
#455 - NW Area - Yourman	97	162	-	-	
#456 - NW Area - W Cole	1,306	2,176	-	-	
#457 - E Area Fac Plan	10,354	17,249	-	-	
#460/1 - Corsair, LLC	546	-	-	-	
	<u>34,518</u>	<u>55,137</u>	<u>-</u>	<u>-</u>	
Expenditures					Project
#452 - Cole Road	-	-	9,900	1,497,680	#968
#453 - NW Ind EDA Project	-	76,098	-	-	#955
#454 - NW Area - Jaspur	-	-	-	-	#970
#455 - NW Area - Yourman	-	-	-	-	#971
#456 - NW Area - W Cole	-	-	-	-	#976
#457 - E Area Fac Plan	-	-	-	901,529	#980
#460/1 - Corsair, LLC	-	546	-	-	#989
	<u>-</u>	<u>76,644</u>	<u>9,900</u>	<u>2,399,209</u>	
Net Annual Activity	<u>34,518</u>	<u>(21,507)</u>	<u>(9,900)</u>	<u>(2,399,209)</u>	
			-	-	
Ending Fund Balance	\$ 2,958,370	\$ 2,936,863	\$ 2,926,963	\$ 527,754	
	-	-	-	-	
Balance Sheet					<u>Accounts Receivable due from Developer</u>
Cash	\$ 2,957,824	\$ 2,936,863			Corsair Phase I \$ 318,115
Receivables	336,113	335,021			Corsair Phase II 16,906
Due To Other Funds	(335,567)	(335,021)			
Available Fund Balance	<u>\$ 2,958,370</u>	<u>\$ 2,936,863</u>		<u>\$ 335,021</u>	
	-	-		-	
Fund Balance by Project					
#452 - Cole Road	\$ 1,532,580	\$ 1,561,904	\$ 1,552,004	\$ 54,324	
#453 - NW Ind EDA Project	400,639	330,751	330,751	330,751	
#454 - NW Area - Jaspur	886	903	903	903	
#455 - NW Area - Yourman	8,449	8,611	8,611	8,611	
#456 - NW Area - W Cole	113,740	115,917	115,917	115,917	
#457 - E Area Facilities	901,529	918,779	918,779	17,250	
#460/1 - Corsair, LLC	546	-	-	-	
	<u>\$ 2,958,370</u>	<u>\$ 2,936,863</u>	<u>\$ 2,926,963</u>	<u>\$ 527,754</u>	
	-	-	-	-	



**City of Calexico
2020-21 Budget**

**Capital Projects
New River Projects
Grant Funds #474, 476**

Purpose of Funds

The City receives federal and state grants to implement a portion of the larger New River Improvement Project established in the New River Improvement Strategic Plan. Fund #474 reports State grant activity. Fund #476 reports Federal grant activity.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Grant Revenue - Federal #476	29,989	1,013	800	1,599,200	
Grant Revenue - State #474	7,491	4,577	200	399,800	
	<u>37,480</u>	<u>5,589</u>	<u>1,000</u>	<u>1,999,000</u>	
Expenditures					
Capital Outlay					
903 New River Parkway - Fede	29,989	1,013	800	1,599,200	
903 New River Parkway - State	7,491	4,577	200	399,800	
	<u>37,480</u>	<u>5,589</u>	<u>1,000</u>	<u>1,999,000</u>	
	-	-	-	-	
Net Annual Activity	-	-	-	-	
Ending Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash	\$ 2,360	\$ -			
Current Receivables	81,312	45,898			
Due to Other Funds	(75,835)	(43,308)			
Current Payables	(7,837)	(2,590)			
Unearned Revenues	-	-			
Available Fund Balance	<u>\$ (0)</u>	<u>\$ (0)</u>			



**City of Calexico
2020-21 Budget**

**Debt Service
Measure D 2012 Bond
Fund #301**

Purpose of Fund

In 2012, the Imperial County Local Transportation Authority issued LTA Sales Tax Revenue Bonds on behalf of the City in the amount of \$15,4010,000. Debt service for the bonds is paid from an allocation of Measure D tax collections. This debt service fund reports the annual payment of debt service to the bond holders.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ 1,936,658	\$ 1,938,004	\$ 2,006,097	\$ 2,006,097	
Annual Activity					
Revenues					
Measure D Tax	1,104,901	1,208,020	1,131,500	1,129,100	
Investment Income	29,745.07	52,192	-	-	
	<u>1,134,646</u>	<u>1,260,212</u>	<u>1,131,500</u>	<u>1,129,100</u>	
Expenditures					
Bond Trustee Fee	2,000	-	2,000	2,000	
Debt Service	1,131,300	1,192,118	1,129,500	1,127,100	
	<u>1,133,300</u>	<u>1,192,118</u>	<u>1,131,500</u>	<u>1,129,100</u>	
Net Annual Activity	<u>1,346</u>	<u>68,094</u>	<u>-</u>	<u>-</u>	
Ending Fund Balance	<u>\$ 1,938,004</u>	<u>\$ 2,006,097</u>	<u>\$ 2,006,097</u>	<u>\$ 2,006,097</u>	
<u>Balance Sheet</u>					
Restricted cash held by fiscal agent	\$ 1,143,891	\$ 1,133,561	Debt Service Reserve		
Restricted cash held by fiscal agent	794,112	872,537	Principal and Interest Payment Accounts		
Available Fund Balance	<u>\$ 1,938,004</u>	<u>\$ 2,006,097</u>			



**City of Calexico
2020-21 Budget**

**Debt Service
Measure D 2018 Bond
Fund #302**

Purpose of Fund

In 2018, the Imperial County Local Transportation Authority issued LTA Sales Tax Revenue Bonds on behalf of the City in the amount of \$12,375,000. Debt service for the bonds is paid from an allocation of Measure D tax collections. This debt service fund reports the annual payment of debt service to the bond holders.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ -	\$ -	\$ 5,292	\$ -	
Annual Activity					
Revenues					
Measure D Tax	-	656,881	656,558	665,650	
Bond Proceeds	-	12,375,000	-	-	
Bond Premium	-	752,207	-	-	
Investment Income	-	5,525	-	-	
	<u>-</u>	<u>13,789,614</u>	<u>656,558</u>	<u>665,650</u>	
Expenditures					
Transfer to Capital Fund	-	12,831,115	-	-	
Costs of Issuance	-	294,075	-	-	
Bond trustee fee	-	2,250	2,000	2,000	
Debt Service	-	656,881	659,850	663,650	
	<u>-</u>	<u>13,784,322</u>	<u>661,850</u>	<u>665,650</u>	
Net Annual Activity	<u>-</u>	<u>5,292</u>	<u>(5,292)</u>	<u>-</u>	
Ending Fund Balance	<u>\$ -</u>	<u>\$ 5,292</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash	\$ -	\$ -			
Restricted cash held by fiscal agent	-	5,292			
	<u>\$ -</u>	<u>\$ 5,292</u>			



**City of Calexico
2020-21 Budget**

**Debt Service
Measure H Bond
Funds # 310**

Purpose of Fund

In 2014, the City issued Measure H Sales Tax/Lease Revenue Bonds to fund capital improvements including a Fire Station, park improvements, and a contribution to the Calexico school District swimming pool project. Debt service for the bonds is paid from an allocation of Measure H sales tax collections. This debt service funds report the annual payment of debt service to the bond holders.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ 999,588	\$ 998,886	\$ 1,000,359	\$ 1,000,359	
Annual Activity					
Revenues					
Transfer - Measure H fund #120	996,087	996,585	1,005,000	1,002,000	
Investment Income	2,161	3,108	2,000	2,000	
	<u>998,249</u>	<u>999,692</u>	<u>1,007,000</u>	<u>1,004,000</u>	
Expenditures					
Bond Trustee Fee and Disclosure	2,750	4,620	8,000	8,000	
Debt Service	996,200	993,600	999,000	996,000	
	<u>998,950</u>	<u>998,220</u>	<u>1,007,000</u>	<u>1,004,000</u>	
Net Annual Activity	<u>(701)</u>	<u>1,473</u>	<u>-</u>	<u>-</u>	
Ending Fund Balance	\$ 998,886	\$ 1,000,359	\$ 1,000,359	\$ 1,000,359	
<u>Balance Sheet</u>					
Restricted cash held by fiscal agent	\$ 999,636	\$ 1,000,359	Debt Service Reserve		
Accounts Payable	(750)	-			
Available Fund Balance	<u>\$ 998,886</u>	<u>\$ 1,000,359</u>			

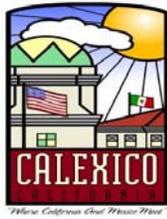


Enterprise Funds

Water

Airport

Wastewater



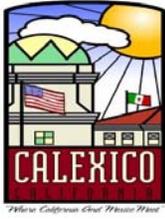
**City of Calexico
2020-21 Budget**

**Public Works
Water Operations
Fund #513**

Purpose of Fund

The Water Fund provides domestic potable water service to 8,000 residential and commercial customers. A user fee study was prepared in 2018/019 to adjust customer service fees to meet the Water System's long-term financial requirements.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$12,325,888	\$4,336,095	\$3,000,000	\$3,000,000	
Annual Activity					
Revenues					
Customer Service Fees	6,349,918	6,636,490	6,550,000	7,100,000	
Other fees/charges	386,316	451,437	456,000	491,000	
Investment Income	143,373	100,665	100,000	100,000	
	<u>6,879,607</u>	<u>7,188,593</u>	<u>7,106,000</u>	<u>7,691,000</u>	
	-	-			
Expenditures					
Salaries and Benefits	2,045,803	2,060,386	2,514,273	2,660,312	
Materials/Supplies	844,731	871,162	1,022,500	1,092,500	
Repairs/Maintenance	110,624	107,872	150,600	225,600	
Contracts/Professional Services	298,134	223,126	315,700	358,700	
General Liability Insurance	146,484	171,618	182,733	166,015	
Administration/Office Costs	225,766	140,759	144,200	149,400	
City-wide Cost Allocation	378,110	398,180	595,000	655,320	
General Fund Lease	-	173,000	176,460	179,989	
Capital Outlay	4,056	5,694	-	-	
Transfers - Debt Service/Vehicles	-	-	48,000	50,800	
Transfers - Debt Service/Bonds	977,692	977,409	983,000	985,000	
Subtotal, Operating Budget	<u>5,031,400</u>	<u>5,129,206</u>	<u>6,132,467</u>	<u>6,523,637</u>	
Transfer/Capital Fund	9,838,000	3,395,482	973,533	1,167,363	
	<u>14,869,400</u>	<u>8,524,687</u>	<u>7,106,000</u>	<u>7,691,000</u>	
	-	-			
Net Annual Activity	<u>(7,989,793)</u>	<u>(1,336,095)</u>	-	-	
Ending Fund Balance	\$ 4,336,095	\$3,000,000	\$3,000,000	\$3,000,000	Operating Reserve
Balance Sheet					
Cash	\$ 2,356,895	\$ 825,723			
Customer Accounts Receivable, net	2,339,004	2,565,101			
Current Payable	(131,568)	(160,265)			
Customer Deposits	(228,237)	(230,558)			
Available Fund Balance	<u>\$ 4,336,095</u>	<u>\$3,000,000</u>			



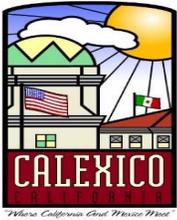
**City of Calexico
2020-21 Budget**

**Public Works
Water Debt Service
Fund #514**

Purpose of Fund

This fund reports on status of the Water System's 2007 Water Revenue Bond debt service and vehicle leases. The bonds mature in 2037.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ 989,591	\$ 990,134	\$ 990,768	\$ 990,768	
Annual Activity					
Revenues					
Transfer In - #513 - Bonds	977,692	977,409	983,000	985,000	
Debt Proceeds - Vehicle Leases	235,673	-	-	-	
Transfer In - #513 - Vehicles	-	51,062	48,000	50,800	
Investment Income	2,186	3,106	-	-	
	<u>1,215,552</u>	<u>1,031,577</u>	<u>1,031,000</u>	<u>1,035,800</u>	
				-	
Expenditures					
Debt Service - Bonds	979,335	975,270	976,000	978,000	
Transfer to Capital Fund - New Leases	235,673	-	-	-	
Debt Service - Vehicle Leases	-	53,858	48,000	50,800	
Trustee Fees/Disclosure Costs	-	1,815	7,000	7,000	
	<u>1,215,008</u>	<u>1,030,943</u>	<u>1,031,000</u>	<u>1,035,800</u>	
Net Annual Activity	<u>543</u>	<u>634</u>	<u>-</u>	<u>-</u>	
Ending Fund Balance	<u>\$ 990,134</u>	<u>\$ 990,768</u>	<u>\$ 990,768</u>	<u>\$ 990,768</u>	
Balance Sheet					
Restricted Cash with Bond Trustee	<u>\$ 990,134</u>	<u>\$ 990,769</u>			
Available Fund Balance	<u>\$ 990,134</u>	<u>\$ 990,769</u>			

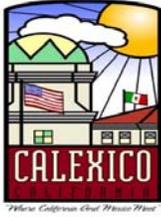


Public Works
Water Development Impact Fees
Fund #515

Purpose of Fund

This fund reports on status of Water Development Impact Fees. Revenues are transferred to pay for Capital Projects when eligible capital costs are incurred.

	<u>2017-18</u> <u>Actual</u>	<u>2018-19</u> <u>Actual</u>	<u>2019-20</u> <u>Projected</u>	<u>2020-21</u> <u>Budget</u>	<u>Notes</u>
Beginning Fund Balance	<u>#####</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
Annual Activity					
Revenues					
Development Impact Fees	30,778	553,130	40,000	-	Development Fees are transferred to capital fund as received and as eligible capital costs are incurred.
Investment Income	149	10,583			
	<u>30,927</u>	<u>563,713</u>	<u>40,000</u>	<u>-</u>	
Expenditures					
Transfer - Water Capital Fund	2,746,403	563,713	40,000		
	<u>2,746,403</u>	<u>563,713</u>	<u>40,000</u>	<u>-</u>	
Net Annual Activity	<u>(2,715,476)</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Ending Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash	<u>\$ -</u>	<u>\$ -</u>			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			



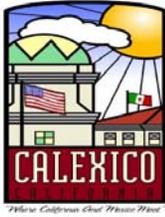
**City of Calexico
2020-21 Budget**

**Public Works
Water Capital Improvement Program
Fund #516**

Purpose of Fund

This fund tracks capital investment in the City's Water System. The 5- year CIP has been updated for 2018-24 and a user fee rate study has been completed to match Water System revenues with operating and long-term capital requirements.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ (54,742)	\$ 8,747,580	\$ 11,727,595	\$ 12,070,329	
Annual Activity					
Revenues- Transfers from Other Funds					
515 Water Development Fees	2,746,403	563,713	40,000	-	
513 Water Operating Fund	9,838,000	3,395,482	973,533	1,167,363	
514 Water Debt Fund - Vehicle Leases	235,673	-	-	-	
Return of Earthquake Grant	-	(477,711)	-	-	
Investment Income	-	155,777	-	-	
	<u>12,820,076</u>	<u>3,637,261</u>	<u>1,013,533</u>	<u>1,167,363</u>	
Expenditures					
516 Capital Outlay	4,017,754	-	-	-	
924 Water System Master Plan	-	22,956	-	-	
926 TTHM Analyzer	-	-	-	55,000	
927 Chlorine Analyzer	-	-	-	73,000	
929 Cesar Chavez/5th Street Main	-	100,586	-	-	
953 Water Rate Study	-	6,991	-	-	
959 Filer Control Replacement System	-	384,422	-	-	
960 New Clarifier and Filter System	-	-	-	5,200,000	
961 Storage Tank Baffle Repairs	-	-	-	120,000	
964 Eastside Storage Tank	-	-	5,000	496,000	
965 Treatment/Vehicles	-	2,425	-	-	
966 Water Pipeline Replacement	-	80,480	265,800	2,066,000	
975 Distribution/Vehicles	-	59,387	-	-	
984 Urban Water Management Study	-	-	-	50,000	
987 Switch to Hypochlorine	-	-	-	400,000	
988 Prelim Engineering/Treatment Plant	-	-	50,000	75,000	
992 Water Equipment	-	-	350,000	850,000	
	<u>4,017,754</u>	<u>657,245</u>	<u>670,800</u>	<u>9,385,000</u>	
Net Annual Activity	8,802,322	2,980,015	342,733	(8,217,637)	
Ending Fund Balance	\$ 8,747,580	\$ 11,727,595	\$ 12,070,329	\$ 3,852,692	
Balance Sheet					
Cash	\$ 9,853,562	\$ 12,205,508			
Accounts Payable	(1,105,982)	(477,913)			
Available Fund Balance	<u>\$ 8,747,580</u>	<u>\$ 11,727,595</u>			
5-Year Capital Improvement Program					
2021-22		\$ 5,777,000	Funding Source		
2022-23		1,176,000	2021 Fund Balance		\$ 3,852,692
2023-24		1,176,000	Bond Proceeds and		-
2024-25		1,176,000	Future rate revenue		5,452,308
		<u>\$ 9,305,000</u>			<u>\$ 9,305,000</u>

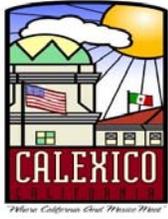


Public Works
Airport
Operating Fund #522

Purpose of Fund

The City operates an international airport. Primary revenue sources include fuel sales and hangar rentals.

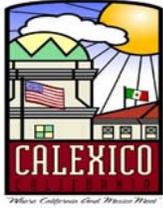
	<u>2017-18</u> <u>Actual</u>	<u>2018-19</u> <u>Actual</u>	<u>2019-20</u> <u>Projected</u>	<u>2020-21</u> <u>Budget</u>	<u>Notes</u>
Beginning Available Fund Balance	\$256,843	\$247,179	\$215,354	\$125,340	
Annual Activity					
Revenues					
Fees and Charges	287,694	238,015	200,000	200,000	
Rents and Concessions	91,329	87,748	108,000	108,000	
Other	10,237	3,789	-	-	
Operating Grant - Federal					Pending: A \$30,000 federal grant application is in progress for Virus relief
Operating Grant - State	-	20,000	10,000	10,000	
Investment Income	2,882	1,734	-	-	
Transfer In - #411			5,041		
	<u>392,141</u>	<u>351,286</u>	<u>323,041</u>	<u>318,000</u>	
	-				
Expenditures					
Salaries and Benefits	67,479	74,145	77,355	84,494	
Materials/Supplies	232,552	202,460	226,200	230,600	
Repairs/Maintenance	29,213	9,218	18,000	16,500	
Contracts/Professional Services	63,161	79,040	80,200	101,000	Increase in Minimum Wage for Temporary Staffing
Administration/Office Costs	9,401	13,205	11,300	11,300	
Transfer out to Capital Fund #525	-	5,041	-	-	
	<u>401,805</u>	<u>383,111</u>	<u>413,055</u>	<u>443,894</u>	
	-				
Net Annual Activity	<u>(9,664)</u>	<u>(31,825)</u>	<u>(90,014)</u>	<u>(125,894)</u>	
Ending Available Fund Balance	<u>\$247,179</u>	<u>\$215,354</u>	<u>\$125,340</u>	<u>\$ (554)</u>	
Balance Sheet					
Cash	\$ 252,972	\$ 206,692			
Receivables	-	-			
Prepaid/Inventory	34,552	29,548			
Payables	(30,345)	(20,886)			
Deferred/unspent grant revenue	(10,000)	-			
Available Fund Balance	<u>\$247,179</u>	<u>\$215,354</u>			
	-	-			



Purpose of Fund

This fund tracks capital investment in the City's Airport Infrastructure. Runway and Taxiway capital improvements are typically funded with Federal and State grants.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Available Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Grants - Federal		90,740	135,000	101,409	
Grants - State		5,041	7,500	5,634	
Transfer from Operating Fund #522		5,041	-	-	
Transfer from Local Capital Fund #411			7,500	5,634	
	<u>-</u>	<u>100,822</u>	<u>150,000</u>	<u>112,677</u>	
Expenditures					
Capital Outlay					
983 Taxiway Rehabilitation		100,822	150,000	112,677	
	<u>-</u>	<u>100,822</u>	<u>150,000</u>	<u>112,677</u>	
Net Annual Activity	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Ending Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash/Due to Other Funds	\$ -	\$ (95,781)			
Grants Receivable	-	95,781			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			

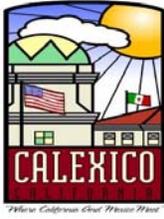


Public Works Department
Wastewater Operations
Funds #544

Purpose of Fund

The Wastewater Fund provides domestic potable water service to 8,000 residential and commercial customers. A user fee study was prepared during 2018-19 to adjust customer service fees to meet the System's long-term requirements.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ 17,815,987	\$ 4,624,669	\$ 3,000,000	\$ 3,000,000	
Annual Activity					
Revenues					
Customer Service Fees	5,506,964	5,439,063	6,020,000	6,020,000	
Investment Income	265,774	135,653	100,000	100,000	
	<u>5,772,739</u>	<u>5,574,716</u>	<u>6,120,000</u>	<u>6,120,000</u>	
Expenditures					
Salaries and Benefits	1,342,000	1,361,499	1,564,104	1,854,882	
Materials/Supplies	687,151	663,485	751,350	755,750	
Repairs/Maintenance	223,761	173,213	342,500	342,500	
Contracts/Professional Services	271,740	172,078	206,000	301,400	
General Liability Insurance	59,516	70,908	69,695	67,447	
Administration/Office Costs	223,421	83,192	159,535	165,650	
City-wide Cost Allocation	301,988	318,017	409,721	479,668	
General Fund Lease	-	186,345	129,540	132,131	
Capital Outlay	4,480	-	-	-	
Transfer/Debt Fund - Leases	-	-	39,000	41,500	
Subtotal, Operating Budget	<u>3,114,056</u>	<u>3,028,736</u>	<u>3,671,445</u>	<u>4,140,928</u>	
Transfer/Capital Fund	<u>15,850,000</u>	<u>4,170,649</u>	<u>2,448,555</u>	<u>1,979,072</u>	
	<u>18,964,056</u>	<u>7,199,385</u>	<u>6,120,000</u>	<u>6,120,000</u>	
	-	-	-	-	
Net Annual Activity	<u>(13,191,318)</u>	<u>(1,624,669)</u>	<u>-</u>	<u>-</u>	
Ending Fund Balance	<u>\$ 4,624,669</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	Operating Reserve
Balance Sheet					
Cash	\$ 2,638,468	\$ 1,660,451			
Current Receivables/Prepaid	303	3,941			
Advance to General Fund	2,141,440	1,441,715			
Current Payables	(155,542)	(106,107)			
Available Fund Balance	<u>\$ 4,624,669</u>	<u>\$ 3,000,000</u>			
	-	-			

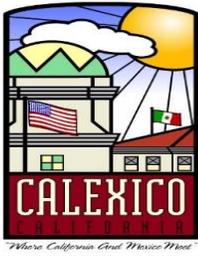


**Public Works Department
Wastewater Debt Service
Funds #545**

Purpose of Fund

This fund tracks the status of the Wastewater System's debt service obligations including vehicle leases. A State of California capital improvement loan was retired in 2016-17. A new bond issue is anticipated in the near term to finance the System's 5-year CIP program.

	<u>2017-18 Actual</u>	<u>2018-19 Actual</u>	<u>2019-20 Projected</u>	<u>2020-21 Budget</u>	<u>Notes</u>
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Transfer in - Operating Fund - Vehicle Leases			39,000	41,500	
	-	-	39,000	41,500	
Expenditures					
Debt Service - Vehicle Leases		-	39,000	41,500	
	-	-	39,000	41,500	
Net Annual Activity	-	-	-	-	
Ending Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash	-	-			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			

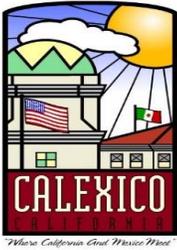


Public Works
Wastewater Impact Fees
Fund #546

Purpose of Fund

This fund reports on the status of the Wastewater Development Impact Fees. Funds are transferred to pay for Wastewater Capital Projects when eligible capital costs are incurred.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ 181,967	\$ -	\$ -	\$ -	
Annual Activity					
Revenues					
Development Impact Fees	23,944	225,745	30,000	-	Development Fees are transferred to capital fund as received and as eligible capital costs are incurred.
Investment Income	-	4,319	-	-	
	<u>23,944</u>	<u>230,064</u>	<u>30,000</u>	<u>-</u>	
Expenditures					
Transfer to Capital Fund	205,911	230,064	30,000	-	
	<u>205,911</u>	<u>230,064</u>	<u>30,000</u>	<u>-</u>	
Net Annual Activity	<u>(181,967)</u>	<u>-</u>	<u>-</u>	<u>-</u>	
Ending Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
Balance Sheet					
Cash	\$ -	\$ -			
Available Fund Balance	<u>\$ -</u>	<u>\$ -</u>			
	-	-			



Public Works
Wastewater Capital Improvement Program
Fund #547

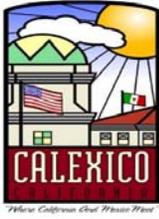
Purpose of Fund

This fund tracks capital investment in the City's Wastewater System. The 5- year CIP has been updated for 2019-24 and a user fee rate study has been completed to match Water System revenues with operating and long-term capital requirements.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ -	\$15,739,996	\$19,809,677	\$20,151,269	
Annual Activity					
Revenues					
Transfer - Impact Fees	371,849	230,064	30,000	-	A bond issue is anticipated to finance the treatment plant CIP project.
Transfer In - Operating Fund	15,850,000	4,168,772	2,448,555	1,979,072	
Transfer In - Bond Proceeds	-	-	-	-	
Investment Income	-	291,623	-	-	
Grants	13,015	-	-	-	
	<u>16,234,864</u>	<u>4,690,459</u>	<u>2,478,555</u>	<u>1,979,072</u>	
Expenditures					
Capital Outlay	494,868	42,315	-	-	
931 Wastewater Master Plan	-	24,692	-	-	
933 Lift Station No. 9 and 11 Rehab.	-	9,800	50,440	2,165,000	
934 Emergency Generator Replacement	-	-	-	1,025,000	
936 UV Disinfection System Upgrade	-	-	50,000	400,000	
937 Laboratory Equipment Replacement	-	-	5,000	95,000	
938 Chamber Replacement (Headwork)	-	-	50,000	1,200,000	
940 Sewer Manhole/Collection Rehab	-	176,460	280,523	2,581,000	
972 Lift Station No. 1 Replacement	-	-	-	1,700,000	
973 Plant Expansion and Upgrade	-	150,192	1,400,000	11,101,000	
974 CCTV Inside/Sewer Collection Pipes	-	5,260	1,000	150,000	
975 Distribution/Vehicles	-	52,602	-	-	
977 Wastewater Rate study	-	6,991	-	-	
982 Flores Stree Improvements	-	152,466	-	-	
986 Collection System Master Plan	-	-	-	201,000	
993 Wastewater Equipment	-	-	300,000	750,000	
	<u>494,868</u>	<u>620,778</u>	<u>2,136,963</u>	<u>21,368,000</u>	
			-	-	
Net Annual Activity	<u>15,739,996</u>	<u>4,069,681</u>	<u>341,592</u>	<u>(19,388,928)</u>	
Ending Fund Balance	<u>\$15,739,996</u>	<u>\$19,809,677</u>	<u>\$20,151,269</u>	<u>\$ 762,341</u>	
Balance Sheet					
Cash	\$15,802,149	\$19,897,602			
Accounts Payable	(62,153)	(87,925)			
Available Fund Balance	<u>\$15,739,996</u>	<u>\$19,809,677</u>			
	-	-			
5-Year Capital Improvement Program					
2021-22		\$16,376,000	Funding Source		
2022-23		4,017,000	2021 Fund Balance	\$ 762,341	
2023-24		1,126,000	Bond Proceeds and		
2024-25		1,126,000	Future rate revenue	21,882,659	
		<u>\$22,645,000</u>		<u>\$ 22,645,000</u>	



CFD/Special District Funds



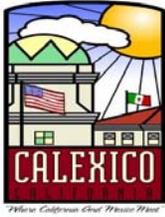
**City of Calexico
2020-21 Budget**

**CFD/Special District Funds
Bravo Victoria
Fund #261**

Purpose of Fund

Established in June 2003 to support the ongoing maintenance within the District including parks, landscaping, lighting and regional drainage storm water retention system facilities. The fund activity has been reclassified from an Agency Fund to a Special Revenue Fund as of June 2017 since the District activity is operational and does not include long-term debt.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ 1,188,078	\$ 794,472	\$ 910,787	\$ 1,013,787	
Annual Activity					
Revenues					
District Assessments	193,934	167,890	233,000	233,000	
Reserve for Delinquencies	-	-	(39,000)	(39,000)	
Investment Income	8,978	17,128	-	-	
	<u>202,913</u>	<u>185,018</u>	<u>194,000</u>	<u>194,000</u>	
Expenditures					
Professional Services	7,105	64,927	15,000	30,000	
Materials and Supplies	2,780	2,987	10,000	25,000	Increases due to maintenance and operation of 3 new ballball fields
Temporary Staffing	52,011	-	50,000	75,000	
Equip Repairs & Maintenance	319	789	10,000	15,000	
Capital - Playground equipment	534,303	-	-	-	
Capital - Cordoba Park	-	-	6,000	894,000	Cordova Park
	<u>596,518</u>	<u>68,703</u>	<u>91,000</u>	<u>1,039,000</u>	
		-	-	-	
Net Annual Activity	<u>(393,606)</u>	<u>116,315</u>	<u>103,000</u>	<u>(845,000)</u>	
Ending Fund Balance	\$ 794,472	\$ 910,787	\$ 1,013,787	\$ 168,787	
Balance Sheet					
Cash	\$ 781,738	\$ 912,303			
Accounts Receivable	59,873	587			
Accounts Payable	(47,139)	(2,102)			
Available Fund Balance	<u>\$ 794,472</u>	<u>\$ 910,787</u>			

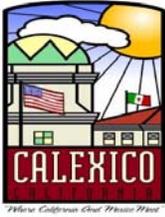


CFDs/Special District Funds
Hearthstone
Funds #903

Purpose of Fund

Community Facilities District #2005-01 (Hearthstone) provides revenue from annual assessments on property within the District. Assessment revenues pay for debt service on a bond issued to finance public facilities and capital impact fees relating to a residential development within the District. An additional assessment is levied to provide for Public Safety services within the District. District assessment revenue collections are short of debt service requirements due to undeveloped parcels and delinquencies.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	748,539	\$ 658,214	\$ 499,109	\$ 397,190	
Annual Activity					
Revenues					
District Assessments - Facilities/Deb	659,815	528,893	1,036,000	1,036,000	
Allowance for uncollected assess	-	-	(533,000)	(533,000)	
	<u>659,815</u>	<u>528,893</u>	<u>503,000</u>	<u>503,000</u>	
District Assessments - Special Services		115,552	118,648	118,648	
Investment Income	12,687	1,178	-	-	
	<u>672,501</u>	<u>645,623</u>	<u>621,648</u>	<u>621,648</u>	
Expenditures					
Debt Service					
Debt Service - Principal	315,000	-	-	415,000	
Debt Service - Interest	335,088	671,853	602,000	581,000	
Debt Service - Shortfall	-	-	(102,080)	(206,809)	
	<u>650,088</u>	<u>671,853</u>	<u>499,920</u>	<u>789,191</u>	
Special Services					
Public Safety - General Fund	-	115,552	118,647	118,647	
	<u>-</u>	<u>115,552</u>	<u>118,647</u>	<u>118,647</u>	
Administration					
Administration - Facilities	95,305				
Administration - Special Services	-				
Trustee, Rate Consultant,					
Disclosure	17,434	17,323	25,000	31,000	
Attorney	-	-	80,000	80,000	
	<u>112,738</u>	<u>17,323</u>	<u>105,000</u>	<u>111,000</u>	
Total Expenditures	<u>762,826</u>	<u>804,728</u>	<u>723,567</u>	<u>1,018,838</u>	
	-				
Net Annual Activity	<u>(90,325)</u>	<u>(159,105)</u>	<u>(101,919)</u>	<u>(397,190)</u>	
Ending Fund Balance	\$ 658,214	\$ 499,109	\$ 397,190	\$ -	
	-				
Balance Sheet					
Cash in City Pool	\$ 80,277	\$ 132,063			
Cash with Fiscal Agent - Debt Reserve	254,394	248,998			
Cash with Fiscal Agent - Other	166,899	113,098			
Accounts Receivable	167,876	10,190			
Accounts Payable	(11,233)	(5,241)			
Available Fund Balance	<u>\$ 658,214</u>	<u>\$ 499,109</u>			

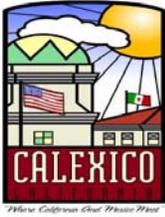


CFDs/Special District Funds
Towncenter
Fund #904

Purpose of Fund

This Fund was established to tract the costs associated with the formation of the community facilities district and for the purpose of paying debt service on bonds, to be issued for the purpose of paying for certain public facilities and capital impact fees relating to a commercial development within the district. The District is not active.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$11,139	\$ 11,268	\$ 8,304	\$ 8,304	
Annual Activity					
Revenues					
Investment Income	129	156	-	-	
	<u>129</u>	<u>156</u>	<u>-</u>	<u>-</u>	
Expenditures					
Operations	-	3,120	-	8,304	
	<u>-</u>	<u>3,120</u>	<u>-</u>	<u>8,304</u>	
Net Annual Activity	129	(2,964)	-	(8,304)	
Ending Fund Balance	\$11,268	\$ 8,304	\$ 8,304	\$ -	
<u>Balance Sheet</u>					
Cash	\$ 11,268	\$ 8,304			
Receivables	-	-			
Available Fund Balance	<u>\$ 11,268</u>	<u>\$ 8,304</u>			
	-	-			

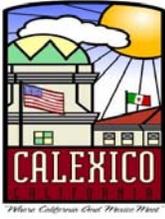


CFDs/Special District Funds
Venezia
Fund #905

Purpose of Fund

This Fund was established to tract the costs associated with the formation of the community facilities district and for the purpose of paying debt service on bonds, to be issued for the purpose of paying for certain public facilities and capital impact fees relating to a commercial development within the district. The District is not active.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$21,274	\$ 21,522	\$ 21,933	\$ 21,933	
Annual Activity					
Revenues					
Investment Income	247	412	-	-	
	<u>247</u>	<u>412</u>	<u>-</u>	<u>-</u>	
Expenditures					
Operations	-	-	-	21,933	
	<u>-</u>	<u>-</u>	<u>-</u>	<u>21,933</u>	
Net Annual Activity	<u>247</u>	<u>412</u>	<u>-</u>	<u>(21,933)</u>	
Ending Fund Balance	<u>\$21,522</u>	<u>\$ 21,933</u>	<u>\$ 21,933</u>	<u>\$ -</u>	
<u>Balance Sheet</u>					
Cash	\$ 21,522	\$ 21,933			
Receivables	-	-			
Available Fund Balance	<u>\$ 21,522</u>	<u>\$ 21,933</u>			

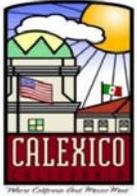


CFDs/Special District Funds
Gran Plaza
Fund #906

Purpose of Fund

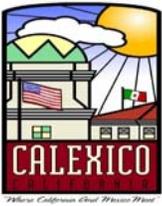
This fund established to record expenditures incurred on the outlet mall project located at West Second Street across from Calexico Airport. The Fund tracks the costs associated with the formation of the community facilities district and for the purpose of paying debt service on bonds. The bonds were issued for the purpose of paying for certain public facilities within the district.

	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Budget	Notes
Beginning Fund Balance	\$ 1,226,568	1,014,404	\$ 1,076,777	\$ 1,070,078	
Annual Activity					
Revenues					
District Assessments	266,814	283,627	248,000	-	
General Fund	265,161	298,909	382,000	382,000	
Investment Income	9,185	21,649	-	-	
	<u>541,160</u>	<u>604,185</u>	<u>630,000</u>	<u>382,000</u>	
Expenditures					
Debt Service					Principal payment is scheduled from accumulated cash in Step 4 of the District cash flow per 2013 development agreement
Principal	349,000	140,000	145,000	150,000	
Interest	378,031	375,931	372,000	367,000	
Additional Principal	-	-	-	130,000	
Professional Services					
District Consultant	5,738	3,951	4,000	4,000	
Attorney	2,150	2,501	-	-	
Trustee	1,785	1,850	2,000	2,000	
Bond Disclosure	-	1,500	7,500	7,500	
Costs of Issuance	-	-	90,199	-	
Administration	16,620	16,080	16,000	16,000	
	<u>753,324</u>	<u>541,812</u>	<u>636,699</u>	<u>676,500</u>	
Net Annual Activity	<u>(212,164)</u>	<u>62,372</u>	<u>(6,699)</u>	<u>(294,500)</u>	
Ending Fund Balance	\$ 1,014,404	\$ 1,076,777	\$ 1,070,078	\$ 775,578	
Balance Sheet			Projected	Projected	
Cash in City Pool	\$ 270,331	\$ 318,718	400,272	236,475	
Redemption Fund	130,703	130,703	130,703	-	
Cash with Fiscal Agent - Reserve	527,995	539,103	539,103	539,103	
Cash with Fiscal Agent - P&I	92	178	-	-	
Cash with Fiscal Agent - COI	88,340	90,199	-	-	
Accounts Payable	(3,057)	(2,124)	-	-	
Available Fund Balance	<u>\$ 1,014,404</u>	<u>\$ 1,076,777</u>	<u>\$ 1,070,078</u>	<u>\$ 775,578</u>	



Internal Service Funds

Self Insurance Programs



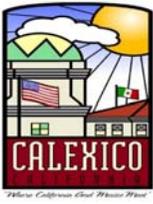
**City of Calexico
2020-21 Budget**

**Internal Service Funds
Employee Medical Benefits
Funds #601**

Purpose of Fund

The City administers a medical insurance program for the benefit of active employees. Program costs are estimated by the City's insurance broker. The City pays medical claims through a third party administrator. Program costs also include an insurance premium for a stop-gap excess insurance policy. Estimated program costs for current employees are contributed by City departments through a bi-weekly payroll allocation.

	2017-18 Actual	2018-19 Actual	2019-20 Projection	2020-21 Proposed	Notes
Beginning Fund Balance	\$ -	\$ 5,688	\$ 167,421	\$ 194,721	
Annual Activity					
Revenues					
Department Payroll Contributions					
General Fund	1,231,312	1,258,226	\$ 1,426,736	2,082,575	
Water Fund	201,892	220,059	299,960	316,756	
Wastewater Fund	149,479	158,674	134,892	237,958	
Other Funds	45,153	48,786	72,682	87,773	
	<u>1,627,836</u>	<u>1,685,745</u>	<u>1,934,270</u>	<u>2,725,063</u>	
Employee Cost Share	296,869	363,245	400,000	532,379	
	<u>1,924,705</u>	<u>2,048,990</u>	<u>2,334,270</u>	<u>3,257,443</u>	
Department Admin Contributions					
General Fund			43,360	29,304	
Water Fund			8,847	5,194	
Wastewater Fund			6,092	3,802	
	<u>-</u>	<u>-</u>	<u>58,300</u>	<u>38,300</u>	
Other Sources					
Reimbursements, COBRA	29,180	13,397	-	-	
Interest	3,336	-	-	-	
Transfer from other ISF program	-	59,000	-	-	
	<u>1,957,221</u>	<u>2,121,387</u>	<u>2,392,570</u>	<u>3,295,743</u>	
	<u>-</u>	<u>-</u>			Includes claims, excess insurance, and administrator
Expenditures					
Active Employees					
Benefits paid	1,515,792	1,919,402	2,334,270	3,257,443	
Broker Services	28,800	28,400	27,000	30,000	
Employee Assistance Program	6,884	8,178	4,000	8,300	
Other program costs	4,056	3,675	-	-	
	<u>1,555,532</u>	<u>1,959,654</u>	<u>2,365,270</u>	<u>3,295,743</u>	
Transfer to other ISF Programs	396,000	-	-	-	
	<u>1,951,532</u>	<u>1,959,654</u>	<u>2,365,270</u>	<u>3,295,743</u>	
	<u>-</u>	<u>-</u>			
Net Annual Activity	<u>5,688</u>	<u>161,733</u>	<u>27,300</u>	<u>-</u>	
Ending Fund Balance	<u>\$ 5,688</u>	<u>\$ 167,421</u>	<u>\$ 194,721</u>	<u>\$ 194,721</u>	Target Reserve 6% 8% = 1 month
Balance Sheet					
Cash		\$ 184,235			
Current Receivables		42,956			
Current Payables		(59,771)			
Available Fund Balance		<u>\$ 167,421</u>			



**City of Calexico
2020-21 Budget**

**Internal Service Funds
Retiree Medical Benefits
Funds #602**

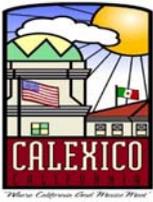
Purpose of Fund

The City administers a medical insurance program for the benefit of certain eligible retirees. Program costs are estimated by the City's actuary. The City pays medical claims through a third party administrator. Program costs for retirees are allocated to City departments based upon the number of authorized employee positions.

	2017-18 Actual	2018-19 Actual	2019-20 Projection	2020-21 Proposed	Notes
Beginning Fund Balance	\$ -	\$ 847	\$ 113,302	\$ 96,302	
Annual Activity					
Revenues					
Department Benefit Contributions					
General Fund	335,342	503,014	617,309	797,241	
Water Fund	37,260	55,890	125,956	141,319	
Wastewater Fund	27,398	41,096	86,734	103,440	
	<u>400,000</u>	<u>600,000</u>	<u>830,000</u>	<u>1,042,000</u>	
Retiree Share	12,348	58,200	58,000	58,000	
	<u>412,348</u>	<u>658,200</u>	<u>888,000</u>	<u>1,100,000</u>	
Department Admin Contributions					
General Fund	47,954	108,986	137,593	137,719	
Water Fund	5,328	12,110	28,075	24,412	
Wastewater Fund	3,918	8,904	19,332	17,869	
	<u>57,200</u>	<u>130,000</u>	<u>185,000</u>	<u>180,000</u>	
Other Sources					
Interest	-	-	-	-	
Transfer - Other ISF program	286,000	-	-	-	
	<u>755,548</u>	<u>788,200</u>	<u>1,073,000</u>	<u>1,280,000</u>	
	-	(0)			
Expenditures					
Benefits paid	614,367	499,476	910,000	1,100,000	
Claims Administration	140,224	176,269	180,000	180,000	
Other program costs	110	-	-	-	
	<u>754,702</u>	<u>675,746</u>	<u>1,090,000</u>	<u>1,280,000</u>	
Transfer to other ISF Programs	-	-	-	-	
	<u>754,702</u>	<u>675,746</u>	<u>1,090,000</u>	<u>1,280,000</u>	
	-	-	-	-	
Net Annual Activity	847	112,455	(17,000)	-	
Ending Fund Balance	\$ 847	\$ 113,302	\$ 96,302	\$ 96,302	Target Reserve
% Annual Expenditures				8%	8% = 1 month

Balance Sheet

		<u>Actuarial Benefit Projections</u>	
Cash	\$ -	2021-22	\$ 1,060,000
Due to Other Funds	(35,334)	2022-23	1,162,000
Current Receivables	194,826	2023-24	1,249,000
Current Payables	(46,190)	2024-25	1,338,000
Available Fund Balance	<u>\$ 113,302</u>	2025-26	1,438,000
	-	2026-27	1,509,000



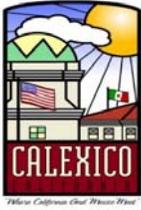
**City of Calexico
2020-21 Budget**

**Internal Service Funds
Workers Compensation
Fund #603**

Purpose of Fund

The City administers its Workers Compensation Program through this Internal Service Fund. Program costs are estimated by a third party broker and actuary. City departments contribute premiums through bi-weekly payroll contributions as a percentage of salary. Budgeted expenditures include retrospective installment payments payable to the City's former pooled insurance provider. JPIA.

	2017-18	2018-19	2019-20	2020-21	
	Actual	Actual	Projection	Proposed	Notes
Beginning Fund Balance	\$(1,457,609)	\$(1,605,205)	\$ (922,308)	\$ (206,237)	
Annual Activity					
Revenues					
Department Payroll Contributions					
General Fund	660,085	1,037,389	924,821	1,073,197	
Water Fund	111,492	152,138	194,836	202,633	
Wastewater Fund	73,256	90,177	121,760	137,288	
Other Funds	16,496	23,301	48,096	51,553	
	<u>861,329</u>	<u>1,303,005</u>	<u>1,289,513</u>	<u>1,464,671</u>	
General Fund - JPIA	22,448	227,649	264,794	92,128	Final Payment
Investment Income	4,054	15,513	-	-	
Transfer from Other ISF Funds	40,000	-	569,500	-	
	<u>927,831</u>	<u>1,546,167</u>	<u>2,123,807</u>	<u>1,556,799</u>	
	-	-			
Expenditures					
Claims					
Claim payments	526,487	410,080	852,000	900,000	
Actuarial Loss reserves	230,000	34,000	198,000	-	
	<u>756,487</u>	<u>444,080</u>	<u>1,050,000</u>	<u>900,000</u>	
Other Costs					
Excess Insurance	272,780	250,000	271,000	279,000	
Administrator		20,458	25,000	25,000	
Actuary	20,294	24,894	26,000	26,000	
State Fees	3,418	22,854	25,000	25,000	
Loss Control Programs	-	-	-	30,000	
	<u>296,492</u>	<u>318,206</u>	<u>347,000</u>	<u>385,000</u>	
JPIA Payment Plan	22,448	100,984	10,736	-	
	<u>1,075,427</u>	<u>863,269</u>	<u>1,407,736</u>	<u>1,285,000</u>	
	-	-			
Net Annual Activity	<u>(147,596)</u>	<u>682,897</u>	<u>716,071</u>	<u>271,799</u>	
Ending Fund Balance	\$(1,605,205)	\$ (922,308)	\$ (206,237)	\$ 65,562	Target Reserve 8% = 1 month
% Annual Expenditures				5%	
Balance Sheet					
Cash	\$ -	\$ 247,997			
Due From Other Funds	414,957	675,570			
Receivables		13,540			
Deposit with Administrator	125,000	125,000			
Current Payables/Claim Reserve	(557,356)	(677,653)			
Actuarial Long-term Claim Reserve	(1,072,444)	(960,576)			
JPIA Retrospective Charges	(515,362)	(346,186)			
Fund Balance (Long-term)	<u>\$(1,605,205)</u>	<u>\$ (922,308)</u>			



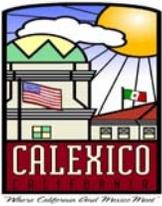
**City of Calexico
2020-21 Budget**

**Internal Service Funds
Unemployment Insurance
Fund #604**

Purpose of Fund

The City administers its Unemployment Self Insurance Program through this Internal Service Fund. The State of California bills the City for unemployment insurance claims. City departments contribute an allocation of estimated program costs through bi-weekly payroll contributions as a percentage of salary.

	2017-18 Actual	2018-19 Actual	2019-20 Projection	2020-21 Proposed	Notes
Beginning Fund Balance	\$ 571	\$ 2,585	\$ 952	\$ 6,444	
Annual Activity					
Revenues					
Department Payroll Contributions					
General Fund	7,877	68,895	52,349	60,747	
Water Fund	1,615	13,014	11,028	11,470	
Wastewater Fund	1,019	8,297	6,892	7,771	
Other Funds	210	2,552	2,723	2,918	
Investment Income	968	588	-	-	
	<u>11,689</u>	<u>93,345</u>	<u>72,992</u>	<u>82,906</u>	
Expenditures					
Claims	9,675	35,978	33,000	82,906	
Transfers - Other ISF Programs	-	59,000	34,500	-	To Workers Comp
	<u>9,675</u>	<u>94,978</u>	<u>67,500</u>	<u>82,906</u>	
Net Annual Activity	<u>2,014</u>	<u>(1,633)</u>	<u>5,492</u>	<u>-</u>	
Ending Fund Balance	<u>\$ 2,585</u>	<u>\$ 952</u>	<u>\$ 6,444</u>	<u>\$ 6,444</u>	Target Reserve
% Annual Expenditures				8%	8% = 1 month
<u>Balance Sheet</u>					
Cash	\$ 5,396	\$ 7,656			
Current Receivables	21	-			
Current Payables	(2,832)	(6,704)			
Available Fund Balance	<u>\$ 2,585</u>	<u>\$ 952</u>			
	-				



**City of Calexico
2020-21 Budget**

**Internal Service Funds
General Liability
Fund #605**

Purpose of Fund

The City administers its General Liability Insurance Program through this Internal Service Fund. Program costs are estimated by a third party broker and actuary. City departments contribute an allocation of estimated program costs. Allocations are based 50% upon the number of budgeted employees and 50% based upon capitalized assets. Budgeted expenditures include retrospective installment payments payable to the City's former pooled insurance provider, JPIA.

	2017-18 Actual	2018-19 Actual	2019-20 Projection	2020-21 Proposed	Notes
Beginning Fund Balance	\$ (1,817,156)	\$ (1,586,547)	\$ (228,906)	\$ (308,642)	
Annual Activity					
Revenues					
Department Contributions					Methodology
General Fund	403,500	796,274	441,572	453,838	50% Program FTEs
Water Fund	167,000	171,618	182,733	166,015	50% Capital Assets
Wastewater Fund	69,000	70,908	69,695	67,447	
	<u>639,500</u>	<u>1,038,800</u>	<u>694,000</u>	<u>687,300</u>	
General Fund/JPIA Installment	-	406,231	406,131	351,560	Final Payment
Investment Income	2,051	20,631	-	-	
	<u>641,551</u>	<u>1,465,662</u>	<u>1,100,131</u>	<u>1,038,860</u>	
Expenditures	-				
Claim Payments	157,000	36,915	163,000	170,000	
Actuarial Loss Reserves	(9,267)	234,711	56,000	-	
	<u>147,733</u>	<u>271,626</u>	<u>219,000</u>	<u>170,000</u>	
Excess Insurance					
General Liability	275,430	289,690	217,000	260,000	
Excess Liability	-		26,000	32,000	
Earthquake	-		80,970	114,000	
Property/Vehicles	-		35,000	41,000	
Boiler/Machinery	-		1,219	1,400	
Crime	-		3,700	4,000	
Cyber	-		1,600	2,000	
Underground Storage	-		1,600	1,600	
Pollution	-		1,300	1,300	
	<u>275,430</u>	<u>289,690</u>	<u>368,389</u>	<u>457,300</u>	
Third Party Administrator	30,000	30,000	30,000	30,000	
Other Service Providers/Actuary	6,625	18,228	20,000	20,000	
JPIA Interest and Credits	21,154	(501,524)	7,477	-	
	<u>480,943</u>	<u>108,021</u>	<u>644,866</u>	<u>677,300</u>	
Transfer to Other ISF Program	(70,000)	-	535,000	-	To Workers Comp
	<u>410,943</u>	<u>108,021</u>	<u>1,179,866</u>	<u>677,300</u>	
	-	-			
Net Annual Activity	230,608	1,357,641	(79,735)	361,560	
Ending Fund Balance	\$ (1,586,547)	\$ (228,906)	\$ (308,642)	\$ 52,918	Target Reserve
% Annual Expenditures				8%	8% = 1 month
Balance Sheet					
Cash/Due from Other Funds	\$ 352,319	\$ 1,025,721			
Prepaid and Deposit with TPA	127,803	51,832			
Current Payables/Claim Reserve	(269,452)	(430,230)			
Actuarial Long-term Claim Reserve	(222,785)	(166,940)			
JPIA Retrospective Charges	(1,574,432)	(709,288)			
Fund Balance (Long-term)	<u>\$ (1,586,547)</u>	<u>\$ (228,906)</u>			