



SECTION 7

GENERAL FUND REVENUES AND DEPARTMENT BUDGETS



Historic Calexico Border Crossing

General Fund

General Fund Description

The General Fund is the primary operating Fund of the City for the delivery of general municipal services. It is used to account for all financial transactions and resources of the general government, except those required by the General Accounting Standards Board (GASB) or federal, state or city law or regulation to be accounted for in another Fund. The City of Calexico operates only one General Fund and it is used to account for most tax-supported activities. Expenditures for such functions as administration, finance, human resources, police, fire, planning, economic development, code enforcement, parks, recreation, and some public works activities are financed by the General Fund.

Revenue Assumptions

Private companies and City governments must operate within the parameters of their revenues in order to survive. Calexico's General Fund is operating in a time of fiscal stress. The recession, the reductions in City revenues cause by the economic downturn and raids from the State, including the elimination of the Calexico Redevelopment Agency have taken its toll. The economic activity is sluggish, but is improving slowly.

Calexico assessed valuation grew 54% from \$1,066,622 in FY2005 to \$1,642,661,177 in FY2009. This increase in assessed valuation resulted in an increase in property taxes of \$1,431,306 from \$3,350,956 in FY2006 to \$4,782,262 in FY2009. When the real estate bubble popped, Calexico assessed valuation fell 255,742,530 to 1,386,919,247 in FY2014. From this high, property taxes fell \$742,897 (15.53%) to \$4,039,365 in FY2014.

The City of Calexico experienced a net taxable value increase of 3.08% for the FY2014-2015 tax roll, which was slightly less than the increase experienced countywide at 4%. The assessed value increase between FY2013-2014 and FY2014-2015 was \$42.7 million. The change was attributed to Gran Plaza property coming on the tax rolls and the 0.454% Proposition 13 inflation adjustment of \$2.5 million or 5.9% of all growth experienced in the City. Staff projects that property tax will increase slightly to \$4,404,300

Sales tax collections have reacted to Calexico's economic conditions. The FY2007 non-Measure H sales tax collections rose to a high of \$5,223,509 from \$4,290,147 the previous year. With the recession non-Measure H sales tax collections plunged \$2,671,102 (50.07%) to \$2,663,407 in FY2012. Since that time non-Measure H sales tax revenues have increased 24.60% to \$3,281,331 in FY2015. Staff projects that sales taxes will increase slowly to \$3,510,000 in FY2016.

Licenses and permits are projected to increase from \$983,083 during FY2014 to \$1,155,700 in FY2016. The City projects an increase in building permit revenues from \$386,072 in FY2014 to \$430,000 in FY2016. The increase in building permit revenues reflects the slow improvement in the local economy and the anticipated issuance of building permits for Phase 1B and 2A of the Gran Plaza Shopping Outlet Mall.

FY2015 fines, forfeitures and penalties are projected to be approximately at the same level as FY2014 at \$272,800. Revenues from money and property are also projected to be at historic levels of \$320,000. Intergovernmental revenue is expected to increase from \$91,214 in FY2014 to \$165,900 in FY2016 due primarily to an increase in recording fees and revenues from the City's participation in regional firefighting programs..

Charges for services will increase from \$1,021,905 in FY2014 to \$1,692,805 in FY2016 due to the improvement in the local economy and more aggressive collection efforts by the City. Transfers into the General Fund from other funds is projected to include \$191,010 from the Highway User Tax Allocation (HUTA) to reimburse the General Fund for road and street costs and \$539,361 from the Water Enterprise Fund and Sewer Enterprise Fund to reimburse the General Fund for indirect costs. Total General Fund revenues and expenditures for FY2016 is projected to be \$17,952,129. The General Fund balance is projected to be unchanged at \$3,893,721.

General Fund Revenues

Property Taxes

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-00-000-41110-000	Property Tax—Secured	1,431,217	1,534,484	1,440,000	1,560,000
111-00-000-41110-100	Homeowners Exemption	0	0	25,000	25,000
111-00-000-41111-000	Property Tax—Unsecured	113,826	165,343	191,880	175,000
111-00-000-41112-000	Supplemental Property Tax	48,560	91,780	98,292	92,000
111-00-000-41114-000	Aircraft Taxes	2,200	2,569	2,552	2,300
111-00-000-43113-000	Payments In-Lieu of Property Taxes	2,430,586	2,398,672	2,471,424	2,550,000
	Total	4,026,389	4,192,848	4,229,148	4,404,300

Other Taxes

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-00-000-41113-000	Property Transfer Tax	36,189	26,769	27,197	26,500
111-00-000-41115-100	Transit Occupancy Tax (TOT)	271,767	140,021	291,651	266,000
111-00-000-41116-000	Sales and Use Tax	2,843,793	3,125,517	3,281,331	3,510,000
111-00-000-41117-000	Sales Tax Measure H	2,137,168	2,523,008	2,635,459	2,072,018
111-00-000-41119-000	Other Taxes	0	0	0	60,000
111-00-000-41500-000	Franchise Fees	595,752	759,245	649,354	635,000
111-00-000-41519-000	Other Franchise Revenue	4,000	6,000	6,000	6,000
111-10-000-42111-000	Business Licenses	646,851	644,295	714,183	630,000
111-10-000-42111-010	Business License Late Fee	29,444	47,480	31,617	29,300
111-10-000-42112-000	Penalty on Delinquent Business License	0	0	0	16,450
111-10-000-43114-000	Payments In-Lieu of Sales Tax	875,180	1,017,732	1,106,914	1,120,000
111-20-000-42110-000	Animal Licenses	4,512	5,665	3,889	6,300
111-20-250-42111-010	Fire Revenue Late Fees	35,000	0	52,687	12,000
	Total	7,479,656	8,295,732	8,800,282	8,389,568

Licenses and Permits

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-000-44118-000	Law Enforcement Services	328,147	341,543	366,159	370,500
111-20-000-41118-200	Alarm Permits	2,400	1,850	1,700	2,000
111-30-000-42113-000	Building Permits	221,654	386,072	374,079	430,000
111-30-000-42114-000	Mechanical Permits	23,489	80,480	68,223	92,500
111-30-000-42115-000	Plumbing Permits	25,407	45,852	22,997	61,700
111-30-000-42116-000	Grading Permits	0	0	0	44,000
111-30-000-42117-000	Electrical Permits	49,268	90,630	42,087	105,000
111-30-000-42118-000	Other Construction Permits	18,114	14,212	22,300	25,000
111-30-000-42118-010	Other Licenses and Permits	3,517	22,444	48,741	25,000
	Total	671,996	983,083	946,286	1,155,700

Fines, Forfeitures and Permits

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-000-45111-000	Judgements and Damages	58,960	53,498	53,671	24,500
111-20-000-45110-000	Vehicle Code Fines	164,659	200,933	249,145	212,500
111-20-000-45113-000	Penalty and Court Costs	0	0	0	15,500
111-30-330-45112-000	Code Enforcement Infractions	13,489	9,888	18,735	14,000
111-50-000-44211-000	Library Fines	0	0	4,936	6,300
	Total	237,108	264,319	326,487	272,800

Money and Property

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-00-000-41113-000	Investment Earnings	68,079	49,781	38,458	58,000
111-00-000-41115-100	Rents and Concessions	20,543	20,845	19,121	5,000
111-00-000-41116-000	Leases	154,799	226,227	230,329	257,000
	Total	243,043	296,853	287,908	320,000

Intergovernmental Revenue

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-000-43115-000	Payments in Lieu of Housing Authority	129,339	59,403	2,575	75,400
111-10-000-43419-100	Other State Subventions	49,084	31,811	31,860	25,000
111-10-000-44119-000	Recording Fees	0	0	18,930	5,500
111-20-250-44124-000	Fire Revenue --Office of Emergency Services	0	0	0	60,000
	Total	178,423	91,214	53,365	165,900

Service Charges

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-000-43112-000	Local Matching Funds	33,877	36,863	32,000	125,000
111-10-000-44113-100	Legal Services	33,444	39,808	34,813	35,000
111-10-000-44124-000	Other Fees and Services	158,679	144,744	40,550	58,000
111-20-000-44117-000	Animal Control Services	8,523	9,517	8,640	6,100
111-20-250-44124-000	Ambulance Charges	510,090	580,671	489,609	573,605
111-20-250-45114-000	Fire Inspections	0	0	311,978	425,000
111-30-000-44114-000	Planning Services	170,456	150,773	191,093	185,500
111-30-000-44115-000	Engineering Services	21,784	15,154	63,873	105,000
111-30-000-48111-000	Maps, Books and Publications	256	860	26,500	23,300
111-40-000-48110-000	Surplus Equipment and Supplies	0	5,000	5,000	5,000
111-50-000-44121-000	Library Services	4,507	4,396	10,500	12,500
111-50-000-44121-510	Library Services	4,105	1,899	10,500	12,500
111-50-000-44122-010	Park User Fees	2,025	2,330	1,400	4,800
111-50-000-44212-000	Recreation Programs	0	0	32,000	42,500
111-50-000-44213-000	Parks Activities and Events	0	0	35,140	33,500
111-50-000-44214-000	Community Center Activities	44,102	29,890	30,576	23,000
111-50-000-44219-000	Other Parks and Revenue	57,039	0	0	22,500
	Total	1,048,887	1,021,905	1,324,172	1,692,805

Miscellaneous Revenue

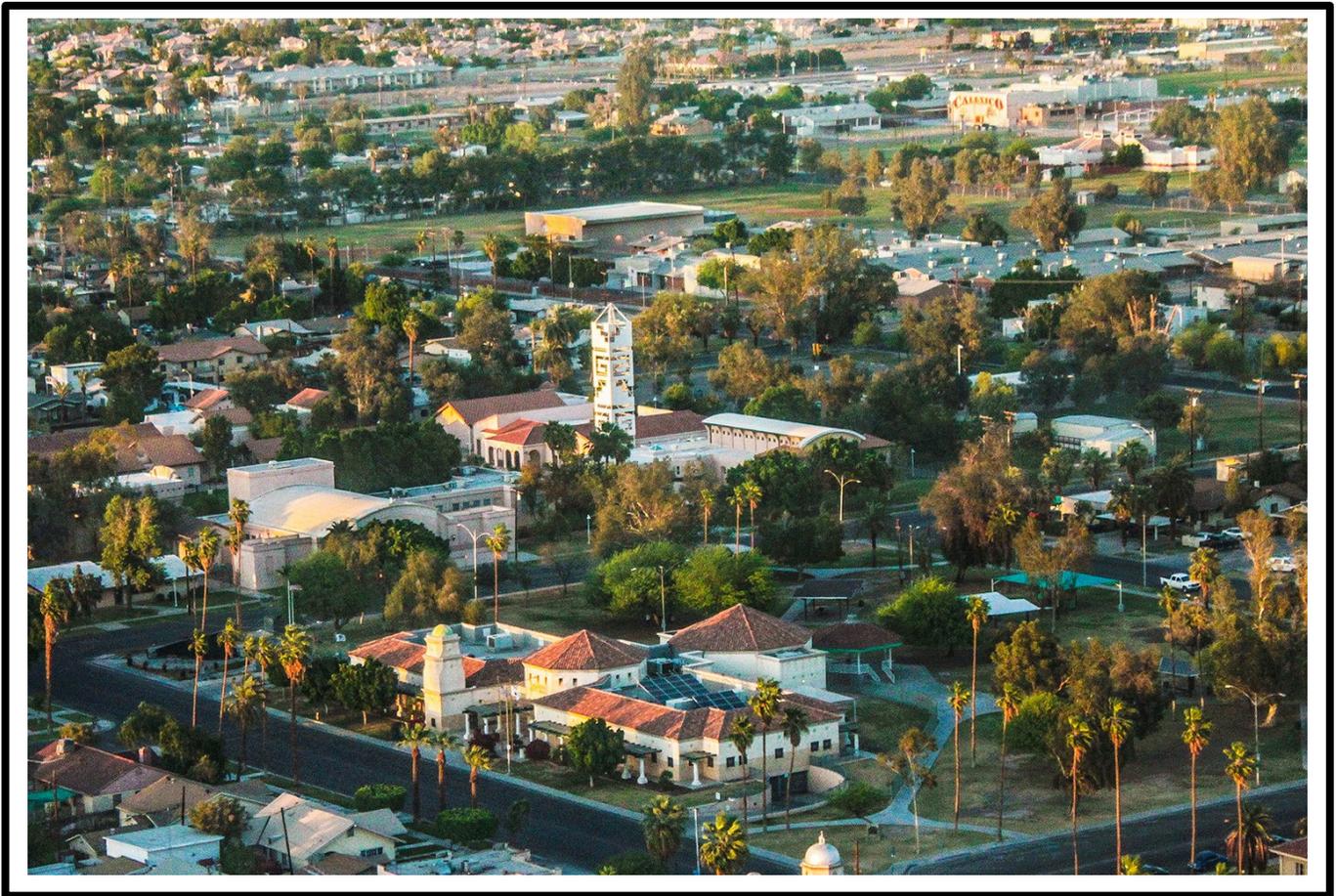
Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-000-44118-000	Contributions and Donations	69,497	77,220	75,000	9,000
111-20-000-41118-200	Insurance Proceeds	0	0	36,065	16,000
111-30-000-42113-000	Compensation Insurance Refunds	0	0	0	15,000
111-30-000-42114-000	Interest on Investments	0	0	39,804	45,000
111-30-000-42115-000	Library Donations	0	0	8,092	3,000
111-30-000-42116-000	Senior Donations Program	0	0	28,480	4,000
	Total	69,497	77,220	187,441	92,000

Transfers to General Fund

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Highway User Tax Allocation (HUTA) (Gas Tax) Special Revenue Fund	0	0	191,010	191,010
	Water Enterprise Fund	0	0	539,361	539,361
	Wastewater Enterprise Fund	0	0	539,361	539,361
	Grant Reimbursement	0	31,163	45,000	55,000
	Culture and Arts Donation	0	0	3,070	5,000
	Recreation Donations	0	0	12,712	8,000
	Senior Programs	0	2,713	1,718	5,500
	Farmers Market/ Summer Program	0	0	0	125,824
	Total	0	33,876	1,332,232	1,469,056

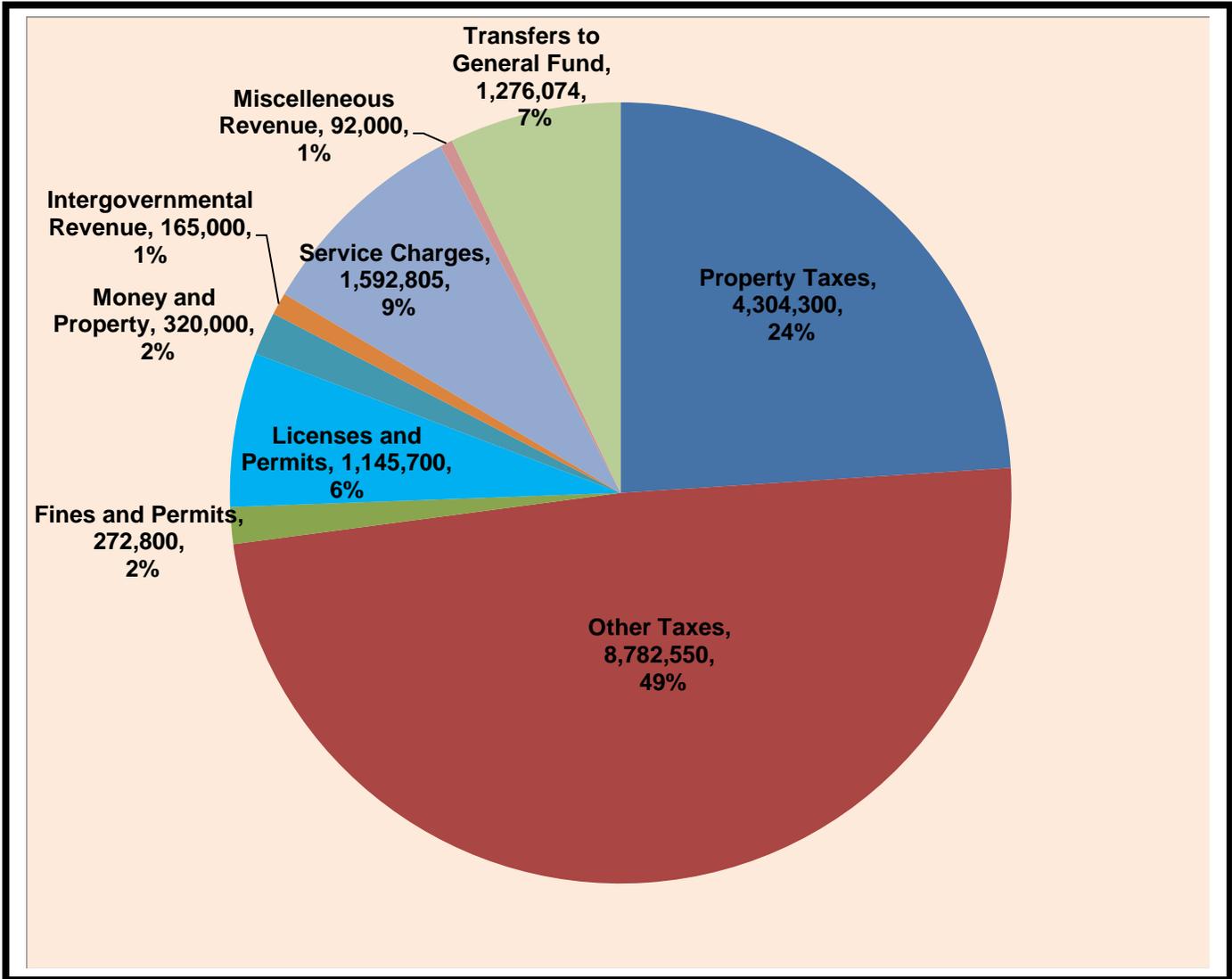
Total General Fund Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Fund Revenues	13,995,377	15,257,050	17,487,321	17,952,129



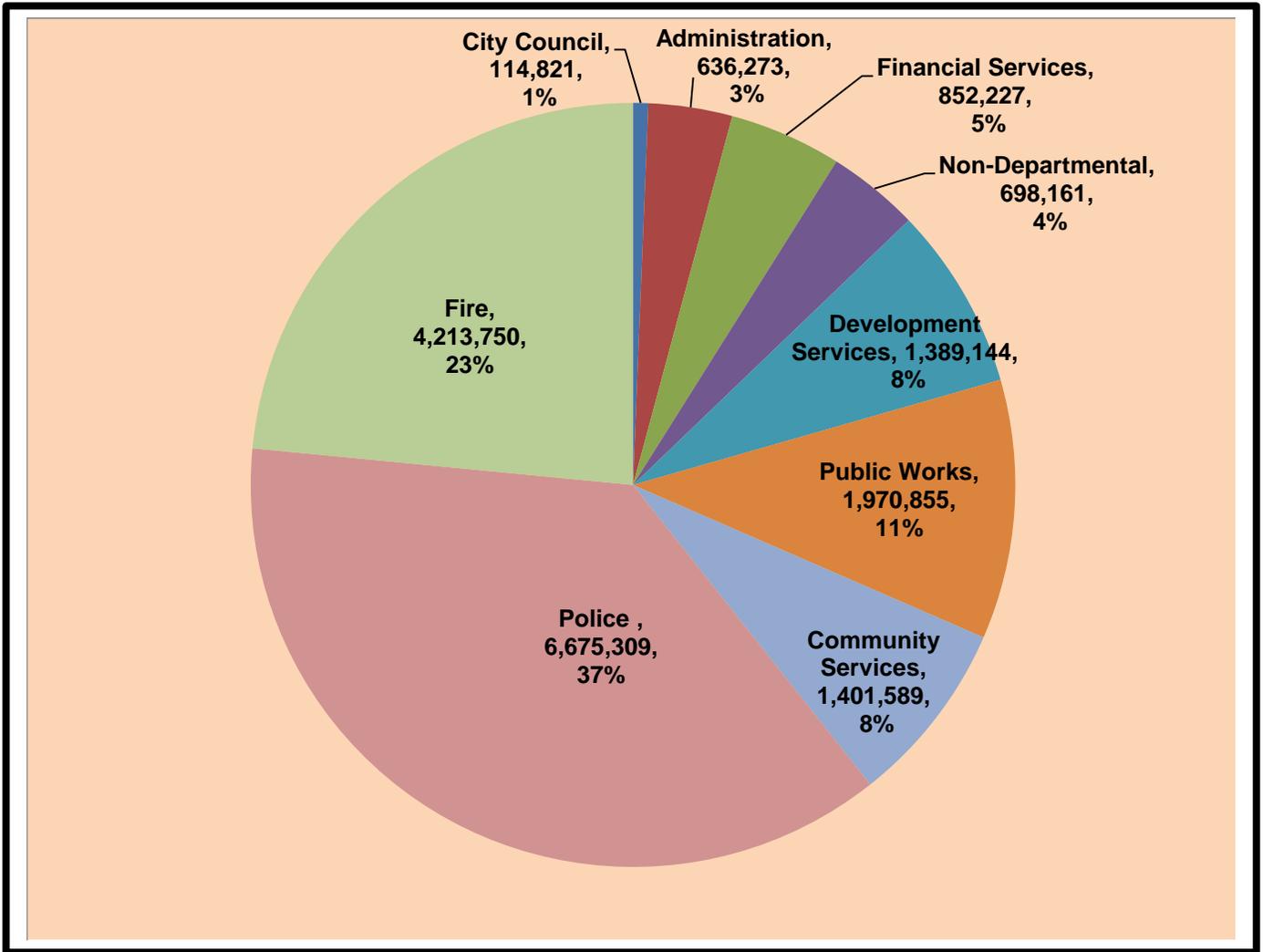
Calexico City Hall and San Diego State University

**Figure 49
General Fund Revenue Summary**



City Department	Budget	Percentage
Property Taxes	4,404,300	24%
Other Taxes	8,389,568	49%
Licenses and Permits	1,145,700	6%
Fines, Forfeitures and Permits	272,800	2%
Money and Property	320,000	2%
Intergovernmental Revenue	165,900	1%
Service Charges	1,692,805	9%
Miscellaneous Revenue	92,000	1%
Transfers to General Fund	1,469,056	7%
	17,952,129	100%

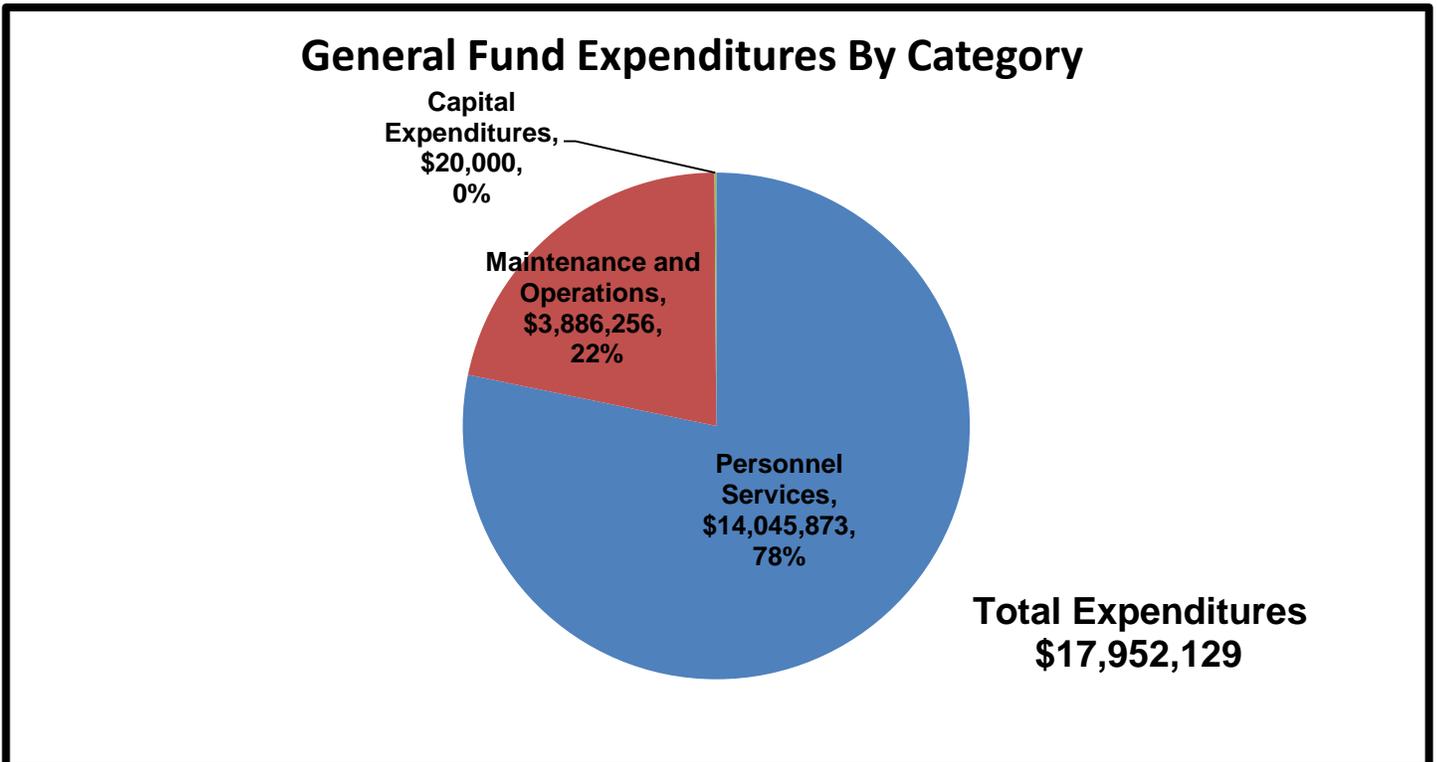
**Figure 50
General Fund Expenditure Summary**



City Department	Budget	Percentage
City Council Department	114,821	1%
Administration Department	636,273	3%
Financial Services Department	852,227	5%
Non-Departmental Department	698,161	4%
Development Services Department	1,389,144	8%
Public Works Department	1,970,855	11%
Community Services Department	1,401,589	8%
Police Department	6,675,309	37%
Fire Department	4,213,750	23%
	17,952,129	100%

**Figure 51
General Fund Expenditure Summary
By Expenditure Category**

Accounting Fund	Personnel Services	Maintenance and Operations	Capital Expenditures	Debt Service	Total
City Council Department	65,986	48,835	0	0	114,821
Administration Department	528,161	88,112	20,000	0	636,273
Financial Services Department	734,586	117,641	0	0	852,227
Non-Departmental Expenses Department	0	0			0
General Non-Departmental	0	300,661	0	0	300,661
City Attorney	0	397,500	0	0	397,500
Engineering and Development Services Dept	0	0			0
Engineering and Planning Expenditures	699,865	240,248	0	0	940,113
Building and Code Enforcement	281,393	167,638	0	0	449,031
Public Works Department	0	0			0
Public Works Administration	410,590	40,700	0	0	451,290
Public Works Facilities	433,738	116,700	0	0	550,438
Public Works Streets	186,791	0	0	0	186,791
Public Works Park Maintenance	336,636	445,700	0	0	782,336
Community Services Department	0	0			0
Library	408,596	262,920	0	0	671,516
Recreation and Cultural Arts	274,943	455,130	0	0	730,073
Police Department	0	0			0
Police Operations	4,738,970	550,420	0	0	5,289,390
Police Support Services	903,553	0	0	0	903,553
Police Traffic Control Services	285,872	25,250	0	0	311,122
Police Animal Control	158,014	13,230	0	0	171,244
Fire Department	0	0			0
Fire Protection Operations	3,598,179	587,071	0	0	4,185,250
Office of Emergency Services	0	28,500	0	0	28,500
Total	14,045,873	3,886,256	\$ 20,000	\$ 0	17,952,129



Notes and Explanations Regarding General Fund Revenues

Property Tax Explanation. The property tax is imposed on real property (land and permanently attached improvements such as buildings) and tangible personal property (moveable property) located within the state. The California property tax is ad valorem, based on the value of the property rather than on a fixed amount or benefit to the property or persons. Intangible assets and rights are not subject to taxation except to the extent that they are necessary to put real property interests to beneficial or productive use. Taxable property includes land, improvements, and other properties that are accounted for on the property tax rolls, which are primarily maintained by the Imperial County Assessor. Tax rolls contain an entry for each parcel of land, including parcel number, owner's name and value.

The amount of the tax is based on an annually determined assessed valuation. The property tax is paid to the county tax collector and allocated to local tax agencies. The property tax is guaranteed by placing a lien on the real property. For this reason, types of properties are distinguished as secured or unsecured.

Secured Property. Secured property includes real property and personal property located upon that property of the same owner. Personal property not located upon the real property of the same owner may additionally be classified as secured if: (1) it is located in the same county, and (2) the taxpayer certifies the real property is sufficient to secure the payment of the tax. Secured roll taxes are paid in two installments, due on December 10 and April 10.

Property taxes are levied in equal installments on November 1 and February 1. They become delinquent respectively on December 10 and April 10. The lien date is March 1 of each year. Property taxes are accounted for in the City of Calexico General Fund. The City is permitted by Article XIII A of the State of California Constitution (known as Proposition 13) to levy a maximum of \$1.00 per \$100 of full cash value.

Property tax revenues are recognized when they become measurable and available to finance current liabilities. The City considers property taxes as available if they are collected within 60 days after the end of the fiscal year. Property tax on the unsecured roll are due on the March 1 lien date and become delinquent if unpaid on August 31. However, unsecured property taxes are not susceptible to year-end accrual. Taxes on individual pieces of property may be delinquent up to five years before the property is sold for delinquent taxes.

Full or Partially Exempt Properties. Certain special exemptions to the standard assessment rules are provided in the State Constitution and state law. The following kinds of property are generally exempt from the ad valorem property tax:

- **Federal and State owned property.**
- **Municipal owned property except property outside the legal boundaries of the agency.**
- **Homeowners property tax exemption.** The California Constitution provides for a partial property tax exemption of \$7,000 of the assessed valuation for every owner-occupied residence.
- **Property owned, irrevocably dedicated to, and used for religious, hospital, scientific, and/or charitable purposes.** This exemption includes libraries, museums, hospitals, cemeteries and schools, the California Air Patrol.
- **Williamson Act.** Under the Williamson Act land owners may enter into contracts with participating cities and counties to restrict their lands to agricultural or open-space uses in return for reduced property tax assessments. The contract must be for a minimum term of 10 years, and contracts are automatically renewed each year unless action is taken to terminate the contract. In exchange for a land owner's commitment to open-space use of his or her land, the land and any living improvements (trees and vines) are valued according to their income-earning ability. The law provides that each year, the property will be assessed at the lowest of the factored base year value, the Williamson Act value or the current fair market value. The state reimburses local agencies for property tax revenues lost due to Williamson Act reductions.
- **Disabled Veterans.** Veterans with specified disabilities or, if deceased, their unmarried surviving spouses are entitled to a basic exemption of \$100,000 (inflation adjusted) on the principal place of residence. This exemption may be raised to \$150,000 (inflation adjusted) if the veteran meets the income limit of \$40,000, adjusted annually for inflation.

When Proposition 13 went into effect, the taxing agencies within Imperial County agreed on a distribution of the one percent among them. The City of Calexico was not incorporated at the time. Upon incorporation, the City negotiated with the county for a portion of the county allocation. Both entities agreed upon a City property tax allocation of 26.5% of the one percent.

- **Other Exemptions.** Other exemptions include household furniture and other personal effects; business inventories; intangible property (such as intellectual property like copyrights and patents); timber, motor vehicles, freight and passenger vessels over a certain size; private railroad cars; growing crops and orchards for the first four years after planting and vineyards for the first three years after planting; and low-value property (generating a tax amount of less than \$25, or \$50 in the case of certain mobile home accessories).

Proposition 13. Proposition 13 (Article XIII A of the State Constitution) limits the real property tax rate to one percent of a property's assessed value, plus rates imposed to fund indebtedness approved by the voters. Article XIII A also prohibits the enactment of any additional ad valorem property tax, transaction tax or sales tax on the sale of real property.

Change in Ownership. Property is reassessed to current full value immediately upon a change in ownership. Thereafter, the assessed value increased annually by the change in the Consumer Price Index (CPI) not to exceed 2%. However, state law and various voter approved Constitutional amendments provide exemptions to this rule. Revaluation of real property is not required for:

- **Transfer of Bare Legal Title.** Transfer of bare legal title takes place in a situation where a property owner pays off the mortgage held by a bank.
- **Leases of Less than 35 Years.**
- **Transfers of Partnership Interests.** Transfer of partnership interest is exempt from property reevaluation unless a controlling interest is acquired.
- **Transfer into a Trust if the Transferor is the Beneficiary or the Trust is Revocable.**
- **Joint Tenancies.** Transfers of joint tenancies that do not result in changes of beneficial ownership.
- **Intra-Family Transfers.** Transfers between spouses including those made in divorce settlements. Transfers of a principal residence plus up to \$1 million of other property between parents and children. Transfers between grandparents and grandchildren if the parents of those grandchildren are deceased.
- **Mobile Home Conversion to Tenant Ownership.**

Education Revenue Augmentation Fund (ERAF). In 1992, struggling to balance its budget, the State of California instructed county auditors to shift local property tax revenues from cities, counties and non-education special districts to the Educational Revenue Augmentation Fund (ERAF) to support schools. By ordering these property tax transfers to schools, the State saved many billions of dollars per year in State General Fund payments and did so at local governments' expense.

The State Legislature adopted and the Governor signed Senate Bill 1096 in FY2005. This legislation shifted for a third time property taxes from cities and counties to the Education Revenue Augmentation Fund (ERAF) for schools and community colleges. This property tax shift was commonly called "ERAF III." This property tax shift only occurred in FY2005 and FY2006. The total amount of ERAF shift state-wide for each year was \$350 million to be paid in two installments annually to the State. Each county's property tax loss to the State was identified in Senate Bill 1096. Each jurisdiction's loss in the county was determined using VLF/Sales Tax/Property Tax weights to develop a percentage for each jurisdiction. It was determined that supplemental taxes were not to be offset by ERAF III due to the fact that the shift was a fixed amount annually for each jurisdiction, and did not require additional shifts from supplemental payments. The calculation does take into account ERAF I and ERAF II calculations since they are currently considered in developing the apportionment factors. The formula also uses the Property Tax for vehicle license fee (VLF) swap, which is considered to be an increase in property taxes.

Unsecured Property Taxes. Unsecured property taxes are taxes on property that, in the opinion of the assessor, do not constitute sufficient "permanence" or have other intrinsic qualities to guarantee payment of taxes levied against it.

SB813 Supplemental Property Taxes. State law requires the County Assessor to reappraise property upon change in ownership and completion of new construction. The SB813 supplemental property tax assessment reflects the difference between the new value and the old value. The County Auditor-Controller calculates the supplemental property tax and then prorates it, based upon the number of months remaining in the fiscal year in which the event occurred.

The Homeowners Property Tax Relief Reimbursement. The Homeowners Property Tax Relief Reimbursement is revenue to offset city loss of property tax for state imposed \$7,000 per dwelling homeowner exemption. California Constitution Article XIII Section 3(k) state grants homeowners an exemption of \$7,000 from the taxable assessed value of their owner-occupied principal resident. Pursuant to Article XIII, Section 25 of the State Constitution, the State must reimburse local governments for

the homeowners' exemption includes single family dwellings, condominiums, cooperatives and multiple residence dwellings. The exemption does not extend to property that is rented, vacant or under construction on the January 1 lien date, nor does it apply to vacation or second homes, or to a dwelling on which an owner receives a veterans' exemption. Nearly 5.5 million California homeowners receive this exemption.

The California Constitution allows the Legislature to increase the amount of the homeowners' exemption with the following conditions:

- The Legislature must also increase the rate of state taxes in an amount sufficient to pay for the increased cost of state subventions to local governments; and
- The Legislature must provide a comparable increase in benefits to renters (i.e. the renters' income tax credit).

Delinquent Property Taxes—Teeter Plan. Delinquent property tax collections are low because the City of Calexico receives almost all of its property tax due because it is participating in the Teeter Plan. The standard method for distributing property tax receipts to all participating agencies was based on actual collections. In 1949 the Teeter Plan was enacted. The plan was designated to streamline the process by allowing counties to calculate and distribute the actual amount of property tax revenues due each participating agency during the current fiscal period. The county then retains the late payments and penalties on delinquent tax assessments. Teeter Plan participation may be revoked in any year by a vote of the Board of Supervisors (BOS) or by resolution from two-thirds of the governing bodies of the participating agencies.

Property Tax in Lieu of Vehicle License Fees (VLF). In FY2005 the State Legislature permanently reduced the vehicle license fees (VLF), commonly called the "car tax" from 2% to 0.65% of the vehicle's value. The vehicle license fee (VLF) backfill to cities and counties (approximately \$4.4 billion annually) was eliminated and replaced with a like amount of property taxes, dollar for dollar. Subsequent to the FY2003-2004 base year, each city's and county's property tax in lieu of the vehicle license fee (VLF) or "VLF adjustment amount" increases annually in proportion to the growth in gross assessed valuation. The 0.65% vehicle license fee (VLF) dedicated to local governments became constitutionally protected when Proposition 1A passed on November 2, 2004. The State of California promised to replace City vehicle license fees (VLF) with property taxes, less Calexico' share of the \$1.3 billion contribution by city governments to state government. for FY2005 and FY2006. This exchange of vehicle license fees for property tax is commonly called the "VLF Swap."

Real Property Transfer Tax. The real property transfer tax is an excise tax imposed on documents recorded in the transfer of ownership of real estate. The tax is in proportion to the consideration or value of the property or interest conveyed. The Documentary Transfer Tax Act (Revenue and Tax Code Section 11911 et. seq.) authorizes cities and counties to impose a tax based on the transfer of ownership in real estate with a value exceeding \$100. Counties are authorized to levy the tax at a rate of 55 cents per \$500 of the property value, exclusive of any lien or encumbrance remaining at the time of sale. Once a county has enacted the tax, a city is authorized to levy a tax at one-half the county rate. The tax does not apply to furnishings, personal effects, business inventories, etc. transferred with the property.

- **Exemptions.** Exemptions to this tax include most government-owned property; properties of non-profit organizations; cemetery lots; transfers of certain partnership properties; certain reorganizations of corporations under the Federal Bankruptcy Act; recipients of foreclosed properties; the division of property between spouses under dissolution of marriage; transfers between entities where the "underlying" ownership remains unchanged. Cities are exempt from documentary transfer taxes when acquiring real property.
- **Real Property Transfer Tax Rate.** The documentary transfer tax is collected at a rate of \$1.10 per \$1,000 by Imperial County. Calexico' documentary transfer tax rate is \$0.275 per \$500 and is levied pursuant to the Calexico Municipal Code.

Utility Unitary Tax. The utility unitary tax is a property tax on state-assessed property completed by the California Board of Equalization (BOE). State assessed properties include railroads, power substations, power lines, natural gas lines and other utilities. The rate imposed is the local rate of the jurisdiction in which the property is located.

Sales Taxes. California sales tax is imposed on retailers for the privilege of selling tangible personal property. A portion of the tax is a state tax and a portion is locally imposed. The tax base for the sales tax is the retail price of tangible personal property. Tangible personal property is any material asset, such as household goods and business equipment, which is readily movable and not permanently attached to real property. Sales tax applies to a transaction if (1) the seller's registered place of business in California participates in the sale and (2) title to the goods passes to the customer within the state. If both conditions are not met, the applicable tax is the use tax.

- **Constitutional Protection:** Proposition 1A of 2004: Proposition 1A prohibits the state from reducing sales tax rate or changing the method in which sales tax revenues are distributed.

- **Internet, Telephone and Mail-Order Sales.** Retailers located in California are required to pay sales tax for made over the internet, telephone or mail-order sales just as other taxable sales.
- **Allocations.** Under the Bradley-Burns Uniform Local Sales and Use Tax Law, most retail sales are deemed to occur at the seller's California place of business where the sale is negotiated, regardless of the physical location of the property that is sold. (Exceptions may include auctioneers, vending machine operators and construction contractors). If the retailer has more than one place of business in California, the sale is deemed to occur at the location where the principal negotiations take place. Generally, the local sales tax portion of the statewide 7.25% sales and use tax is allocated to the jurisdiction where the retailer's place of business is located.

Sales Tax exemptions include:

- **Real Property Sales.** Sales of real property, such as land and buildings, are not subject to the sales tax. Since the sales tax is imposed on retail transactions, resale and wholesale sales are excluded from the tax. Also exempt are the following, which are not considered tangible personal property.
- **Food Sales.** Food sold for human consumption except prepared foods and food consumed at or on the seller's facilities. Candy and confectionery, snack foods and bottled water. Food sold through vending machines (partial exemption). Animal life, feed, seeds, plants, fertilizer, drugs, medicines and purchases paid with food stamps.
- **Health Related Sales.** Food products served to residents and patients of a health care or retirement facility including blood storage units. Other exemptions include prescription medicines, vehicle modifications for handicapped persons, medical oxygen delivery systems, medical identification tags, health and safety education materials and various medical supplies, appliances and devices including wheelchairs, crutches, canes and walkers.
- **Household Related Sales.** Gas, electricity and water are exempt from sales taxes if delivered through mains, lines or pipes. Telephone and telegraph lines, electrical transmission and distribution lines, and the related poles, towers and conduit.
- **Alternative Energy Sales.** Cogeneration technology and fuel from organic products and waste by-products.
- **Museums and Public Art Sales.** Original works of art, if such works of art are purchased to become a part of a permanent collection of a museum.
- **Transportation Industry Related Sales.** Interstate sales of vessels and aircraft, aircraft fuel used during international flights and hot prepared food sold to air carriers for passenger consumption. This exemption also includes component parts of railroad equipment.
- **Lease of Motion Pictures Sales.** Leases of motion pictures and television films and tapes.
- **Manufactured Housing and Buildings Sales.**
- **Custom Computer Programs Sales.**

Use Taxes. The use tax complements the sales tax. It is imposed on the storage or use, or other consumption in California of property purchased from a retailer in cases where the sales tax is not collected. While the sales tax is imposed on the seller, the use tax is imposed on the purchaser and at the same rates as the sales tax. The common example of use tax is the purchase of goods from an out-of-state retailer for use in California. If the retailer has a physical presence (nexus) in California, they are considered to be engaged in business in this state and must collect the use tax when goods are delivered to purchasers in this State.

The use tax was first imposed in 1935, in order to discourage buying from out of state solely for the purpose of avoiding State sales tax, and thereby placing California retailers at a competitive disadvantage.

Sales and use taxes are collected by the state Board of Equalization (BOE) and remitted to the City quarterly. Sales and use taxes are recorded as revenues when received by the state Board of Equalization.

Historically, the state's use tax collection efforts focused on purchases of goods by California businesses and on purchases of vehicles, with no attempt to collect use tax on most out-of-state purchases by individual customers. However, many out-of-state mail-order houses are now required to collect use tax on purchases by Californians. In addition, the Board of Equalization now bills many returning travelers for use tax on foreign purchases identified on their customs declarations.

Out-of-state retailers doing business in California are now required to report to the Board of Equalization the jurisdiction to which sold items were delivered. However, out-of-state retailers who earn less than \$10,000 in less than seven days at a convention or trade show are exempt from sales and use tax as long as they have no other nexus within California.

- **Constitutional Protection**: Proposition 1A of 2004: Proposition 1A prohibits the state from reducing use tax rate or changing the method in which use tax revenues are distributed. The measure prevents the state from restricting city or county authority to impose optional transactions and use taxes as provided in state law as of November 3, 2004.
- **Internet, Telephone and Mail-Order Sales**. Use tax applies to purchases over the Internet and from telephone or mail-order sales from out-of-state retailers.
- **Allocations**. Use taxes are not allocated to the “point of sale” but to the place of use. For most retail transactions occurring in California, this is the location of the retail transaction. But if the item is delivered, the place of use is the jurisdiction where the product is shipped. A substantial portion of local use tax collections are allocated through a countywide pool to the local jurisdictions in the county where the property is put to its first functional use. Under the pool system, the tax is reported by the taxpayer to the countywide pool of use and then distributed to each jurisdiction in that county on a pro-rata share of taxable sales.

State law provides various special allocation procedures for use taxes collected on certain products. Generally, these special allocation rules allow use tax revenue that would otherwise be shared via the countywide and statewide pools to be directly allocated to the jurisdiction of use. These include:

- **Jet Fuel**. If both of the following conditions are met, the place of sale or purchase of jet fuel is the city, county or city and county where the fuel is delivered to the aircraft (wing-tip): (1) the principal negotiations of jet fuel are conducted in this state, and (2) the retailer has more than one place of business in this state. Regulation 1802 provides specific details regarding the proper allocation of the sales tax on jet fuel.
- **Long Term Leases of Motor Vehicles (Greater than Four Months)**. Where the vehicle is either purchased from a California dealer or is leased by a California dealer-lessor, the tax is allocated to the place of business of the dealer or lessor. Where the lease is from someone other than a California new motor vehicle dealer, the revenues are allocated to the lessee’s place of registration.
- **Auctioneers Conducting Auction Events at Locations Other than their regular place of Businesses when the Taxable Sales total \$500,000 or more**. The local tax is to be allocated to the jurisdiction in which the auction occurs.
- **Construction Contracts Equal to or Greater than \$5,000,000**. The local tax on materials consumed and fixtures furnished and installed to the local jurisdiction of the construction site may be allocated directly to the jurisdiction in which the jobsite is located rather than an indirect allocation through the countywide pool.
- **Sales and Purchases of \$500,000 or More Subject to Use Tax**. Use tax from transactions by out-of-State retailers who are engaged in business in California is allocated to the jurisdiction in which the first functional use of the property occurs. This generally is deemed to be the jurisdiction to which the goods are shipped.

Property Tax In-Lieu of Sales Tax (Triple Flip). Beginning in FY2005, the Governor and State Legislature began a quarter cent swap of Calexico’ sales tax revenue for an equal amount of property tax revenue to provide a dedicated funding source for Proposition 57 (California Economic Recovery Bond Act) repayment approved by the voters on March 2, 2004. The quarter cent sales tax loss (called the triple flip) at the local level is then reenacted at the State level. The State did this for two reasons. First, the State can dedicate to the satisfaction of the private bankers a “new” State enacted, one-quarter cent sales tax, to fund the deficit reduction bonds for a period of nine years. Secondly, and most importantly for the Republican caucuses in the State Legislature, it does not raise the overall State tax burden. The State deposits revenue from the 0.25% state tax increase into the newly created Fiscal Recovery Fund to pay for bonds issued for deficit reduction. This sales and use tax triple flip will end when the State of California Director of Finance notifies the California Board of Equalization (BOE) that the state’s obligations for the bonds have been satisfied. Proposition 1A of 2004 prohibits the Legislature from extending the sales and use triple flip tax beyond the period necessary to repay the Proposition 57 bonds. In addition, it Constitutionally protects the state reimbursement to cities and counties under the triple flip. The “Triple Flip” works as follows:

- On August 15 of each year that the “triple flip” is in effect, the State Board of Equalization will give the Director of Finance (DOF) an estimate, based on the prior fiscal year, of what the “countywide adjustment amount” should be. **“Countywide adjustment amount” means the combined total sales tax revenue loss of the county and each city in the county for the year.**

- On September 1, the Director of Finance (DOF) notifies the county auditor of the portion of the “countywide adjustment amount” to be allocated for each city and county.
- In January and May (date not specific)—the county auditor allocates one-half of the amount identified on September 1 to cities and counties.
- At the end of the fiscal year (no date specified) for which an adjustment amount was determined, the Director of Finance (DOF) recalculates adjustment amounts (combined total sales tax revenue loss of the county and each city) based on actual collections and notifies the county auditor of the recalculated amount.
- In the fiscal year following the year in which a recalculation was made (no date specified) the county auditor shall allocate the excess amount, or for overpaid amounts, transfer it back to the Education Revenue Augmentation Fund (ERAF).

Transient Occupancy Tax (TOT). Cities may impose the transient occupancy tax (TOT) on persons staying 30 days or less in a hotel, inn, motel, tourist home, non-membership campground or their lodging facility. Cities may also levy a tax on the privilege of renting a mobile home located outside a mobile home park, unless such occupancy is for more than 30 days or unless the tenant is an employee of the owner. Under certain conditions a redevelopment agency may impose the tax. Rates are set at the city’s discretion and may include a specific amount as well as a percentage.

Exemptions include owners of timeshare property and owners of membership camping contracts. Some cities provide exemptions for federal and state government employees traveling on official business; this exemption is not required for Amtrak employees. If a facility provides a complimentary meal as part of the price of lodging, the transient occupancy tax may not be imposed on the cost of the meal as long as the meal is subject to sales tax. It is the responsibility of the hotel/motel to provide the breakdown of lodging and food costs. If that data is not provided, a city or county can impose the TOT on the entire cost of the lodging. In August 1996, the Board of Equalization (BOE) ruled that meals that do not exceed 10% of the price of lodging are not subject to sales tax. Cities can impose a transient occupancy tax (TOT) on complimentary meals that do not exceed 10% of the price of lodging.

Calexico’s transient occupancy tax (TOT) (hotel/motel room tax) 10%. (Calexico Municipal Code Section 3.24.020.)

Electric Franchise Fees. Calexico has entered into an electric power franchise agreement with the Imperial Irrigation District (IID). The franchise fee is “two percent (2%) of gross annual receipts arising from the use, operation, or possession of franchise, but not less than One percent of gross annual receipts derived from sale of electricity within the limits of City, plus Direct Access Municipal Surcharge.”

Cable Television Franchise Fees. Under California law effective January 1, 2007, the California Public Utilities Commission (PUC) has the authority to grant State video franchises. The City of Calexico acquired certain rights and responsibilities with respect to State video franchise holders. Any State video franchise holder (“State Franchisee”) operating within the boundaries of the City of Calexico shall pay a fee to the City equal to five percent (5%) of the gross revenue of the State franchisee.

Natural Gas Franchise Fees. The City of Calexico has granted to Southern California Gas a franchise to use pipes and appurtenances for transmitting and distributing natural gas for any and all purposes under, along, across or upon the public streets, ways, alleys and places. The franchise agreement outlined in the ordinance provides that Southern California Gas Company shall pay the City of Calexico a sum annually which shall be equivalent to 5% of the gross annual receipts of the grantee arising from the use, operation or possession of said franchise.

Solid Waste Franchise Fees. The City Council approved a solid waste franchise agreement with Allied Waste Services, Inc. on November 20, 2007. The City collects a 12% franchise fee on solid waste gross receipts and a 2% AB939 fee on gross receipts earned from solid waste collections. In addition, beginning in January 2008, the solid waste contractor began making an annual payment of \$50,000 for wear and tear to City streets and alleys and pays the City 50% of net revenues earned on the sale of recyclable materials.

Business License Fees. With certain exceptions, cities may license, for revenue and regulation, every kind of lawful business transacted in the City. Limitations on local government regulatory licensing include:

- **License Taxes Versus Regulatory Licenses.** Although Government Code Section 37101 authorizes business licensing for “revenue-raising” as well as “regulatory” purposes, the distinction between the two is important. Local governments may not use the guise of revenue-raising to regulate an area pre-empted by state law.
- **Regulatory Fees Limited to Costs.** When a business license is imposed as a regulatory fee, the rate is limited to covering the cost of the regulatory program. It does not matter if a fee does not benefit those charged as long as the fee is commensurate with the burden imposed by the activity of those charged.

- **Commerce Clause**. U.S. Constitution Article 1 Section 8 Clause 3 stipulates that only Congress has the power to “regulate commerce with foreign nations, and among the several states, and with the Indian tribes.” In addition to being an affirmative grant of authority to Congress, the commerce clause also prohibits state and local regulations that unduly interfere with interstate commerce.
- **First Amendment**. Certain businesses have First Amendment protection and therefore cannot be singled out for regulation or taxation.
- **Exemption and Pre-emption in State Law**. Cities and counties are limited in their ability to regulate certain categories of business.

Business licenses in Calexico are governed by Title 5 Calexico Municipal Code. The ordinance is old and needs to be updated.

Motor Vehicle License Fees (VLF) (Motor Vehicle In-Lieu Taxes). The vehicle license fee (VLF), also called the “motor vehicle in-lieu tax,” is a tax on the ownership of a registered vehicle in place of taxing vehicles as personal property. The VLF is paid annually upon vehicle registration in addition to other fees, such as the vehicle registration fee, air quality fee and commercial vehicle weight fees all of which fund specific state programs. The vehicle license fee funds city and County services. The vehicle license fee (VLF) is applied based on the current value of a vehicle as estimated by a depreciation schedule set in State law.

- **Exempt Vehicles**. Vehicles are required to register, but that are exempt from the vehicle license fees (VLF) include government-owned, diplomatic, civil air patrol, farm vehicles, privately owned school buses and vehicles owned by blind or amputee veterans. Various classes of specialized vehicles are exempt from the vehicle registration fee and the vehicle license fee (VLF), but are instead subject to the property tax. These include farm trailers, privately- owned firefighting vehicles and forklifts.
- **Vehicle Registration Fees**. In addition to the vehicle license fees (VLF), the state imposes a variety of regulatory fees to support various state programs and services including state highways, the California Department of Motor Vehicles (DMV) and the California Highway Patrol. In fact, less than one third of the fees and taxes paid with annual vehicle registration are allocated to cities and counties through the vehicle license fee (VLF).
- **Constitutional Protection**. Proposition 47 of 1986 requires that the vehicle license fee (VLF) be allocated to cities and counties. However, the Legislature may alter the tax rate and the allocation among cities and counties.
- **Vehicle License Fee Rate**. From 1948 through 2004, the vehicle license fee (VLF) rate was 2%. In 1998, Governor Pete Wilson signed a bill that began offsetting vehicle license fees and backfilling them with state General Fund revenue. Since its inception in 1998, the reduction in the vehicle license fees (VLF) rate and backing filling it with state General Fund revenues was structured as a local tax reduction, made possible by a state General Fund subsidy to local governments. Under the law, local governments were “backfilled” by the state General Fund for any loss of revenue due to vehicle license fee reductions. In 2004-2005, the backfill amounted to \$3.9 billion. From the initial vehicle license rate reductions in 1998, the law contained provisions that if state General Fund revenues are insufficient to fund the offsets, then they would be removed and the effective taxpayer rate would return to its 2% 1998 level. This provision was known as the “Trigger.” But ambiguities in the law led to sharp disagreements as to the process and conditions necessary for such action.

On June 19, 2003, the California State Controller’s Office and Director of Finance made findings of insufficient revenues and the effective vehicle license rate went from 0.65% to 2%. Due to administrative changes and notifications of taxpayers by the Department of Motor Vehicles, the new rate went into effect for taxpayers in October of 2003.

The FY2004 State budget deleted all funding for the vehicle license fee (VLF) backfill effective with the pulling of the trigger. Consequently, during the period June 20 through October 1, 2003, the reduced rate remained, but the backfill to local governments for the reduction was not funded. The “VLF backfill gap” totaled \$1.25 billion and was paid by the state in the FY2006 budget year.

Governor Gray Davis was recalled in a special election on October 7, 2003, proponents of the recall had characterized the vehicle license fee (VLF) rate increase as a tax hike. Following his inauguration in November 2003, as his first official act, Governor Arnold Schwarzenegger issued an executive order repealing the “VLF trigger,” restoring the reduction of the vehicle license fee from 2% to 0.65% and instructing that refunds be paid to anyone who had paid the higher rate. On December 17, 2003, Governor Schwarzenegger issued an executive order appropriating \$2.625 billion to provide backfill funding for city and county vehicle license fees (VLF). The \$2.625 billion covered the lost revenues to cities and counties for the FY2003-2004 fiscal year, except the “backfill gap.”

- **Vehicle License Fee for Property Tax Swap.** In FY2005 the State Legislature permanently reduced the vehicle license fees (VLF), commonly called the “car tax” from 2% to 0.65% of the vehicle’s value. The vehicle license fee (VLF) backfill to cities and counties (approximately \$4.4 billion) was eliminated and replaced with a like amount of property taxes, dollar for dollar. **Subsequent to the FY2003-2004 base year, each city’s and county’s property tax in lieu of the vehicle license fee (VLF) or “VLF adjustment amount” increases annually in proportion to the growth in gross assessed valuation.** The 0.65% vehicle license fee (VLF) dedicated to local governments became constitutionally protected when Proposition 1A passed on November 2, 2004. The State of California promised to replace City vehicle license fees (VLF) with property taxes, less Calexico’s share of the \$1.3 billion contribution by city governments to state government for FY2005 and FY2006. This exchange of vehicle license fees (VLF) for property tax is commonly called the “VLF Swap.”

Animal Licenses. A city’s police power allows it to regulate animals in accordance with the health, safety and welfare of the general public. This includes maintaining sanitary conditions within the city and collecting fees sufficient to continue providing animal control services. State law governs the regulation and licensing of animals and mandates certain holding periods and procedural requirements related to strays. Fees charged for animal licensing are limited to covering the cost of the regulatory program (including animal shelters and control programs).

Building Permit Fees. Building Codes adopted by the City Council are contained in Title 145 of the Calexico Municipal Code. Building permit fees are established in Table 3-A of the Uniform Administrative Code adopted by the City Council. Building valuations for building permit fees are established by the International Conference of Building Officials (ICBO).

Interest Revenue. State law permits a city with idle cash in its treasury to make investments. Earnings from the prudent investment of idle cash can be an important source of municipal revenue. In authorizing cities to invest funds, the California Government Code (CG) also limits the type of investments that can be made, primarily to protect the safety of taxpayer’s money.

State Mandated Cost Reimbursement. Proposition 4 (1979) requires the state to reimburse local governments (cities, counties, special districts, schools, and community colleges) for new programs or services that the state requires them to provide (known as “state mandates”).

- **State Law Prescribes a Process to Identify Reimbursable Mandates.** State law establishes the mandate determination process, which has three phases. In the first phase, a local government files a test claim with the Commission on State Mandates (CSM) alleging that a new state law or regulation creates a reimbursable mandate and the CSM holds hearings to determine whether or not a reimbursable state mandate exists. If the CSM determines that a reimbursable state mandate exists, the process moves into the second phase, in which the CSM—with input from the local government claimant, Department of Finance (DOF), and other interested parties—adopts a methodology for local governments to follow in claiming state reimbursement. During the final phase, which occurs at least six months after completion of the second, local governments submit initial claims for reimbursement. Because this process, typically takes several years to complete, mandate claims usually include costs for multiple years, beginning with the fiscal year preceding the filing date of the initial test claim. These claims serve as the basis for the statewide cost estimate that the CSM reports to the Legislature.
- **Payment Plan Established for Mandate Claims Predating 2004-05.** In the early 2000s, the state deferred mandate reimbursements to cities, counties, and special districts due to budget problems and, by 2004, owed these local governments about \$1 billion. Proposition 1A (2004) requires the state to either (1) pay these local governments the costs of all outstanding claims for a mandate in the annual state budget or (2) suspend or repeal the mandate. (This prompt repayment requirement does not apply to certain employee relations mandates, obligations incurred before 2004, or to school and community college mandates.) Proposition 1A also allowed the state to establish a multiyear plan to pay all outstanding mandate claims incurred prior to 2004-05 (known as pre-2004 mandate claims). Pursuant to this authority the Legislature enacted a “15-year payment plan,” which pays pre-2004 mandate claims over a 15-year period, beginning in 2006-07 and ending in 2020-21. The Legislature appropriated funding for the plan during its first years, but has not appropriated funding for it since 2007-08. The state currently owes about \$900 million for pre-2004 mandate claims.
- **No Plan to Address Mandate Claims After 2004-05.** Since 2004, the state has suspended and repealed many mandates to avoid paying reimbursements. Despite these suspensions and repeals, the state currently owes about \$1 billion for post-2004 mandate claims. The magnitude of this liability reflects two factors related to the timing of mandate reimbursements. First, the state reimburses local government mandate costs two years after the costs are incurred. As a result, local governments continue to submit claims for two years after a mandate is suspended or repealed. Second, as discussed above, it often takes a test claim multiple years to go through the CSM process. During this time, local governments must comply with the mandate. Consequently, when the Legislature makes the initial decision to fund, suspend, or repeal a mandate, local governments often have already incurred costs for multiple years for which the state owes reimbursement. No plan has been established to pay this \$1 billion for post-2004 mandate claims.

City Council Department

Department Mission

The mission of the City Council is to (1) protect the health, safety and welfare of the residents and (2) maintain, promote and improve the quality of life for Calexico residents by adopting legislation, (3) approving the annual budget and (4) providing policy direction for the City organization through the City Manager.

Department Description

The City of Calexico was incorporated on April 16, 1908, under the laws of the State of California. The City is a general law City and draws its authority from the California Constitution and the laws of the State of California enacted by the State Legislature. The City has a Council-Manager form of government. Under this municipal form of government, the citizens elect five members of the City Council for four-year overlapping terms. City Council members choose the Mayor and Mayor Pro Tem from among themselves each year. The Mayor presides at meetings of the City Council, signs documents, executes agreements and acts as the official representative of the City.

Regular meetings of the City Council are held at 6:30 p.m. on the first and third Tuesday of the month in the City Council Chambers. All meetings of the City Council are open to the public, except closed sessions as needed and allowed by State law.

The City Council is responsible for strategic planning, City legislation, policy development and legislative oversight over the City Manager. It provides policy direction for the City Manager and adopts the annual City budget and establishes goals, objectives, and performance measures for the City Manager. The goal of the City Council is to provide an unified well-informed and effective Council working and governing to produce the best City government, management, quality of life and services to the residents of Calexico.

The City Council takes the primary lead in intergovernmental relations and sits on regional boards, commissions and committees to advance and protect the interests of the City of Calexico. They represent the City at community ceremonies, meetings and other functions. The City Council attempts to be responsive to citizen concerns and enact legislation that reflects the needs, wishes and priorities of the residents of Calexico.

The City Manager is appointed by the five-member City Council by majority vote and serves at the "pleasure" of the governing body. He acts as the City's chief executive officer as well as its budget and financial officer. He is also the Executive Director of the Successor Agency to the Former Calexico Community Redevelopment Agency.

The City Manager implements the legislative policies of the City Council, manages the day-to-day operations of the City and is responsible for efficient and effective delivery of municipal services. In his capacity, he works with the City Council on strategic planning, policy development, ordinance preparation and goals and objectives for the organization. He implements the decisions of the City Council and is responsible for all aspects of the City's financial administration and personnel administration. The City Manager oversees the work of all staff members, consultants and City departments.

City services include administration, police, fire, emergency medical, community development, economic development, code enforcement, housing, water treatment and distribution, wastewater collection and treatment, storm water management, solid waste collection, street construction and maintenance, transit, airport, building inspection, animal control, library, cultural arts, senior programs, parks and recreation services to the citizens of Calexico.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Participate in a Strategic Planning Process and adopt a Strategic Plan for the City of Calexico.
2. Review, refine and amend (as appropriate) the City's Community Values statements and Community Vision statements to guide the future development of the City of Calexico.
3. Establish policies, priorities, strategies, goals and objectives for the City to ensure that services are delivered effectively and efficiently, and to ensure that the community grows in accordance with the Community Vision established by the City Council.
4. Conduct City Council meetings in accordance with the highest standards of decorum and respect for the citizens, staff and one another.
5. Review and adopt an annual budget with its goals and objectives and Capital Improvement Plan (CIP).
6. Work with the Calexico Unified School District to construct a swimming pool in the City of Calexico by July 1, 2016.
7. Review Planning Commission recommendations and adopt an updated, Targeted General Plan and Environmental document that has been prepared as part of the Sustainable Communities Planning Grant from the California Strategic Growth Council.
8. Complete changes to City Zoning Ordinance to implement the Climate Action Plan (CAP) and the Targeted General Plan.
9. Review Planning Commission recommendations and adopt Zoning Ordinance amendments for the City of Calexico.
10. Review and adopt new Calexico Sphere of Influence (SOI) Municipal Services Plan required every five years by State law and the Local Area Formation Commission (LAFCO).
11. Review and adopt new Urban Water Management Plan. Urban Water Management Plans are required to be updated every five years. The Last plan was completed in 2007.
12. Review and adopt new Water System Master Plan. A draft Water System Master Plan was prepared in 2003, but was never adopted.
13. Review and adopt new Wastewater System Master Plan. The last one adopted was in 1991.
14. Approve the Gran Plaza Environmental Impact Report (EIR) for Phase 1B and 2A.

15. Approve the Gran Plaza Development Agreement/Covenant Agreement for Phase 1B and 2A.
16. Approve Gran Plaza site plan and Conditional Use Permit (COP) for Gran Plaza Phase 1B and 2A.
17. Approve the sale of the former gun club property to the developers of Gran Plaza.
18. Review concept plans and authorize engineering and construction of new skate park in Heber Park.
19. Review and approve the work of the City Engineer, Development Services Department, consultants and engineers relating to the concept design of a new Wastewater Treatment Plant.
20. Review and approve the Environmental Impact Report (EIR) for the new Wastewater Treatment Plant.
21. Work with the City Engineer, Development Services Department, City Attorney, consultants and engineers to obtain regulatory approval from the State to construct a new wastewater treatment Plant.
22. Begin implementing the Calexico Downtown Plan.
23. Work with the Imperial County Transportation Commission (ICTC), the Southern California Association of Governments (SCAG), staff and City Manager to develop an implementation plan for the Downtown Intermodal Transportation Center (ITC) that includes a site plan, financial plan, funding sources and implementation schedule.
24. Review proposals and quotes from other liability and workers compensation insurance carriers, analyze them and determine if the City should drop the California Joint Powers Insurance Authority
25. Review Downtown parking meter study prepared by staff to determine if the meters are cost-effective.
26. Review City ordinance regarding promotional banners and flags and make appropriate changes if necessary.
27. Review fire station location assessment on six sites to determine the best location for the new fire station and approve the location.
28. Review and approve pre-architectural analysis for the new fire station to determine space needs based on projected staffing, equipment and furnishing needs, and station architectural components.
29. Review and approve the financing plan for the new fire station.
30. Review and adopt a City records retention policy.
31. Review and adopt a revised and updated Calexico Employee Policies and Procedures Manual.
32. Approve Adrian Cordova Park Master Plan, authorize engineering, and approve construction of Phase I improvements.
33. Review and approve amendments to the Memorandums of Understanding (MOUs) between the City of Calexico and the employee bargaining units.
34. Review staff recommendations and adopt amendments to City's code enforcement ordinances.

35. Review staff recommendations and make appropriate changes to the City travel Policy.
36. Monitor legislation during the U.S. Congressional session and the California State Legislative session and take appropriate action where necessary to protect the interests of the people of Calexico.
37. Participate in regional boards and commissions to address regional issues and promote and protect the interests of the City of Calexico.
38. Participate in League of California Cities meetings, activities and events.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Fosters a feeling of community spirit, community identity, and promotes a sense of full citizen participation, guaranteeing an opportunity for everyone to share in the activities, duties, responsibilities and benefits of the City.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our citizens will have educational opportunities to become part of a talented and creative workforce; be involved in the community and demonstrate a high degree of volunteerism; partner with the City government to share responsibility for the health, safety and welfare of the community; be informed and be civil in interactions with City officials and with each other.

Vision: Our City will have a safe and secure environment for all who live, work and visit; be clean and attractive with public art and cultural amenities; have structurally sound and well-maintained homes, businesses, public buildings, and public infrastructure; and will have a special identity of which the community can be proud.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks, public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: Our City will offer a local economy vibrant in shopping experiences and business opportunities; offer revitalized residential, commercial, industrial areas; be a visitor destination for Southern California, Mexico and other parts of Latin America; and will offer high quality employment opportunities within the community.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the community.

City Council Department Expenditures

Personnel Services

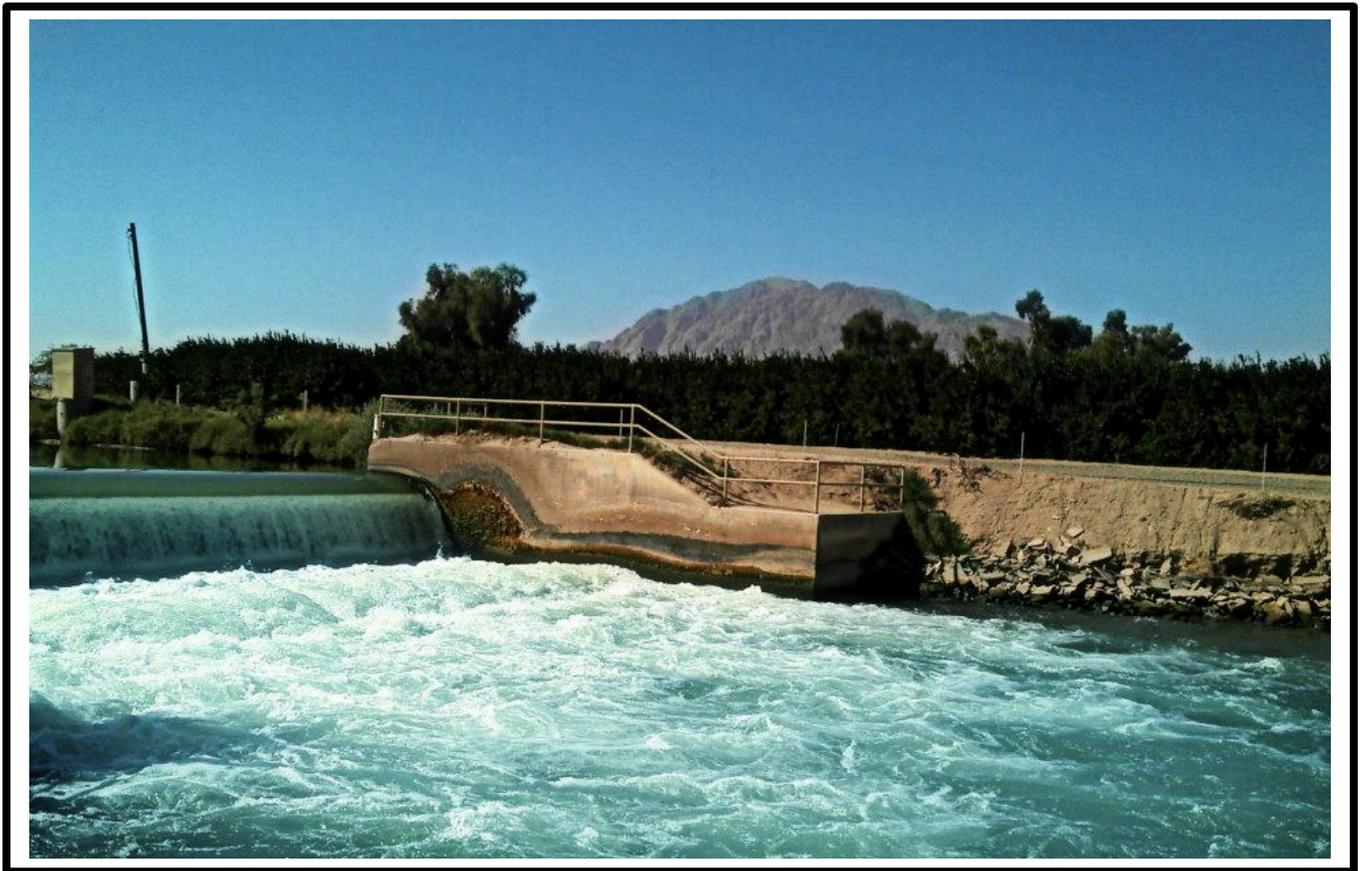
Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-110-51010-000	Regular Salaries and Earnings	36,300	36,300	36,300	36,000
111-10-110-51011-000	Overtime	0	0	0	0
111-10-110-51012-000	Other Earnings	0	0	0	0
111-10-110-52010-000	Retirement	2,765	2,847	2,847	3,000
111-10-110-52011-000	OASI	3,040	3,064	3,064	3,064
111-10-110-52012-000	Health Insurance	21,948	28,100	28,100	13,500
111-10-110-52013-000	Workers Compensation	218	9,674	9,855	10,422
111-10-110-52014-000	Unemployment	0	0	0	0
111-10-110-52015-000	Life Insurance	0	0	0	0
	Total Personnel Services	64,271	79,985	80,166	65,986

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-250-52050-000	Administrative Expense	995	1,007	1,022	1,048
111-20-250-52050-010	Communications	704	712	723	741
111-20-250-52050-020	Insurance	2,746	2,779	2,821	2,891
111-20-250-52050-030	Licenses, Permits and Certifications	0	0	0	0
111-20-250-53001-000	Materials and Supplies	0	0	0	0
111-20-250-54001-000	Repairs and Maintenance	4,555	4,610	4,679	4,796
111-20-250-55001-000	Professional and Specialized Services	14,556	14,731	14,952	15,325
111-20-250-58001-010	Transportation and Travel	14,034	14,203	14,416	14,776
111-20-250-58001-020	Utility Payments	5,353	5,417	5,498	5,636
111-20-250-58001-800	Miscellaneous Expenses	3,440	3,481	3,533	3,622
	Total Maintenance and Operations	46,383	46,940	47,644	48,835

Total City Council Department Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total City Council Department Expenditures	110,654	126,925	127,811	114,821



All American Canal

Administration Department

Department Mission

The mission of the Administration Department is to (1) carry out the policies of the City Council; (2) manage the day-to-day operations of the City within the policies, parameters and budgets established by the City Council, (3) ensure municipal services are delivered efficiently to the public and (4) protect the health, safety and welfare of the residents.

Department Description

City Manager's Office

The City Manager's Office, under the leadership of the City Manager, coordinates the activities of the City's departments to ensure that the policies of the City Council are implemented efficiently and effectively and that City services are delivered in accordance with the highest standard of excellence within the parameters set by the City Council. The City Manager is the chief executive officer of the City and manages the day-to-day operation of the City. He or she implements the City Council's strategic plan, directs administrative operations, appoints department heads, prepares and submits a proposed balanced budget to the City Council and advises the governing body on policy matters impacting the community. He or she ensures that City departments provide municipal services in an ethical, responsive and cost-effective manner, and oversees the work of all staff members, consultants and volunteers. The City Manager is appointed by the five-member City Council "wholly on the basis of his administrative and executive ability and qualifications"³¹ by majority vote and serves at the "pleasure" of the City Council. He or she is accountable for the performance of all Administrative Departments.

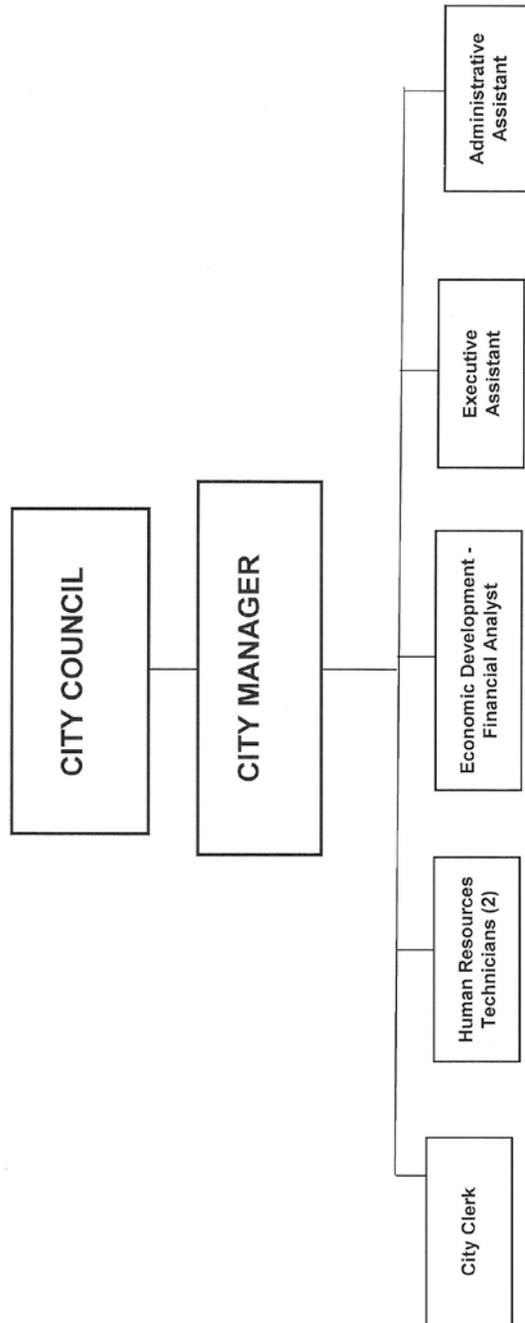
City Clerk's Office.

The City Clerk is appointed by the City Council and works under the direction of the City Manager. The City Clerk is the custodian and is responsible for the security of all official City records, documents and publications of the City, including City Council minutes, ordinances, resolutions, contracts, agreements, leases, deeds, easements and other official records of the City. The City Clerk also maintains the records of various boards, commissions and committees appointed by the City Council.

The City Clerk provides access to official public records in compliance with the Public Records Act (PRA). The City Clerk facilitates compliance with open meeting law encompassed in the California Brown Act through timely posting of regular and special meetings of the City Council and the Successor Agency to the Calexico Community Redevelopment Agency. He or she prepares and distributes City Council agendas, takes minutes at City Council meetings and prepares drafts for City Council approval. The City Clerk is responsible for the integrity of the election process, coordinates with Imperial County to ensure fair and neutral City elections, and is the filing officer for campaign disclosure forms required under the Political Reform Act. He or she is responsible for filings of Statements of Economic Interests with the Fair Political Practices Commission (FPPC) by City elected officials, appointed officials and candidates for City Council. The City Clerk administers and files oaths of office and countersigns official documents signed by the Mayor or City Manager.

³¹ Calexico Municipal Code Section 2.02.020.

Figure 52
Administration Department Organization Chart



The City Clerk is responsible for the codification of City ordinances in the Calexico Municipal Code, preparing legal notices, receiving bids and requests for proposals (RFP) and receiving subpoenas, claims and lawsuits. He or she is responsible for managing, administering and updating the City web site and provides staff support for the Measure H Commission, Calexico Financing Authority, Calexico Special Financing Authority, Joint Powers Agreement with the Heffernan Memorial Healthcare District, Calexico Police Advisory Commission, Economic Development Commission and Historic Commission.

Human Resources Office.

The Human Resource Office provides the full-range of personnel functions including recruitment, selection, classification, compensation, labor relations, and training development with a dedicated focus on hiring, training, and retaining high quality personnel. Staff administers the City's workers' compensation program, short-term disability program, long-term disability program, employee health insurance program, deferred compensation and retirement programs for the City. Other duties include ensuring compliance with State and Federal laws and Regulations and developing and recommending appropriate personnel policies and guidelines to the City Manager and City Council.

Office of Economic Development.

The City Manager established the Office of Economic Development during FY2015. The Office of Economic Development is located in the City Manager's Office and works directly under him. This office is a "one stop" liaison for current businesses and potential investors. The office provides guidance, site selection, and fast track approval to new and existing businesses. It maintains demographics and updates marketing materials on a regular basis to provide accurate information to potential investors.

The Office of Economic Development works closely with other agencies that promote economic development. The office is actively involved with several non-profit organizations and Economic Development Agencies. It identifies opportunities for additional exposure and increased return on marketing dollars by partnering with those agencies to participate in events and trade shows. Staff coordinates with the Calexico Chamber of Commerce, Downtown Business Improvement District (BID) and individual businesses to strengthen the business climate, encourage investment in the City and to provide joint presentations on information concerning local businesses. The Calexico Office of Economic Development provides staff support to the Imperial Valley Foreign Trade Zone (FTZ) and works with the State of California Development Block Grant (CDBG) office to be able to offer economic development loans over the counter (OTC). It also serves as Calexico's "One Stop Office" for workforce development assistance to our new and existing businesses.

The office coordinates the activities of the Economic Development Commission and develops and carries out plans, subject to the approval of the city council, for promoting and improving the economic climate of the Calexico area. It is also responsible for maintaining all City leases current and up to date.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

City Managers Office.

1. Implement the policies of the City Council by developing and implementing a City Manager work plan that is aligned with the new Strategic Plan and City Council goals and objectives.

2. Manage the day-to-day operations of the City to ensure that municipal services are delivered efficiently, effectively and transparently.
3. Work with the facilitator and City Council to develop a Strategic Plan for the City of Calexico.
4. Downsize and restructure City government organization to provide higher levels of municipal services, better management, greater transparency and close the gap between revenues and expenditures.
5. Act as the City's Personnel Officer in managing and administering the City's personnel system.
6. Prepare a budget for City Council consideration that meets national budget document standards published by the Government Finance Officers Association of the United States and Canada (GFOA).
7. Qualify the City to receive the Distinguished Budget Presentation Award from the Government Finance Officers Association of the United States and Canada (GFOA). This is nationally the highest form of recognition in the area of governmental budgeting. To receive this award the City must submit its budget document for review by a panel of independent budget experts. Using extensive criterion, the reviewers evaluate the effectiveness of the City's budget as a policy document, an operations guide, a financial plan and a communications device.
8. Complete the Sale of City-owned property for expansion of the Port-of-Entry.
9. Work with the City Engineer, City Council, and the Calexico Unified School District to construct the community swimming pool.
10. Work with developer, City consultants, City Attorney, Engineering and Development Services Department to complete the Gran Plaza Environmental Impact Report (EIR) for Phase 1B and 2A.
11. Work with developer, City consultants, City Attorney, Engineering and Development Services Department to complete the Gran Plaza Development Agreement/Covenant Agreement for Phase 1B and 2A.
12. Work with developer, City consultants, City Attorney, Engineering and Development Services Department to complete the Gran Plaza zone change, site plan and conditional use permit (CUP) for Phase 1B and 2A.
13. Work with the City Council and Gran Plaza developer to sale the former gun club property to the owners of Gran Plaza.
14. Complete land swap between the City and the developer of Gran Plaza.
15. Negotiate and present to the City Council amendments to the Memorandums of Understanding (MOUs) between the City of Calexico and the employee bargaining units.
16. Work with the Imperial County Transportation Commission (ICTC), the Southern California Association of Governments (SCAG), staff and City Council to develop an implementation plan for the Downtown Intermodal Transportation Center (ITC) that includes a site plan, financial plan, funding sources and implementation schedule.
17. Complete all items on the Performance Improvement Plan of the California Joint Powers Insurance Authority (JPJA).

18. Work with the City Attorney, Department Heads and employee bargaining units to prepare a revised and updated Calexico Personnel Policies and Procedures Manual for City Council consideration.
19. Work with the Director of Financial Services to get proposals and quotes from other liability and workers compensation insurance carriers, analyze them and present the results to the City Council.
20. Work with the City Engineer, Development Services Department, consultants and engineers to design a new Wastewater Treatment Plant.
21. Work with the City Engineer, Development Services Department, City Attorney, consultants and engineers to complete the Environmental Impact Report (EIR) for a new Wastewater Treatment Plant.
22. Work with the City Engineer, Development Services Department, City Attorney, consultants and engineers to obtain regulatory approval from the State to construct a new wastewater treatment Plant.
23. Oversee and review preparation of Calexico Sphere of Influence (SOI) Municipal Services Plan required every five years by State law and the Local Area Formation Commission (LAFCO).
24. Oversee and review preparation of new Urban Water Management Plan. Urban Water Management Plans are required to be updated every five years. The Last plan was completed in 2007.
25. Oversee and review preparation of a new Water System Master Plan. A draft Water System Master Plan was prepared in 2003, but was never adopted.
26. Oversee and review and adopt new Wastewater System Master Plan. The last one adopted was in 1991.
27. Oversee and review concept plans, engineering and construction of new skate park in Heber Park.
28. Complete a parking meter study in the downtown to determine if the meters are cost-effective and whether they help or hinder downtown economic activity. Present information to City Council for review and consideration.
29. Continue to use a Workers Compensation management team made up of the City Manager and representatives from the Human Resource Office, City Attorney Office, California Joint Powers Insurance Authority Risk Manager, California Joint Powers Insurance Authority Workers Compensation Third Party Administrator's Office, Department Heads and other appropriate staff to aggressively manage workers compensation claims and get people back to work or separate them from employment.
30. Work with the Finance Director and employee bargaining units to consider changes and alternatives to current self-insurance plan for employee health insurance.
31. Work with Fire Chief and Police Chief to prepare fire station location assessment on six sites to determine the best location for the new fire station and approve the location.
32. Work with Fire Chief and Police Chief to prepare pre-architectural analysis for the new fire station to determine space needs based on projected staffing, equipment and furnishing needs, and station architectural components.
33. Work with Fire Chief and Police Chief to prepare financing plan for the new fire station.
34. Work with City Engineer and Public Works Manager to implement an automatic meter reading system.

35. Work with City Engineer and California Department of Transportation to acquire additional funds for Highway 98 improvements.
36. Work with the City Clerk and Department Heads to prepare and submit to the City Council for consideration a revised City records retention policy.
37. Work with City Engineer, the Calexico Parks and Recreation Commission, and consulting engineers to prepare a final Adrian Cordova Park Master Plan, authorize engineering, and approve construction of Phase I improvements.
38. Continue to evaluate City's hardware and software systems and initiate upgrades where needed.
39. Work with City Clerk to change the hosting of the City website and improve City website.
40. Review City Clerk recommendations and approve a website terms, conditions and privacy policy.
41. Publish a quarterly newsletter and send it out to stakeholders and residents with water bill.
42. Work with the Economic Development Manager and the City Council to implement the Calexico Downtown Plan.
43. Work with City Attorney's Office and Financial Services Department to prepare new City travel policy and submit it to the City Council.
44. Develop and implement procedures addressing employees involved in vehicle accidents.
45. Revise insurance and risk transfer provisions in City contracts.
46. Reassess role and purpose of the City Safety Committee.
47. Revise vehicle use policy to include language that forbids use of cell phones and other electronic devices when driving.
48. Monitor and oversee City revenues and expenditures to be sure that the City continues to be financially sound.
49. Monitor legislation during U.S. Congressional sessions and the California State Legislative sessions and take appropriate actions to protect the interest of the people of Calexico.

Human Resources Office.

1. Recruit, select and appoint City employees in accordance with State laws, City ordinances and Calexico Personnel Rules and Regulations.
2. Meet and confer to change firefighter MOU to require physicals and implementation of a hearing conservation program.
3. Implement controlled substance screening (drug tests) in pre-employment exams, post-accident drug testing and random drug testing for employees in safety-sensitive positions.

4. Revise employee performance evaluation forms to include a section on safety and risk management.
5. Obtain signed employee acknowledgements that they have received a copy of the revised and update Calexico Employee Policies and Procedures Manual.
6. Perform background checks on all prospective employees and volunteers, including those who work with minors.

City Clerks Office.

1. Reorganize and restructure the City Clerk's Office to provide higher levels of customer service, enhance the security of City official records, provide greater organization of documents, publications and records; and give greater public access and transparency to official information.
2. Respond to all Public Records Act (PRA) in accordance with the law.
3. Review and submit appropriate changes to the City's Public Records Act (PRA) process. Prepare revised public records policy and submit it to the City Council for consideration.
4. Clear backlog of un-transcribed City Council minutes inherited from the past City Clerk and present them to the governing body for approval.
5. Scan City Council Minutes from 1908-1984 into digital format into the Laserfiche System.
6. Print and have the Mayors sign City Council minutes from 2001-2013. Scan minutes to digital format into the Laserfiche System.
7. Upload City Council City ordinances on to on-line Calexico Municipal Code on City website.
8. Update and bring current City Council ordinances Index.
9. Update and bring current City Council resolutions.
10. Organize and create City contracts indexing system.
11. Update candidate handbook and web page for election information for the 2016 municipal elections.
12. Work with City Manager, department heads and other staff members to develop a records retention policy and present it to the City Council for approval.
13. Update and add content to City web site and bring web site up to current accessibility standards.
14. Transfer Planning Commission minutes to the City Clerk's Office and start minute book for the Planning Commission minutes. Scan Planning Commission minutes into Laserfiche system.
15. Transfer all Planning Commission resolutions to the City Clerk's Office. Scan Planning Commission resolutions into the Laserfiche System.
16. Develop and implement system to index Planning Commission resolutions.
17. Maintain attendance records of members of City boards, commissions and committees.

18. Review and scan, where appropriate, City records in records storage.
19. File Form 700 by April 1, 2016 with the Fair Political Practices Commission (FPPC).
20. File campaign disclosure reports with the Fair Political Practices Commission (FPPC) in accordance with the law.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Fosters retail commercial, office and light industrial enterprises that will preserve the City's natural environment and capitalize on the City's border location, provide employment in a diverse economy and provides tax revenues to fund high levels of City services.

Value: Fosters a feeling of community spirit, community identity and promotes a sense of full citizen participation, guaranteeing an opportunity for everyone to share in the activities, duties, responsibilities and benefits of the City.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks, public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: Our City will offer a local economy vibrant in shopping experiences and business opportunities; offer revitalized residential, commercial, industrial areas; be a visitor destination for Southern California, Mexico and other parts of Latin America; and will offer high quality employment opportunities within the community.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and

be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Administration Department Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-150-51010-000	Regular Salaries and Earnings	465,223	470,805	477,867	316,025
111-10-150-51011-000	Overtime	7,290	7,377	7,488	7,045
111-10-150-51012-000	Other Earnings	2,085	2,110	2,142	32,311
111-10-150-52010-000	Retirement	59,063	59,772	60,669	48,448
111-10-150-52011-000	OASI (FICA)	31,990	32,374	32,859	24,708
111-10-150-52012-000	Health Insurance	53,160	53,798	54,605	81,000
111-10-150-52013-000	Workers Compensation	2,857	2,891	2,934	15,624
111-10-150-52014-000	Unemployment	0	0	0	1,500
111-10-150-52015-000	Life Insurance	571	577	586	1,500
	Total Personnel Services	622,239	629,704	639,150	528,161

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-150-52050-000	Administrative Expense	202	204	207	213
111-10-150-52050-010	Communications	23,373	23,653	24,008	24,608
111-10-150-52050-020	Insurance	4,096	4,145	4,207	4,313
111-10-150-52050-030	Licenses, Permits and Certifications	0	0	0	0
111-10-150-53001-000	Materials and Supplies	10,102	10,223	10,443	10,769
111-10-150-54001-000	Repairs and Maintenance	4,679	4,735	4,806	4,926
111-10-150-55001-000	Professional and Specialized Services	23,805	24,091	24,850	25,471
111-10-150-58001-010	Transportation and Travel	1,938	1,961	1,990	2,040
111-10-150-58001-020	Utility Payments	6,978	7,062	7,168	7,347
111-10-150-58001-800	Miscellaneous Expenses	8,002	8,098	8,219	8,425
	Total Maintenance and Operations	83,175	84,172	85,898	88,112

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-150-56013-000	Improvements Other Than Buildings	0	0	0	20,000
	Total	0	0	0	20,000

Total Administration Department Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Administration Department Expenditures	705,414	713,876	725,048	636,273



De Anza Hotel—1950's

Financial Services Department

Department Mission

The Financial Services Department provides timely, trustworthy, accurate, clear and complete financial information to the public, City departments, City Manager, the City Council and other internal and external customers; and manages the City's fiscal, financial, risk management, information technology functions and responsibilities of the City.

Department Description

The Financial Services Department provides revenue management, general accounting, budget administration, financial reporting, debt management risk management and information and technology services. Its role is to safeguard the City's assets, assure timely payments to vendors and employees, administer internal financial controls, prepare accurate and timely municipal service bills, provide information services and complete the preparation of City's annual Comprehensive Annual Financial Report (CAFRA) and coordinate the annual audit by the City's independent certified public accountants. The Financial Services Department develops and maintains financial records and reports in accordance with generally accepted accounting principles (GAAP) and in compliance with State and Federal Laws. Its staff perform various accounting functions including accounts receivable, accounts payable, payroll, general ledger and other general accounting functions. It protects City personnel and property by managing risk through safety programs, training, and purchase of insurance. The Financial Services Department serves as the City's central cashier, invests the City's idle cash, oversees the collection of business license fees, issues business licenses and provides high quality customer service to residents and patrons.

The Financial Services Department is responsible for all telephone, information systems and deployment of technology in all City departments. Telephone services include traditional phone service, cellular service pay phones, long-distance service, and voice mail. The department through a contract with a private contractor provides information and technology services to all City departments including server, desktop, network, Internet and software application support.

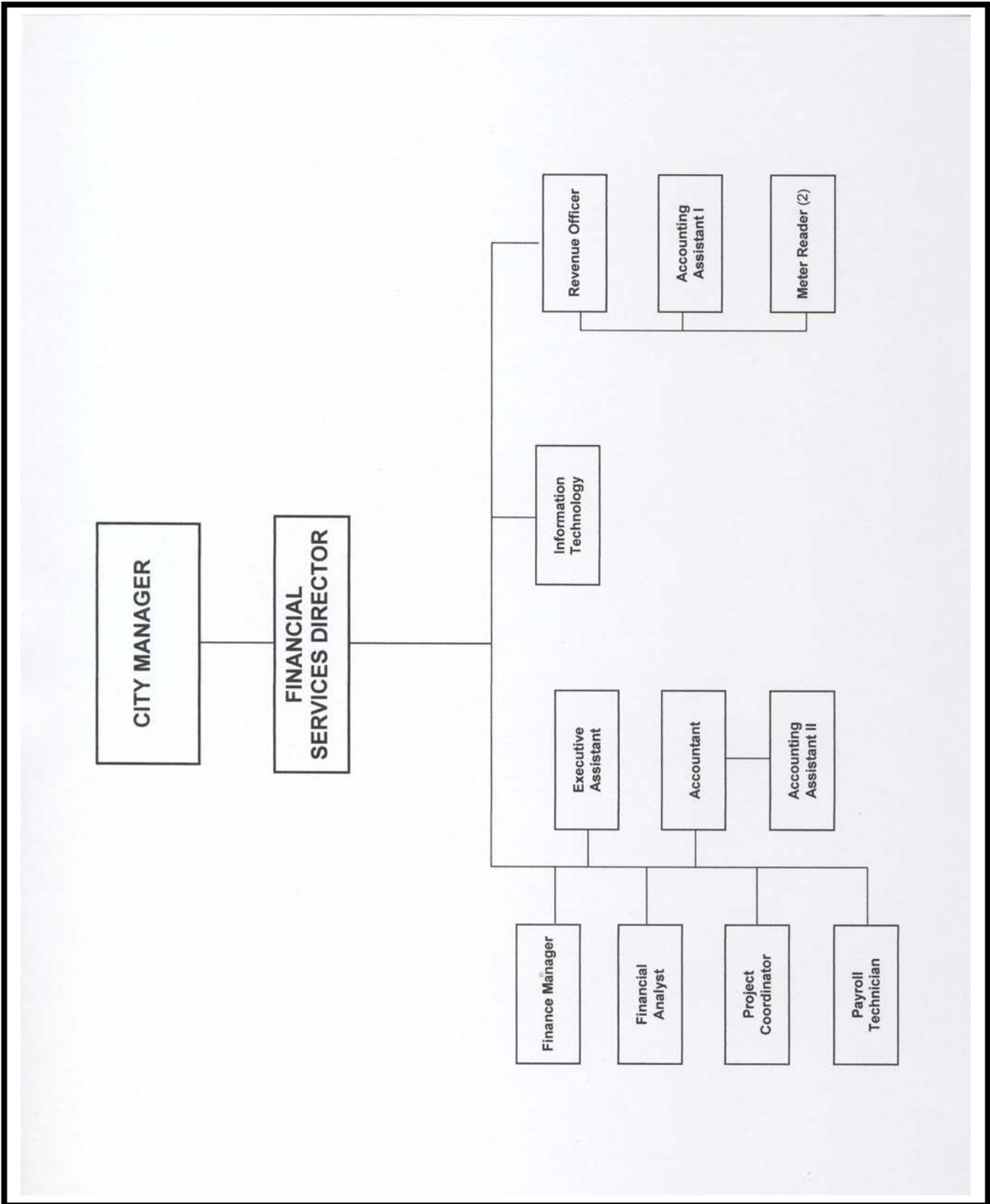
Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

Finance.

1. Work with the Engineering and Development Services Department and the Public Works Department to implement the automated meter reading system.
2. Complete the conversion of the City's financial system to the Springbrook system.
3. Continue to implement new water shut-off procedures to keep the City in compliance with State law, improve customer service and reduce the number of customer shutoffs. The City will continue to implement its 100% shut off policy for owners with delinquent water accounts.

Figure 53
Financial Services Department Organization Chart



2. Send out all business license renewals by December 31, 2015.
3. Send out delinquency business license notices after 30 days and 60 days.
4. Work with Code Enforcement Officers to give warning and citations to those that fail to pay their business license fee.
5. Make bond principal and interest payments required by debt issued by the former Calexico Community Redevelopment Agency.
6. Monitor decisions of the California Commission on State Mandates and recover funds for any claims filed in previous years by the City of Calexico.
7. Submit Calexico State Reimbursement Mandate claims for FY2016 to the California Commission on State Mandates.
8. The City and the Successor Agency have outstanding loans of \$26,068,386. The Finance Department will work with the Housing Division to analyze each loan and begin collection actions where appropriate.
9. Comply with all bond covenants, Security and Exchange Commission regulations and Internal Revenue Service (IRS) regulations as it relates to the expenditure of bond proceeds.
10. Prepare and implement the Successor Agency to the Community Redevelopment Agency Recognized Obligations Payment Schedule (ROPS) approved by the California Department of Finance (DOF).
11. Invest City's idle cash in investments approved by the City's Investment Policy and in accordance with State law.
12. Process cash receipts, accounts payable and issue petty cash in accordance with Generally Accepted Accounting Principles (GAAP) and the City's financial policies and procedures.

Risk Management.

1. Work with the City Manager's Office to complete all items on the California Joint Powers Insurance Authority (JPIA) Performance Improvement Plan.
2. Work with the Director of Financial Services to get proposals and quotes from other liability and workers compensation insurance carriers, analyze them and present the results to the City Council.
3. Work with the City Manager and employee bargaining units to consider changes and alternatives to current self-insurance plan for employee health insurance.
4. Implement a biometric time clock system that will require employees to punch in and punch out using their thumb print. Time clock information is automatically and electronically sent to payroll office in real time, making the payroll function more efficient and reducing the opportunity for an employee to clock in for another person.
5. Continue to use a Workers Compensation management team made up of the City Manager and representatives from the Human Resource Office, City Attorney Office, California Joint Powers Insurance Authority Risk Manager, California Joint Powers Insurance Authority Workers Compensation Third Party Administrator's Office, Department Heads and other appropriate staff to aggressively manage workers

compensation claims and get people back to work or separate them.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Fosters retail commercial, office and light industrial enterprises that will preserve the City's natural environment and capitalize on the City's border location, provide employment in a diverse economy and provides tax revenues to fund high levels of City services.

Value: Fosters a feeling of community spirit, community identity and promotes a sense of full citizen participation, guaranteeing an opportunity for everyone to share in the activities, duties, responsibilities and benefits of the City.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks, public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: Our City will offer a local economy vibrant in shopping experiences and business opportunities; offer revitalized residential, commercial, industrial areas; be a visitor destination for Southern California, Mexico and other parts of Latin America; and will offer high quality employment opportunities within the community.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Financial Services Department Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-160-51010-000	Regular Salaries and Earnings	475,894	521,020	509,047	425,117
111-10-160-51011-000	Overtime	23,007	16,000	38,824	12,500
111-10-160-51012-000	Other Earnings	3,897	20,460	3,967	28,822
111-10-160-52010-000	Retirement	71,384	78,153	76,357	67,155
111-10-160-52011-000	OASI (FICA)	36,406	39,858	38,942	34,249
111-10-160-52012-000	Health Insurance	43,006	101,565	86,054	84,500
111-10-160-52013-000	Workers Compensation	2,973	3,249	3,118	77,213
111-10-160-52014-000	Unemployment	0	2,240	10,990	2,000
111-10-160-52015-000	Life Insurance	884	651	805	3,030
	Total Personnel Services	657,451	783,196	768,104	734,586

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-150-52050-000	Administrative Expense	20,946	204	207	213
111-10-150-52050-010	Communications	23,373	23,653	24,008	24,608
111-10-150-52050-020	Insurance	2,152	4,145	4,207	4,313
111-10-150-52050-030	Licenses, Permits and Certifications	0	0	0	0
111-10-150-53001-000	Materials and Supplies	10,102	10,223	10,443	10,769
111-10-150-54001-000	Repairs and Maintenance	4,679	4,735	4,806	4,926
111-10-150-55001-000	Professional and Specialized Services	23,805	24,091	24,850	55,000
111-10-150-58001-010	Transportation and Travel	1,938	1,961	1,990	2,040
111-10-150-58001-020	Utility Payments	6,978	7,062	7,168	7,347
111-10-150-58001-800	Miscellaneous Expenses	11,198	8,098	8,219	8,425
	Total Maintenance and Operations	105,171	84,172	85,898	117,641

Total Financial Services Department Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Financial Services Department Expenditures	762,622	867,368	854,002	852,227

Non-Departmental Expenses Department

Department Mission

The mission of the Non-Departmental Expenses Department is to account for funds used to (1) attract, retain and promote commercial, office, and industrial businesses to provide employment, economic opportunity and tax revenues (2) account for funds used to pay legal services and to (3) track miscellaneous General Fund expenditures that can be attributed to all City departments or are not easily allocated to any particular City department.

Department Description

Non-Departmental Expenditures.

The Non-Departmental Department is used to account for miscellaneous expenses within the General Fund that are difficult to allocate to a specific department or can be attributed to all City General Fund budget departments. It includes a wide variety of operating and capital costs for general government operations costs, City memberships in various organizations and community wide-events. Expenditures in the Non-Departmental Department are overseen by the City Manager and the Financial Services Director.

Economic Development.

Economic development is the sustained creation of community wealth and the generation of tax revenues through the retention, expansion and development of diversified business opportunities that are compatible with the environment, community values and community vision. The development of a strong City economy is essential to providing employment opportunities, enhancing the quality of life, and providing tax revenues to underwrite municipal services. Expenditures for economic development are overseen by the City Manager's Office.

City Attorney.

Mark J. Austin, partner in the law firm of Rutan and Tucker, is the Interim City Attorney and provides legal counsel in all aspects of municipal law. He is assisted by Jennifer Farrell and Patrick Munoz who act as Interim Deputy City Attorneys. The City Attorney's Office prepares and reviews legal opinions, ordinances, resolutions, contracts, leases, and other legal documents requested by the City Council, City Manager or other departments of the City. It is responsible for implementing the legal aspects of policies and programs established by the City Council. The City Attorney's Office serves as legal counsel and represents the City before trial and appellate courts as well as State and Federal boards, commissions and agencies in civil and administrative proceedings. The City Attorney advises when to prosecute, compromise or dismiss civil litigation and is responsible for certain criminal litigation as part of the Office's code enforcement responsibilities. The City Attorney's Office reviews legislation and State and Federal regulations in coordination with other staff members to determine their impact on the City. The City Attorney's Office monitors cases assigned to contract legal counsel and ensures timely reporting to the City Council on these cases as well as those handled in-house.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Attend trade shows in commercial and industrial fields to attract new businesses to Calexico.
2. Provide One-Stop business technical assistance.
3. Assist businesses with site selection.
4. Implement new business acknowledgment program (introduce to City Council one a month).
5. Develop new Calexico marketing materials.
6. Develop market program/plan for unoccupied buildings, office space, warehouses, and vacant land.
7. Establish new and revive relationships with sister cities to develop international marketing opportunities and encourage business investment.
8. Develop a webpage and additional media avenues for economic development.
9. Develop a program to target retention and expansion of existing businesses.
10. Host First Annual Awards business program with assistance from the Calexico Economic Development Commission.
11. Assist with downtown revitalization through grants and programs.
12. Continue membership and collaboration with the Calexico Chamber of Commerce, Imperial Valley Economic Development Commission (IVEDC), Comision de Desarrollo Industrial de Mexicali (CDIM), Overall Economic Development Commission (OEDC), Imperial Valley Foreign Trade Zone (IVFTZ) and Team California.
13. Continue to monitor city leases to maximize lease revenues and review insurance requirements to minimize risk.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Fosters retail, commercial, office, and light industrial enterprises that will preserve the City's natural environment and capitalize on the City's border location, provide employment in a diverse economy and provides tax revenues to fund high levels of City services.

Value: Fosters a feeling of community spirit, community identity and promotes a sense of full citizen participation, guaranteeing an opportunity for everyone to share in the activities, duties, responsibilities and benefits of the City.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police,

fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks, public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: Our City will offer a local economy vibrant in shopping experiences and business opportunities; offer revitalized residential, commercial, industrial areas; be a visitor destination for Southern California, Mexico and other parts of Latin America; and will offer high quality employment opportunities within the community.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

General Non-Department Expenses Expenditures

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-180-52050-000	Administrative Expense	19,088	0	0	100,661
111-10-150-52050-010	Communications	0	0	0	0
111-10-150-52050-020	Insurance	0	0	0	0
111-10-150-52050-030	Licenses, Permits and Certifications	0	0	0	0
111-10-150-53001-000	Materials and Supplies	0	0	0	0
111-10-150-54001-000	Repairs and Maintenance	0	0	0	0
111-10-150-55001-000	Professional and Specialized Services	25,016	33,360	30,000	105,000
111-10-150-58001-010	Transportation and Travel	0	0	0	0
111-10-150-58001-020	Utility Payments	0	0	0	0
111-10-150-58001-800	Miscellaneous Expenses	97,811	100,000	126,500	95,000
	Total Maintenance and Operations	141,915	133,360	156,500	300,661

Total General Non-Departmental Expenses Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Non-Departmental Expenditures	141,915	133,360	156,500	300,661

City Attorney Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-140-51010-000	Regular Salaries and Earnings	66,000	66,000	66,000	0
111-10-140-51011-000	Overtime	0	0	0	0
111-10-140-51012-000	Other Earnings	0	0	0	0
111-10-140-52010-000	Retirement	9,596	9,596	9,596	0
111-10-140-52011-000	OASI (FICA)	9,597	9,597	9,597	0
111-10-140-52012-000	Health Insurance	0	0	0	0
111-10-140-52013-000	Workers Compensation	0	0	0	0
111-10-140-52014-000	Unemployment	0	0	0	0
111-10-140-52015-000	Life Insurance	0	0	0	0
	Total Personnel Services	85,193	85,193	85,193	0

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-10-140-52050-000	Administrative Expense	21,691	15,000	5,209	2,500
111-10-140-55001-000	Professional and Specialized Services	292,414	472,000	438,000	395,000
	Total Maintenance and Operations	314,105	487,000	443,209	397,500

Total City Attorney Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total City Attorney Expenditures	399,298	572,193	528,402	397,500

Total Non-Departmental Expenses Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Non-Departmental Expenses Expenditures	541,213	705,553	684,902	698,161

Engineering and Development Services Department

Department Mission

The mission of the Engineering and Development Services Department is to oversee the City's community development; engineering, repair and construction of major infrastructure projects, and building safety and inspection services within the City of Calexico. This includes short-range and long-range planning, specific residential development and commercial and industrial site plans; major construction and repair of the City's water, wastewater, storm drainage, building, streets, curb and gutter and sidewalk systems; and protection of the public health, safety and welfare through building plan checks, issuing building permits and conducting inspections of new residential, commercial and industrial buildings.

The City Engineer (1) performs the statutory functions of City Engineer pertaining to the review and checking of land subdivisions and improvement plans including review of tentative maps, parcel maps, final maps, lot-line adjustments, grant deeds, grant easements, and conditional use permits; (2) manages preparation of plans and specifications for specific capital projects; (3) oversees City consultants and manages technical studies focusing on water, wastewater, streets, storm drainage, parks and public buildings; (4) manages inspection services for all construction projects and (5) coordinates all infrastructure projects between different public and private entities including utility companies, government agencies and commercial and industrial businesses.

The Engineering and Development Services Department also provides code enforcement services to protect property values and the health, safety and welfare of the community.

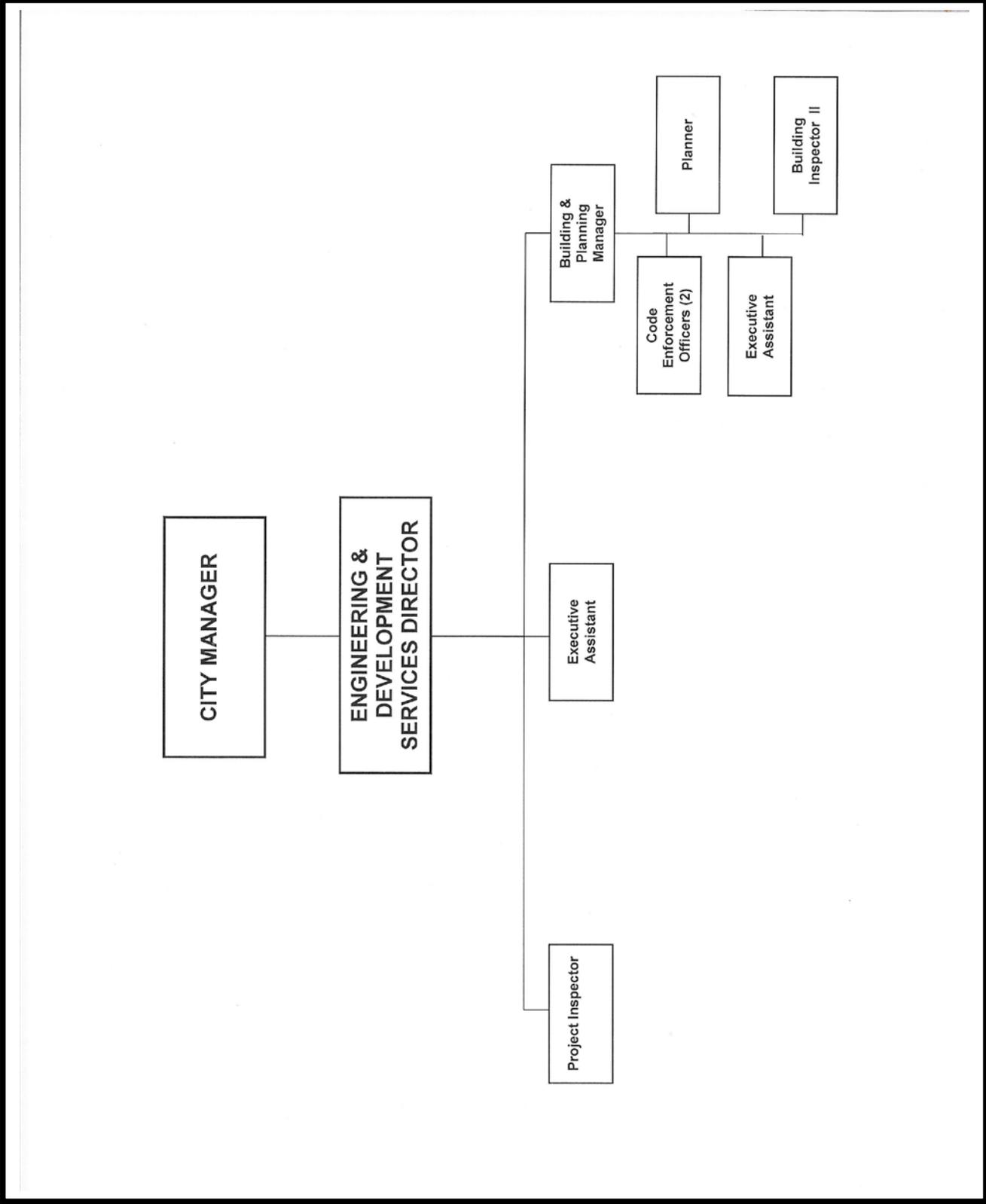
Department Description

City Engineer's Office.

The engineering staff is responsible for the orderly development of all public infrastructure in the City of Calexico including the water system, wastewater system, storm drainage system, parks system, streets system and public buildings. In this capacity, the engineering staff reviews tentative maps, parcel maps, final maps, lot-line adjustments, grant deeds, grant easements and conditional use permits (CUP). Staff checks engineering plans prepared by developers for all residential, commercial and industrial proposals. They also conduct infrastructure analysis and prepare project-specific requirements for development projects. Staff also prepares inspection improvement agreements, subdivision improvement agreements, reimbursement agreements and deferred improvement agreements. In this capacity they coordinate the review and approval of various agreements with other staff of the Engineering and Development Services Department, Public Works Department, City Manager and City Attorney.

The engineering staff also oversee infrastructure technical studies and assist in the preparation of environmental documents and development impact fee studies. Division personnel prepare bid documents and investigate and prepare change orders and progress payments for construction contracts. Staff also assists the Administration Department and Financial Services Department in the preparation and submittal of reimbursement requests to the State and Federal funding agencies.

Figure 54
Engineering and Development Services
Department Organization Chart



Planning Office.

The Planning Office reviews all residential, commercial and industrial development proposals made by developers to the City of Calexico. It processes all requests for annexations, rezonings, and land use entitlements such as conditional use permits (CUP), subdivision maps and commercial and industrial site plans. The department coordinates recommendations from the City Engineer, City Attorney, Public Works Manager, Building Official, Fire Chief, Police Chief, other staff members, utility companies and other stakeholders and interested parties. Planning Office personnel serve as staff members to the City Council, Planning Commission and various citizens' advisory committees. They make written and verbal recommendations to these decision-making bodies at public meetings.

The Planning Office is also responsible for long-range and advanced planning in the City. Staff prepares reports and studies for the Planning Commission and City Council on long-range planning issues in the areas of land use, circulation, parks, open space, beautification, housing, historic preservation, conservation, streets, roads and many other community development issues. Planning Office personnel also make recommendations to the Planning Commission and City Council concerning updates to the General Plan, City Sphere of Influence (SOI) Municipal Services Plan, Five-Year Capital Improvements Plan (CIP) and state-mandated environmental Impact Reports.

Code Enforcement Office.

Code Enforcement Officers promote, protect and improve the health, safety and welfare of the visitors, citizens and properties of the City of Calexico through an effective code enforcement program. Staff enforcement workload is generated by citizen complaints as well as on-site actions that are initiated whenever Code Enforcement Officers observe unsafe, unhealthy or particularly unsightly conditions. Code Enforcement personnel also enforce the sign code, construction codes, business license codes, abandoned and inoperative vehicle codes and abatement of property nuisances.

The primary function of the Code Enforcement Officers is to educate the public on code issues and work with citizens, business owners and other community stakeholders to achieve voluntary compliance. Staff seeks voluntary compliance by establishing a positive relationship with residents and property owners, encouraging them to maintain their properties and to keep unsightly conditions from occurring. Calexico Code Enforcement Officers are committed to responsive and professional interaction with the public with the goal of promoting an attractive community, improving the living conditions for everyone and protecting the health, safety and welfare of the City of Calexico.

Building and Safety Office.

The Building and Safety Office conducts plan checks, issues building permits and inspects residential, commercial and industrial structures under construction. Staff enforces the California Building Code and other building codes adopted by the City. They also investigate and respond to complaints and building code violations. The building and Safety Office maintains a telephone-based inspection request system that provides next-day inspection service. Personnel will provide same-day inspections where an inspection is urgently needed and inspectors are available. In unusual cases, where there is a serious and urgent life-safety concern, inspections are provided any time they are needed including nights, weekends and holidays.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

Planning and Engineering.

1. Prepare for City Council adoption a new Calexico Sphere of Influence (SOI) Municipal Services Plan required by the Local Area Formation Commission (LAFCO).
2. Work with developer, City consultants, City Attorney, and City Manager to complete the Gran Plaza Environmental Impact Report (EIR) for Phase 1B and 2A and forward it to the City Council for consideration.
3. Complete Site Plan Review and submit it to the City Council for approval for the Gran Plaza Phase 1B and 2A.
4. Complete engineering plan check for the Gran Plaza Phase 1B and 2A.
5. Complete conditional use permit, negative CEQA declaration and site plan approval for the fast food restaurant on Pad A of Gran Plaza Phase 1A.
6. Complete engineering and plan check for the Aldi Discount Market.
7. Complete engineering and plan check for Panda Express.
8. Complete engineering and plan check for McGraw Medical Center.
9. Complete engineering and plan check for the 19,000 square-foot downtown commercial/retail shell.
10. Work with the Imperial County Transportation Commission (ICTC), the Southern California Association of Governments (SCAG), staff and City Council to develop an implementation plan for the Downtown Intermodal Transportation Center (ITC) that includes a site plan, financial plan, funding sources and implementation schedule.
11. Work with the City Manager, City Council and Calexico Unified School District to construct a community swimming pool.
12. Complete Airport Runway repaving project using a grant from the Federal Aviation Administration (FAA) and a State of California Grant.
13. Work with engineering consultants to design and construct the replacement for the 24-inch main waterline in conjunction with the Cesar Chavez Boulevard street widening and other improvements.
14. Work with the City Manager, consultants and engineers to design a new wastewater treatment plant and complete the Environmental Impact Report (EIR).
15. Work with the City Manager, consultants and engineers to obtain regulatory approval from the State to construct a new wastewater treatment Plant.
16. Include insurance specifications and risk transfer language in all public works contracts.
17. Complete all street repair, rehabilitation and paving of Measure D Street Improvements Project.

18. Complete the engineering design, acquire right-of-way, and construct Cesar Chavez Boulevard street widening and improvements Project.
19. Complete the engineering design and replace the Second Street Bridge over the New River.
20. Complete the engineering design and complete the street repairs and asphalt overlay on Second Street (East) from Andrade Avenue to E. Rivera Avenue.
21. Work with Sensus, City Manager and Public Works Manager to implement an automatic meter reading system.
22. Work with the Calexico Parks and Recreation Commission and interested residents to develop a concept design, complete engineering and construct a new skate park in Heber Park.
23. Work with the Imperial Irrigation District and the International Brotherhood of Electrical Workers to install lights at the recreation field at the corner of Fifth Street and Andrade Avenue.
24. Work with the Imperial Irrigation District and the International Brotherhood of Electrical Workers to install lights on Reisin Field.
25. Work with the California Department of Transportation, California Natural Resources Agency and the New River Committee to complete the environmental document, complete engineering and construct the New River Parkway Project.
26. Work with the Fire Department and engineers to replace the Fire Department sewer line.
27. Work with consultants to develop a new Bicycle Master Plan. Submit the Draft Bicycle Master Plan to the Planning Commission and City Council for review and approval.
28. Work with the California Department of Transportation (Caltrans) and consultants to conduct a transit needs assessment.
29. Work with the California Department Transportation (Caltrans) and engineering consultants to complete a Seismic Bridge Evaluation Study.
30. Work with consultants to prepare new Urban Water Management Plan. Urban Water Management Plans are required to be updated every five years. The last plan was completed in 2007. New Urban Water Management Plan will be presented to the City Council for approval.
31. Work with consultants to prepare a new Water System Master Plan. A draft Water System Master Plan was prepared in 2003, but was never adopted. New Water System Master Plan will be presented to the City Council for approval.
32. Work with consultants to prepare a new Wastewater System Master Plan. The last one adopted was in 1991. New Wastewater System Master Plan will be presented to the City Council for approval.

Building and Safety.

1. Complete building plan check, issue building permit, conduct building inspections and issue certificate of occupancy for Gran Plaza Phase 1B and 2A.

2. Complete building plan check, issue building permit, conduct building inspections and issue certificate of occupancy for the fast food restaurant on Pad A in Gran Plaza Phase IA.
3. Complete building plan check, issue building permit, conduct building inspections and issue certificate of occupancy for fast food restaurant on Pad B in Gran Plaza Phase 1A.
4. Complete building plan check, issue building permit, conduct building inspections and issue certificate of occupancy for Aldi Discount Market.
5. Complete building plan check, issue building permit, conduct building inspections and issue certificate of occupancy for Panda Express.
6. Complete building plan check, issue building permit, conduct building inspections and issue certificate of occupancy for McGraw Medical Building.
7. Complete building plan check, issue building permit, conduct building inspections and issue certificate of occupancy for 19,000 square-foot downtown commercial/retail shell building.
8. Complete demolition of the National Guard Armory.
9. Complete building inspections and issue certificates of occupancy for the renovation of the Melrose Building.
10. Complete demolition of burned out residential buildings.
11. Conduct customer service training for all employees.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public, private, commercial, residential, institutional and industrial development.

Value: Fosters retail commercial, office and light industrial enterprises that will preserve the City's natural environment and capitalize on the City's border location, provide employment in a diverse economy and provides tax revenues to fund high levels of City services.

Value: Promotes the development of building and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police,

fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will have a safe and secure environment for all who live, work and visit; be clean and attractive with public art and cultural amenities; have structurally sound and well-maintained homes, businesses, public buildings and public infrastructure; and will have a special identity of which the community can be proud.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Engineering and Planning Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-30-310-51010-000	Regular Salaries and Earnings	255,043	225,478	256,401	409,722
111-30-310-51011-000	Overtime	2,312	1,120	5,600	22,500
111-30-310-51012-000	Other Earnings	12,304	18,840	18,235	18,875
111-30-310-52010-000	Retirement	50,550	51,000	53,200	64,290
111-30-310-52011-000	OASI (FICA)	25,781	26,000	75,347	32,788
111-30-310-52012-000	Health Insurance	54,999	68,181	62,175	75,325
111-30-310-52013-000	Workers Compensation	21,797	26,965	20,644	71,365
111-30-310-52014-000	Unemployment	0	5,040	10,698	2,000
111-30-310-52015-000	Life Insurance	927	3,156	836	3,000
	Total Personnel Services	423,713	425,780	503,136	699,865

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-30-310-52050-000	Administrative Expense	0	4,204	0	1,551
111-30-310-52050-010	Communications	0	5,000	0	1,250
111-30-310-52050-020	Insurance	3,024	0	2,000	109,897
111-30-310-53001-000	Materials and Supplies	22	13,600	1,737	4,350
111-30-310-54001-000	Repairs and Maintenance	240	31,200	1,458	5,300
111-30-310-55001-000	Professional and Specialized Services	962	647,012	1,403	102,300
111-30-310-58001-010	Transportation and Travel	0	10,000	60	3,500
111-30-310-58001-020	Utility Payments	16,456	64,400	9,290	8,000
111-30-310-58001-800	Miscellaneous Expenses	1,606	12,400	1,200	4,100
	Total Maintenance and Operations	22,310	787,816	17,148	240,248

Total Engineering and Planning Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Engineering and Planning Expenditures	446,023	1,213,596	520,284	940,113

Building and Code Enforcement Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-30-330-51010-000	Regular Salaries and Earnings	225,617	323,411	242,937	209,150
111-30-330-51011-000	Overtime	3,761	3,900	3,942	1,915
111-30-330-51012-000	Other Earnings	1,577	2,192	2,045	2,400
111-30-330-52010-000	Retirement	29,139	49,350	37,050	15,233
111-30-330-52011-000	OASI (FICA)	18,148	25,169	19,049	16,295
111-30-330-52012-000	Health Insurance	23,449	23,650	23,890	27,000
111-30-330-52013-000	Workers Compensation	5,082	6,100	6,600	7,400
111-30-330-52014-000	Unemployment	0	0	0	1,000
111-30-330-52015-000	Life Insurance	3,129	0	0	1,000
	Total Personnel Services	309,902	433,772	335,513	281,393

Maintenance and Operations

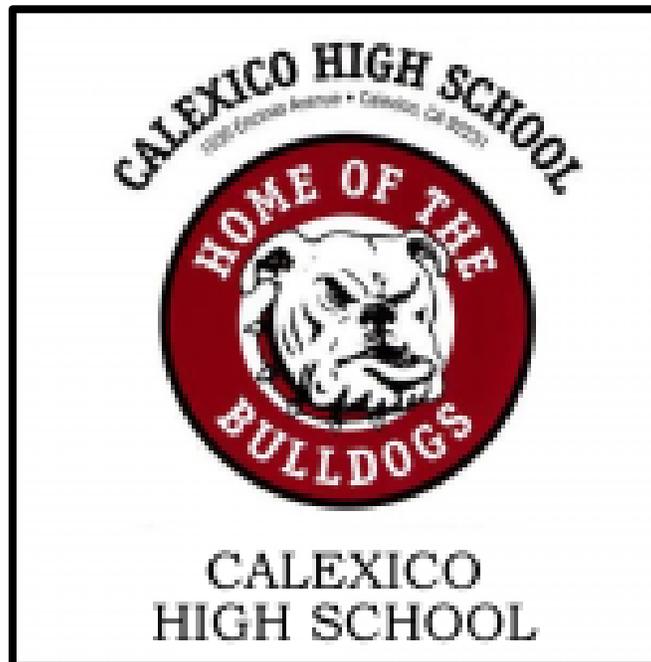
Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-30-330-52050-000	Administrative Expense	706	1,000	0	1,500
111-30-330-52050-010	Communications	933	4,500	0	4,000
111-30-330-52050-020	Insurance	0	0	0	0
111-30-330-52050-030	Licenses, Permits and Certifications	0	0	0	0
111-30-330-53001-000	Materials and Supplies	39,010	25,300	39,577	17,900
111-30-330-54001-000	Repairs and Maintenance	12,555	9,000	5,031	33,250
111-30-330-55001-000	Professional and Specialized Services	49,407	52,608	145,686	79,938
111-30-330-58001-010	Transportation and Travel	3,107	7,000	528	4,500
111-30-330-58001-020	Utility Payments	35,615	38,300	26,667	23,650
111-30-330-58001-800	Miscellaneous Expenses	700	800	1,130	2,900
	Total Maintenance and Operations	142,033	138,508	218,619	167,638

Total Building and Code Enforcement Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Building and Code Enforcement Expenditures	451,935	572,280	554,132	449,031

Total Engineering and Development Services Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Engineering and Development Services Expenditures	897,958	1,785,876	1,074,416	1,389,144



Public Works Department

Department Mission

The mission of the Public Works Department is to (1) develop and maintain public facilities and infrastructure effectively and efficiently including the water system, wastewater system, storm drainage system, streets and road system, sidewalk systems, parks system, publicly landscaped areas, airport, municipal buildings and facilities; (2) maintain City vehicles and equipment and (3) oversee the collection of solid waste and recyclable materials in the City of Calexico.

This mission is accomplished through the prudent use of resources, technology, innovations, teamwork, and coordination with other service providers in the City.

Department Description

Water Treatment and Distribution Operations. (Water Enterprise Fund).

Calexico provides potable water service to its residential, commercial and industrial customers within the City limits. The City's water system treats Colorado River surface water imported 80 miles from the Colorado River by the Imperial Irrigation District (IID) via the All American Canal near the Southern Pacific Railroad. Raw water is pumped through a 42-inch pipeline to the City's 25 million gallon (MG) reservoir. The water is then pumped from the raw water reservoir through a 30-inch pipeline to the City's water treatment plant, located at 545 Pierce Avenue, a distance of approximately one mile from the diversion point.

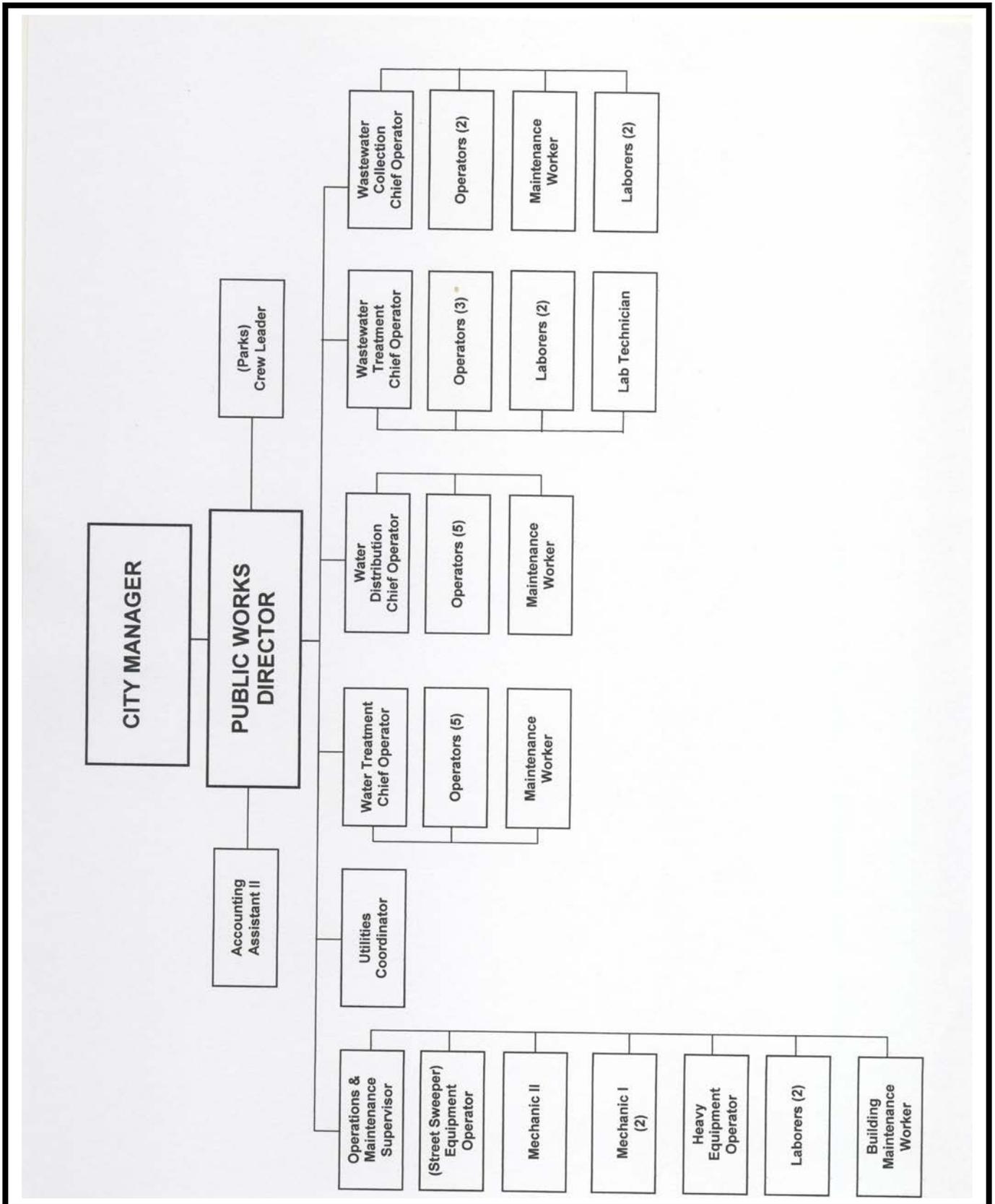
The existing 12 million gallons per day (MGD) surface water treatment plant is a conventional plant consisting of two up-flow clarifiers, gravity filtration, and chlorine disinfection. This water is treated in compliance with the Surface water Filtration and Disinfection Treatment Regulations found in Chapter 17 Title 22, California Code of Regulations, the California Department of Health Services, and Local Agency requirements. The level of treatment and compliance with safe drinking water requirements varies with the quality of the raw water delivered.

Treated water is stored in two above grade, fabricated steel tanks located at the treatment plant site and the eastside reservoir. These tanks have the following capacities: 6.0 million gallons per day (MGD), 6.0 million gallons per day (MGD) and 4.0 million gallons per day (MGD). The City's total storage capacity for finished water is million 16 million gallons per day (MGD). Total storage capacity including the raw water reservoir is 41 million gallons per day.

The City has one finished water pump station at the water treatment plant (WTP), which maintains water pressure in the City. The current low rate of the finished water pump station is 17,500 gallons per minute (GPM) or 24 million gallons per day (MGD). The discharge pressure of this pump station is approximately 55 pounds per square inch (PSI). Eight pumps transfer potable water from the storage tanks to the City's distribution system.

The present water system is operated in one pressure zone which is sustained by pumping only. Because the topography is essentially flat throughout the City, there are no reservoirs in the system that

Figure 55
Public Works Department Organization Chart



can provide hydraulic gradient to sustain even the minimum pressures required by users. The existing water distribution system includes over 75 miles of pipelines ranging from two inches to 30 inches in diameter.

Wastewater Collection and Treatment Operations (Wastewater Enterprise Fund).

Calexico operates its own wastewater collection and treatment system. The current wastewater collection system consists of pipes ranging in size from six inches to 30 inches in diameter. Lateral and trunk sewer lines discharge into one of two major interceptor sewer mains. The South Interceptor Sewer main primarily serves east of the Southern Pacific Railroad and south of Highway 98. Wastewater flows from the north and west portions of the City discharge into the North Interceptor Sewer Mains.

Due to the flat topography, most of the sewer lines have been constructed at minimum slopes and the interceptors are relatively deep, some as much as 20 feet. A series of small pump stations have also been constructed to provide service to new developments.

The wastewater treatment plant (WWTP) is located in the southwest part of the City. The wastewater treatment plant (WWTP) is bound by the Calexico International Airport to the south and the New River to the north. Treatment effluent is discharged to the New River. The plant uses activated sludge technology and has an average daily flow capacity of 4.3 million gallons per day (MGD) and peak daily flow capacity of 5.5 million gallons per day (MGD). The process consists of a head works structure, primary clarifier, aeration tanks, secondary clarifiers and sludge drying beds.

Airport Operations (Airport Enterprise Fund).

The Calexico International Airport is situated approximately one mile west of the central business district and in close proximity to the border between Mexico and the United States. The airport is owned by the City of Calexico and is administered and operated by the Calexico Department of Public Works.

Calexico International Airport is contained in the National Plan of Integrated Airport Systems (NPIAS) and is classified as a general aviation (GA) airport which is defined as an airport that serves a community that does not receive scheduled commercial air service. The airport is also classified as a Community Airport in the California Aviation System Plan (CASP). This is a functional classification developed by the State to categorize airports based on an airport's function, services provided, and role in the aviation system. A Community Airport is one that provides access to other regions and states and is near small communities or in remote locations.

The Airport is designated by the International Civil Aviation Organization (ICAO) to serve international general aviation operations. It is also designated as an International Airport of Entry by the U.S. Customs and Border Protection Agency. The airport consists of a single runway, designated 8/26, and encompasses 257 acres. The runway is of asphalt construction and is 4,679 feet long and 75 feet wide. The true bearing of the runway is North 88 degrees 48 minutes west. The runway is equipped with medium intensity runway edge lights (MIRL) and each end of the runway is marked with visual markings and aiming points. The runway is served by a full parallel taxiway (Taxiway A) which is 40 feet wide and provides access to all aircraft service, parking and hanger areas on the south side of the runway. The runway is served by four right-angle exit taxiways, as well as entrance taxiways at each end of the runway, that facilitate exiting and entering the runway for operations in both directions.

The Terminal/Administration building is located on 801 West Second Street near the east end of the runway and houses a small public lobby/waiting area, a flight planning area, service counter and office, small pilot lounge and public restrooms. The U.S. Customs and Border Protection Agency also occupies approximately 600 square feet of space in the building. The building is estimated to be 3,000 square feet and is approximately 40 years old and is in fair condition. Additionally, aircraft owners will park their

automobiles. A restaurant is operated in a 2,160 square foot building west of the existing administration building.

Aircraft parking is available in the terminal building area. There are a total of 42 paved aircraft tie-downs on the south side of the runway. Twenty-eight are located on the parking apron east of the terminal building. Fourteen more tie-downs on approximately 52,000 square feet (SF) of apron are located west of the terminal building and restaurant. Seventeen more tie-downs are also located in the northeast hanger area. Approximately 41,000 square feet (SF) of apron is available in front of the terminal building for transient aircraft. Part of this is taxi lane to the west ramp area and the balance of the area is used for parking aircraft that are clearing customs.

There are a total of 16 aircraft storage spaces available in two rows of hanger buildings. The hangers are located near the east-end of the runway, and are accessed by the north east diagonal taxiway. The larger building includes 10 T-hanger spaces. The hangers are owned by the City. In addition, there is a 2,000 square foot hanger located on East Anza Road at the west-end of the west parking apron.

The total bulk fuel storage at Calexico International Airport is 20,000 gallons. Presently 100 octane Avgas and Jet A fuels are available in underground tanks located west of the west parking ramp. The fuel tanks were installed in 1998. The storage capacity is sufficient to meet existing demands. Aviation fuel is pumped on the ramp by tanker trucks. Tanker trucks are parked on the east-side of the terminal building.

Solid Waste Collection and Recycling.

On December 2, 1997, the City of Calexico entered into an agreement with Allied Waste Services for waste collection and disposal services. The term for this agreement was for seven (7) years (January 1, 1998 through December 31, 2004). On November 8, 2006, the City Council authorized staff to negotiate with Allied Waste Services an additional five (5) years for solid waste collection, recycling and disposal services.

The City Council voted on November 20, 2007, to extend the current franchise agreement for an additional ten years, beginning on January 1, 2010. This amendment to the agreement provided for new blue recycling containers for each residence, weekly bulky item pick up for each residence, four free landfill passes for each residence, three \$1,000 annual vocational scholarships for students from Calexico, 25% discount for all commercial recycling customers and a 10% rate discount for one year on all new construction within the City's Enterprise Zone.

Solid waste is removed from each residence once each week using a three-can system. One residential cart is for recyclable materials, one residential cart is for green waste and one residential cart is for refuse. Residential customers are billed by the City. Commercial and industrial properties are billed by the contractor and furnished commercial bins. Collections take place Monday through Saturday from 5:00 a.m. to 8:00 p.m. The solid waste contractor picks up refuse, recycling and green waste materials from City facilities at no cost.

Residents are entitled to a weekly free bulky item pickup each week. Allied Waste Services participates in two community cleanups per year. The City collects a 12% franchise fee on solid waste gross receipts and a 2% AB939 fee on gross receipts earned from solid waste collections. In addition, beginning in January 2008, the solid waste contractor began making an annual payment of \$50,000 for wear and tear to City streets and alleys and pays the City 50% of net revenues earned on the sale of recyclable materials.

Streets System.

The Public Works Department is responsible for maintaining City streets, road, sidewalks, alleys, traffic and control devices. Personnel are also responsible for street sweeping and working with Imperial Irrigation District to repair street lights.

Park System.

The City has 22 parks totaling 60 acres, or approximately 1.7 acres per 1,000 residents. In addition, it has another 122 acres of open space. The City recognizes the importance of park amenities and recreation programs to the development of Calexico and the quality of life in the community. The Public Works Department, Community Services Department, City Manager and City Council will be focusing additional time, effort and resources to improve the appearance and maintenance of City parks and construct additional park facilities. The day-to-day park maintenance has been taken over by City employees from a private contractor. The City has increased the number of park employees by hiring additional temporary employees and closing the City shop and transferring the employees to park maintenance. This increase in personnel is being done at approximately the same cost.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

Administration.

1. Include insurance specifications and risk transfer language in contracts.
2. Assess if confined space exist on any grounds or at any facility of the City.
3. Develop and implement a program to regularly inspect agency commercial vehicles.
4. Assess the exposure of employees to noise and prepare policies and procedures for hearing protection.
5. Train employees in lockout/block out program.
6. Train employees in heat illness prevention program.
7. Train employees in the hazardous communication program.
8. Equip chemical storage areas with properly maintained eye wash stations. Test and flush weekly for at least three minutes. Document inspections and maintain records.

Water System.

1. Work with City Engineer and consultants to prepare new Urban Water Management Plan and present it to the City Council for adoption. Urban Water Management Plans are required by State Law to be adopted every five years.

2. Work with City Engineer and consultants to prepare New Water Treatment and Distribution Master Plan. City prepared a draft Water Treatment and distribution Plan in 2003, but it was never adopted by the City Council.
3. Work with City Manager, City Engineer, and Finance Department to implement an automatic meter reading system.
4. Develop and implement policies and procedures relating to trenching and excavation. Conduct employee training on revised trenching and excavation policies and procedures.
5. Install new TTHM analyzer at the Water Treatment Plant.
6. Install new chlorine analyzer at the Water Treatment Plant.
7. Install new Water Plant Effluent Meter at the Water Treatment Plant.

Wastewater System.

1. Work with City Engineer and consultants to prepare new Wastewater Collection and Treatment Master Plan.
2. Install new boiler and heat exchanger at the Wastewater Treatment Plant.
3. Install new sewer lift station replacement pumps.
4. Replace emergency generator at the Wastewater Treatment Plant.
5. Replace centrifuge unit at the Wastewater Treatment Plant.
6. Upgrade the Ultra-Violet (UV) Light System at the Wastewater Treatment Plant.
7. Replace laboratory equipment at the Wastewater Treatment Plant.
8. Replace bar screen at the Wastewater Treatment Plant.
9. Install Carter pumps at the Wastewater Treatment Plant.
10. Upgrade the alarm system at the Wastewater Treatment Plant.
11. Complete rehabilitation of sewer manholes.

Streets System.

1. Revise sidewalk inspection and maintenance program to include check lists to identify hazards and maintain records of each hazard correction.
2. Inspect all bike lanes and routes for signage and pavement markings using a check list to identify hazards.

3. Prepare an inventory of all street signs and traffic control devices. Place inventory in computer program and conduct annual inspection of all street signs and traffic control devices.
4. Ensure that all traffic control devices are in compliance with the Manual on Uniform Traffic Control Devices published by the U.S. Department of Transportation.
5. Replace faded City street signs and traffic control devices.
6. Conduct a street light audit to compare City street lights with billing records from Imperial Irrigation District (IID).

Parks System.

1. Install automatic sprinkler systems and controller boxes in parks and green space where they are currently absent.
2. Eliminate all brown spots in all parks and green space areas.
3. Replace loose fiber material under play structures at Las Casitas Park, Rodriguez Park, Heber Park, Rockwood Plaza, Cortez Park, Community Center Park, Kennedy Gardens Park, Rio Vista Park and Victoria Estates Park.
4. Work with JPIA to develop and implement a formal park inspection program and park inspection check list and maintain these records in a formal way.
5. Abate all play structures that do not meet Consumer Product Safety Commission standards or are in other ways dangerous or non-functional.
6. Send park employees for certification training and schedule them for certification exam on park and play structure.
7. Replace play structures in Cortez Park, Nosotros Park and Rio Vista Park.
8. Develop and implement a tree inspection and maintenance program. Program includes system of record keeping.
9. Revise facility use agreements to include revised insurance and indemnification requirements.
10. Develop and implement a pesticide training program and have park worker certified in the handling of pesticides.
11. Work with City Manager's Office, City Engineer, Parks and Recreation Commission and citizens to design and construct a skate park at Heber Park.

Sanitation and Recycling.

1. Work with the Fire Department to designate and operate a hazardous waste accumulation point.
2. Work with the Fire Department to develop and implement a hazardous waste operation and emergency response plan.

3. Monitor the activities of the City's solid waste contractor to insure that the contract provisions in the Solid Waste Agreement are fully implemented.
4. Conduct an assessment of downtown business waste bins to determine that all downtown businesses have one or more waste bins and that they are the correct size for the refuse that is generated.
5. Work with the City's solid waste contractor to insure that the provisions of AB939 regarding recycling are implemented that proper reporting to the State is taking place.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Fosters retail commercial, office and light industrial enterprises that will preserve the City's natural environment and capitalize on the City's border location, provide employment in a diverse economy and provides tax revenues to fund high levels of City services.

Value: Promotes the development of building and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks, libraries and other public facilities and services.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will have a safe and secure environment for all who live, work and visit; be clean and attractive with public art and cultural amenities; have structurally sound and well-maintained homes, businesses, public buildings and public infrastructure; and will have a special identity of which the community can be proud.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural

opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

General Fund Public Works Administration Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-40-410-51010-000	Regular Salaries and Earnings	492,552	537,478	476,401	205,923
111-40-410-51011-000	Overtime	3,245	8,112	5,644	7,654
111-40-410-51012-000	Other Earnings	2,366	5,184	4,387	4,560
111-40-410-52010-000	Retirement	73,800	81,000	73,500	46,572
111-40-410-52011-000	OASI (FICA)	37,680	41,117	36,445	28,703
111-40-410-52012-000	Health Insurance	54,999	481,810	120,175	92,245
111-40-410-52013-000	Workers Compensation	21,797	22,309	20,644	21,233
111-40-410-52014-000	Unemployment	0	5,040	19,698	1,500
111-40-410-52015-000	Life Insurance	927	3,156	836	2,200
	Total Personnel Services	687,366	1,185,206	757,730	410,590

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-40-410-52050-000	Administrative Expense	0	4,204	0	2,000
111-40-410-52050-010	Communications	0	5,000	0	0
111-40-410-52050-020	Insurance	3,024	0	2,000	3,000
111-40-410-52050-030	Licenses, Permits and Certifications	0	0	0	0
111-40-410-53001-000	Materials and Supplies	22	13,600	1,737	12,500
111-40-410-54001-000	Repairs and Maintenance	240	31,200	1,458	2,500
111-40-410-55001-000	Professional and Specialized Services	962	47,012	1,403	2,500
111-40-410-58001-010	Transportation and Travel	0	10,000	60	5,000
111-40-410-58001-020	Utility Payments	16,456	14,400	9,290	12,000
111-40-410-58001-800	Miscellaneous Expenses	1,606	12,400	1,200	1,200
	Total Maintenance and Operations	22,310	137,816	17,148	40,700

Total Public Works Administration Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Public Works Administration Expenditures	709,676	1,323,022	774,878	451,290

General Fund Public Works Facilities Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-40-420-51010-000	Regular Salaries and Earnings	421,300	423,200	442,937	242,000
111-40-420-51011-000	Overtime	11,849	10,994	11,400	11,500
111-40-420-51012-000	Other Earnings	2,800	2,600	2,600	2,600
111-40-420-52010-000	Retirement	63,195	63,480	66,441	58,800
111-40-420-52011-000	OASI (FICA)	32,229	32,375	33,885	29,988
111-40-420-52012-000	Health Insurance	70,347	75,000	77,000	70,150
111-40-420-52013-000	Workers Compensation	14,700	14,800	15,300	16,700
111-40-420-52014-000	Unemployment	0	0	0	1,000
111-40-420-52015-000	Life Insurance	0	0	0	1,000
	Total Personnel Services	616,420	622,449	649,563	433,738

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-40-420-52050-000	Administrative Expense	706	1,000	1,000	1,000
111-40-420-52050-010	Communications	933	4,500	1,000	1,000
111-40-420-52050-020	Insurance	2,500	2,500	2,500	2,500
111-40-420-53001-000	Materials and Supplies	39,010	25,300	39,577	24,000
111-40-420-54001-000	Repairs and Maintenance	12,555	9,000	5,031	5,000
111-40-420-55001-000	Professional and Specialized Services	49,407	52,608	105,686	55,000
111-40-420-58001-010	Transportation and Travel	3,107	7,000	528	3,000
111-40-420-58001-020	Utility Payments	35,615	38,300	26,667	24,000
111-40-420-58001-800	Miscellaneous Expenses	700	800	1,130	1,200
	Total Maintenance and Operations	144,533	141,008	183,119	116,700

Total Public Works Facilities Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Public Works Facilities Expenditures	760,953	763,457	832,682	550,438

General Fund
Public Works Streets Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-40-425-51010-000	Regular Salaries and Earnings	128,100	130,022	131,972	133,951
111-40-425-51011-000	Overtime	2,500	2,500	2,500	2,500
111-40-425-51012-000	Other Earnings	2,000	2,000	2,000	2,000
111-40-425-52010-000	Retirement	19,215	19,503	19,796	20,093
111-40-425-52011-000	OASI (FICA)	9,800	9,947	10,096	10,247
111-40-425-52012-000	Health Insurance	13,500	13,500	13,500	13,500
111-40-425-52013-000	Workers Compensation	4,500	4,500	4,500	4,500
111-40-425-52014-000	Unemployment	0	0	0	0
111-40-425-52015-000	Life Insurance	0	0	0	0
	Total Personnel Services	179,615	181,972	184,364	186,791

Total Public Works Streets Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Public Works Streets Expenditures	179,615	181,972	184,364	186,791

General Fund
Public Works Parks Maintenance Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-40-430-51010-000	Regular Salaries and Earnings	181,212	223,411	242,937	208,219
111-40-430-51011-000	Overtime	4,300	4,300	4,300	4,300
111-40-430-51012-000	Other Earnings	2,200	2,200	2,200	2,200
111-40-430-52010-000	Retirement	27,182	33,512	36,441	35,733
111-40-430-52011-000	OASI (FICA)	13,863	17,091	18,585	18,224
111-40-430-52012-000	Health Insurance	50,400	50,400	50,400	50,400
111-40-430-52013-000	Workers Compensation	12,500	12,500	12,500	15,560
111-40-430-52014-000	Unemployment	0	0	0	1,000
111-40-430-52015-000	Life Insurance	0	0	0	1,000
	Total Personnel Services	291,657	343,414	367,363	336,636

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-40-430-52050-000	Administrative Expense	706	1,000	500	1,000
111-40-430-52050-010	Communications	933	4,500	500	0
111-40-430-52050-020	Insurance	0	0	0	0
111-40-430-53001-000	Materials and Supplies	39,010	25,300	39,577	75,000
111-40-430-54001-000	Repairs and Maintenance	12,555	9,000	5,031	15,000
111-40-430-55001-000	Professional and Specialized Services	337,407	340,608	333,686	325,000
111-40-430-58001-010	Transportation and Travel	3,107	7,000	528	2,000
111-40-430-58001-020	Utility Payments	35,615	38,300	26,667	26,500
111-40-430-58001-800	Miscellaneous Expenses	700	800	1,130	1,200
	Total Maintenance and Operations	430,033	426,508	407,619	445,700

Total Public Works Park Maintenance Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Public Works Park Maintenance Expenditures	721,690	769,922	774,982	782,336

Total Public Works General Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Public Works General Fund Expenditures	2,371,934	3,038,373	2,566,906	1,970,855

General Fund Public Works Department Expenditure Summary

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Public Works Administration	709,676	1,323,022	774,878	451,290
	Public Works Facilities	760,953	763,457	832,682	550,438
	Public Works Streets	179,615	181,972	184,364	186,791
	Public Works Park Maintenance	721,690	769,922	774,982	782,336
	Total	2,371,934	3,038,373	2,566,906	1,970,855

Water Enterprise Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
513-81-810-44101-000	Water Customer Service Charges	6,815,638	6,553,157	6,586,495	6,670,000
513-81-810-51011-000	Other Non-Operating Revenue	0	0	0	300,000
	Federal Emergency Management Agency Earthquake Grant for Water Tanks ³²	355,840	2,596,292	0	0
	California Emergency Management Agency Earthquake Grant for Water Tanks	0	821,274	0	0
	California Joint Power Insurance Authority Insurance Payment	0	0	1,024,052	0
	Use of Water Enterprise Fund Cash Fund Balance ³³	0	0	1,589,939	2,510,909
	Total Water Enterprise Fund Revenues	7,171,478	9,970,723	9,200,486	9,480,909

³² In April 2010 a 7.2 magnitude earthquake centered 29 miles southeast of Mexicali, Mexico damaged the City's 1-million gallon water storage tank, 3-million gallon water storage tank and 4-million gallon storage tank at the City's Water Treatment Plant. After careful review by the City, Federal Emergency Management Agency (FEMA), the California Emergency Management Agency (CALEMA) and the California Joint Powers Insurance Authority (JPIA), it was decided to demolish the 1-million gallon water storage tank and 3-million gallon water storage tank and replace them with a new 6-million gallon tank.

Construction began on April 26, 2013 and was completed on January 21, 2015. The cost of the project was \$6,279,147. Funding for the project came from the following sources:

Water Storage Tanks Funding

SOURCE	AMOUNT
Federal Emergency Management Agency (FEMA)	2,952,132
California Emergency Agency (CALEMA)	821,274
California Joint Powers Insurance Authority (JPIA)	1,029,960
City of Calexico	1,475,781
TOTAL	6,279,147

³³ The use of \$1,589,939 in FY2015 and \$2,510,909 in FY2016 from the Water Enterprise Fund cash balance represents the taking of prior year's accumulated fund surplus and appropriating it for expenditure in FY2015 and FY2016.

Water Enterprise Fund Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
513-81-810-51010-000	Regular Salaries and Earnings	1,013,593	1,022,715	1,042,200	940,443
513-81-810-51011-000	Overtime	144,043	132,000	126,700	45,600
513-81-810-51012-000	Other Earnings	134,005	135,211	123,400	66,245
513-81-810-52010-000	Retirement	172,139	173,688	175,251	148,003
513-81-810-52011-000	OASI (FICA)	87,791	88,581	89,378	77,012
513-81-810-52012-000	Health Insurance	164,880	186,364	186,364	136,200
513-81-810-52013-000	Workers Compensation	205,511	211,307	211,307	155,847
513-81-810-52014-000	Unemployment	0	2,520	25,910	4,000
513-81-810-52015-000	Life Insurance	10,065	9,638	8,256	3,500
	Total Personnel Services	1,932,027	1,962,024	1,988,766	1,576,850

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
513-81-810-52050-000	Administrative Expense	648	0	0	700
513-81-810-52050-010	Communications	7,796	12,000	809	3,000
513-81-810-52050-020	Insurance	5,724	0	3,000	431,093
513-81-810-53001-000	Materials and Supplies	1,002,748	780,500	841,206	628,302
513-81-810-54001-000	Repairs and Maintenance	227,457	232,000	153,586	23,000
513-81-810-55001-000	Professional and Specialized Services	654,527	504,444	349,481	164,279
513-81-810-58001-010	Transportation and Travel	2,682	6,000	2,870	1,500
513-81-810-58001-020	Utility Payments	347,210	384,250	337,384	409,250
513-81-810-58001-800	Miscellaneous Expenses	23,566	122,000	60,274	52,500
	Transfer to General Fund	0	0	539,361	539,361
	Total Maintenance and Operations	2,272,358	2,041,194	2,287,971	2,252,985



Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Demolition of 1-Million Gallon and 3-Million Gallon Water Storage Tank and Construction of 6-Million Gallon Water Storage Tank After Earthquake	355,840	4,797,458	1,125,849	0
	Automated Meter Reading System ^{34,35}	0	0	2,500,000	3,131,028
	Air Mixer for Clarifier to Reduce TTHM	0	0	37,642	0
	PAX Air Vents for Water Storage Tanks	0	0	31,891	0
	Water SCADA System Upgrade	0	0	52,239	0
	Backhoe Purchase (50%)	0	0	53,989	0
	Skid Steer Purchase (50%)	0	0	46,671	0
	Replacement of Pump Variable Frequency Drives and Chemical Pumps	0	0	46,976	0
	Dump Truck Purchase (50%)	0	0	50,760	0
	Water System Master Plan ³⁶	0	0	0	125,000
	Urban Water Management Plan ³⁷	0	0	0	75,000
	THM Analyzer for Water Treatment Plant	0	0	0	55,000

³⁴The City of Calexico can cut costs, increase efficiency and provide higher levels of customer service and transparency through the deployment of technology. One of the areas where technology can be deployed is in the City's water meter system.

The City currently has 8,456 water meters in its system, including 8,250 residential meters and 206 commercial and industrial meters. The City's current meter reading system is old, obsolete, labor intensive, inefficient and is not customer-friendly. All meters must be manually read each month by two meter readers and information must be manually checked by staff at City Hall before bills can be sent out. The current system has a high error rate, requiring numerous manual data checks, meter re-reads every month, and meetings with unhappy customers.

An analysis of the City's current mechanical meters shows that many of them were installed up to 20 or 30 years ago and are not accurately measuring the water flowing through them. This is because they are mechanical meters and their moving parts wear out, causing them to lose accuracy at about 1% per year. Therefore, a meter that has been in the ground for 20 years is only about 80% accurate, resulting in a substantial loss of revenue. A financial benefits analysis conducted by the City and Sensus conservatively estimated the average accuracy of the City's water meters is at 89.96%, resulting in a conservative loss in revenue of \$389,611 per year. This analysis did not take into consideration the revenue loss from water meters that have ceased to function and measure water. There are over 1,000 meters in the City's system that are no longer functioning and more that cease to function every month. City employees have only been replacing about 30 meters a month.

On January 6, 2015, the City Council approved the upgrade of the City's water meter reading system to the Sensus FlexNet Advanced Metering Infrastructure (AMI) System. This system will increase revenues, reduce customer complaints, reduce workers compensation claims and reduce labor costs from data collection and re-reads. The City is paying for this project over two fiscal years. The FY2015 Calexico City budget contained an appropriation of \$2,500,000 for the Advanced Metering Infrastructure (AMI) System. The FY2016 budget contains a line item for \$3,131,028 to complete the system. No debt is proposed for this project.

³⁶ The FY2016 budget proposes to spend \$125,000 on a new Water System Master Plan. A draft water system master plan was prepared in 2003, but was never completed.

³⁷ The City has also budgeted \$75,000 to complete a new Urban Water Management Plan. The California Water Code, Division 6, Section 10610 et. seq. requires all urban water suppliers within the State to prepare Urban Water Management Plans (UWMP) and update them every five years. Such plans must satisfy the requirements of the Urban Water Management Planning Act (UWMPA) of 1983, including amendments to the Act. The code requires that an Urban Water Management Plan (UWMP) must include historic, current and future supplies and demands for water; address conservation measures, and describe potential supply deficiencies during drought conditions and the ability to mitigate these conditions; compare total projected water use and water supply sources in five-year increments, for a single dry water year and for multiple dry water years; provision for recycled water use, demand management measures and a water shortage contingency plan.

	Chlorine Analyzer at Water Treatment Plant	0	0	0	11,000
	Effluent Meter Replacement at Water Plant	0	0	0	75,000
	Cesar Chavez & Fifth Street Water Main Replacement	0	0	0	1,200,000
	Total Water Enterprise Fund Capital Expenditures	355,840	4,797,458	3,946,017	4,672,028

Debt Service Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	1997 Certificates of Participation (COP) Water Portion Principal	469,423	483,541	0	0
	1997 Certificates of Participation (COP) Water Portion Interest ³⁸	39,262	13,291	0	0
	2007 Water System Lease Revenue Bond Principal ³⁹	0	0	370,000	385,000
	2007 Water System Lease Revenue Bond Interest	614,392	614,392	607,732	594,046
	Total Water Enterprise Fund Debt Service Expenditures	1,123,077	1,111,224	977,732	979,046

Total Water Enterprise Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Water Enterprise Fund Expenditures	5,683,302	9,911,900	9,200,486	9,480,909

³⁸ **1997 Certificates of Participation (COP).** On June 1, 1997, the City through the former Calexico Community Redevelopment Agency, issued \$7,760,000 Lease Revenue Refunding Bonds to refund outstanding Water and Wastewater Certificates of Participation (COP). As a result, the Water and Wastewater Improvement Project Certificates are considered to be refunded and the liability for certificates has been removed from the financial records of the City. Interest on the Lease Revenue Refunding Bonds Issue of 1997 Certificates of Participation is payable semi-annually beginning November 1, 1997 with interest ranging from 3.0% to 5.0% per annum. Principal payments ranging from \$360,000 to \$685,000 are due annually beginning November 1, 1998. The Certificates of Participation (COP) were paid in full as of June 30, 2014.

³⁹ **2007 Water System Lease Revenue Bonds.** On January 1, 2007, the City, through the Agency, issued \$14,030,000 in Water System Lease Revenue Bonds of 2007. Proceeds from the sale of the bonds were used to provide funds to finance certain capital improvements to the City's water system, fund a reserve account for the bonds, fund capitalized interest, and pay certain costs of issuance of the bonds. The bonds will be payable solely from and secured by a pledge of, and first lien on, water revenues. The total outstanding principal balance on June 30, 2015 was \$13,660,000.

The City has pledged a portion of future lease revenues from the Agency to repay the 2007 Lease Revenue Bonds. Annual principal and interest payments on the notes are expected to require 100% of future lease revenues.

Wastewater Enterprise Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Wastewater Customer Service Charges	6,374,000	6,336,822	6,645,000	6,855,310
	Total Wastewater Enterprise Fund Revenues	6,374,000	6,336,822	6,645,000	6,855,310

Wastewater Enterprise Fund Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
544-82-820-51010-000	Regular Salaries and Earnings	638,052	693,744	687,315	768,746
544-82-820-51011-000	Overtime	49,172	36,000	65,939	35,500
544-82-820-51012-000	Other Earnings	52,630	30,684	72,160	35,822
544-82-820-52010-000	Retirement	82,836	90,693	90,388	115,685
544-82-820-52011-000	OASI (FICA)	57,317	55,419	63,725	61,549
544-82-820-52012-000	Health Insurance	108,540	147,220	146,776	126,400
544-82-820-52013-000	Workers Compensation	73,085	60,018	63,522	122,735
544-82-820-52014-000	Unemployment	0	1,820	16,668	4,000
544-82-820-52015-000	Life Insurance	1,213	867	1,141	3,500
	Total Personnel Services	1,062,845	1,116,465	1,207,634	1,273,937

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
544-82-820-52050-000	Administrative Expense	2,070	2,000	37,197	3,500
544-82-820-52050-010	Communications	1,686	2,000	301	3,000
544-82-820-52050-020	Insurance	744	0	2,000	166,484
544-82-820-53001-000	Materials and Supplies	96,173	84,300	99,804	83,050
544-82-820-54001-000	Repairs and Maintenance	119,564	115,250	82,841	74,750
544-82-820-55001-000	Professional and Specialized Services	261,202	355,792	294,621	426,284
544-82-820-58001-010	Transportation and Travel	1,372	3,000	205	3,000
544-82-820-58001-020	Utility Payments	574,932	625,600	598,025	675,600
544-82-820-58001-800	Miscellaneous Expenses	87,311	102,500	5,069	103,000
	Transfer to General Fund	0	0	539,361	539,361
	Total Maintenance and Operations	1,145,054	1,290,442	1,659,424	2,078,029

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Rehabilitation of Digester #1 ⁴⁰	0	0	569,499	0
	Rehabilitation of the Secondary Clarifier #2	0	0	32,524	0
	Replacement of Compact Washer #2	0	0	78,598	0
	Automation of Alarm Systems at Sewer Lift Stations	0	0	24,952	
	Rehabilitation of Sewer Manholes	0	0	52,485	250,000
	Installation of Odor Control System at Andrade Avenue and Highway 98	0	0	39,558	0
	Dump Truck (50%)	0	0	50,760	0
	Backhoe Purchase (50%)	0	0	53,989	0
	Skid Steer Purchase (50%)	0	0	46,671	0
	Sewer Jet and Vacuum Truck ⁴¹	0	0	415,371	0
	New Boiler and Heat Exchanger at WWTP	0	0	0	125,000
	Wastewater Master Plan	0	0	0	125,000
	Fire Department Sewer Line Replacement	0	0	0	30,000
	Sewer Lift Station Replacement Pumps			0	45,000
	Emergency Generator Replacement ⁴²				300,000
	Replace Dewatering Centrifuge Unit	0	0	0	600,000
	UV Disinfection System Upgrade	0	0	0	50,000
	Wastewater Treatment Plant Laboratory Equipment Upgrade and Replacement				70,000
	WWTP Bar Screen Rehabilitation	0	0	0	100,000
	Installation of Carter Sludge Pumps at WWTP	0	0	0	90,000
	Wastewater Treatment Plant Alarm System Upgrade	0	0	0	40,000
	New Wastewater Treatment Design and Environmental Impact Report	0	0	0	1,500,000
	Total Capital Expenditures	0	0	1,364,407	3,325,000

⁴⁰ On May 20, 2014, the City received a Notice of Violation (NOV) from the Imperial County Air Pollution Control District (ICAPCD) for emissions from the wastewater treatment plant. The Notice of Violation (NOV) contained a fine of \$3,810,000. The City Council and staff were able to negotiate the fine down to \$38,000 provided the City completed an engineer's assessment of the wastewater treatment plant and completed a number of capital improvements at the wastewater treatment plant. During FY2015, the City spent \$569,499 to rehabilitate Digester #1, \$32,524 to rehabilitate Secondary Clarifier #2, \$78,598 to replace Compact Washer #2 and replaced the igniter to burn off emissions at the wastewater treatment plant. **The City will spend \$125,000 during FY2016 for a new boiler and heat exchanger. These projects should bring the City into compliance with orders issued by the Imperial County Air Pollution Control District.**

⁴¹On October 7, 2014, the Calexico City Council authorized the purchase of a Sewer Jet/Vacuum Truck from Plumbers Supply Deport, Inc. for \$415,371. The truck is currently being constructed and will be delivered to the City of Calexico in September 2015.

⁴²The Imperial County Air Pollution Control District (CAPCD) is requiring the City to replace its emergency generators at the water treatment plant and the wastewater treatment plant. The FY2016 budget contains \$300,000 to replace the generator at the wastewater treatment plant.

Debt Service Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	1997 Certificates of Participation (COP) Wastewater Portion Principal ⁴³	195,577	201,458	0	0
	1997 Certificates of Participation (COP) Wastewater Portion Interest	16,358	5,537	0	0
	State Department of Water Resources State Revolving Loan Fund (SRF) Loan Principal ⁴⁴	141,411	148,129	155,166	162,536
	State Department of Water Resources State Revolving Loan Fund (SRF) Loan Interest	36,933	30,215	23,178	15,808
	Total Wastewater Enterprise Fund Debt Service Expenditures	390,279	385,339	178,344	178,344

Total Wastewater Enterprise Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Waste water Enterprise Fund Expenditures	2,598,178	2,792,246	4,409,809	6,855,310

⁴³ **1997 Certificates of Participation (COP).** On June 1, 1997, the City through the former Calexico Community Redevelopment Agency, issued \$7,760,000 Lease Revenue Refunding Bonds to refund outstanding Water and Wastewater Certificates of Participation (COP). As a result, the Water and Wastewater Improvement Project Certificates are considered to be refunded and the liability for certificates has been removed from the financial records of the City. Interest on the Lease Revenue Refunding Bonds Issue of 1997 Certificates of Participation is payable semi-annually beginning November 1, 1997 with interest ranging from 3.0% to 5.0% per annum. Principal payments ranging from \$360,000 to \$685,000 are due annually beginning November 1, 1998. The Certificates of Participation (COP) were paid in full as of June 30, 2014.

⁴⁴ **State Revolving Fund (SRF) Loan.** The city received a loan through the State of California Environmental Protection Agency, Water Resources Control Board, Division of Clean Water Programs, for the expansion of the current secondary treatment capacity of the wastewater treatment facilities from a total of 2.7 million gallons-per-day (mgd) to a total of 4.3 million gallons-per-day (mgd). The Division of Clean Water programs established the State Revolving Fund budget and construction grant amount at \$4,589,609, the maximum loan amount. The City subsequently applied for refinancing of the loan to a zero-interest, 20-year, revolving loan requiring a 16 2/3% matching share, which was approved.

The principal balance outstanding as of June 30, 2015 was \$340,879 after discounting the loan at the City's borrowing rate of 4.75%. The first annual payment was due and paid on October 3, 1997 and the final maturity date is October 3, 2016.

Housing Division

Division Mission

The mission of the Calexico Housing Division is to manage and administer Calexico's (1) housing programs including the First-Time Home Buyer Program, Mobile Home Rehabilitation and Replacement Program, Community Development Block Grant (CDBG) Housing Program, CalHome Program, Home Investment Partnerships Program (HOME), Rental Assistance Program and provide gap funding for the construction of low and moderate income housing.

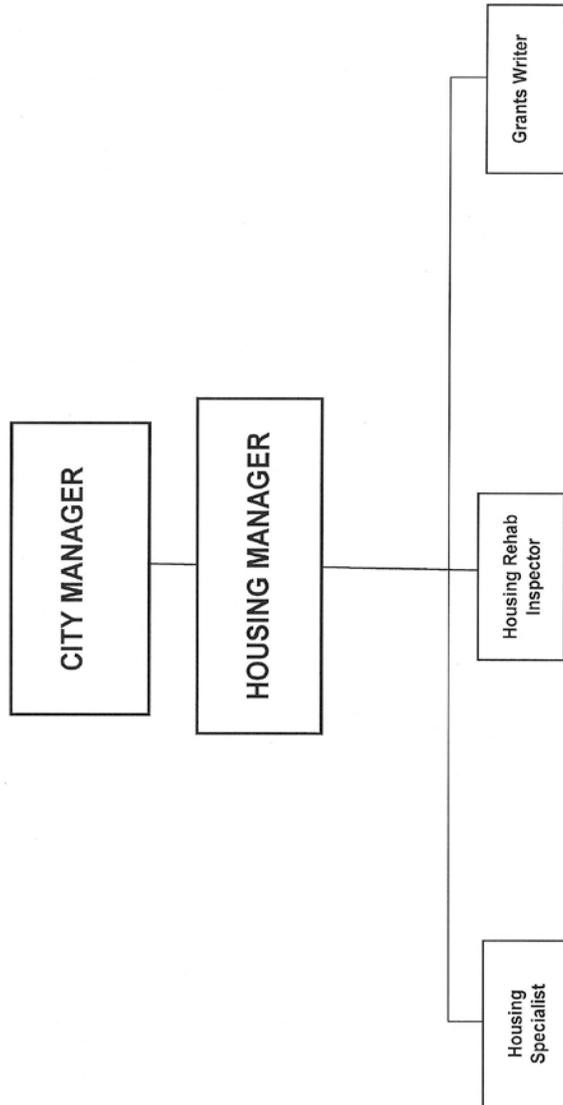
Division Description

Housing Programs.

The Calexico Housing Division works to improve the range and quality of housing in the City through a combination of new construction and rehabilitation with special emphasis on conserving and preserving residential uses in the City. In addition, on January 24, 2012, the City Council affirmed its intent to retain housing assets and the functions previously performed by the dissolved Calexico Community Redevelopment Agency pursuant to Section 3417(a)(1) of the California Health and Safety Code. Staff works to encourage partnerships, cooperation and participation of owners, business persons, developers and public agencies to revitalize and eliminate and prevent the spread of blight and deterioration. This is accomplished by a wide range of programs administered by the Department including.

- 1. First-Time Homebuyer Program.** This California Department of Housing and Community Development (HCD) CalHome grant program offers qualified first-time homebuyers down payment assistance of up to \$40,000.
- 2. Mobile Home Rehabilitation and Replacement Program.** This manufactured home set aside grant program is administered by the City through the California Department of Housing and Community Development (HCD). It provides qualified mobile home owners the opportunity to rehabilitate or replace their mobile homes.
- 3. Residential Home Rehabilitation Program.** The City uses a variety of federal programs including the HUD Community Development Block Grant (CDBG), HUD Home Investment Partnership Program (HOME) and HCD CalHome program. Funding for this program comes from grant and program income. Program income is derived from repayment of current loans to give grants or new loans for homeowners to rehabilitate their dwellings.
- 4. Tenant-Based Rental Assistance Program.** The City operates a Tenant-Based Rental Assistance Program that provides qualified persons and families with subsidized rental assistance up to one year.

**Figure 56
Housing Division
Organization Chart**



Department Funding.

The Department of Housing Division is entirely funded by State and Federal grants and receives no funding from the General Fund. Funding for department administrative and program costs comes from the U.S. Department of Housing and Urban Development Community Development Block Grant Program (CDBG), U.S. Department of Housing and Urban Development (HUD) HOME program and a variety of state programs administered primarily by the California Department of Housing and Economic Development.

1. U.S. Department of Housing and Urban Development Community Development Block Grant (CDBG) Program Special Revenue Fund. The Federal Community Development Block Grant (CDBG) Program is administered by the U.S. Department of Housing and Urban Development (HUD) to achieve “national objectives” that include (1) assisting low and moderate income people, (2) eliminating urban blight or (3) meeting urgent needs. Calexico is not an “entitled” City and must compete State-wide each year for Community Development Block Grant (CDBG) funds. The Federal Omnibus Reconciliation Act of 1981 provides for State of California administration of the Federal Community Development Block Grant (CDBG) Non-Entitlement Program. These regulations set forth the policies and procedures governing the State’s management and use of these funds. In addition to these requirements, program participants must comply with Federal regulations contained in Title 24 of the Code of Federal Regulations, Part 570, Subpart I. In the event Congress or the State Legislature add or amend any requirements concerning the use or management of these funds, grantees must comply with such requirements.

2. U.S. Department of Housing and Urban Development Home Investment Partnership Act (HOME) Special Revenue Fund. The HOME Investment Partnership Act grant program is administered by the U.S. Department of Housing and Urban Development (HUD). The City obtains the funds by making an application to the California Department of Housing and Community Development (HCD). HOME funds may be used for housing rehabilitation, new construction and acquisition and rehabilitation of single-family and multi-family projects. The City uses the HOME grant as one of its funding sources for its First-Time Home Buyer Program and Housing Rehabilitation Program.

The Calexico First-Time Home Buyer Program Down Payment Assistance Program is designed to provide assistance to eligible homebuyers in purchasing homes located within the City limits. The program provides this assistance in the form of deferred payment loans as “gap” financing toward the purchase price and closing costs of affordable housing units that will be occupied by homebuyers.

The City of Calexico HOME Housing Rehabilitation Program is designed to improve the housing of low and moderate income persons in a manner that addresses health and safety concerns, conserves the existing housing stock and contributes to neighborhood revitalization and preservation. To fulfill this objective, financial rehabilitation assistance is offered throughout the City to Targeted Income Group (TIG) persons.

3. California Department of Housing and Community Development (HCD) CalHome Grant Program Special Revenue Fund. This program operates under the authority of California Proposition 1C and the Housing and Emergency Shelter Trust Fund Act of 2006. CalHome provides grants to public agencies or nonprofit corporations for first-time homebuyer down payment assistance; home rehabilitation, including manufactured homes not on permanent foundations; home buyer counseling, self-help mortgage assistance programs or technical assistance for self-help home ownership.

Calhome also provides funds for loans for real property acquisition, site development, predevelopment activities, construction expenses of homeownership, development projects, or permanent financing for mutual housing and cooperative developments. Project loans to developers may be forgiven as developers make deferred payment loans to individual homeowners.

4. California Department of Housing and Community Development (HCD) State Rehabilitation and Repair Program (SRRP) Special Revenue Fund. This program provides State grants and loans for the rehabilitation and repair of single-family and multi-family homes. Funds can be used for electrical, plumbing, heating and air conditioning, roof repairs or other renovations and repairs for low and moderate income families.

5. California Department of Housing and Community Development (HCD) Housing Enabled by Local Partnership Program (HELP) Special Revenue Fund. The HELP program provides 3.5% rate loans that are deferred up to 10 years to local government housing agencies to assist them in meeting their unmet affordable housing needs and priorities in serving very-low to moderate-income households. Multifamily housing activities approved for funding under the program include rehabilitation and code enforcement programs, revolving loan programs to assist with site acquisition, predevelopment and construction of projects or financing to support the development of a specific project. This program provides funds for shelters and special housing needs that include group homes.

6. Sustainable Communities Planning Grant. The California Strategic Growth Council awarded the City of Calexico a \$259,700 Sustainable Communities Planning Grant in 2012. All awards are funded through voter-approved Proposition 84 bond allocations. In 2006, California voters passed Proposition 84, the Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Bond Act, which authorized the State Legislature to appropriate funds to support urban greening projects and sustainable community planning. The Sustainable Communities Planning Grants fund climate action plans, infill development plans, sustainable community strategies, and other planning efforts, all specifically aimed at reducing greenhouse gas emissions (GHG) consistent with State's climate goals. The goal for the City of Calexico is to reduce greenhouse gas (GHG) emissions by 15% from the 2005 levels.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. The City and the Successor Agency have outstanding loans of \$26,069,386. The Financial Services Department will work with the Housing Division to analyze each loan and begin collection actions where appropriate.
2. Work with the Imperial County Transportation Commission (ICTC), Development Services Department, City Manager and City Council to implement the Calexico Downtown Plan.
3. Continue to implement the First-Time Homebuyers program and comply with all State and Federal grant requirements.

4. Continue to implement the Mobile Home Rehabilitation Program and comply with all State and Federal grant requirements.
5. Continue to implement Single-Family Residential and Multi-Family Residential Home Rehabilitation Programs and comply with all State and Federal grant requirements.
6. Continue to implement the Tenant-Based Rental Assistance Program and comply with all State and Federal grant requirements.
7. Complete the Climate Action Plan (CAP) funded by a Sustainable Communities Grant from the California Strategic Growth Council.
8. Complete the Targeted General Plan update funded by a Sustainable Communities Grant from the California Strategic Growth Council.
9. Complete changes to City Zoning Ordinance to implement the Climate Action Plan (CAP) and the Targeted General Plan funded by the Sustainable Communities Grant.
10. Maintain documentation regarding all expenditures from State and Federal Grants and pass all monitoring visits of the California Department of Housing and Community Development (HCD).

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Promotes the development of buildings and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Fosters a feeling of community spirit, community identity and promotes a sense of full citizen participation, guaranteeing an opportunity for everyone to share in the activities, duties, responsibilities and benefits of the City.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will have a safe and secure environment for all who live, work and visit; be clean and attractive with public art and cultural amenities; have structurally sound and well-maintained homes, businesses, public buildings and public infrastructure; and will have a special identity of which the community can be proud.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Sustainable Communities Planning Grant

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Sustainable Communities Planning Grant ⁴⁵	21,570	47,489	58,005	66,584
	Total Sustainable Communities Planning Grant Revenue	21,570	47,489	58,005	66,584

⁴⁵ The California Strategic Growth Council awarded the City of Calexico a \$259,700 Sustainable Communities Planning Grant in 2012 from the California Growth Council. All awards are funded through voter-approved Proposition 84 bond allocations. In 2006, California voters passed Proposition 84, the Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Bond Act, which authorized the State Legislature to appropriate funds to support urban greening projects and sustainable community planning. The Sustainable Communities Planning Grants fund climate action plans, infill development plans, sustainable community strategies, and other planning efforts, all specifically aimed at reducing greenhouse gas emissions (GHG) consistent with State's climate goals. The goal for the City of Calexico is to reduce greenhouse gas (GHG) emissions by 15% from the 2005 levels.

Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Sustainable Communities Planning Grant Climate Action Plan and Targeted General Plan Update ⁴⁶	21,570	47,489	58,005	66,584
	Total Sustainable Communities Planning Grant Climate Action Plan (CAP) and Target General Plan Update	21,570	47,489	58,005	66,584

U.S. Department of Housing and Urban Development (HUD) HOME Grant #6476 Program Fund

Revenues and Use of Grant Fund Balance

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of U.S. Department of Housing and Urban Development HOME Grant #6476 Program Fund Balance ⁴⁷	0	0	0	25,000
	Total Use of U.S. Department of Housing and Urban Development Home Grant #6476 Program Fund Balance	0	0	0	25,000

⁴⁶ The City will spend \$66,584 from the Sustainable Communities Grant to develop and implement a Climate Action Plan (CAP) that outlines the policies and measures in transportation, energy efficiency, renewable energy, and solid waste management sectors that the City will implement or is implementing to achieve its greenhouse gas (GHG) emissions target. In the Climate Action Plan (CAP) will be used to complete a Targeted General Plan Update. The goal of the City of Calexico is to reduce its greenhouse gas (GHG) by 15% from 2005 levels.

⁴⁷ **U.S. Department of Housing and Urban Development Home Investment Partnership Act (HOME) Special Revenue Fund.** The HOME Investment Partnership Act grant program is administered by the U.S. Department of Housing and Urban Development (HUD). The City obtains the funds by making an application to the California Department of Housing and Community Development (HCD). HOME funds may be used for housing rehabilitation, new construction and acquisition and rehabilitation of single-family and multi-family projects. The City uses the HOME grant as one of its funding sources for its First-Time Home Buyer Program and Housing Rehabilitation Program.

The Calexico First-Time Home Buyer Program Down Payment Assistance Program is designed to provide assistance to eligible homebuyers in purchasing homes located within the City limits. The program provides this assistance in the form of deferred payment loans as “gap” financing toward the purchase price and closing costs of affordable housing units that will be occupied by homebuyers.

The City of Calexico HOME Housing Rehabilitation Program is designed to improve the housing of low and moderate income persons in a manner that addresses health and safety concerns, conserves the existing housing stock and contributes to neighborhood revitalization and preservation. To fulfill this objective, financial rehabilitation assistance is offered throughout the City to Targeted Income Group (TIG) persons.

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
810-60-610-51010-000	Regular Salaries and Earnings	0	0	0	37
810-60-610-52010-000	Retirement	0	0	0	5
810-60-610-52011-000	OASI (FICA)	0	0	0	3
810-60-610-52014-000	Unemployment Insurance	0	0	0	1
	Total Personnel Services	0	0	0	46

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
810-60-610-52050-000	Grants and Loans	0	0	0	24,921
810-60-610-58001-800	Miscellaneous Expense	0	0	0	33
	Total Maintenance and Operations	0	0	0	24,954

Total U.S Department of Housing and Urban Development (HUD) HOME Grant #6476 Program Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total HUD HOME Grant #6476 Program Fund Expenditures	0	0	0	25,000

U.S. Department of Housing and Urban Development (HUD) HOME Grant #8612 Program Fund

Revenues and Use of Grant Fund Balance

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
811-60-610-43103-000	U.S. Department of Housing and Urban Development (HUD) HOME Grant #8612 Program Income Revenue	0	0	0	1,531,761
	Total U.S. Department of Housing and Urban Development (HUD) HOME Grant #8612 Fund Program Income Revenue	0	0	0	1,531,761

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
811-60-610-51010-000	Regular Salaries and Earnings	0	0	0	6,120
811-60-610-52010-000	Retirement	0	0	0	880
811-60-610-52011-000	OASI (FICA)	0	0	0	468
811-60-610-52014-000	Unemployment Insurance	0	0	0	122
811-60-610-52015-000	Life Insurance	0	0	0	7
	Total Personnel Services	0	0	0	7,597

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
810-60-610-52050-000	Grants and Loans	0	0	0	1,507,232
810-60-610-55001-000	Professional and Specialized Services	0	0	0	16,932
	Total Maintenance and Operations	0	0	0	1,524,164

Total U.S Department of Housing and Urban Development (HUD) HOME Grant #8612 Program Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total HUD HOME Grant #8612 Program Fund Expenditures	0	0	0	1,531,761

U.S. Department of Housing and Urban Development (HUD) HOME Grant #9072 Program Fund

Revenues and Use of Grant Fund Balance

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of U.S. Department of Housing and Urban Development (HUD) HOME Grant #9072 Program Fund Balance	0	0	0	36,197
	Total Use of U.S. Department of Housing and Urban Development (HUD) HOME Grant #9072 Program Fund Balance	0	0	0	36,197

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
812-60-610-51010-000	Regular Salaries and Earnings	0	0	0	17,744
812-60-610-52010-000	Retirement	0	0	0	981
812-60-610-52011-000	OASI (FICA)	0	0	0	2,569
812-60-610-52014-000	Unemployment Insurance	0	0	0	1,412
812-60-610-52015-000	Life Insurance	0	0	0	369
	Total Personnel Services	0	0	0	23,075

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
810-60-610-52050-000	Grants and Loans	0	0	0	12,094
810-60-610-55001-000	Professional and Specialized Services	0	0	0	1,028
	Total Maintenance and Operations	0	0	0	13,122

Total U.S Department of Housing and Urban Development (HUD) HOME Grant #9072 Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total HUD HOME Grant #9072 Fund Expenditures	0	0	0	36,197

California Department of Housing and Community Development (HCD) CalHome Grant #6523 Fund

Revenues and Use of Grant Fund Balance

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of California Department of Housing and Community Development (HCD) CalHome Grant #6523 Program Fund Balance ⁴⁸	0	0	0	90,910

⁴⁸ **California Department of Housing and Community Development (HCD) CalHome Grant Program Special Revenue Fund.** This program operates under the authority of California Proposition 1C and the Housing and Emergency Shelter Trust Fund Act of 2006. CalHome provides grants to public agencies or nonprofit corporations for first-time homebuyer down payment assistance; home rehabilitation, including manufactured homes not on permanent foundations; home buyer counseling, self-help mortgage assistance programs or technical assistance for self-help home ownership.

Calhome also provides funds for loans for real property acquisition, site development, predevelopment activities,

	Total Use of California Department of Housing and Community Development (HCD) CalHome Grant #6523 Program Fund Balance	0	0	0	90,910

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
830-60-610-51010-000	Regular Salaries and Earnings	0	0	0	1,536
830-60-610-51011-000	Overtime	0	0	0	162
830-60-610-52010-000	Retirement	0	0	0	233
830-60-610-52011-000	OASI (FICA)	0	0	0	130
830-60-610-52014-000	Unemployment Insurance	0	0	0	34
830-60-610-52015-000	Life Insurance	0	0	0	3
	Total Personnel Services	0	0	0	2,098

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
810-60-610-52050-000	Grants and Loans	0	0	0	1,265
810-60-610-55001-000	Professional and Specialized Services	0	0	0	87,547
	Total Maintenance and Operations	0	0	0	88,812

Total California Department of Housing and Community Development (HCD) CalHome Grant #6523 Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total HCD CalHome Grant #6523 Program Fund Expenditures	0	0	0	90,910

construction expenses of homeownership, development projects, or permanent financing for mutual housing and cooperative developments. Project loans to developers may be forgiven as developers make deferred payment loans to individual homeowners.

U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Revolving Loan Fund

Revenues and Use of Grant Fund Balance

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Revolving Loan Fund Balance ⁴⁹	0	0	0	613,222
	U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Revolving Loan Fund Program Income				20,635
	Total Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Revolving Loan Program Fund Income Revenue	0	0	0	633,857

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
840-60-610-51010-000	Regular Salaries and Earnings	0	0	0	17,599
840-60-610-51011-000	Overtime	0	0	0	325
840-60-610-52010-000	Retirement	0	0	0	2,465
840-60-610-52011-000	OASI (FICA)	0	0	0	1,358
840-60-610-52014-000	Unemployment Insurance	0	0	0	355
840-60-610-52015-000	Life Insurance	0	0	0	26
	Total Personnel Services	0	0	0	22,128

⁴⁹ **U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Program Special Revenue Fund.** The Federal Community Development Block Grant (CDBG) Program is administered by the U.S. Department of Housing and Urban Development (HUD) to achieve “national objectives” that include (1) assisting low and moderate income people, (2) eliminating urban blight or (3) meeting urgent needs. Calexico is not an “entitled” City and must compete State-wide each year for Community Development Block Grant (CDBG) funds. The Federal Omnibus Reconciliation Act of 1981 provides for State of California administration of the Federal Community Development Block Grant (CDBG) Non-Entitlement Program. These regulations set forth the policies and procedures governing the State’s management and use of these funds. In addition to these requirements, program participants must comply with Federal regulations contained in Title 24 of the Code of Federal Regulations, Part 570, Subpart I. In the event Congress or the State Legislature add or amend any requirements concerning the use or management of these funds, grantees must comply with such requirements.

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
840-60-610-52050-000	Grants and Loans	0	0	0	610,365
840-60-610-55001-000	Professional and Specialized Services	0	0	0	608
840-60-610-53001-000	Materials and Supplies	0	0	0	756
	Total Maintenance and Operations	0	0	0	611,729

Total U.S Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Revolving Loan Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total HUD Community Development Block Grant Revolving Loan Fund Expenditures	0	0	0	633,857

U.S. Department of Housing and Urban Development (HUD) HOME Revolving Loan Fund

Revenues and Use of Grant Fund Balance

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of U.S. Department of Housing and Urban Development (HUD) HOME Revolving Loan Fund Balance	0	0	0	109,715
	U.S. Department of Housing and Urban Development (HUD) HOME Revolving Loan Program Fund Income				6,261
	Total Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Revolving Loan Program Fund Income Revenue	0	0	0	115,976

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
841-60-610-51010-000	Regular Salaries and Earnings	0	0	0	2,483
841-60-610-52010-000	Retirement	0	0	0	338
841-60-610-52011-000	OASI (FICA)	0	0	0	190
841-60-610-52014-000	Unemployment Insurance	0	0	0	50
841-60-610-52015-000	Life Insurance	0	0	0	3
	Total Personnel Services	0	0	0	3,064

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
841-60-610-52050-000	Grants and Loans	0	0	0	110,417
841-60-610-55001-000	Professional and Specialized Services	0	0	0	579
841-60-610-53001-000	Materials and Supplies	0	0	0	1,424
841-60-610-58001-010	Transportation and Travel	0	0	0	242
841-60-610-58001-800	Miscellaneous Expenses	0	0	0	250
	Total Maintenance and Operations	0	0	0	112,912

Total U.S Department of Housing and Urban Development (HUD) Revolving Loan Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total HUD Revolving Loan Fund Expenditures	0	0	0	115,976

California Department of Housing and Community Development (HCD) State Rehabilitation and Repair Program (SRRP) Revolving Loan Fund

Revenues and Use of Grant Fund Balance

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of California Department of Housing and Community Development (HCD) State Rehabilitation and Repair Program (SRRP) Revolving Loan Fund Balance ⁵⁰	0	0	0	70,951
	California Department of Housing and Community Development (HCD) State Rehabilitation and Repair Program (SRRP) Revolving Loan Fund Program Income				9,189
	Total California Department of Housing and Community Development (HCD) State Rehabilitation and Repair Program (SRRP) Revolving Loan Fund Revenues	0	0	0	80,140

⁵⁰**California Department of Housing and Community Development (HCD) State Rehabilitation and Repair Program (SRRP) Special Revenue Fund.** This program provides State grants and loans for the rehabilitation and repair of single-family and multi-family homes. Funds can be used for electrical, plumbing, heating and air conditioning, roof repairs or other renovations and repairs for low and moderate income families.

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
842-60-610-51010-000	Regular Salaries and Earnings	0	0	0	3,831
842-60-610-52010-000	Retirement	0	0	0	547
842-60-610-52011-000	OASI (FICA)	0	0	0	293
842-60-610-52014-000	Unemployment Insurance	0	0	0	77
842-60-610-52015-000	Life Insurance	0	0	0	6
	Total Personnel Services	0	0	0	4,754

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
842-60-610-52050-000	Grants and Loans	0	0	0	70,071
842-60-610-52050-000	Communications	0	0	0	65
842-60-610-52050-000	Licenses, Permits and Certifications	0	0	0	2,400
841-60-610-53001-000	Materials and Supplies	0	0	0	43
842-60-610-54001-000	Repairs and Maintenance	0	0	0	129
842-60-610-58001-020	Utility Payments	0	0	0	2,623
842-60-610-58001-800	Miscellaneous Expenses	0	0	0	55
	Total Maintenance and Operations	0	0	0	75,386

Total California Department of Housing and Community Development (HCD) State Rehabilitation and Repair Program (SRRP) Revolving Loan Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total California Department of Housing and Community Development (HCD) State Rehabilitation and Repair Program (SRRP) Revolving Loan Fund Expenditures	0	0	0	80,140

California Department of Housing and Community Development (HCD) Housing Enabled by Local Partnership Program (HELP) Revolving Loan Fund

Revenues and Use of Grant Fund Balance

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of California Department of Housing and Community Development (HCD) Housing Enabled by Local Partnership Program (HELP) Revolving Loan Fund Balance ⁵¹	0	0	0	36,687
	California Department of Housing and Community Development (HCD) Housing Enabled by Local Partnership Revolving Loan Fund Program Income				988
	Total California Department of Housing and Community Development (HCD) Housing Enabled by Local Partnership Program (HELP) Revolving Loan Fund	0	0	0	37,675

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
843-60-610-51010-000	Regular Salaries and Earnings	0	0	0	14,774
843-60-610-51011-000	Overtime	0	0	0	767
843-60-610-51012-000	Other Earnings	0	0	0	15
843-60-610-52010-000	Retirement	0	0	0	2,111
843-60-610-52011-000	OASI (FICA)	0	0	0	1,173
843-60-610-52014-000	Unemployment Insurance	0	0	0	307
843-60-610-52015-000	Life Insurance	0	0	0	26
	Total Personnel Services	0	0	0	19,173

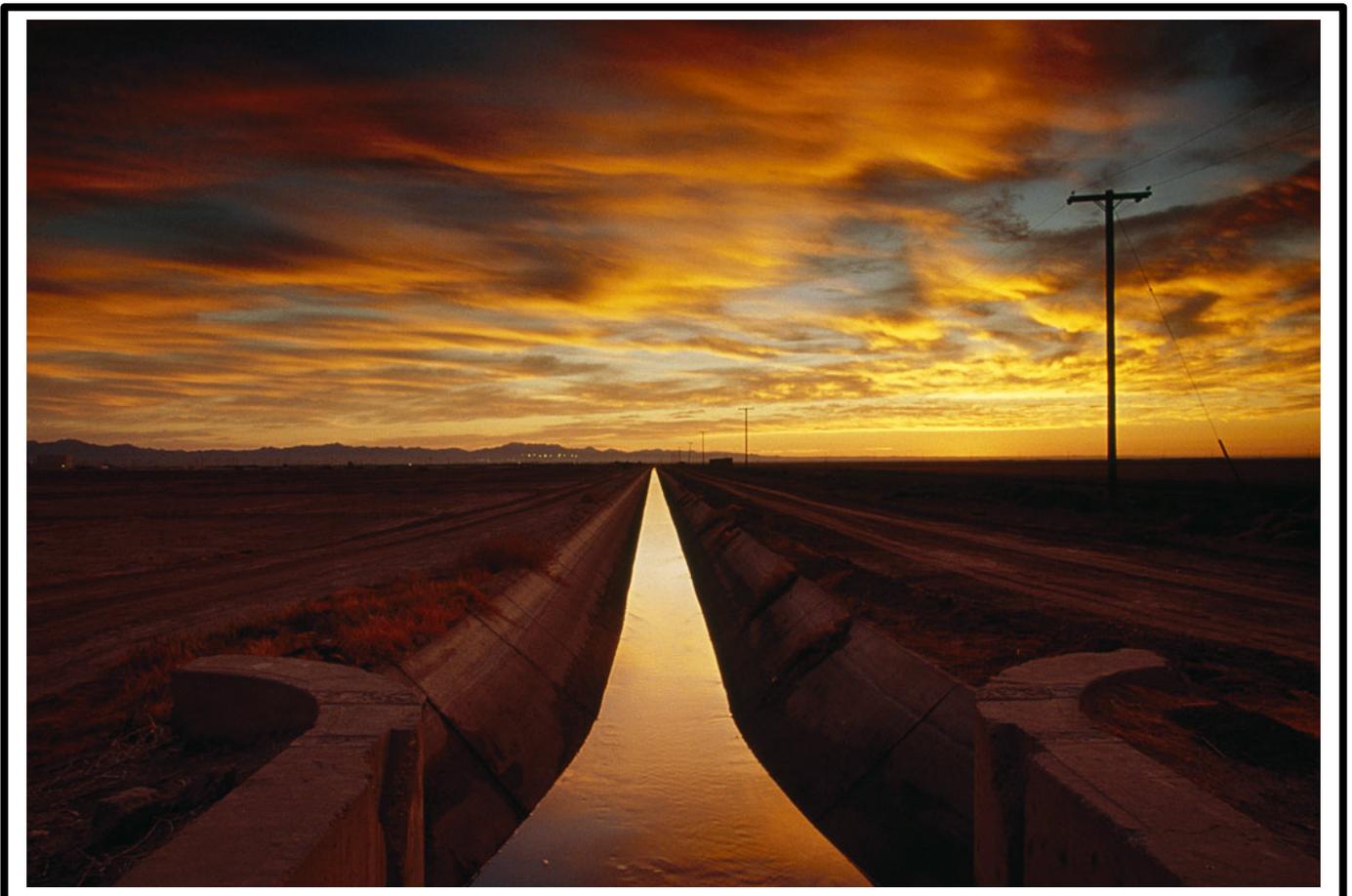
⁵¹California Department of Housing and Community Development (HCD) Housing Enabled by Local Partnership Program (HELP) Special Revenue Fund. The HELP program provides 3.5% rate loans that are deferred up to 10 years to local government housing agencies to assist them in meeting their unmet affordable housing needs and priorities in serving very-low to moderate-income households. Multifamily housing activities approved for funding under the program include rehabilitation and code enforcement programs, and revolving loan programs to assist with site acquisition, predevelopment and construction of projects or financing to support the development of a specific project. This program provides funds for shelters and special housing needs that include group homes.

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
843-60-610-52050-000	Grants and Loans	0	0	0	12,778
843-60-610-53001-000	Materials and Supplies	0	0	0	3,630
843-60-610-54001-000	Repairs and Maintenance	0	0	0	55
843-60-610-54001-000	Professional and Specialized Services	0	0	0	1,561
843-60-610-58001-020	Transportation and Travel	0	0	0	423
842-60-610-58001-800	Miscellaneous Expenses	0	0	0	55
	Total Maintenance and Operations	0	0	0	18,502

Total California Department of Housing and Community Development (HCD) Housing Enabled by Local Partnership Program (HELP) Revolving Loan Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total California Department of Housing and Community Development (HCD) Housing Enabled by Local Partnership Program (HELP) Revolving Loan Fund Expenditures	0	0	0	37,675



Community Services Department

Department Mission

The mission of the Calexico Community Services Department is to provide library, recreation and cultural arts activities, services and opportunities to the residents of Calexico. The mission of the Camarena Memorial Library is to provide resources to meet the educational, informational and cultural needs of the community that encourages life-long learning and the pursuit of knowledge.

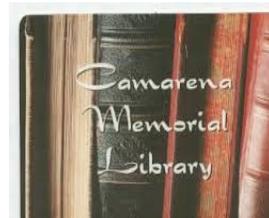
The recreation mission of the Department is to provide a recreation system that provides superior public leisure services to enhance the quality of life for residents and visitors, and provide safe and accessible recreation services, programs and facilities.

The mission of the Calexico Cultural Arts Commission is to provide leadership and management in the development of cultural activities and opportunities for the community of Calexico, by encouraging diverse and widespread participation and education in the arts.

Department Description

Library Services.

The Camarena Memorial Library provides traditional and innovative library services, using the latest technology, in a friendly atmosphere, reflecting Calexico's unique border character. Reference services are designed to help patrons with research, assignments, hobbies or special interests. In addition, library staff offer a variety of programs for all ages including pre-schoolers, teens, adults and seniors. The library staff accommodates and assists with group visits and special family events.



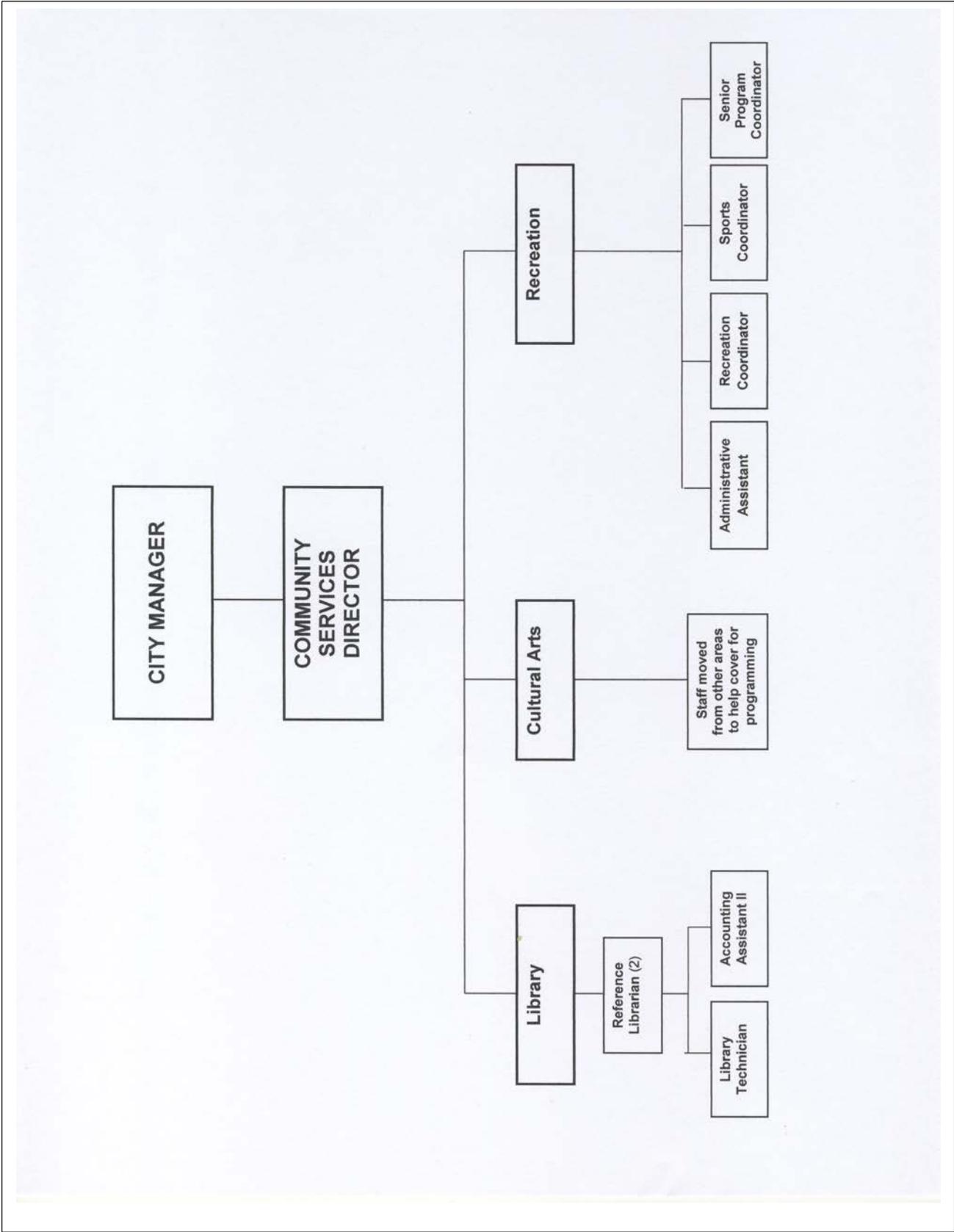
The library provides many activities to the community including the 1,000 Books Before Kindergarten Program, adult literacy programs, summer family reading programs, after-school homework assistance, adult book discussions, weekly story hours, pre-schooler music and movement classes, craft programs for school-age children and many more programs, services and activities. It partners with community groups and sponsors programs with such organizations as the Clinicas de Salud del Pueblo and Calexico Neighborhood House. During FY2014, 13,647 people attended various library programs.

The library is open Monday through Thursday from 10:00 a.m. to 8:00 p.m. and on every other Friday from 10:00 a.m. to 6:00 p.m. The library maintains an active Facebook page to post information and pictures informing the community about library services. The library also has a web page in English and Spanish where all notices and information are posted.

The Carnegie Technology Center is a branch of the Library. This was the home of Calexico's first library and was built in 1918 through a \$10,000 grant from the Carnegie Foundation. It is now a community computer center where people can



**Figure 57
Community Services Department Organization Chart**



have free internet access. It is equipped with 18 lap tops and provides free wifi throughout the entire building. Introduction to the Internet and E-mail classes are offered on a weekly basis and special programs are offered for preschool children, using a wide range of learning software. In addition, classes on Pinterest, eBay and Facebook are offered as well. Through Calexico Neighborhood House, several workshops for small businesses have been provided. has provided several workshops for small businesses and other topics.

The Carnegie Technology Center is open Monday through Thursday from 4:00-8:00 p.m. Each month 500-600 people use the Center.

The Carnegie Technology Center does not have any staff allocations. Staff from the main library are assigned to help keep this building open to the public. Partnerships with other organizations such as Calexico Neighborhood House and Imperial Valley College help the Community Service Department stretch the tight budget dollars to provide services year-round.

During FY2014, the library checked out 42,703 books, and checked out another 41,544 library items housed in the library. The library purchased 2,285 new books, issued 1,823 library cards and provided free Internet to 15,901 users.

Recreation Services.



The Community Services Department offers a multitude of recreation programs for all ages to encourage healthy and active lifestyles. Sports, games, arts, classes and personal growth are part of what is offered in age-appropriate programming. The Community Services Department provides programs to keep kids off the street and off the couch. Activities and classes are offered for kids, teens,

adults and seniors in the following areas:

- **Kids.** Hawaiian dance, folkloric dance, belly dance, pre-ballet, kidz fitness, karate, keyboarding, guitar, cheerleading, hip hop, and all sports.
- **Teens.** Karate, fitness, Ti-Chi, break dance, basketball, ballet, Zumba kids, dodgeball, tennis and jewelry making.
- **Adults.** Aerobics, Zumba, fitness, guitar, yoga, crocheting and basketball.
- **Seniors.** Arts and crafts, Bingo, scrapbooking, crocheting, nutrition classes, alborada, danzon, Tai chi, aerobics and Noches Bohemias.

Some of the other recreation activities provided by the Department include movie days at Calexico 10 Theatres, annual daddy daughter dance, playmania sporting day for kids ages 7 to 12, Tiny TOT Olympics for children ages 2-6, dance recitals, and a 60-70's dance.

The Department provides a wide variety of programs for senior citizens that allows them to get together for eating, chatting and dancing. The Department holds holiday celebrations including a Halloween dinner dance, Thanksgiving luncheon, Roca de Reys, Valentines dinner dance, Mari Gras dinner dance, Fathers Day dinner dance, Mothers Day potluck lunch for seniors, Grandparents Day dinner dance and New Years Eve dinner dance. These events help seniors socialize and also give them an opportunity to celebrate the different holidays. This is especially important because not all seniors can afford holiday meals and many live far away from other family members.

The Senior Hall continues to be rented by Catholic Charities to serve meals for senior citizens. This partnership has been in effect since 2010 and works well since many seniors attending morning classes at the Community Center can just go next door for lunch.

The Community Services Department received a \$25,000 grant from the Heffernan Memorial Healthcare District to fund the Senior Health and Wellness Program (SHWP). The SHWP offers classes, arts and crafts, bingo, guitar and danzon classes. Staff also visits senior apartment complexes two times per week to take programs to less mobile seniors. During the past 12 months, attendance was as follows:

• Exercise	16,846
• Arts and Crafts:	2,250
• Games and Crochet	1,682
• Special Holiday Celebrations	2,882
• Health and Nutrition	<u>1,279</u>
TOTAL ATTENDANCE	24,939



Cultural Arts Programs and Services.

The Community Services Department offers a variety of cultural arts programs and services to the residents of Calexico. It works with the Arts Commission and Arts Council to plan programs that encompass various forms of artistic expression. Many recreation programs such as guitar, danzon, draw and kids art are held in the Cultural Arts Center.

Classes are held in the Cultural Arts Center during the summer for kids in the areas of guitar, acrylics, jewelry making, singing and water color painting. The Calexico Danzoneros group continues to meet twice a week to practice, and have performed at the Cultural Arts Center at various events for the last three years. Events surrounding Breast Cancer Awareness Month in October have been held at the Cultural Arts Center including the Pretty in Pink Luncheon and the Think Pink Art Exhibit.

Art events held at the Cultural Arts Center include the Student Art Exhibit, Annual Black and White Art Exhibit that highlights art in different mediums, annual Artists’ Gathering in December and a variety of events for the Annual Mariachi Festival including a reception, salsa tasting contest, fiesta de artesanias, and Mariachi idol competition.

The annual Children’s Art Festival brings together community organizations to promote the arts in a fun day of activities for children and the Summer Solstice Art Exhibit brings artists together to celebrate the beginning of summer.

A brand new baby grand piano was donated to the Cultural Arts Center by the Calexico Arts Council.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Complete library repairs and improvements funded by Measure H.
2. Plan and implement youth summer recreation programs funded by Measure H.

3. Continue current library programs including the 1,000 Books Before Kindergarten, adult literacy programs, summer family reading programs, after-school homework assistance, adult book discussions, weekly story hours, pre-school music classes, craft programs for school-age children.



4. Continue to provide the community with Internet access and the use of computers through the Carnegie Technology Center.

5. Continue to offer classes on the Internet, e-mail, and other basic skills to children, teenagers and adults.

6. Continue to offer classes on Pinterest, eBay and Facebook and other shopping and social media sites.

7. Continue to offer recreation classes and activities for kids including Hawaiian dance, folkloric dance, belly dance, pre-ballet, kidz fitness, karate, keyboarding, guitar, cheerleading, hip hop, and all sports.

8. Continue to offer recreation classes and activities for teens including karate, fitness, Tai-Chi, break dance, basketball, ballet, Zumba kids, dodgeball, tennis and jewelry making.

9. Continue to offer recreation classes and activities for adults including aerobics, zumba, fitness, guitar, yoga, crocheting and basketball.

10. Continue to offer recreation classes and activities for seniors including arts and crafts, Bingo, scrapbooking, crocheting, nutrition classes, alborada, danzon, Tai chi, aerobics and Noches Bohemias.

11. Continue to implement the Senior Health and Wellness Program using a grant from the Heffernan Memorial Healthcare District.

12. Continue to provide a wide variety of programs for senior citizens that allows them to get together for eating, chatting and dancing. This includes holding holiday celebrations including a Halloween dinner dance, Thanksgiving luncheon, Rosca de Reys, Valentines dinner dance, Mardi Gras dinner dance, Fathers Day dinner dance, Mothers Day pot luck lunch for seniors, Grandparents Day dinner dance and New Years Eve dinner dance.

13. Continue feeding seniors through the partnership the City has with Catholic Charities.

14. Continue to offer classes in the Cultural Arts Center during the summer for kids in the areas of guitar, acrylics, jewelry making, singing and water color painting.

15. Continue holding events at the Cultural Arts Center including events surrounding Breast Cancer Awareness Month in October and other related programs including the Pretty in Pink Luncheon and the Think Pink Art Exhibit. Other programs that will be continued are the Student Art Exhibit, Annual Black and White Art Exhibit that highlights art in different mediums, annual Artists' Gathering in December and a variety of events for the Annual Mariachi Festival including a reception, salsa tasting contest, fiesta de artesanias, and Mariachi idol competition.



16. Continue the annual Children's Art Festival which brings together community organizations to promote the arts in a fun day of activities for children
17. Continue the Summer Solstice Art Exhibit which brings artists together to celebrate the beginning of summer.
18. Continue soccer clinics for girls. This program has been held the last two years and is very successful.
19. Continue Fun Family Fridays held each summer for eight weeks.
20. Continue Movie Days at Calexico 10 Theatres offered each summer for eight weeks. Over 300 children are invited to attend the movies each week at no charge.
21. Continue to hold annual Daddy/Daughter dance.
22. Continue to hold annual Mother/Son dance.
23. Continue Playmania sporting day for kids 7-12 years of age. Kids do relays, obstacle courses, and contests as part of the fun-filled afternoon event.
24. Continue to offer some classes free of charge to allow people of all economic status to participate in recreation programs.
25. Continue Tiny Tots Olympics for children 2-6 years old.
26. Continue to hold Senior Health Fair for senior citizens.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Fosters a feeling of community spirit, community identity and promotes a sense of full citizen participation, guaranteeing an opportunity for everyone to share in the activities, duties, responsibilities and benefits of the City.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks, libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our citizens will have educational opportunities to become part of a talented and creative workforce; be involved in the community and demonstrate a high degree of volunteerism; partner with the City government to share responsibility for the health, safety and welfare of the community; be informed and be civil in interactions with City officials and with each other.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

General Fund Library Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-50-510-51010-000	Regular Salaries and Earnings	423,355	458,100	444,983	202,789
111-50-510-51011-000	Overtime	4,451	4,451	18,710	10,639
111-50-510-51012-000	Other Earnings	125	4,560	1,023	7,984
111-50-510-52010-000	Retirement	53,693	59,887	58,173	33,116
111-50-510-52011-000	OASI (FICA)	32,507	35,393	35,285	16,889
111-50-510-52012-000	Health Insurance	36,019	86,403	86,288	72,600
111-50-510-52013-000	Workers Compensation	3,891	4,229	4,056	61,579
111-50-510-52014-000	Unemployment	0	1,260	9,222	1,000
111-50-510-52015-000	Life Insurance	817	573	807	2,000
	Total Personnel Services	554,858	654,856	658,547	408,596

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-50-510-52050-000	Administrative Expense	6,463	2,000	4,738	4,300
111-50-510-52050-010	Communications	244	1,500	0	2,700
111-50-510-52050-020	Insurance	2,500	2,500	2,500	2,500
111-50-510-53001-000	Materials and Supplies	20,352	28,020	23,899	18,240
111-50-510-54001-000	Repairs and Maintenance	14,946	20,000	13,991	11,750
111-50-510-55001-000	Professional and Specialized Services	219,791	201,520	173,628	174,030
111-50-510-58001-010	Transportation and Travel	2,779	0	0	2,000
111-50-510-58001-020	Utility Payments	44,099	53,800	42,292	41,800

111-50-510-58001-800	Miscellaneous Expenses	2,791	5,000	3,203	5,600
	Total Maintenance and Operations	313,965	314,340	264,251	262,920

Total General Fund Library Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Library Expenditures	868,823	969,196	922,798	671,516

Adult Literacy Services Grant Library Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Adult Literacy Services Grant ⁵²	19,738	0	19,500	20,000
	Total Adult Literacy Services Grant Revenues	19,738	0	19,500	20,000

Adult Literacy Services Grant Library Expenditures

Expenses

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Adult Literacy Services Grant Expenses	19,738	0	19,500	20,000
	Total Adult Literacy Services Grant Expenses	19,738	0	19,500	20,000

⁵² Adult literacy services represent a partnership between the California State Library and the City of Calexico. This state program is available in over 800 library branches and other outlets statewide. These critical services help English-speaking adults improve their reading and writing skills so they can reach their potential as workers, parents, community members and life-long learners. The Calexico's library has received a \$20,000 grant and will assist between 30 and 40 adult learners each year, with many more on the waiting list for a tutor. The library is always in need of additional volunteer tutors. There is no matching funds requirement with this grant.

The key to the success of the California Library Literacy Services is that instruction is provided in a one-to-one or small group setting by trained volunteers. As a result, a learner-centered approach can be taken with each adult. This individual instruction means that adults learn what they need to learn, at their own pace, and are able to directly apply their new skills to their lives. Library literacy staff members provide outreach and support services such as recruitment, initial and on-going training, and coordination of volunteer tutors and learners. As "the peoples' university," public libraries are ideal settings for adult literacy services. They are easily accessed in most communities and provide congenial, information-rich environment in which adult learners can thrive.

Veterans Connect @ the Library Grant Library Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Veterans Connect @ the Library Grant Revenue ⁵³	0	0	0	9,749
	Total Connect @ the Library Grant Revenues	0	0	0	9,749

Veterans Connect @ the Library Grant Library Expenditures

Expenses

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Veterans Connect @ the Library Grant Expenses	0	0	0	9,749
	Total Veteran Connect @ the Library Grant Expenses	0	0	0	9,749

Lets Get Ready to Read Grant Library Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Let's Get Ready to Ready to Read Grant ⁵⁴	0	0	0	28,000
	Total Connect @ the Library Grant Revenues	0	0	0	28,000

⁵³ The purpose of the Veterans Connect @ the Library Grant is to provide resources to assist veterans with four critical elements: Housing, Employment, Health and Education (HEHE). This grant does this by (1) increasing the number of veterans accessing their benefits, (2) reintegrating California veterans into the California work force and their communities in order to provide them the same quality of life as other Americans and (3) connecting veterans and their families to the resources and programs available in their public libraries. This program provides veterans and their families with information regarding their benefits and local service information. It helps link veterans to other veteran service providers at the County and through CalVET and the U.S. Veterans Administration. Calexico has received a \$9,749 grant for FY2016. There is no local matching requirement for this grant.

⁵⁴ The State Library offers libraries an opportunity to "pitch an idea" about a program that they want to propose for funding. Our library pitched the idea for a program that promotes early literacy skills for children 0-5 years of age. It is called, "Let's Get Ready to Read!" It involves offering a Baby Time Program twice per month, so that parents can spend some quality time at the library learning about the importance of reading to their babies and the importance of learning through play. The second aspect of this grant is to promote the "Reading 1,000 Books Before Kindergarten" Program. Reading aloud to young children helps expand their vocabulary and learn basic reading concepts. It also helps with such learning concepts as colors, numbers and much more. This is a joint grant with the Imperial County Free Library, which means both libraries will be offering the services. Calexico has received a \$28,000 grant for FY2016. There is no local matching requirement with this grant.

Lets Get Ready to Read Grant Library Expenditures

Expenses

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Let's Get Ready to Read Grant				28,000
	Total Let's Get Ready to Read Grant Expenditures				28,000

General Fund Recreation and Cultural Arts

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-50-520-51010-000	Regular Salaries and Earnings	37,052	45,096	44,566	145,458
111-50-520-51011-000	Overtime	1,137	3,499	3,506	14,546
111-50-520-51012-000	Other Earnings	176	1,680	397	3,000
111-50-520-52010-000	Retirement	3,806	5,895	5,891	22,269
111-50-520-52011-000	OASI (FICA)	2,940	3,578	3,694	11,357
111-50-520-52012-000	Health Insurance	5,624	13,384	13,353	40,500
111-50-520-52013-000	Workers Compensation	2,588	4,023	3,643	35,813
111-50-520-52014-000	Unemployment	0	140	966	1,000
111-50-520-52015-000	Life Insurance	94	56	93	1,000
	Total Personnel Services	53,417	77,351	76,109	274,943

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-50-510-52050-000	Administrative Expense	0	1,000	0	1,000
111-50-510-52050-010	Communications	283	1,000	0	1,000
111-50-510-52050-020	Insurance	2,000	2,000	2,000	2,000
111-50-510-53001-000	Materials and Supplies	17,347	26,000	22,149	31,000
111-50-510-54001-000	Repairs and Maintenance	17,797	24,150	60,902	131,680
111-50-510-55001-000	Professional and Specialized Services	129,408	229,680	208,916	210,350
111-50-510-58001-010	Transportation and Travel	0	0	155	500
111-50-510-58001-020	Utility Payments	31,586	39,100	26,281	37,100
111-50-510-58001-800	Miscellaneous Expenses	401	40,200	22,000	40,500
	Total Maintenance and Operations	198,822	363,130	342,403	455,130

Total Recreation and Cultural Arts Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Recreation and Cultural Arts Expenditures	252,239	440,481	418,512	730,073

Total General Fund Community Services Department Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Community Services Department Expenditures	1,121,062	1,409,677	1,341,310	1,401,589



Police Department

Department Mission

Our mission is to maintain peace and order with the highest levels of public service and community policing. We will develop long term partnerships with our community and law enforcement partners to arrest criminals, reduce crime and eliminate those conditions in Calexico that create neighborhood problems. We will provide services that are fair, unbiased, judicious, and respectful of the dignity of everyone we serve.

Department Vision

We are committed to public service in everything we say and do. We will reduce crime and solve community problems in partnership with our citizens; our law enforcement partners in the Imperial Valley; and agencies both private and public responsible for public service.

Department Values

COMMUNITY SERVICE

Everything we say and do will focus on Service to the Citizens of Calexico.

HUMAN LIFE

The protection of human life is our highest priority.

ETHICS

Integrity and honor will be evident in all we say and do.

DIGNITY AND RESPECT

We will treat everyone with human dignity and the highest respect.

FAIRNESS

Our decisions will be based on common sense, and will be moral, ethical and constitutionally based.

Department Description

Calexico Police Department.

FY2016 will be a total rebuild and remaking of the Police Department. After a year of difficult and demanding internal and external investigations, the Department has been provided the tools; reports; evaluations and a roadmap forward. These milestones from FY2015 will create a professional; caring; service focused policing team, committed to public safety. The City of Calexico has been supported by local, state and federal agencies and are have received commitments to continue that assistance in 2015-

16 without charge to the City. The Department of Justice will be providing technical assistance; training and evaluations for three years as a result of a Memorandum of Understanding with the City and the Police Department. These tools will develop one of the finest police agencies in the state.

Community Engagements.

Our Vision, Values and Mission Statement, created in January 2015, will be the document that all activities of the Department will be designed to achieve. Working with communities to make them safer is often referred to as Community Oriented Policing or Community/Police Problem Solving (COPPS). This model will be the technical assistance approach of the DOJ team. As we design our future, **with the community**, it will be a collaborative process of redefining the role of police and staff from crime fighters to **community problem solvers**. This will require a cultural transformation of the Department, involving changes in recruiting, training, award systems, evaluations and promotions. This transformation has already begun.

The Department has already begun a recruiting campaign for new personnel and a sergeant promotional process for a new supervisory team to shape the future of community engagement. With approval of this budget, the Department will replace an unfilled Commander position, with a Lieutenant responsible for the formation, and leadership of the community engagement model of policing. This person will be the key to working with the Department of Justice (DOJ), and molding a COPPS plan for our community, based on the input and partnership with the community.

The Department will reconstitute the very effective community policing efforts of the past that were dropped in favor of a crime fighting or community problem solving. With this budget, the K-9 officer, traffic officers, community volunteer program, community service officers and community forums will be established. Moreover, the lynch pin of community policing, the school resource officers, will be re-established. After a recent meeting with the School Superintendent, she has committed to refunding and rebuilding a very successful program that supports our youth and school safety. This program should be cost neutral to the City as it is developed.

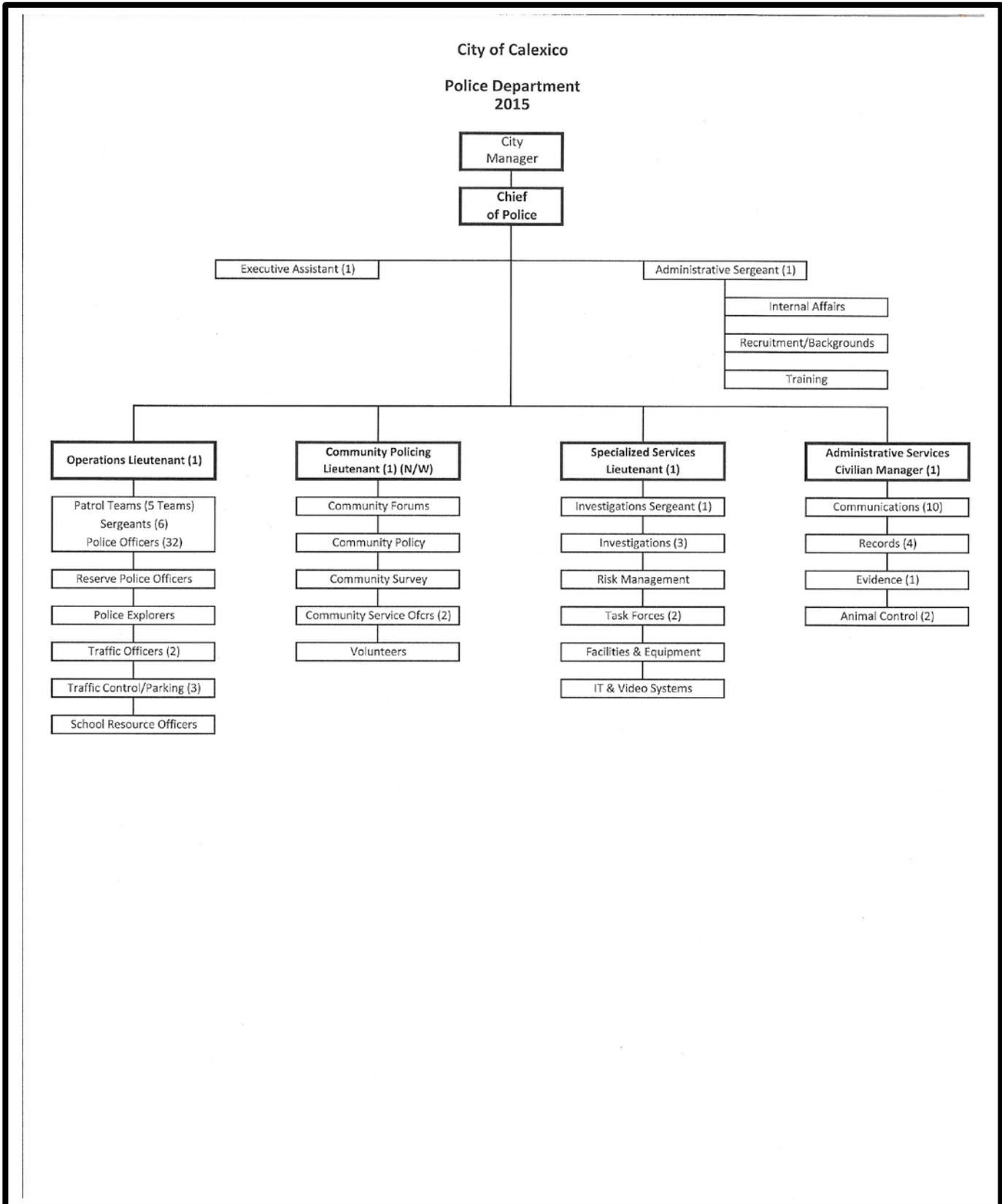
Law Enforcement Functions.

The Calexico Police Department has the responsibility of preserving the peace, responding to law enforcement service requests and protecting life and property within the City limits. Personnel are available 24 hours-a-day, seven days-a-week to prevent and investigate criminal activity, apprehend suspects and violators, investigate traffic accidents, and provide animal control services. Officers conduct special investigations, crime analysis, training as well as records and evidence management and storage. The Police Department also provides dispatch services to the Calexico Fire Department. Personnel operate the Dispatch Center in the Police Department around the clock, seven days-a-week.

The Police Department is the largest General Fund Department in the City employing 58 sworn and civilian personnel. The Calexico Police Department is divided into an Operational Services Division and Administrative Services Division.

1. Operational Services Division. The Operations Division consists of the patrol function, traffic function, School Resource officers, and explorers. Uniform officers respond to calls for service as well as proactively patrol the City streets, looking for criminal conduct and traffic violations. Two School Resource Officers (SRO) assigned to Calexico Unified School District address juvenile crimes within the school district's campuses.

**Figure 58
Police Department Organization Chart**



2. Administrative Services Division. . The Administrative Services Division consists of a communications unit of ten full-time public safety dispatchers including one dispatch supervisor and eight dispatchers. The dispatch unit currently works a 12-hour shift. The Records unit is staffed by three full-time records clerks. The unit handles all reports that are generated by officers, in addition to processing numerous requests from other law enforcement agencies, insurance companies, citizen requests and various requests for research. This unit also processes Livescan requests and performs other clerical duties. The Evidence function handles all evidence related issues. The animal control function includes an animal shelter.

3. Special Services Division. The Special Services Division is responsible for criminal investigations, risk management, task force operations, facilities and IT.

4. Community Policing Watch Commander. The Community Policing Watch Commander will be responsible for working with DOJ to implement COPPS for the City of Calexico. He/She will work with the community and the local city, county and community agencies to develop Calexico's community policing plan. He/She will work evening shifts to cover both this effort and to provide leadership in the City during evening hours.

Parking Enforcement Functions.

The Parking Enforcement Unit is responsible for the enforcement of parking regulations set forth in the Calexico Municipal Code and through California Vehicle Code. Officers without favor or prejudice work cooperatively with the public to provide a safe community and strive to enhance the quality of life for all citizens through effective enforcement of parking regulations. The Parking enforcement unit handles illegally parked vehicles, disabled placard abuse and commercial enforcement. Staff is responsible for collecting the money from the downtown parking meters and assist in counting it. In addition, the Parking Enforcement Unit provides valuable resources during special community events, during major incidents such as natural disasters or major traffic collisions. The staff of the Parking Enforcement Unit is a major factor in providing traffic control to our City's major thoroughfare for vehicles exiting the United States for Mexico.

Animal Control Functions.

The Animal Control Unit performs a variety of enforcement duties to ensure compliance with the Calexico Municipal Code and law regulating the transportation, care and impounding of stray animals and the collection of animal control fees adopted by the City Council.

Department Funding.

The primary funding source for the Police Department is the General Fund. However, funding is also provided through other revenue sources including Proposition 172 Special Revenue Fund, California Citizen Option for Public Safety Grant (COPS) Special Revenue Fund, High Intensity Drug Trafficking Area (HIDTA) Special Revenue Fund and Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund.

1. Proposition 172 Special Revenue Fund. Proposition 172, approved by the California voters in November 1993, permanently extended a one-half percent sales and use tax imposed on the total retail price of any tangible personal property for public safety services as partial mitigation for the Education Revenue Augmentation Fund (ERAF) property tax shifts from

cities and counties to the State. The revenue from this tax is allocated to each county based on their proportionate share of statewide taxable sales and is disbursed each month by the State Controller. Each County is required to deposit the revenue in a Public Safety Augmentation Fund from which it is allocated by the County Auditor-Controller to the County and its cities. **The enabling legislation (SB 509) provides that public safety services include, but are not limited to sheriffs, police, fire, County district Attorney, county corrections and ocean life guards.**

Each County's allocation is determined by its proportion of taxable sales for all counties in the preceding calendar year. The Board of Equalization (BOE) provides the State Controller with a table of taxable sales for the 58 counties. The State Controller calculates each county's percentage of total statewide taxable sales and applies this percentage to monthly collections.

The allocation factor for each city is based upon city and county property tax revenue shift to the Education Revenue Augmentation Fund (ERAF) in FY1993-94. Prior to FY1997-1998, vehicle license monies received by cities were dedicated from the formula to derive a net FY1993-1994 property tax loss. Two subsequent amendments affected the allocation formula.

- A. Cities and counties share equally in revenue growth commencing with the FY1997-1998 with no cap for city allocations.
- B. A "maintenance of effort" provision requires cities and counties to fund public Safety at the FY1992-1993 levels, adjusted annually by a cost-of-living factor Commencing with FY1994-1995.

Because Counties were the primary losers in the property tax shift to the State under the Education Revenue Augmentation Fund (ERAF), the formula results in counties being the primary beneficiary of Proposition 172.

2. California Citizen Option for Public Safety Grant (COPS) Special Revenue Fund.

Assembly Bill 1913 or California Citizen Option for Public Safety Grant (COPS) program provides a minimum of \$100,000 to eligible front line law enforcement agencies. To be eligible for allocations under the COPS program, a local jurisdiction must (1) submit an annual expenditure report to the State Controller as required by current law and (2) fully expend its allocation within 24 months of receipt. COPS funds cannot be used to replace existing City Funding for the Police Department. Each county has an oversight committee from the District Attorney's Office that reviews COPS expenditures of each law enforcement agency.

3. Department of Homeland Security Operation Stonegarden Grant (OPSG) Special Revenue Fund.

The FY2016 Homeland Security Grant Program (HSGP) plays an important role in the implementation of the National Preparedness System (NPS) by supporting the building, sustainment and delivery of core capabilities essential to achieving the National Preparedness

Goal (NPG) of a secure and resilient nation. The building, sustainment and delivery of these core capabilities are not exclusive to any single level of government, organization, or community, but rather, require the combined effort of the whole community. The FY2014 HSGP supports core capabilities across the five mission areas of prevention, protection, mitigation, response and recovery. HSGP is comprised of three interconnected grant programs: State Homeland Security Program (SHSP), Urban Areas Security Initiative (UASI) and Operation Stonegarden (OPSG).



Together, these grant programs fund a range of preparedness activities, including planning, organization, purchase, training, exercises, and management and administration.

The City of Calexico has qualified for Operation Stonegarden Grants (OPSG). This grant program provides funding to agencies in a joint mission to secure the United States borders along routes of ingress from international borders to include travel corridors in States bordering Mexico and Canada, as well as State and territories with International water borders. Operation Stonegarden is intended to support United States border States and territories in accomplishing the following objectives:

- Increase capability to prevent, protect against, and respond to border security issues.
- Encourage local operational objectives and capabilities to enhance National and State Homeland Security Strategies (such as the Federal Secure Borders Initiative and United States CBP/BP strategies).
- Increase coordination and collaboration among Federal, State, Tribal, and territorial law enforcement agencies.
- Continue the distinct capability enhancements required for border security and border protection.
- Provide intelligence based operations through CBP/BP Sector Level experts to ensure safety and operational oversight of Federal, State, local Tribal and territorial law enforcement agencies participating in OPSG operational activities.
- Support a request to the Governor to activate, deploy or redeploy specialized National Guard Units/Packages and/or elements of State law enforcement to increase or augment specialized/technical law enforcement elements operational activities.
- Continue to increase operational, material and technological readiness of State, local, Tribal, and territorial law enforcement agencies.

Operation Stonegarden Grant (OPSG) funds must be used to increase operational capabilities of Federal, State, local, Tribal, and territorial law enforcement agencies.

4. Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund.

Under the Comprehensive Crime Control Act of 1984, the Department of Justice administers the Asset Forfeiture Program. This program is a nationwide law enforcement initiative that removes the tools of crime from criminal organizations, deprives wrongdoers of the proceeds of their crimes, recovers property that may be used to compensate victims and deters crime. The program fosters cooperation among Federal, State and local law enforcement agencies. Federal law authorizes the Attorney General to share property in any case with State and local law enforcement agencies. Local law enforcement agencies participate in the Asset Forfeiture Program in two ways:

- **Joint Investigations.** Joint investigations are those in which Federal agencies work with state or local law enforcement agencies or foreign counties to enforce federal criminal laws. Joint investigations may



**ASSET FORFEITURE
PROGRAM**

originate from participation on a federal task force or a formal task force comprised of State and local agencies or from State or local investigations that are developed into federal cases.

- **Adoption of State or Local Seizure.** An adoption occurs when a State or local law enforcement agency seizes property and requests one of the federal seizing agencies to adopt the seizure and proceed with federal forfeiture. Federal agencies may adopt such seized property for forfeiture where the conduct giving rise to the seizure sure is in violation of federal law and where federal law provides for forfeiture.

A State or local law enforcement agency requesting federal adoption of a state of local seizure must comply with all applicable state laws and regulations pertaining to the transfer of seized property to a federal law enforcement agency, including any requirement for a state judicial order or prosecutorial consent for such transfer. When required by State law, a State transfer order should be obtained for assets seized pursuant to a State search warrant or a warrantless search to which state jurisdiction has attached.

State and local agencies have 30 calendar days from the date the property is seized to request a Federal adoption. The adopting Federal agency may waive the 30-day deadline where the state or local law enforcement agency requests a waiver in writing, which must include a written explanation of exceptional circumstances that justify the delay.

The FY2015 City budget document does not contain a projected revenues budget for the Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund. This is because Federal regulations require an agency not to “spend it before you get it or budget anticipated receipts. Receiving agencies may not commit to spending or sharing monies for a certain purpose in advance.” Asset Forfeiture funds contained in this budget have already been received.

5. Measure H Sales Tax Special Revenue Fund. Section 7285.9 of the California Revenue and Taxation Code authorizes cities to levy a transactions and use tax (“sales tax” or “sales and use tax”) to be expended for general purposes. These transactions and use taxes are subject to the approval by two-thirds vote of all members of the City Council and by a majority of the qualified voters of the City voting in an election on the issue.

On March 2, 2010, the City Council in Ordinance No. 1111 authorized a vote of the people to increase the sales tax by half a cent for 20 years for general government purposes. The ordinance also created a Citizen Oversight Advisory Committee comprised of an appointment by each member of the City Council whose term corresponds with the appointing Council Member’s term of office. The Oversight Committee oversees, recommends and reports to the City Council on the expenditure of the proceeds of the tax created by the ordinance.

The measure was submitted to the voters of the City of Calexico as required by Section 53720 et. Seq. of the California Government Code, approved by the voters of California in 1986 as Proposition 62; as required by Article XIIC of the California Constitution, approved by the voters of California in 1996 as Proposition 218; and as required by Section 7285.9 of the California Revenue and Taxation Code.

On June 8, 2010, Measure H was approved by the voters. 2,031 (59.98%) voted “yes” and 1,335 (40.02%) voted “no.” Upon the recommendation of the Measure H Advisory Committee, **the City Council allocated on March 19, 2013, \$600,000 a year for the operation of the Calexico Police Department**

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Establish a five-year plan by the end of 2015 based on finalized audits, and the DOJ COPPS goals that are still being defined.
2. Establish COPPS.
3. Establish a community survey tool.
4. Establish community forums for business, clergy, schools, youth and seniors
5. Establish SCAN community problem solving system.
6. Implement body camera systems.
7. Implement City-wide Camera and license plate reading systems
8. Hire and train police officers, sergeants, a lieutenant and a civilian mid-level manager
9. Complete POST compliance training for all personnel by July 2016
10. Develop internal project and internal affairs management systems
11. Complete parking lot security and lot surfacing plan.
12. Select a new in-car MDC system to replace aging system.
13. Establish Detective Manual and investigative process.
14. Establish a Risk Management Committee in conjunction with the City Attorney.
15. Write a Manual specifically for the Calexico Police Department.
16. Reconstitute the entire evidence function of the Department.
17. Develop a professional deployment formula based on accurate crime data.
18. Establish an on-line crime reporting system
19. Hire a police lieutenant
20. Re-establish a volunteer program
21. Re-institute the motor officer program
22. Re-institute the K-9 program
23. Work with school district to re-implement the school resource officers
24. E-tool the Dispatch Policy for community policing

25. Re-write department job descriptions to include COPPS.
26. Re-write performance evaluations to include COPPS.
27. POST training for all personnel in COPPS.
28. Elect and train a new Criminal Investigations Unit.
29. Establish a new complaint resolution system with the employee unions.
30. Overhaul City towing policy



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Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Fosters a feeling of community spirit, community identity and promotes a sense of full citizen participation, guaranteeing an opportunity for everyone to share in the activities, duties, responsibilities and benefits of the City.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks, libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will have a safe and secure environment for all who live, work and visit; be clean and attractive with public art and cultural amenities; have structurally sound and well-maintained homes, businesses, public buildings and public infrastructure; and will have a special identity of which the community can be proud.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.



General Fund Police Department Expenditure Summary

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Police Operations Expenditures	5,925,649	7,087,600	6,774,742	5,289,390
	Police Support Services	0	0	0	903,553
	Police Traffic Control	195,496	220,594	243,986	311,122
	Police Animal Control Services	154,093	144,419	174,590	171,244
	Total	6,275,238	7,452,613	7,193,318	6,675,309

General Fund Police Operations Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-210-51010-000	Regular Salaries and Earnings ⁵⁵	2,671,132	2,989,066	2,836,853	2,385,105
111-20-210-51011-000	Overtime	318,595	1,183,054	696,000	275,000
111-20-210-51012-000	Other Earnings	280,741	249,927	136,986	163,370
111-20-210-52010-000	Retirement	1,020,975	1,080,870	997,878	1,012,861
111-20-210-52011-000	OASI (FICA)	42,802	46,965	43,121	44,334
111-20-210-52012-000	Health Insurance	376,051	321,373	777,765	472,750
111-20-210-52013-000	Workers Compensation	403,115	426,341	317,803	362,207
111-20-210-52014-000	Unemployment	0	7,700	79,035	11,213
111-20-210-52015-000	Life Insurance	18,100	3,977	4,306	12,130
	Total Personnel Services	5,131,511	6,309,273	5,889,747	4,738,970

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-210-52050-000	Administrative Expense	89,336	95,318	58,364	45,618
111-20-210-52050-010	Communications	31,021	28,000	33,273	26,600
111-20-210-52050-020	Insurance	21,612	24,466	29,654	29,402
111-20-210-53001-000	Materials and Supplies	141,543	144,000	175,066	134,000
111-20-210-54001-000	Repairs and Maintenance	53,074	45,000	64,146	30,000
111-20-210-55001-000	Professional and Specialized Services	165,207	185,000	351,206	125,000
111-20-210-58001-010	Transportation and Travel	136,850	122,000	29,834	44,300
111-20-210-58001-020	Utility Payments	17,495	32,000	36,894	33,000
111-20-210-58001-800	Miscellaneous Expenses	138,000	102,543	106,557	82,500
	Total Maintenance and Operations	794,138	778,327	884,994	550,420

Total General Fund Police Operations Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Fund Police Operations Expenditures	5,925,649	7,087,600	6,774,741	5,289,390

⁵⁵On March 19, 2013, the City Council, upon the recommendation from the Measure H Advisory Committee, voted 4-1 to allocate \$600,000 in Measure H funds for the Police Department.

General Fund Police Support Services Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-215-51010-000	Regular Salaries and Earnings	0	0	0	503,834
111-20-215-51011-000	Overtime	0	0	0	40,000
111-20-215-51012-000	Other Earnings	0	0	0	0
111-20-215-52010-000	Retirement	0	0	0	75,575
111-20-215-52011-000	OASI (FICA)	0	0	0	38,543
111-20-215-52012-000	Health Insurance	0	0	0	112,350
111-20-215-52013-000	Workers Compensation	0	0	0	131,251
111-20-215-52014-000	Unemployment	0	0	0	1,000
111-20-215-52015-000	Life Insurance	0	0	0	1,000
	Total Personnel Services	0	0	0	903,553

Total General Fund Police Support Services Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Fund Police Support Services Expenditures	0	0	0	903,553

General Fund Traffic Control Services Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-216-51010-000	Regular Salaries and Earnings	107,590	119,016	116,253	121,926
111-20-216-51011-000	Overtime	10,904	6,000	13,890	5,500
111-20-216-51012-000	Other Earnings	259	2,400	2,577	41,581
111-20-216-52010-000	Retirement	13,596	15,559	15,297	24,526
111-20-216-52011-000	OASI (FICA)	9,220	9,288	10,045	12,508
111-20-216-52012-000	Health Insurance	13,554	32,570	31,827	40,500
111-20-216-52013-000	Workers Compensation	9,997	10,442	10,316	35,631
111-20-216-52014-000	Unemployment	0	420	2,626	1,500
111-20-216-52015-000	Life Insurance	273	149	272	2,200
	Total Personnel Services	165,393	195,844	203,103	285,872

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-216-52050-000	Administrative Expense	750	1,000	150	1,000
111-20-216-52050-010	Communications	0	0	0	0
111-20-216-52050-020	Insurance	0	0	0	0
111-20-216-53001-000	Materials and Supplies	10,373	8,750	19,056	8,250
111-20-216-54001-000	Repairs and Maintenance	1,376	1,500	2,361	2,500
111-20-216-55001-000	Professional and Specialized Services	17,604	13,500	19,316	13,500
111-20-216-58001-010	Transportation and Travel	0	0	0	0
111-20-216-58001-020	Utility Payments	0	0	0	0
111-20-216-58001-800	Miscellaneous Expenses	0	0	0	0
	Total Maintenance and Operations	30,103	24,750	40,883	25,250

Total General Fund Traffic Control Services Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Police Traffic Support Services Expenditures	195,496	220,594	243,986	311,122

General Fund Animal Control Services Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-217-51010-000	Regular Salaries and Earnings	72,999	81,672	78,085	83,412
111-20-217-51011-000	Overtime	8,835	6,000	13,552	6,500
111-20-217-51012-000	Other Earnings	450	0	1,265	0
111-20-217-52010-000	Retirement	9,287	10,677	10,172	12,512
111-20-217-52011-000	OASI (FICA)	6,483	6,248	7,257	6,381
111-20-217-52012-000	Health Insurance	8,018	19,186	18,835	27,000
111-20-217-52013-000	Workers Compensation	7,035	7,024	7,481	20,209
111-20-217-52014-000	Unemployment	0	280	1,897	1,000
111-20-217-52015-000	Life Insurance	182	102	178	1,000
	Total Personnel Services	113,289	131,189	138,722	158,014

Maintenance and Operations

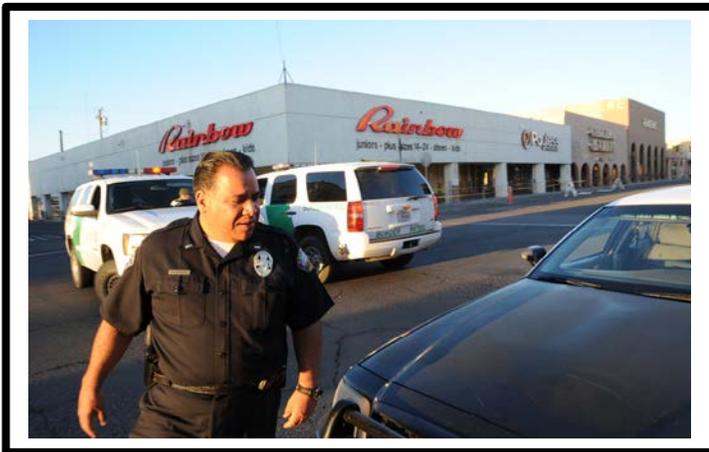
Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-217-52050-000	Administrative Expense	0	0	0	0
111-20-217-52050-010	Communications	329	700	312	700
111-20-217-52050-020	Insurance	0	0	0	0
111-20-217-53001-000	Materials and Supplies	16,645	6,630	11,484	6,630
111-20-217-54001-000	Repairs and Maintenance	2,752	200	1,922	200
111-20-217-55001-000	Professional and Specialized Services	20,847	4,600	21,943	4,600
111-20-217-58001-010	Transportation and Travel	0	0	0	0
111-20-217-58001-020	Utility Payments	231	1,100	207	1,100
111-20-217-58001-800	Miscellaneous Expenses	0	0	0	0
	Total Maintenance and Operations	40,804	13,230	35,868	13,230

Total General Fund Animal Control Services Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Police Animal Control Services Expenditures	154,093	144,419	174,590	171,244

Total General Fund Police Department Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Fund Police Department Expenditures	6,275,238	7,452,613	7,193,318	6,675,309



Police Proposition 172 (50%) Special Revenue Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Proposition 172 Revenues (50% Police) ⁵⁶	50,000	50,000	50,000	50,000
	Total Proposition 172 Special Revenue Fund Revenues	50,000	50,000	50,000	50,000

Police Proposition 172 (50%) Special Revenue Fund Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-217-51010-000	Regular Salaries and Earnings	0	24,738	23,042	23,042
111-20-217-51011-000	Overtime	28,960	4,918	4,918	4,918

⁵⁶In November 1993, voters permanently extended a one-half percent sales and use tax imposed on the total retail price of any tangible personal property for public safety services as partial mitigation for the Education Revenue Augmentation Fund (ERAF) property tax shifts from cities and counties to the State. The revenue from this tax is allocated to each county based on their proportionate share of statewide taxable sales and is disbursed each month by the State Controller. Each County is required to deposit the revenue in a Public Safety Augmentation Fund from which it is allocated by the County Auditor-Controller to the County and its cities. **The enabling legislation (SB 509) provides that public safety services include, but are not limited to sheriffs, police, fire, County district Attorney, county corrections and ocean life guards.**

Each County's allocation is determined by its proportion of taxable sales for all counties in the preceding calendar year. The Board of Equalization (BOE) provides the State Controller with a table of taxable sales for the 58 counties. The State Controller calculates each county's percentage of total statewide taxable sales and applied this percentage to monthly collections.

The allocation factor for each city is based upon city and county property tax revenue shift to the Education Revenue Augmentation Fund (ERAF) in FY1993-94. Prior to FY1997-1998, vehicle license monies receive by cities were dedicated from the formula to derive a net FY1993-1994 property tax loss. Two subsequent amendments affected the allocation formula.

- A. Cities and counties share equally in revenue growth commencing with the FY1997-1998 with no cap for city allocations.
- B. A "maintenance of effort" provision requires cities and counties to fund public Safety at the FY1992-1993 levels, adjusted annually by a cost-of-living factor, commencing with FY1994-1995.

Because Counties were the primary losers in the property tax shift to the State under the Education Revenue Augmentation Fund (ERAF), the formula results in counties being the primary beneficiaries of Proposition 172.

111-20-217-51012-000	Other Earnings	0	0	1,578	1,578
111-20-217-52010-000	Retirement	10,122	9,978	9,978	9,978
111-20-217-52011-000	OASI (FICA)	428	428	428	428
111-20-217-52012-000	Health Insurance	6,427	6,427	6,427	6,427
111-20-217-52013-000	Workers Compensation	3,403	3,403	3,403	3,403
111-20-217-52014-000	Unemployment	660	108	108	108
111-20-217-52015-000	Life Insurance	0	0	118	118
	Total Personnel Services	50,000	50,000	50,000	50,000

California Citizen for Public Safety (COPS) **Special Revenue Fund Revenues**

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	California Citizen for Public Safety (COPS) Grant Revenues ⁵⁷	57,456	0	100,000	100,000
	Total California Citizen for Public Safety (COPS) Grant Revenues	57,456	0	100,000	100,000

California Citizen for Public Safety (COPS) **Special Revenue Fund Expenditures**

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-217-51010-000	Regular Salaries and Earnings	0	0	56,233	46,085
111-20-217-51011-000	Overtime	28,359	0	0	9,835
111-20-217-51012-000	Other Earnings	704	0	3,714	3,157
111-20-217-52010-000	Retirement	10,209	0	20,154	19,957
111-20-217-52011-000	OASI (FICA)	411	0	1,014	857
111-20-217-52012-000	Health Insurance	11,500	0	12,475	12,854
111-20-217-52013-000	Workers Compensation	6,273	0	6,410	6,805
111-20-217-52014-000	Unemployment	0	0	0	217
111-20-217-52015-000	Life Insurance	0	0	0	233
	Total Personnel Services	57,456	0	100,000	100,000

⁵⁷Assembly Bill 1913 or California Citizen Option for Public Safety Grant (COPS) program provides a minimum of \$100,000 to eligible front line law enforcement agencies. To be eligible for allocations under the COPS program, a local jurisdiction must (1) submit an annual expenditure report to the State Controller as required by current law and (2) fully expend its allocation within 24 months of receipt. COPS funds cannot be used to replace existing City Funding for the Police Department. Each county has an oversight committee from the District Attorney's Office that reviews COPS expenditures of each law enforcement agency.

Operation Stonegarden Grant Special Revenue Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Operation Stonegarden Grant Revenues ⁵⁸	219,116	167,938	192,438	100,000
	Total Operation Stonegarden Grant Revenue	219,116	167,938	192,438	100,000

⁵⁸ The FY2014 Homeland Security Grant Program (HSGP) plays an important role in the implementation of the National Preparedness System (NPS) by supporting the building, sustainment and delivery of core capabilities essential to achieving the National Preparedness Goal (NPG) of a secure and resilient nation. The building, sustainment and delivery of these core capabilities are not exclusive to any single level of government, organization, or community, but rather, require the combined effort of the whole community. The FY2016 HSGP supports core capabilities across the five mission areas of prevention, protection, mitigation, response and recovery. HSGP is comprised of three interconnected grant programs: State Homeland Security Program (SHSP), Urban Areas Security Initiative (UASI) and Operation Stonegarden (OPSG).

Together, these grant programs fund a range of preparedness activities, including planning, organization, purchase, training, exercises, and management and administration.

The City of Calexico qualified for Operation Stonegarden Grants (OPSG). This grant program provides funding to agencies in a joint mission to secure the United States borders along routes of ingress from international borders to include travel corridors in States bordering Mexico and Canada, as well as States and territories with International water borders. Operation Stonegarden is intended to support United States border States and territories in accomplishing the following objectives:

- Increase capability to prevent, protect against, and respond to border security issues.
- Encourage local operational objectives and capabilities to enhance National and State Homeland Security Strategies (such as the Federal Secure Borders Initiative and United States CBP/BP strategies).
- Increase coordination and collaboration among Federal, State, Tribal, and territorial law enforcement agencies.
- Continue the distinct capability enhancements required for border security and border protection.
- Provide intelligence based operations through CBP/BP Sector Level experts to ensure safety and operational oversight of Federal, State, local Tribal and territorial law enforcement agencies participating in OPSG operational activities.
- Support a request to the Governor to activate, deploy or redeploy specialized National Guard Units/Packages and/or elements of State law enforcement to increase or augment specialized/technical law enforcement elements operational activities.
- Continue to increase operational, material and technological readiness of State, local, Tribal, and territorial law enforcement agencies.

Operation Stonegarden Grant (OPSG) funds must be used to increase operational capabilities of Federal, State, local, Tribal, and territorial law enforcement agencies.

Operation Stonegarden Grant Special Revenue Fund Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-210-51010-000	Regular Salaries and Earnings	0	0	0	0
111-20-210-51011-000	Overtime	142,505	43,697	50,200	77,960
111-20-210-51012-000	Other Earnings	0	0	0	1,578
111-20-210-52010-000	Retirement	58,501	15,730	14,472	9,978
111-20-210-52011-000	OASI (FICA)	2,066	1,831	1,711	428
111-20-210-52012-000	Health Insurance	12,400	0	0	6,427
111-20-210-52013-000	Workers Compensation	3,644	3,800	3,655	3,403
111-20-210-52014-000	Unemployment	0	0	0	108
111-20-210-52015-000	Life Insurance	0	0	0	118
	Total Personnel Services	219,116	65,058	70,038	100,000

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-210-52050-000	Administrative Expense	0	0	0	0
111-20-210-52050-010	Communications	0	0	0	0
111-20-210-52050-020	Insurance	0	0	0	0
111-20-210-53001-000	Materials and Supplies	0	8,639	37,400	0
111-20-210-54001-000	Repairs and Maintenance	0	0	0	0
111-20-210-55001-000	Professional and Specialized Services	0	0	0	0
111-20-210-58001-010	Transportation and Travel	0	0	0	0
111-20-210-58001-020	Utility Payments	0	0	0	0
111-20-210-58001-800	Miscellaneous Expenses	0	0	0	0
	Total Maintenance and Operations	0	8,639	37,400	0

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Police Vehicle Purchases ⁵⁹	0	94,241	85,000	0
	Total Capital Expenditures	0	94,241	85,000	0

Total Operation Stonegarden Grant Special Revenue Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Operation Stonegarden Grant Special Revenue Fund Expenditures	219,116	167,938	192,438	100,000

⁵⁹ On July 15, 2014, the City Council approved the purchase of three marked police vehicles using Operation Stonegarden funds. On June 29, 2015, the City Council authorized the purchase three marked police vehicles using \$85,000 in Operation Stonegarden funds. The total cost of the vehicles was \$90,139. The City used \$5,139 in Asset Forfeiture Funds to complete the purchase.

Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Balance ⁶⁰	420,494	225,776	94,399	569,800
	Total Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Balance	420,494	225,776	94,399	569,800

⁶⁰Under the Comprehensive Crime Control Act of 1984, the Department of Justice administers the Asset Forfeiture Program. This program is a nationwide law enforcement initiative that removes the tools of crime from criminal organizations, deprives wrongdoers of the proceeds of their crimes, recovers property that may be used to compensate victims and deters crime. The program fosters cooperation among Federal, State and local law enforcement agencies. Federal law authorizes the Attorney General to share property in any case with State and local law enforcement agencies. Local law enforcement agencies participate in the Asset Forfeiture Program in two ways:

- **Joint Investigations.** Joint investigations are those in which Federal agencies work with state or local law enforcement agencies or foreign countries to enforce federal criminal laws. Joint investigations may originate from participation on a federal task force or a formal task force comprised of State and local agencies or from State or local investigations that are developed into federal cases.
- **Adoption of State or Local Seizure.** An adoption occurs when a State or local law enforcement agency seizes property and requests one of federal seizing agencies to adopt the seizure and proceed with federal forfeiture. Federal agencies may adopt such seized property for forfeiture where the conduct giving rise to the seizure is in violation of federal law and where federal law provides for forfeiture.

A State or local law enforcement agency requesting federal adoption of a state or local seizure must comply with all applicable state laws and regulations pertaining to the transfer of seized property to a federal law enforcement agency, including any requirement for a state judicial order or prosecutorial consent for such transfer. When required by State law, a State transfer order should be obtained for assets seized pursuant to a State search warrant or a warrantless search to which state jurisdiction has attached.

State and local agencies have 30 calendar days from the date the property is seized to request a Federal adoption. The adopting Federal agency may waive the 30-day deadline where the state or local law enforcement agency requests a waiver in writing, which must include a written explanation of exceptional circumstances that justify the delay.

The FY2016 City budget only budgets money that the City has already received. The budget document does not contain projected new revenues budget for the Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund. This is because Federal regulations require an agency not to “spend it before you get it or budget anticipated receipts. Receiving agencies may not commit to spending or sharing monies for a certain purpose in advance.” Asset Forfeiture funds contained in this budget have already been received.

Total Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Revenues	420,494	255,776	94,399	569,800

Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-217-51010-000	Regular Salaries and Earnings	0	0	0	0
111-20-217-51011-000	Overtime	200,00	42,887	0	0
111-20-217-51012-000	Other Earnings	0	0	0	0
111-20-217-52010-000	Retirement	0	0	0	0
111-20-217-52011-000	OASI (FICA)	0	0	0	0
111-20-217-52012-000	Health Insurance	0	0	0	0
111-20-217-52013-000	Workers Compensation	0	0	0	0
111-20-217-52014-000	Unemployment	0	0	0	0
111-20-217-52015-000	Life Insurance	0	0	0	0
	Total Personnel Services	200,000	42,887	0	0

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-217-52050-000	Administrative Expense	0	0	0	0
111-20-217-52050-010	Communications	0	0	0	0
111-20-217-52050-020	Insurance	0	0	0	0
111-20-217-53001-000	Materials and Supplies	75,462	0	0	0
111-20-217-54001-000	Repairs and Maintenance	0	0	0	0
111-20-217-55001-000	Professional and Specialized Services	0	0	0	0
111-20-217-58001-010	Transportation and Travel	29,930	0	0	0
111-20-217-58001-020	Utility Payments	0	0	0	0
111-20-217-58001-800	Miscellaneous Expenses	62,024	73,537	0	0
	Total Maintenance and Operations	167,416	73,537	0	0

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Building Improvements	11,256	0	0	0
	Machinery and Equipment	41,822	0	0	0
	Purchase of Police Vehicles ⁶¹	0	109,352	5,139	0
	Tasers and Body Cameras ⁶²	0	0	89,260	56,592
	City-Wide Security Surveillance System ⁶³	0	0	0	373,320
	City-Wide Security Surveillance System Maintenance ⁶⁴	0	0	0	139,888
	Total Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Capital Expenditures	53,078	109,352	94,399	569,800

Total Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Department of Justice Equitable Sharing Program (Asset Forfeiture) Special Revenue Fund Expenditures	420,494	225,776	94,399	569,800

⁶¹ The City purchased three marked police vehicles during FY2015 with \$85,000 in Operation Stonegarden funds. The total cost of the vehicles was \$90,139. The City used \$5,139 in Asset Forfeiture Funds to complete the purchase.

⁶² On May 5, 2015, the Calexico City Council approved a five-year agreement with Taser International to purchase new tasers and body cameras for all Calexico Police officers. The contract includes cloud-based software, 24 hour/365 day technical support and equipment replacement at no additional cost. This system is also designed to integrate the body cameras into the Police Department's Record Management System (RMS). This will allow the storage of body camera video to be marked and tagged as evidence along with the crime reports. By purchasing these cameras the department will be able to phase out the in-dash cameras in the patrol cars. The agreement will also replace all cameras and tasers every 30 months with the latest updated technology and with new models. The FY2016 budget includes \$56,592 in asset forfeiture money from the United States Department of Justice (DOJ) for these new tasers and body cameras. Total cost of the program over five years will be \$280,497.41.

⁶³ The City Council on June 2, 2015, approved \$722,515 for the installation of a City-Wide Security Surveillance System. This system will be installed over two fiscal years and will initially consist of 49 City cameras. The system also has the capability to integrate the Border Patrol cameras and the cameras of private businesses into this system. The system has the capability to record suspicious activity and will allow the Police Department and Fire Department to monitor critical incidents from remote locations

In addition the footage captured through the City-Wide Surveillance System will act as a deterrent to criminals, create investigative leads and produce potential suspects. Video footage will also capture criminals committing crimes, aid in prosecutions and increase conviction rates. The City will spend \$40,000 in Police Development Impact Fees and \$373,320 during FY2016 in asset forfeiture funds to install the City-Wide Security Surveillance System.

⁶⁴ The implementation of the City-Wide Security Surveillance System will require care and maintenance. As systems are brought on line and are being used, the system may develop maintenance issues and require periodic hardware upgrades and software updates. The service plan offered by Convergent Technologies includes preventative maintenance, comprehensive labor coverage, remote on-line diagnostics, staff training, annual software support ICare Executive Software. The cost of a five-year maintenance agreement will be \$139,888 per year.

Fire Department

Department Mission

The mission of the Calexico Fire Department is to protect the lives and property of the residents, visitors and business owners of Calexico by providing fire protection and suppression services, pre-hospital emergency medical services, fire education and prevention services and hazardous material response services.

Department Description

The Calexico Fire Department protects the health, safety and welfare of residents, visitors and business owners by responding to fires, vehicle accidents, hazardous materials spills, medical emergencies and other incidents requiring immediate action to prevent or reduce loss of life. The Department also participates in the Hazardous Emergency Response Assistance Team (HEAT) under a joint powers agreement (JPA) with Imperial County. The Fire Department responds to over 4,000 calls per year.

Fire Suppression.

The Calexico Fire Department provides fire suppression service from two Fire Stations. Fire Station 1, located at 430 East 5th Street, is in the center part of the City. The Calexico Fire Department houses one frontline Advanced Life Support (ALS) Engine Company and two Advanced Life Support (ALS) Medic Units. In addition to these frontline apparatus, Station 1 houses various utility vehicles, reserve and back-up apparatus and the Fire Chief's command vehicle.



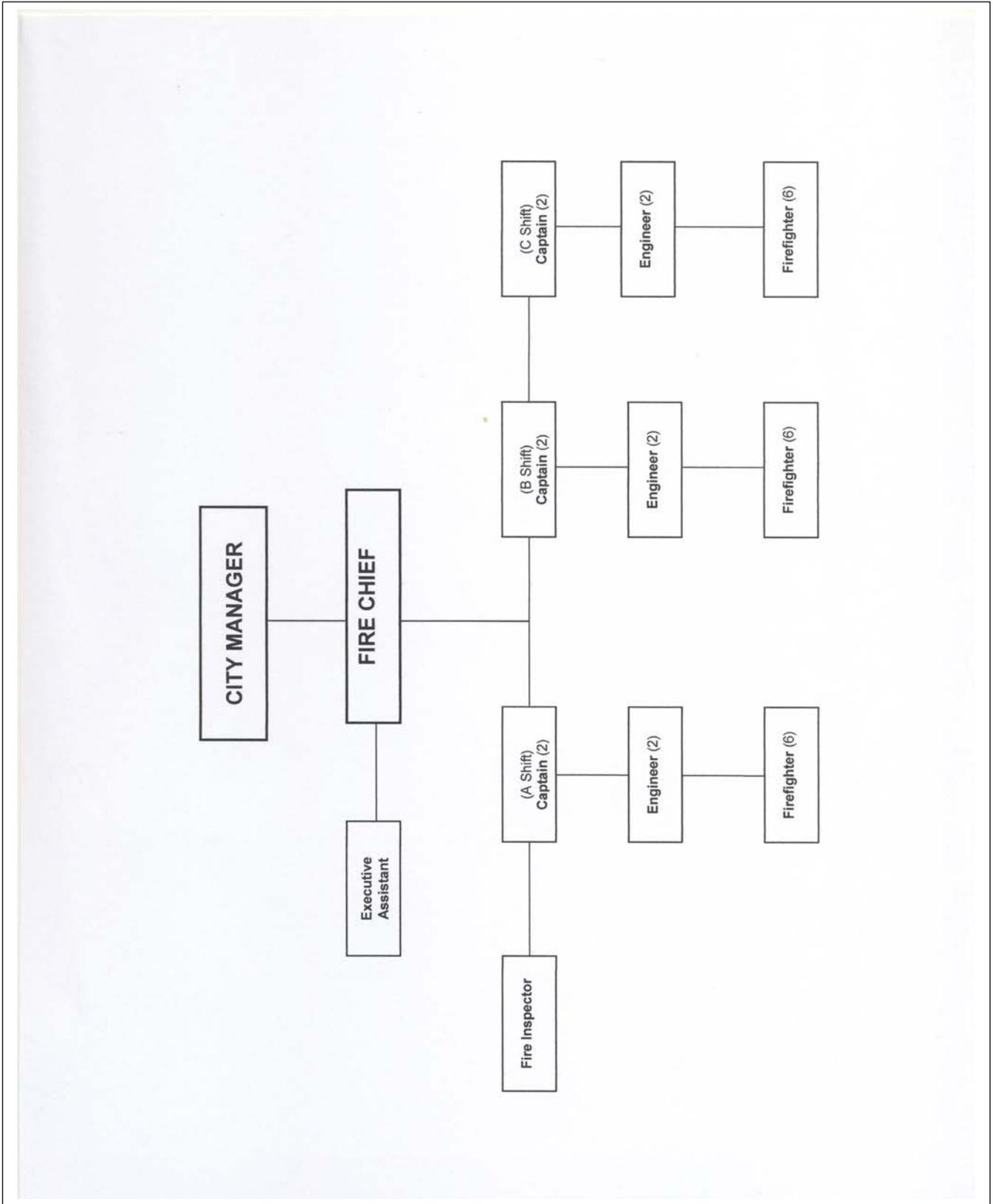
Fire Prevention.

The goal of fire prevention is to decrease the number and severity of fires. The Calexico Fire Department accomplishes this goal through public education programs, regular fire prevention inspections, code enforcement, and vegetation management and enforcement. When fires do occur a fire investigation is conducted to determine the origin and cause of the fire.

The fundamental reason for conducting fire inspections is to limit the risk of life and property losses from fire by identifying those conditions, which contribute to the occurrence and spread of fire. To achieve this goal, the Calexico Fire Department reviews plans for conformance to code requirements. Fire sprinkler plans, as well as other types of built-in fire protection systems are also reviewed. Interaction with other city departments and county agencies is a high priority. Meetings are attended during the design and development stage with architects, fire protection engineers, and contractors to assure code compliance, accelerate the review and approval process, and minimize construction delays.

This program provides a comprehensive public fire education element that includes educational presentations on fire safety and prevention subjects to pre-school and elementary school aged children,

Figure 59
Fire Department Organization Chart



informational demonstration booths and annual fire prevention open house, health fairs and school events, station tours and equipment displays; along with fire extinguisher safety classes.

Emergency Medical Services.

The City of Calexico Fire Department is responsible for providing Emergency Paramedic Services throughout the City limits of Calexico and in some cases, beyond.

The current paramedic program uses a combination of first responder paramedic engine and truck companies operating from two fire stations, and two Advanced Life Support (ALS) Medic Units. This allows for advanced life support to reach the patient as quickly as possible. The ambulance is staffed with a combination of Firefighter Paramedics, and Firefighter Emergency Medical Technicians (EMT) who have been cross-trained in both firefighting and emergency medical techniques for advanced life support (ALS).



The engine and truck companies are staffed with a minimum crew of three. The primary mission of this unit is to respond to a wide variety of emergencies as a "First Responder" and to take initial action. On an emergency medical call, the Firefighter Paramedic that is assigned to this unit can quickly start advanced emergency medical life support, the help of the other two to three crew members that are trained as Emergency Medical Technicians (EMT) facilitates this process.

The City of Calexico Fire Department responds with at least one first responder fire apparatus and one Advanced Life Support (ALS) Medic Unit to every request for emergency medical assistance. This provides advanced life support (ALS) personnel to attend the needs of the medical patient and enough ancillary support personnel to assist in safely moving the patient and providing for scene control that is needed at an emergency incident. It has been often best described as bringing the emergency room to the scene of the patient. Since first responder companies are usually disbursed throughout the City they are often closer to a medical emergency. This places a qualified paramedic at the patient's side minutes before the ambulance can arrive.

The combination of first responder paramedic units and transport capable Advanced Life Support (ALS) Medic Units have allowed the fire department increased flexibility in meeting the needs of emergency medical patients, while at the same time having more paramedics available in the cases of mass casualty or multiple patient incidents. Further, the system has allowed the department to measurably improve upon emergency response times, as Medic units reach the patient in nine minutes or less 97% of the time, and paramedic first responder units have arrived on scene in eight minutes or less 98% of the time. The average response time for a paramedic to reach the patients side has historically been under five minutes.

Fire Explorer Program.

The Calexico Fire Department, in cooperation with the Boy Scouts of America, has created a Fire Explorer Program. Exploring helps to expose young adults to different career fields, including the Fire Service.



This Program is not intended to be a direct recruiter for future firefighters, but rather to give young men and women an inside look into the exciting profession of firefighting.

Explorers attend weekly meetings and can participate in various programs. This program helps Explorers gain experience by assisting firefighters and the fire department in a non-hazardous capacity. Fire Explorers are also encouraged to attend seminars, take college level Fire Science courses, and participate in departmental and Explorer Post events.

Department Funding.

The primary funding source for the Fire Department is the General Fund. However, funding is also provided through other revenue sources including Proposition 172 Special Revenue Fund and the Ambulance Enterprise Fund.

1. Proposition 172 Special Revenue Fund. Proposition 172, approved by the California voters in November 1993, permanently extended a one-half percent sales and use tax imposed on the total retail price of any tangible personal property for public safety services as partial mitigation for the Education Revenue Augmentation Fund (ERAF) property tax shifts from cities and counties to the State. The revenue from this tax is allocated to each county based on their proportionate share of statewide taxable sales and is disbursed each month by the State Controller. Each County is required to deposit the revenue in a Public Safety Augmentation Fund from which it is allocated by the County Auditor-Controller to the County and its cities. **The enabling legislation (SB 509) provides that public safety services include, but are not limited to sheriffs, police, fire, County district Attorney, county corrections and ocean life guards.**

Each County's allocation is determined by its proportion of taxable sales for all counties in the preceding calendar year. The Board of Equalization (BOE) provides the State Controller with a table of taxable sales for the 58 counties. The State Controller calculates each county's percentage of total statewide taxable sales and applies this percentage to monthly collections.

The allocation factor for each city is based upon city and county property tax revenue shift to the Education Revenue Augmentation Fund (ERAF) in FY1993-94. Prior to FY1997-1998, vehicle license monies received by cities were dedicated from the formula to derive a net FY1993-1994 property tax loss. Two subsequent amendments affected the allocation formula.

- A. Cities and counties share equally in revenue growth commencing with the FY1997-1998 with no cap for city allocations.
- B. A "maintenance of effort" provision requires cities and counties to fund public Safety at the FY1992-1993 levels, adjusted annually by a cost-of-living factor Commencing with FY1994-1995.

Because Counties were the primary losers in the property tax shift to the State under the Education Revenue Augmentation Fund (ERAF), the formula results in counties being the primary beneficiaries of Proposition 172.

3. Measure H Sales Tax Special Revenue Operations Fund and Measure H Bond Capital Projects Fund. Section 7285.9 of the California Revenue and Taxation Code authorizes cities to levy a transactions and use tax ("sales tax" or "sales and use tax") to be expended for general purposes. These transactions and use tax are subject to the approval by two-thirds vote of all members of the City Council and by a majority of the qualified voters of the City voting in an

election on the issue.

On March 2, 2010, the City Council in Ordinance No. 1111 authorized a vote of the people to increase the sales tax by half a cent for 20 years for general government purposes. The ordinance also created a Citizen Oversight Advisory Committee comprised of an appointment by each member of the City Council whose term corresponds with the appointing Council Member's term of office. The Oversight Committee oversees, recommends and reports to the City Council on the expenditure of the proceeds of the tax created by the ordinance.

The measure was submitted to the voters of the City of Calexico as required by Section 53720 et. Seq. of the California Government Code, approved by the voters of California in 1986 as Proposition 62; as required by Article XIIC of the California Constitution, approved by the voters of California in 1996 as Proposition 218; and as required by Section 7285.9 of the California Revenue and Taxation Code.

On June 8, 2010, Measure H was approved by the voters. 2,031 (59.98%) voted "yes" and 1,335 (40.02%) voted "no." **The City Council on March 19, 2013 allocated \$400,000 a year for the operation of the Calexico Fire Department.**

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Conduct a fire station location assessment on six sites to determine the best location for the new fire station.
2. Conduct pre-architectural analysis for the new fire station to determine space needs based on projected staffing, equipment and furnishing needs, and station architectural components.
3. Prepare conceptual floor plans and conceptual building elevations for the new fire station.
4. Acquire land, complete architectural drawings and construct a new fire station facility using \$7,000,000 in Measure H bond funds.
5. Finalize the City Emergency Operations Plan which is currently being reviewed by the State Office of Emergency Services.
6. Explore feasibility to automating medical billing and fire prevention program in an effort to improve efficiency and generate maximum revenue.
7. Conduct formal evaluation of fees for service related to ambulance billing to ensure that they are current with industry standards. It has been many years since the ambulance fees were evaluated.
8. Finalize and adopt the Fire Department Policy Manual.
9. Develop and implement a Fire Department Standard Operating Procedures (SOP) Manual.
10. Seek Federal and State grants for fire prevention, fire operations and fire equipment.
11. Install computer hardware and software on fire apparatus to improve communication, record keeping and safety.

12. Complete repairs on Fire Station 1 to bring the building up to fire and building codes.
13. Develop and implement a fire prevention plan for all City buildings and facilities.
14. Conduct daily and weekly inspections of all fire apparatus and keep records of the results. A log should be kept for every vehicle in the Fire Department.
15. Develop and implement a lead-based paint awareness program for the community
16. Work with the Police Department to develop an emergency evacuation plan for the City.
17. Maintain spending within budget parameters established by the City Manager and City Council.
18. Conduct Department operations to provide a safe work environment and reduce the potential for liability and workers compensation claims.
19. Negotiate fire mutual aid agreements/MOUs with neighboring jurisdictions to transfer risk associated with mutual aid.
20. Work with the Public Works Department to designate and operate a hazardous waste accumulation point.
21. Work with Police Department to assess blood borne pathogen and infectious disease exposure and review and revise if appropriate Fire Department and Police Department policies.
22. Work with Police Department to assess airborne health hazards and review and revise if appropriate Fire Department and Police Department policies.
23. Work with the Fire Department to develop and implement a hazardous waste operation and emergency response plan.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Fosters a feeling of community spirit, community identity and promotes a sense of full citizen participation, guaranteeing an opportunity for everyone to share in the activities, duties, responsibilities and benefits of the City.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries

and other public facilities and services.

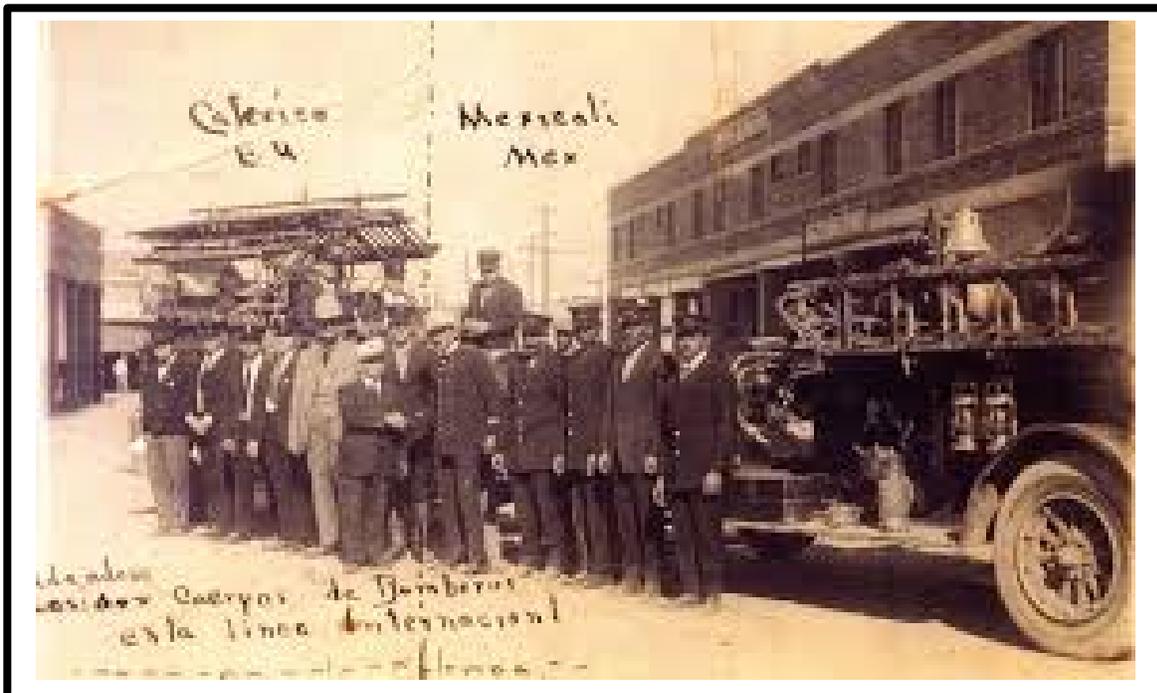
Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will have a safe and secure environment for all who live, work and visit; be clean and attractive with public art and cultural amenities; have structurally sound and well-maintained homes, businesses, public buildings and public infrastructure; and will have a special identity of which the community can be proud.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.



Calexico and Mexicali Firefighters

General Fund Fire Protection Operations Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-250-51010-000	Regular Salaries and Earnings ⁶⁵	1,624,030	1,792,530	1,767,397	1,989,859
111-20-250-51011-000	Overtime	43,072	1,162	132,197	230,000
111-20-250-51012-000	Other Earnings	219,779	140,592	152,305	164,770
111-20-250-52010-000	Retirement	716,246	750,941	745,728	390,016
111-20-250-52011-000	OASI (FICA)	23,548	25,992	25,627	34,893
111-20-250-52012-000	Health Insurance	160,534	356,740	309,752	446,250
111-20-250-52013-000	Workers Compensation	194,036	172,879	151,688	321,731
111-20-250-52014-000	Unemployment	0	4,620	35,168	9,924
111-20-250-52015-000	Life Insurance	10,587	2,233	607	10,736
	Total Personnel Services	2,991,832	3,247,689	3,320,469	3,598,179

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-250-52050-000	Administrative Expense	6,347	20,500	928	20,500
111-20-250-52050-010	Communications	13,640	16,000	24,664	16,000
111-20-250-52050-020	Insurance	5,856	0	4,000	225,228
111-20-250-53001-000	Materials and Supplies	129,751	129,220	155,939	187,770
111-20-250-54001-000	Repairs and Maintenance	30,327	23,000	48,893	36,800
111-20-250-55001-000	Professional and Specialized Services	62,776	60,450	60,661	60,450
111-20-250-58001-010	Transportation and Travel	1,291	0	1,350	0
111-20-250-58001-020	Utility Payments	29,130	32,300	29,098	37,423
111-20-250-58001-800	Miscellaneous Expenses	20,842	2,100	1,445	2,900
	Total Maintenance and Operations	299,960	283,570	326,978	587,071

Total General Fund Fire Protection Operations Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Fund Fire Protection Operations Expenditures	3,291,792	3,531,259	3,647,447	4,185,250

⁶⁵ On March 19, 2013, the City Council, upon the recommendation from the Measure H Advisory Committee, voted 4-1 to allocate \$400,000 in Measure H funds for the Fire Department.

General Fund Office of Emergency Services Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-250-51010-000	Regular Salaries and Earnings ⁶⁶	0	0	0	0
111-20-250-51011-000	Overtime	0	0	0	0
111-20-250-51012-000	Other Earnings	0	0	0	2,500
111-20-250-52010-000	Retirement	0	0	0	0
111-20-250-52011-000	OASI (FICA)	0	0	0	0
111-20-250-52012-000	Health Insurance	0	0	0	0
111-20-250-52013-000	Workers Compensation	0	0	0	0
111-20-250-52014-000	Unemployment	0	0	0	0
111-20-250-52015-000	Life Insurance	0	0	0	0
	Total Personnel Services	0	0	0	2,500

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-250-52050-000	Administrative Expense	0	0	0	1,000
111-20-250-52050-010	Communications	0	0	0	0
111-20-250-52050-020	Insurance	0	0	0	0
111-20-250-53001-000	Materials and Supplies	0	0	0	0
111-20-250-54001-000	Repairs and Maintenance	0	0	0	0
111-20-250-55001-000	Professional and Specialized Services	0	0	0	25,000
111-20-250-58001-010	Transportation and Travel	0	0	0	0
111-20-250-58001-020	Utility Payments	0	0	0	0
111-20-250-58001-800	Miscellaneous Expenses	0	0	0	0
	Total Maintenance and Operations	0	0	0	26,000

Total General Fund Office of Emergency Services Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Fund Office of Emergency Services Expenditures	0	0	0	28,500

⁶⁶ On March 19, 2013, the City Council, upon the recommendation from the Measure H Advisory Committee, voted 4-1 to allocate \$400,000 in Measure H funds for the Fire Department.

Total General Fund Fire Department Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Fund Fire Department Expenditures	3,291,792	3,531,259	3,647,447	4,213,750

Fire Proposition 172 (50% Fire) Special Revenue Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Proposition 172 Revenues (50% Fire) ⁶⁷	50,000	50,000	50,000	50,000
	Total Proposition 172 Special Revenue Fund Revenues	50,000	50,000	50,000	50,000

⁶⁷In November 1993, voters permanently extended a one-half percent sales and use tax imposed on the total retail price of any tangible personal property for public safety services as partial mitigation for the Education Revenue Augmentation Fund (ERAF) property tax shifts from cities and counties to the State. The revenue from this tax is allocated to each county based on their proportionate share of statewide taxable sales and is disbursed each month by the State Controller. Each County is required to deposit the revenue in a Public Safety Augmentation Fund from which it is allocated by the County Auditor-Controller to the County and its cities. **The enabling legislation (SB 509) provides that public safety services include, but are not limited to sheriffs, police, fire, County district Attorney, county corrections and ocean life guards.**

Each County's allocation is determined by its proportion of taxable sales for all counties in the preceding calendar year. The Board of Equalization (BOE) provides the State Controller with a table of taxable sales for the 58 counties. The State Controller calculates each county's percentage of total statewide taxable sales and applied this percentage to monthly collections.

The allocation factor for each city is based upon city and county property tax revenue shift to the Education Revenue Augmentation Fund (ERAF) in FY1993-94. Prior to FY1997-1998, vehicle license monies received by cities were dedicated from the formula to derive a net FY1993-1994 property tax loss. Two subsequent amendments affected the allocation formula.

- A. Cities and counties share equally in revenue growth commencing with the FY1997-1998 with no cap for city allocations.
- B. A "maintenance of effort" provision requires cities and counties to fund public Safety at the FY1992-1993 levels, adjusted annually by a cost-of-living factor. Commencing with FY1994-1995.

Because Counties were the primary losers in the property tax shift to the State under the Education Revenue Augmentation Fund (ERAF), the formula rest in counties being the primary beneficiaries of Proposition 172.

Fire Proposition 172 (50% Fire Share) Special Revenue Fund Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-250-51010-000	Regular Salaries and Earnings	24,678	26,212	21,337	26,436
111-20-250-51011-000	Overtime	0	1,787	4,462	3,345
111-20-250-51012-000	Other Earnings	2,105	1,259	2,938	2,189
111-20-250-52010-000	Retirement	3,428	3,451	3,391	5,328
111-20-250-52011-000	OASI (FICA)	448	424	416	464
111-20-250-52012-000	Health Insurance	7,200	7,230	7,235	7,823
111-20-250-52013-000	Workers Compensation	5,958	6,131	6,180	4,142
111-20-250-52014-000	Unemployment	121	101	121	132
111-20-250-52015-000	Life Insurance	143	143	143	141
	Total Personnel Services	44,081	46,738	46,223	50,000

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-250-52050-000	Administrative Expense	0	0	3,777	0
111-20-250-52050-010	Communications	0	0	0	0
111-20-250-52050-020	Insurance	0	0	0	0
111-20-250-53001-000	Materials and Supplies	0	3,262	0	0
111-20-250-54001-000	Repairs and Maintenance	5,919	0	0	0
111-20-250-55001-000	Professional and Specialized Services	0	0	0	0
111-20-250-58001-010	Transportation and Travel	0	0	0	0
111-20-250-58001-020	Utility Payments	0	0	0	0
111-20-250-58001-800	Miscellaneous Expenses	0	0	0	0
	Total Maintenance and Operations	5,919	3,262	3,777	0

Total Proposition 172 (50% Fire Share) Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Fund Office of Emergency Services Expenditures	50,000	50,000	50,000	50,000



SECTION 8

SPECIAL REVENUE FUND, FIDUCIARY FUND AND CAPITAL PROJECT FUND BUDGETS



Historic Calexico City Hall

Successor Agency to the Former Calexico Community Redevelopment Agency Fiduciary Fund

Successor Agency Mission

The mission of the Successor Agency to the Former Calexico Community Redevelopment Agency is to account for all of the activities, revenues, expenditures, assets and liabilities relating to overseeing all dissolution activities of the former Calexico Community Redevelopment Agency and wind down all affairs pursuant to ABx1, AB 1484, other State Legislation and rules and regulations published by the California Department of Finance (DOF) and the State Controller's Office (SCO).

Successor Agency Description

Background and Description.

On June 28, 2011, the Governor signed ABx1 26, which became effective on June 29, 2011. ABx1 26 eliminated Redevelopment Agencies in California and provided direction and guidelines for the dissolution of all redevelopment activities and functions. It also created Successor Agencies to administer the dissolution and handle the affairs of each Redevelopment Agency. All actions and decisions made by a Successor Agency must be approved by an appointed, impartial Oversight Board before final approval by the California Department of Finance (DOF).

In response to ABx1 26, city and redevelopment advocate organizations challenged the State over the validity of the statute in the courts. On December 29, 2011, the California Supreme Court issued its opinion in the case *California Redevelopment Association, et. al. v. Ana Matosantos, etc., et. al.*, and upheld the validity of ABx1 26. As a result, ABx1 26 implementation was delayed and became effective on February 1, 2012.



On February 1, 2012, every Redevelopment Agency in California was formally dissolved and all its assets and functions were transferred to a Successor Agency and a Successor to the Redevelopment Agency's housing functions. On January 24, 2012, the City Council affirmed its intent to retain the housing assets and functions previously performed by the dissolved Calexico Community Redevelopment Agency pursuant to Section 3417(a)(1) of the California Health and Safety Code. On January 31, 2012, the Calexico Community Redevelopment Agency had net assets of \$14,512,534. These assets were transferred from the Calexico Community Redevelopment Agency to the Successor Agency.

Successor Agency Long-Term Debt

The Calexico Community Redevelopment Agency issued long-term debt over the years. This debt was transferred to the Successor Agency to the Calexico Community Redevelopment Agency (a separate government entity) on February 1, 2012 when state law dissolved Redevelopment Agencies. **Bond principal and interest are paid through tax increment generated in the former project areas of the Calexico Community Redevelopment Agency and does not affect the City's General Fund, Special Revenue Funds or Enterprise Funds. Therefore, the Fiduciary Funds long-term debt is technically not a debt to the City of Calexico, but a debt obligation of the Successor Agency to the Calexico Community Redevelopment Agency.** Figure 60 shows the beginning balance on July 1, 2015, the principal and interest payments paid during FY2016 and the ending balance of the long-term debt on June 30, 2016.

Figure 60
Successor Agency Fiduciary Fund Long-Term Debt Summary

No.	Description	Beginning Debt Balance July 1, 2015	FY2016 Debt Principal Payment	FY2016 Debt Interest Payment	Ending Debt Balance June 30, 2016
1	2000 Tax Allocation Bonds	\$ 640,000	\$ 25,000	\$ 33,625	\$ 615,000
2	2014 Tax Allocation Refunding Bond	15,395,000	1,275,000	449,873	14,120,000
3	2006 Tax Allocation Refunding Bond	9,705,000	45,000	414,091	9,660,000
4	2011 Tax Allocation Bonds	7,120,000	0	516,200	7,120,000
5	2011 School District Tax Allocation Bonds	1,815,000	0	119,060	1,815,000
	Total	\$ 34,675,000	\$1,345,000	\$1,532,849	\$ 33,330,000

Assembly Bill 1484.

On June 27, 2012, the State Legislature passed AB 1484, another redevelopment trailer bill, which made several technical and substantive amendments to ABx1 26. AB 1484 set forth new requirements (in addition to ABx1 26 mandates), new penalties and clarified administrative procedures to winding down the affairs of former redevelopment agencies.

Statement of Purpose.

The Successor Agency's main role is to satisfy enforceable obligations of the former Calexico Community Redevelopment Agency, administer the dissolution process, and wind down all affairs pursuant to ABx1 26 and AB 1484. To facilitate the winding down of affairs, the Successor Agency must prepare and submit a Recognized Obligation Payment Schedule (ROPS), which is the acting document that sets forth the amount and source of payments required by each enforceable obligation for each six-month fiscal period. Each ROPS must be approved by the Successor Agencies Oversight Board and further, the California Department of Finance (DOF) must approve each ROPS for it to be effective.

The Successor Agency is required to make payments and perform only obligations that are listed on each approved Recognized Obligation Payment Schedule (ROPS). Pursuant to ABx1 26, an "enforceable obligations" can include any of the following items:

- Bonds.
- Loans or monies borrowed by a Redevelopment Agency for lawful purposes.
- Payments required by the Federal Government, preexisting obligations to the State, or obligations imposed by State law, payments that are made by the County-Auditor Controller, or legal enforceable payments required in connection with the agency's employees.



- Judgments or settlements entered by a court or binding arbitration.
- Agreements or contracts entered into prior to June 28, 2011 with a third party.
- Contracts or agreements necessary for the administration of a Successor Agency.
- Amounts borrowed from or payment owed to an agency's Low and Moderate Income Housing Fund.

Successor agencies are not allowed to enter into any new agreements, utilize unencumbered funds from property tax increment revenues or their Low and Moderate Income Housing Fund (LMIHF), or unencumbered bond proceeds.

Assembly Bill 471 (Redevelopment Agency Dissolution).

AB 471, which passed unanimously on February 18, 2014, makes several changes affecting the redevelopment dissolution process and clarifies that Infrastructure Finance Districts (IFD) can be established on territory within the former Redevelopment Agency project area. AB 471 makes the following changes to the State law governing the redevelopment dissolution process.

1. New Housing Entity Cost Allowance.

- Defines the period between July 1, 2014 to July 1, 2018, a "housing entity administrative cost allow" as an amount of up to 1% of the property tax, but not less than \$150,000, allocated to the Redevelopment Agency Retirement Fund on behalf of the Successor Agency for each applicable fiscal year.
- Provides that if a local housing authority assumed the housing functions of a former Redevelopment Agency (RDA) then the housing entity administrative cost allowance shall be listed on the Successor Agency Recognized Obligations

Payment Schedule (ROPS).

- Provides that if there are sufficient moneys in the Redevelopment Agency Retirement Fund to make the payment authorized by this Section 34171(p), then the unfunded amount may be listed on each subsequent ROPS until paid in full.

2. Long Range Property Management Plan (LRPMP)—“Redevelopment Plan.” Broadens the term “Redevelopment Plan” to include projects listed in the community plan or five-year implementation plan to clarify parcels that may be transferred from a Successor Agency to a City or County pursuant to a Long Range Property Management Plan (LRPMP).

3. Loan Repayments—Accounting Clarification. Makes a technical change to the law to ensure that payments made to taxing entities from the Due Diligence Review (DDR) process are not double-counted in the calculation of the amount of the annual repayments for loans that were previously issued by a City or County to a Redevelopment Agency (RDA).

4. Infrastructure Finance Districts (IFD)—Former Redevelopment Areas. Removes the existing restriction in the IFD law which prohibits an IFD from being located on territory included within a Redevelopment Agency (RDA) project area. This change provides additional flexibility to the future use of infrastructure finance districts (IFD).

Senate Bill 341 (Redevelopment Agency Dissolution).

This measure revises the rules governing the activities and expenditures of housing Successor Agencies. Specifically, SB 341:

1. Allows housing successors that have fulfilled any outstanding housing replacement and production requirements of the development agency to spend up to \$250,000 per year for homeless prevention and rapid rehousing services.
2. Allows housing successors to expend available funds for the purpose of monitoring and preserving the long-term affordability of units in its portfolio and for administering its activities, up to annual cap of 2% of its portfolio value or an inflation-adjusted level starting at \$200,000, whichever is greater.
3. Funds left after monitoring, administration and homeless prevention services are required to be used so that at least 30% is spent on rental housing for extremely-low income households and no more than 20% on households earning between 60-80% of the area median income.
4. If a housing successor does not comply with the extremely low-income housing requirement, the successor must ensure that at least 50 percent of housing expenditures in each subsequent year support housing for this category until it is in compliance.
5. If a housing successor exceeds the limit on expenditures for households between 60%-80% of the area median income, the housing successor may not spend funds for this category until it is in compliance.
6. Changes the current housing limitation, allowing no more than 50% of the housing financed over a 10-year period to go towards seniors.

7. Provides that program income a housing successor receives is not associated with a project area and may be expended outside of a project area without a finding of benefit to a project area.
8. Allows housing successors to transfer funds among themselves for the purpose of developing units in transit priority projects, permanent supportive housing, farmworker housing, or special needs housing under specified conditions.
9. Requires a housing successor that has not expended the excess surplus within three years to transfer the surplus to Housing and Community Development (HCD) for the Multifamily Housing Program or the Joe Serna, Jr. Farmworker Housing Grant Program.
10. Resets the 10-year clock on the development of properties purchased by the former Redevelopment Agency (RDA) and eliminates the time limit on developing newly purchased properties.
11. Eliminates the requirement for a housing successor to report annually to the State Controller as well as allows a housing successor to combine its annual independent financial audit with its host jurisdiction.

Revenues.

In order for the Successor Agency to fulfill its Recognized Obligations Payment Schedule (ROPS) obligations, the County Controller-Auditor distributes Redevelopment Property Tax Trust Fund (RPTTF) revenues to the Successor Agency every six months (every ROPS cycle). The RPTTF tax increment revenue received by the Successor Agency is the revenue that will support all Recognized Obligations Payment Schedule (ROPS) obligations in FY2016, as well as the allowable Administrative Cost Cap Allowance. In accordance with ABx1 26, each Successor Agency can utilize up to 3% or a minimum of \$250,000 (whichever is higher) of the approved Redevelopment Property Tax Trust Fund (RPTTF) revenue for administrative costs.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Comply with all statutory requirements of ABx1 26, AB1484, AB471, SB341 and other State laws relating to the dissolution of Redevelopment Agencies and the use of housing funds of the former Callexico Community Redevelopment Agency.
2. Comply with all bond covenants, Security and Exchange Commission (SEC) regulations and Internal Revenue Service (IRS) regulations as it relates to the expenditure of bond proceeds.
3. Obtain approval from the California Department of Finance (DOF) and implement the 2014 Long-Range Property Management Plan (LRPMP) as adopted by the Successor Agency and the Oversight Board.
4. Submit Recognized Obligations Payment Schedule (ROPS) to the Successor Agency, Oversight Board and the California Department of Finance (DOF) for approval for the period January 1, 2016 to June 30, 2016 and July 1, 2016 to December 31, 2016.

5. Implement the Recognized Obligations Payment Schedule (ROPS) approved by the California Department of Finance (DOF).
6. Make bond principal and interest payments required by debt issued by the former Calexico Community Redevelopment Agency.
7. Submit required reports to the California Department of Finance (DOF) and the State Controller's Office as required by law and regulation relating to the activities of the Successor Agency to the Former Community Redevelopment Agency of Calexico.
8. Complete and submit all bond disclosure documents on time.
9. Transfer 2.07 acres of land (where the old National Guard Armory is located) to the City from the Successor Agency to the Former Calexico Community Redevelopment Agency.
10. Complete demolition of the old National Guard Armory.
11. Complete the replacement of the Second Street Bridge over the New River.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Fosters retail commercial, office and light industrial enterprises that will preserve the City's natural environment and capitalize on the City's border location, provide employment in a diverse economy and provides tax revenues to fund high levels of City services.

Value: Promotes the development of building and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Revenue Assumptions

The Successor Agency to the Former Calexico Community Redevelopment Agency is projected to receive \$3,157,649 in property taxes from the Redevelopment Property Tax Trust Fund (RPTTF) for FY2016. In addition, the Successor Agency will use \$2,784,958 in Tax Allocation Bond (TAB) proceeds obtained in prior fiscal years by the former Calexico Community Redevelopment Agency (RDA) and appropriate it in FY2016. Total FY2016 revenues are projected to be \$5,942,607.

The Successor Agency will make \$2,877,849 in bond principal and interest payments. In addition, the Successor Agency will spend \$279,800 in maintenance and operations costs, including \$250,000 for administrative costs as allowed under ABx26. The Successor Agency will spend \$169,000 during FY2016 to demolish the National Guard Armory, remove the Sheridan Street from Ollie Avenue to Harold Avenue and transfer title to the property to the City from the Successor Agency to the Calexico Community Redevelopment Agency. The land will be used to expand Heber Park. It will also use \$2,784,958 in bond proceeds issued by the former Calexico Redevelopment Agency to replace the Second Street bridge over the New River. Total expenditures are projected to be \$5,942,607. All revenues are anticipated to be spend during the fiscal year and the Successor Agency is projected to have no fund balance on June 30, 2016.

Successor Agency Fiduciary Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Property Taxes from the Redevelopment Property Tax Trust Fund (RPTTF)	3,734,632	3,569,356	3,518,094	3,157,649
	Use of Bond Proceeds from Tax Allocation Bonds (TAB) Issued in Prior Fiscal Years by the Former Calexico Community Redevelopment Agency. ⁶⁸	0	0	0	2,784,958
	Total Successor Agency Fiduciary Fund Revenues	3,734,632	3,569,356	3,518,094	5,942,607

⁶⁸ The use of \$2,784,958 in bond proceeds represents Tax Allocation Bond (TAB) revenues obtained in prior fiscal years by the former Calexico Community Redevelopment Agency and appropriating it in FY2016.

Total Successor Agency Fiduciary Fund Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Successor Agency Fiduciary Fund Revenues	3,734,632	3,569,356	3,518,094	5,942,607

Successor Agency Fiduciary Fund Expenditures

Maintenance and Operations Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Successor Agency Administrative Costs ⁶⁹	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
	Bond Disclosure Costs	17,550	24,500	10,000	10,400
	Securities Servicing Fees for 2000,2002, 2003A, 2003A, 2003C, 2011, 2014 TABs	20,000	20,000	16,250	16,250
	Securities Servicing Fees for 2006 TABs	3,000	3,000	3,150	3,150
	Legal Services (City Attorney)	78,000	0	0	0
	Legal Services (Special Counsel Litigation)	42,000	42,000	21,000	0
	Legal Services (Bond Counsel)	60,000	0	0	0
	Auditing Services	13,000	23,000	0	0
	Oversight Board Expenses	0	15,000	0	0
	Housing Compliance Monitoring	10,600	5,300	0	0
	Redevelopment Agency Wind-Down Expenses	100,000	60,000		0
	Preparation of Long Range Property Management Plan ⁷⁰	0	0	3,500	0

⁶⁹ In accordance with ABx1 26, each Successor Agency can utilize up to 3% or a minimum of \$250,000 (whichever is higher) of the approved Redevelopment Property Tax Trust Fund (RPTTF) revenue for administrative costs.

⁷⁰ On October 3, 2013, the Successor Agency received its Finding of Completion (FOC) from the California Department of Finance (DOF) pursuant to Health and Safety Code (HSC) Section 34179.7. After receiving a Find of Completion (FOC), from the California Department of Finance (DOF), Health and Safety Code (HSC) Section 34191.5(b) requires the Successor Agency to prepare a Long-Range Property Management Plan (LRPMP) to address the disposition and use of the real property assets held by the Successor Agency. On June 17, 2014 the Successor Agency approved its Long-Range Property Management Plan (LRPMP), which identified the Successor Agency properties including, but not limited to, the use of land sale proceeds as more particularly described in Health and Safety Code (HSC) Section 34191.5(c)(2). The Successor Agency Oversight Board approved the Long-Range Property Management Plan (LRPMP) on August 21, 2014.

On April 29, 2015, the California Department of Finance (DOF) notified the Successor Agency that its approval would be contingent on the Successor Agency amending its Long-Range Property Management Plan (LRPMP) to reclassify Site No. 2 (i.e., the "U.S. Land Port of Entry (LPOE) Property") from the 'government use' category to the "sell" category. The City Council, acting as the Successor Agency Board, approved this change on May 5, 2015. Two days later on May 7, 2015, the Successor Agency Oversight Board met and also approved the amendment to the Long Range Property Management Plan (LRPMP). The Resolutions from both bodies were forwarded to the California Department of Finance (DOF).

In recent follow-up discussions with the California Department of Finance (DOF) staff, they requested a Resolution of the City Council confirming that the 2.07 acre site currently occupied by the former National Guard Amory would be used to expand Heber Park. The City Council adopted this Resolution on June 16, 2015. This Resolution was

	Total Successor Agency Fiduciary Fund Maintenance and Operations Expenditures	594,150	442,800	303,900	279,800

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Demolition of the National Guard Armory ⁷¹	0	0	0	169,000
	Second Street Bridge Replacement Across New River ⁷²	0	0	0	2,615,958
	Total Successor Agency Fiduciary Fund Capital Expenditures	0	0	0	2,784,958

forwarded to the California Department of Finance (DOF) on June 17, 2015.

Once the amended Long Range Property Management Plan (LRPMP) has been approved by the California Department of Finance (DOF), the Successor Agency may act upon its implementation.

⁷¹The City will spend \$169,000 during FY2016 to demolish the National Guard Armory on 2.07 acres at 218 Sheridan Avenue, remove the Sheridan Street from Ollie Avenue to Harold Avenue and transfer title to the property to the City from the Successor Agency to the Calexico Community Redevelopment Agency. The land will be used to expand Heber Park.

⁷²As outlined on the Calexico Successor Agency's Recognized Enforceable Obligation Payment Schedule (ROPS) 14-15B, the Successor Agency has selected the replacement of the Second Street Bridge (that spans the New River) as the project to be funded with available Successor Agency bond proceeds. The existing Second Street bridge is both seismically unsafe and under-sized for both current and projected traffic along Second Street.

Due to major development in the proximity of Second Street, some of which has already begun and some of which is imminently anticipated (i.e., the U.S. General Services Administration's (GSA) \$98 million expansion of the Land Port of Entry (LPOE) between Calexico and Mexicali, Mexico), an Environmental Impact Report (EIR) was prepared and found that certain mitigation measures were needed to content with the traffic volume. The replacement of the Second Street bridge was one of the mitigation items specified in the EIR. The balance of the mitigation items are being addressed through other means by third parties.

The civil engineer assigned to the Second Street Bridge Replacement Project has nearly completed the project's plans and bid documents (i.e. plans, specifications and calculations). The engineer's estimate for the project is \$2,900,038.



Calexico National Guard Armory

Debt Service Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	2000 Tax Allocation Bond Principal ⁷³	15,000	15,000	25,000	25,000
	2000 Tax Allocation Bond Interest	37,417	36,685	34,900	33,625
	2003A Tax Allocation Bond Principal ⁷⁴	380,000	845,000	870,000	0
	2003A Tax Allocation Bond Principal Interest	628,725	607,288	575,100	0
	2003B Tax Allocation Refunding Bond Principal ⁷⁵	440,000	0	0	0

⁷³ **1. 2000 Tax Allocation Bonds.** On December 10, 2000, the Calexico Community Redevelopment Agency issued the 2000 Tax Allocation Bonds in the amount of \$10,000,000. The proceeds from the issue were used to pay the issuance costs, fund a reserve account, and finance various projects within the Agency's Merged Central Business District and Residential Redevelopment Project Area. The bonds are secured by a pledged of and lien on tax increment revenues. Interest payments are payable on August 1 and February 1 of each year, commencing on August 1, 2001. The bonds consist of \$150,000 of serial bonds due August 1, 2001, at an interest rate of 3.85% and \$9,850,000 of term bonds with principal maturing on August 1 beginning 2002 and ending in 2030. Interest rates on the term bonds vary from 4.25% to 5.50% per annum. Annual debt service principle requirements range from \$10,000 to \$1,780,000. At June 30 2012, the outstanding balance of the bonds was \$695,000. The outstanding balance of the bonds in the amount of \$695,000 was transferred to the Successor Agency on January 31, 2012 due to the dissolution of the Agency. The total outstanding balance on June 30, 2015 was \$640,000.

⁷⁴ **2. 2003A Tax Allocation Bonds.** On June 1, 2003, the Calexico Community Redevelopment Agency issued the 2003A Tax Allocation Bonds in the amount of \$16,120,000. The proceeds from the issue were used to pay the issuance costs, fund a reserve account, and defease the Merged Central Business District and Residential Redevelopment Project Area Tax Allocation bonds Issues of 1993A, 1995 and 1995 School District Bonds in the amount of \$5,000,000, \$8,980,000 and \$1,435,000 respectively. **These bonds were refunded by the issuance of the 2014 Tax Allocation Refunding bonds during FY2015.**

⁷⁵ **3. 2003B Tax Allocation Bonds.** On June 1, 2003, the Calexico Community Redevelopment Agency issued \$3,275,000 of 2003B Tax Allocation Refunding Bonds. The proceeds from the issue were used to pay issuance costs, fund a reserve account, and defease the 1993B Merced Central Business District and Residential Redevelopment Project Area Tax Allocation Bonds in the amount of \$2,965,000. **These bonds were paid off completely during FY2013.**

	2003B Tax Allocation Refunding Bond Interest	9,285	0	0	0
	2003C Tax Allocation Refunding Bond Principal ⁷⁶	250,000	260,000	312,215	0
	2003C Tax Allocation Refunding Bond Interest	321,790	270,000	300,940	0
	2014 Tax Allocation Refunding Bond Principal ⁷⁷	0	0	0	1,275,000
	2014 Tax Allocation Refunding Bond Interest	0	0	0	449,873
	2006 Tax Allocation Refunding Bond Principal ⁷⁸	40,000	40,000	45,000	45,000
	2006 Tax Allocation Refunding Bond Interest	418,723	417,323	415,779	414,091
	2011 Tax Allocation Bond Principal ⁷⁹	0	0	0	0
	2011 Tax Allocation Bond Interest	516,200	516,200	516,200	516,200

⁷⁶ **4. 2003C Tax Allocation Bonds.** On December 9, 2003, the Calexico Community Redevelopment Agency issued \$8,600,000 of 2003C Tax Allocation Refunding Bonds. The purpose of the bonds was to further the development of the Calexico Community Redevelopment Agency's project area through funding of various capital projects. **These bonds were refunded by the issuance of the 20014 Tax Allocation Refunding bonds during FY2015.**

⁷⁷ **5. 2014 Tax Allocation Refunding Bonds.** The Calexico Community Redevelopment Agency previously issued its \$16,120,000 Merged Central Business District and Residential Redevelopment Project Area Tax Allocation Refunding bond issue of 2003A in the summer of 2003. In addition, in the late fall of the same year, the Calexico Redevelopment Agency issued its Merged Central Business District and Residential Redevelopment Project Area Tax Allocation Bond (TAB) issue of 2003C in the amount of \$8,600,000. The Successor Agency of the Calexico Community Redevelopment Agency assumed the responsibility for the repayment of both the 2003A Bonds as well as the 2003C Bonds from the original Agency. In accordance with Assembly Bill 1484, the Successor Agency may refund existing bonds with the approval of the California Department of Finance (DOF), for the purpose of creating debt service savings. The 2014 Tax Allocation Refunding Bonds will generate an estimated total debt service savings of \$1,800,000 net of all costs of issuance--equal to approximately \$138,000 per year through 2018. The term of the 2014 Bonds does not exceed the term of the 2003A and 2003C Bonds. The total outstanding balance on June 30, 2015 was \$15,395,000.

⁷⁸ **6. 2006 Tax Allocation Refunding Bonds.** On December 1, 2006, the Calexico Community Redevelopment Agency issued \$9,995,000 of 2006 Tax Allocation Refunding Bonds. The purpose of the bonds is to partially refund the 2000 Tax Allocation Bonds. The bonds are payable solely from the tax revenues allocated to the Agency. The issue consists of serial bonds in the amount of \$9,995,000 payable annually on August 1 of each year, commencing on August 1, 2006 and maturing in 2031 with interest rates ranging from 3.50% to 4.50% per annum. Interest payments are due on August 1 and February 1 of each year until the bonds are paid off.

The City has pledged a portion of the taxes levied on the Merged Central Business District and Residential Redeveloped Project Area (Project Area) over and above the taxable valuation of the base year property tax roll to repay the 2006 Tax Allocation Refunding Bonds. Annual principal and interest payments on the bonds are expected to require approximately 9% of property tax increment revenues. The outstanding balance of \$9,830,000 was transferred to the Successor Agency on January 31, 2012 due to the dissolution of the Agency. At June 30, 2015, the outstanding balance of The bonds was \$9,705,000.

⁷⁹ **7. 2011 Tax Allocation Bonds.** On February 1, 2011, the Calexico Community Redevelopment Agency issued the 2011 Tax Allocation Bonds in the amount of \$7,120,000. The Bonds are were issued to (i) finance certain redevelopment activities of the Agency within the Merged Central Business District and Residential Redevelopment Project Area, (ii) fund a reserve for the bonds and (iii) pay certain costs of issuing the bonds. The bonds are payable from and secured by the tax revenues to be derived from the Project Area and certain funds and accounts held under the Agency. The issue consists of serial bonds in the amount \$7,120,000 payable annually on August 1 of each year, commencing on August 1, 2011 and maturing in 2034 with interest rates ranging from 7.25% to 7.50% per annum. Interest payments are due on August 1 and February 1 of each year until the bonds are paid off.

The Agency pledged a portion of the taxes levied on the Merged Central Business District and Residential Redevelopment Project Area over and above the taxable valuation of the base year property tax roll to repay the 2011 Tax Allocation Refunding Bonds. Annual principal and interest payments on the bonds are expected to require less than 1% of revenues. The outstanding balance was transferred to the Successor Agency on January 31, 2012 due to the dissolution of the Agency. At June 30, 2015, the outstanding bond balance of the bonds was \$7,120,000.

	2011 School District Tax Allocation Bond Principal ⁸⁰	0	0	0	0
	2011 School District Tax Allocation Bond Interest	83,342	119,060	119,060	119,060
	Total Successor Agency Fiduciary Fund Debt Service Expenditures	3,140,482	3,126,556	3,214,194	2,877,849

Total Successor Agency Fiduciary Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Operation Successor Agency Fiduciary Fund Expenditures	3,734,632	3,569,356	3,518,094	5,942,607



⁸⁰ **2011 School District Tax Allocation Bonds.** On May 1, 2011, the Calexico Community Redevelopment Agency issued the 2011 Tax Allocation Bonds in the amount of \$1,815,000. The bonds are being issued to (i) finance certain facilities of Calexico Unified School District (CUSD) located in the Merged Central Business District and Residential Redevelopment Project Area (Project Area), (ii) fund a reserve for the bonds, and (iii) pay certain costs of issuing bonds. The bonds are payable from and secured by the tax revenues to be derived from the Project Area and certain funds and accounts held under the Agency. The issue consists of serial bonds in the amount \$1,815,000 payable annually on August 1 of each year, commencing on August 1, 2011 and maturing in 2034 with interest rates ranging from 6.40% to 6.60% per annum. Interest payments are due on August 1 and February 1 of each year until the bonds are paid off.

The Agency has pledged a portion of taxes levied on the Merged Central Business District and Residential Redevelopment Project Area over and above the taxable valuation of the base year property tax roll to repay the 2011 Tax Allocation Refunding Bonds (School District). Annual principal and interest payments on the bonds are expected to require 5% of revenues. The outstanding balance was transferred to the Successor Agency on January 31, 2012 due to the dissolution of the Agency. At June 30, 2015, the outstanding balance of the bonds was \$1,815,000.

GENERAL CAPITAL PROJECTS FUND

Fund Mission

The mission of the General Capital Projects Fund is to account for all activities, assets, liabilities, revenues, expenditures and fund balances related to the construction of major improvements and the purchases of major pieces of equipment except those constructed in accounting funds as required by the Governmental Accounting Standards Board (GASB).

Fund Description

The City uses a General Capital Projects Fund to account for revenues and expenditures related to the construction of major capital facilities and the purchase of vehicles or other major pieces of equipment, except as required by the Governmental Accounting Standards Board (GASB) to be recorded in another accounting fund. Construction projects can include roads, curbs and gutters, sidewalks, bridges, buildings, parks and other general infrastructure. Major pieces of equipment can include cars, trucks, graders, backhoes, lawnmowers, ball field groomers and other rolling stock. It can also include major capital purchases related to park play structures, radios, furniture, signs, hardware or software systems and other related capital expenditures.

In addition to General Capital Project funds, there are other funds that may be deposited into the General Capital Projects Fund, For example, one-time or non-recurring monies, or state and federal grant funds can be deposited into this Accounting Fund. Unrestrictive one-time revenues may be transferred to other funds for capital projects or other one-time projects in other accounting funds.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Complete the design and construction of a skate park in Heber Park by June 30, 2016.
2. Complete the installation of the compressed natural gas fueling station at the Public Works Department yard by June 30, 2016.
3. Complete the Bicycle Master Plan update by June 30, 2016.
4. Complete the Seismic Bridge Evaluation Study by June 30, 2016.
5. Complete the Second Street (East) Rehabilitation Project by June 30, 2016.
6. Use library grants to assist veterans and provide adults and children with increased reading skills and comprehension.
7. Comply with all State and Federal grant requirements and pass all audits of grant funds.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically, culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Promotes the development of building and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks, public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Revenue Assumptions

The principal source of revenues in the General Capital Projects fund are State grants, Federal grants and other inter-governmental revenues. FY2016 revenues and expenditures in the General Capital Projects Fund will be \$1,463,849. There will be no fund balance at the end of the fiscal year on June 30, 2016.

The City will design and construct a skate park in Heber Park using \$656,750 in three Housing-Related Parks Grants from California Department of Housing and Community Development (HCD) and combining it with \$396,298 in Park and Recreation Development Impact Fees. Total expenditures for the skate board park in FY2016 will be \$1,053,048.

In addition to the skate park, the City will spend \$89,000 in a Caltrans Congestion Mitigation and Air Quality Grant for the installation of a compressed natural gas (CNG) station at the Public Works Department yard, \$75,250 in a Caltrans Sustainable Transportation Planning Grant for the Bicycle Master Plan update, \$84,100 in a Caltrans Transportation Planning Grant for a Calexico Transit Needs Assessment, \$218,000 in a Caltrans Surface Transportation Program grant for a Seismic Bridge Evaluation Study, \$283,000 in a Caltrans Surface Transportation Program grant to complete the rehabilitation of the eastern portion of Second Street and \$57,749 in three library grants.

General Capital Projects Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Proposition 40 Per Capita State Parks Grant for Play Ground Improvements ⁸¹	0	0	38,470	0
	Proposition 40 Per Capita State Parks Grant for Ball Field Improvements	0	0	81,509	0
	Proposition 40 Per Capita State Parks Grant for Picnic Tables and Benches	0	0	18,422	0
	Proposition 40 Per Capita State Parks Grant for Picnic Tables and Benches	0	0	26,752	0
	California Department of Housing and Community Development (HCD) Housing-Related Parks (HRP) Program Grant For Rockwood Plaza Park. ⁸² Money will be transferred to Heber Park for skate park.	0	0	0	210,700

⁸¹ In March 2002, voters passed Proposition 40, a \$2.6 billion "California Clean Water, Clean Air, Safe Neighborhood Parks, and Coastal Protection Act of 2002." This bond act provided \$957 million for local assistance grants that are being administered by the California Department of Parks and Recreation, Office of Grants and Local Services (OGALS). The purpose of the bonds are to acquire and develop properties of the State Park System, to acquire and develop neighborhood programs, including the acquisition for those purposes, and to acquire, restore, preserve and interpret California's historical and cultural resources. The California Department of Housing and Community Development (HCD) reports that 54% of these funds were allocated to the population "per capita" parks grant. The Per Capita State Parks Grant is a program that allocates funds to cities, counties, and eligible districts through a population-based formula for the acquisition and development of neighborhood, community, and regional parks and recreation lands and facilities in urban and rural areas.

⁸²The Housing-Related Parks (HRP) Program is funded through Proposition 1C (Housing and Emergency Shelter Trust Fund Act of 2006, Health and Safety Code Section 53545(d)). The program awards funds on a per-bedroom basis for each residential unit affordable to very low-and low-income households permitted during the designated program year. The program provides funds for parks and recreation projects that benefit the community and add to the quality of life.

	California Department of Housing and Community Development (HCD) Housing-Related Parks (HRP) Program Grant For Heber Park	0	0	0	216,050
	California Department of Housing and Community Development (HCD) Housing-Related Parks (HRP) Program Grant--FY2016 for Cortez Park. Money will be transferred to Heber Park for skate park.	0	0	0	230,000
	Caltrans Congestion, Mitigation and Air Quality (CMAQ) Grant for Compressed Natural Gas Station ⁸³	0	0	0	89,000
	Caltrans Congestion, Mitigation and Air Quality (CMAQ) Grant for CNG Street Sweeper	0	0	277,987	0
	California Department of Transportation (Caltrans) Sustainable Transportation Planning Grant for Bicycle Master Plan Update ⁸⁴	0	0	0	75,250
	Caltrans Calexico Transit Needs Assessment Transportation Planning Grant ⁸⁵	0	0	0	84,100
	California Department of Transportation (Caltrans) Surface Transportation Program Grant for Seismic Bridge Evaluation ⁸⁶	0	0	8,000	218,000
	Caltrans Surface Transportation Program Second Street (East) Rehabilitation ⁸⁷	0	0	0	283,000

⁸³ The Congestion Mitigation and Air Quality (CMAQ) Improvement Program was established by the 1991 Federal Intermodal Surface Transportation Efficiency Act (ISTEA) reauthorized with the passage of Transportation Equity Act for the 21st Century (TEA-21), and superseded by the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU). Funds are directed to transportation projects and programs which contribute to the attainment or maintenance of National Ambient Air Quality Standards (NAAQS) in nonattainment or air quality maintenance areas for ozone, carbon monoxide, or particulate matter (PM) under provisions in the Clean Air Act (Title 42, United States Code).

⁸⁴The Sustainable Transportation Planning Grant program was created to support the California Department of Transportation (CalTRANS) current mission to “provide a safe, sustainable, integrated and efficient transportation system to enhance California’s economy and livability” In addition, the grant program is designed to promote sustainability, preservation, mobility, safety, innovation, economy, health and equity. The FY2016 State Budget allocates \$9.8 million from the State Highway Account (Sustainable Communities) for this grant program. Calexico requested funding to update the Calexico Bicycle Master Plan adopted by the City Council on May 27, 2003. On April 24, 2015, the City was notified that it would receive a \$75,250 grant for this project. The City is required to contribute \$9,750 from the Measure D Capital Projects Fund for a total project cost of \$85,000.

⁸⁵ The City of Calexico was awarded a \$84,100 Caltrans Transportation Planning Grant to conduct a Transit Needs Assessment. There is a \$10,900 local match for this grant which will come from the City’s Highway Users Tax Allocation (HUTA) (Gas Tax) Special Revenue Fund. The study will review and evaluate the current public transit system within the City of Calexico and identify the mobility needs of the community. The study will also help the City develop guidelines, standards and/or ordinances in order to regulate and provide sustainable solutions.

⁸⁶ The City of Calexico received a grant from the California Department of Transportation (CalTrans) Surface Transportation Program in the amount of \$200,000 with a City match of \$26,000 for a Seismic Bridge Evaluation Study for eleven bridges within the City limits. The City match for the grant will be taken from the City’s Measure D funds.

⁸⁷ The City of Calexico has been awarded \$283,000 from the Caltrans Transportation Program for Second Street (East) Rehabilitation from Andrade Avenue to E. Rivera Avenue, with a City match of 37,000. The City will be using Measure D as the City match.

	Adult Literacy Services Grant ⁸⁸	0	0	0	20,000
	Veterans Connect @the Library Grant ⁸⁹	0	0	0	9,749
	Let's Get Ready to Read Grant ⁹⁰	0	0	0	28,000
	Total General Capital Projects Fund Revenues	0	0	451,140	1,463,849

Total General Capital Projects Fund Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Capital Projects Fund Revenues	0	0	451,140	1,463,849

General Capital Projects Fund Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Proposition 40 Per Capita State Parks Grant for Play Ground Improvements ⁹¹	0	0	38,470	0

⁸⁸Adult literacy services represent a partnership between the California State Library and the City of Calexico. This state program is available in over 800 library branches and other outlets statewide. These critical services help English-speaking adults improve their reading and writing skills so they can reach their potential as workers, parents, community members and life-long learners. The Calexico's library has received a \$20,000 grant and will assist between 30 and 40 adult learners each year, with many more on the waiting list for a tutor. The library is always in need of additional volunteer tutors. There is no matching funds requirement with this grant.

⁸⁹ The purpose of the Veterans Connect @ the Library Grant is to provide resources to assist veterans with four critical elements: Housing, Employment, Health and Education (HEHE). This grant does this by (1) increasing the number of veterans accessing their benefits, (2) reintegrating California veterans into the California work force and their communities in order to provide them the same quality of life as other Americans and to (3) connecting veterans and their families to the resources and program available in their public libraries. This program provides veterans and their families with information regarding their benefits and local service information. It helps link veterans to other veteran service providers at the County and through CalVET and the U.S. Veterans Administration. Calexico has received a \$9,749 grant for FY2016. There is no local matching requirement for this grant.

⁹⁰ The State Library offers libraries an opportunity to "pitch and idea" about a program that they want to propose for funding. Our library pitched the idea for a program that promotes early literacy skills for children 0-5 years of age. It is called, "Let's Get Ready to Read!" It involves offering a Baby Time Program twice per month, so that parents can spend some quality time at the library learning about the importance of reading to their babies and the importance of learning through play. The second aspect of this grant is to promote the "Reading 1,000 Books Before Kindergarten" Program. Reading aloud to young children helps expand their vocabulary and learn basic reading concepts. It also helps with such learning concepts as colors, numbers and much more. This is a joint grant with the Imperial County Free Library, which means both libraries will be offering the services. Calexico has received a \$28,000 grant for FY2016. There is no local matching requirement with this grant.

⁹¹ The City spent \$38,470 in FY2015 for improvements to playgrounds consisting of eight ADA access ramps and concrete rings around play areas, replacement of material under play structures and installation of nine new swing sets in various City parks.

	Proposition 40 Per Capita State Parks Grant for Ball Field Improvements ⁹²	0	0	81,509	0
	Proposition 40 Per Capita State Parks Grant for Picnic Tables and Benches ⁹³	0	0	18,422	0
	Proposition 40 Per Capita State Parks Grant for Drinking Fountains ⁹⁴	0	0	26,752	0
	California Department of Housing and Community Development Housing-Related Parks (HRP) Program Grant For Rockwood Plaza Park. Money will be transferred to Heber Park for skate park.	0	0	0	210,700
	California Department of Housing and Community Development Housing-Related Parks (HRP) Program Grant For Heber Park for skate park.	0	0	0	216,050
	California Department of Housing and Community Development Housing-Related Parks (HRP) Program Grant--FY2016 for Cortez Park. Money will be transferred to Heber Park for skate park.	0	0	0	230,000
	Caltrans Congestion, Mitigation and Air Quality (CMAQ) Grant for Compressed Natural Gas Station ⁹⁵	0	0	0	89,000
	Caltrans Congestion, Mitigation and Air Quality (CMAQ) Grant for CNG Sweeper ⁹⁶	0	0	277,987	0
	California Department of Transportation (Caltrans) Sustainable Transportation Planning Grant for Bicycle Master Plan Update ⁹⁷	0	0	0	75,250
	Caltrans Calexico Transit Needs Assessment Transportation Planning Grant ⁹⁸	0	0	0	84,100
	California Department of Transportation (Caltrans) Surface Transportation Program Grant for Seismic Bridge Evaluation ⁹⁹	0	0	8,000	218,000

⁹²The City spent \$81,509 in FY2015 for improvements to ball fields including reconstruction of press box, replacement of dugout benches, in-field upgrades, 10 new ADA accessible bleachers, and parking lot overlay at Rodriguez Park.

⁹³The City spent \$18,422 in FY2015 to replace 20 park picnic tables and 20 park benches in various City parks.

⁹⁴The City spent \$26,752 in FY2015 to replace 15 drinking fountains in various City parks.

⁹⁵The City has received a \$89,000 California Department of Transportation (CalTrans) Congestion Mitigation and Air Quality (CMAC) grant for the installation of a Compressed Natural Gas (CNG) Fueling Station at the Public Works Yard. The Compressed Natural Gas (CNG) Fueling station will be used to fuel the City streets sweepers and other natural gas vehicles. The total cost of the project is \$101,000. The City is required to contribute a local match of \$12,000. This local match will come from the Measure D Capital Projects Fund.

⁹⁶August 19, 2012, the City of Calexico was allocated \$277,987 from Congestion, Mitigation, and Air Quality Program for the purchase of one CNG street sweeper with a City match of \$36,016 (11.47%). The CNG street sweeper was purchased on March 18, 2014 and delivered on December 30, 2014.

⁹⁷On April 24, 2015, the City was notified that it would receive a \$75,250 Sustainable Transportation Grant from the California Department of Transportation (CalTrans) to update the Calexico Bicycle Master Plan. The project will cost \$85,000. The City is required to contribute a local match of \$9,750. This local match will come from the Measure D Capital Projects Fund for a total project cost of \$85,000.

⁹⁸ The City of Calexico was awarded a \$84,100 Caltrans Transportation Planning Grant to conduct a transit needs assessment. There is a \$10,900 local match for this grant which will come from the City's Highway Users Tax Allocation (HUTA) (Gas Tax) Special Revenue Fund. The study will review and evaluate the current public transit system within the City of Calexico and identify the mobility needs of the community. The study will also help the City develop guidelines, standards and/or ordinances in order to regulate and provide sustainable solutions.

⁹⁹ The City of Calexico received a grant from the California Department of Transportation (CalTrans) Surface Transportation Program in the amount of \$200,000 with a City match of \$26,000 for a Seismic Bridge Evaluation

Caltrans Surface Transportation Program Second Street (East) Rehabilitation ¹⁰⁰	0	0	0	283,000
Adult Literacy Services Grant ¹⁰¹	0	0	0	20,000
Veterans Connect @the Library Grant ¹⁰²	0	0	0	9,749

Study for eleven bridges within the City limits. The City match for the grant will be taken from the City's Measure D funds. The scope of work will include but not be limited to the following:

1. Assess the condition of existing bridges.
2. Review as-built plans and details, checking for consistency with the review calculations.
3. Visual bridge/structural inspections and meetings.
4. Preparation of stability analysis.
5. Provide recommendations for seismic retrofit with cost estimates.
6. Conclusions and recommendations.

On July 2, 2014, the City of Calexico requested proposals from qualified civil engineering firms to prepare a Seismic Bridge Evaluation Study for three out of the eleven bridges. They are:

1. Bridge at Imperial Avenue east of Highway 111, crossing the All American Canal.
2. Bridge on Scaroni Road west of Highway 111, crossing the Central Main Canal.
3. Bridge on Andrade Avenue, crossing the All American Canal.

On February 3, 2015, the City Council awarded the contract for the Seismic Bridge Evaluation Study to BergerABAM.

¹⁰⁰ The City of Calexico has been awarded \$283,000 from the Caltrans Transportation Program for Second Street (East) Rehabilitation from Andrade Avenue to E. Rivera Avenue, with a City match of \$37,000. The City will be using Measure D as the City match.

¹⁰¹ Adult literacy services represent a partnership between the California State Library and the City of Calexico. This state program is available in over 800 library branches and other outlets statewide. These critical services help English-speaking adults improve their reading and writing skills so they can reach their potential as workers, parents, community members and life-long learners. Calexico's library has received a \$20,000 grant and will assist between 30 and 40 adult learners each year, with many more on the waiting list for a tutor. The library is always in need of additional volunteer tutors. There is no matching funds requirement with this grant.

The key to the success of the California Library Literacy Services is that instruction is provided in a one-to-one or small group setting by trained volunteers. As a result, a learner-centered approach can be taken with each adult. This individual instruction means that adults learn what they need to learn, at their own pace, and are able to directly apply their new skills to their lives. Library literacy staff members provide outreach and support services such as recruitment, initial and on-going training, and coordination of volunteer tutors and learners. As "the peoples' university," public libraries are ideal settings for adult literacy services. They are easily accessed in most communities and provide a congenial, information-rich environment in which adult learners can thrive.

¹⁰² The purpose of the Veterans Connect @ the Library Grant is to provide resources to assist veterans with four critical elements: Housing, Employment, Health and Education (HEHE). This grant does this by (1) increasing the number of veterans accessing their benefits, (2) reintegrating California veterans into the California work force and their communities in order to provide them the same quality of life as other Americans and to (3) connecting veterans and their families to the resources and program available in their public libraries. This program provides veterans and their families with information regarding their benefits and local service information. It helps link veterans to other veteran service providers at the County and through CalVET and the U.S. Veterans Administration. Calexico has received a \$9,749 grant for FY2016. There is no local matching requirement for this grant.

	Let's Get Ready to Read Grant ¹⁰³	0	0	0	28,000
	Total Capital Expenditures	0	0	451,140	1,463,849

Total Capital Projects Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total General Capital Projects Fund Expenditures	0	0	451,140	1,463,849

¹⁰³ The State Library offers libraries an opportunity to “pitch an idea” about a program that they want to propose for funding. Our library pitched the idea for a program that promotes early literacy skills for children 0-5 years of age. It is called, “Let’s Get Ready to Read!” It involves offering a Baby Time Program twice per month, so that parents can spend some quality time at the library learning about the importance of reading to their babies and the importance of learning through play. The second aspect of this grant is to promote the “Reading 1,000 Books Before Kindergarten” Program. Reading aloud to young children helps expand their vocabulary and learn basic reading concepts. It also helps with such learning concepts as colors, numbers and much more. This is a joint grant with the Imperial County Free Library, which means both libraries will be offering the services. Calexico has received a \$28,000 grant for FY2016. There is no local matching requirement with this grant.

Measure H Sales Tax Operations Special Revenue Fund and Measure H Sales Tax Bond Capital Projects Fund

Measure H Sales Tax Funds Mission

The mission of the Measure H Sales Tax Operations Special Revenue Fund and Measure H Sales Tax Bond Capital Projects Fund is to account for all of the assets, liabilities, revenues and expenditures related to approval of the voters of a half-cent sales tax for general government purposes on June 8, 2010, and the capitalization of Measure H funds through the issuance of \$11,200,000 in Tax/Lease Revenue Bonds in 2014 for a fire station, swimming pool and park improvements.

Measure H Sales Tax Funds Description

Section 7285.9 of the California Revenue and Taxation Code authorizes cities to levy a transactions and use tax (“sales tax” or “sales and use tax”) to be expended for general purposes, which transactions and use tax is subject to the approval by two-thirds vote of all members of the City Council and by a majority of the qualified voters of the City voting in an election on the issue.



On March 2, 2010, the City Council in Ordinance No. 1111 authorized a vote of the people to increase the sales tax by half a cent for 20 years for general government purposes. The ordinance also created a Citizen Oversight Advisory Committee, comprised of an appointment by each member of the City Council, whose term corresponds with the appointing Council Member’s term of office. The Oversight Committee oversees, recommends and reports to the City Council on the expenditure of the proceeds of the tax created by the ordinance.

The measure was submitted to the voters of the City of Calexico as required by Section 53720 et. Seq. of the California Government Code, approved by the voters of California in 1986 as Proposition 62; as required by Article XIII C of the California Constitution, approved by the voters of California in 1996 as Proposition 218; and as required by Section 7285.9 of the California Revenue and Taxation Code.

On June 8, 2010, Measure H was approved by the voters. 2,031 (59.98%) voted “yes” and 1,335 (40.02%) voted “no.”

On July 2, 2013, the Calexico City Council authorized the issuance of \$11,200,000 in bonds to capitalize Measure H revenues to complete larger projects.

The 2014 Tax/Lease Revenue Bonds were issued pursuant to the provisions relating to the joint exercise of power found in Chapter 5 of Division 7 title 1 of the California Government Code, including the provisions of the Marks-Roos Local Bond Pooling Act of 1985, and the Trust agreement with the City of Calexico, the Calexico Public Financing Authority U.S. National Bank Association. The bond proceeds

will be used to build capital facilities throughout the City, including a new fire station. Approximately \$7,000,000 of the bond proceeds will be used to acquire land, design, and then construct a new fire station facility. In addition, approximately \$1,800,000 in bond proceeds will be used for various park and other recreation improvements, and another \$2,000,000 to fund the City's share of a joint Calexico School District/City swimming pool.

The City received \$10,860,724 in bond proceeds after paying all issuance costs relating to the \$11,200,000 Measure H Sales Tax/Lease Revenue bonds.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

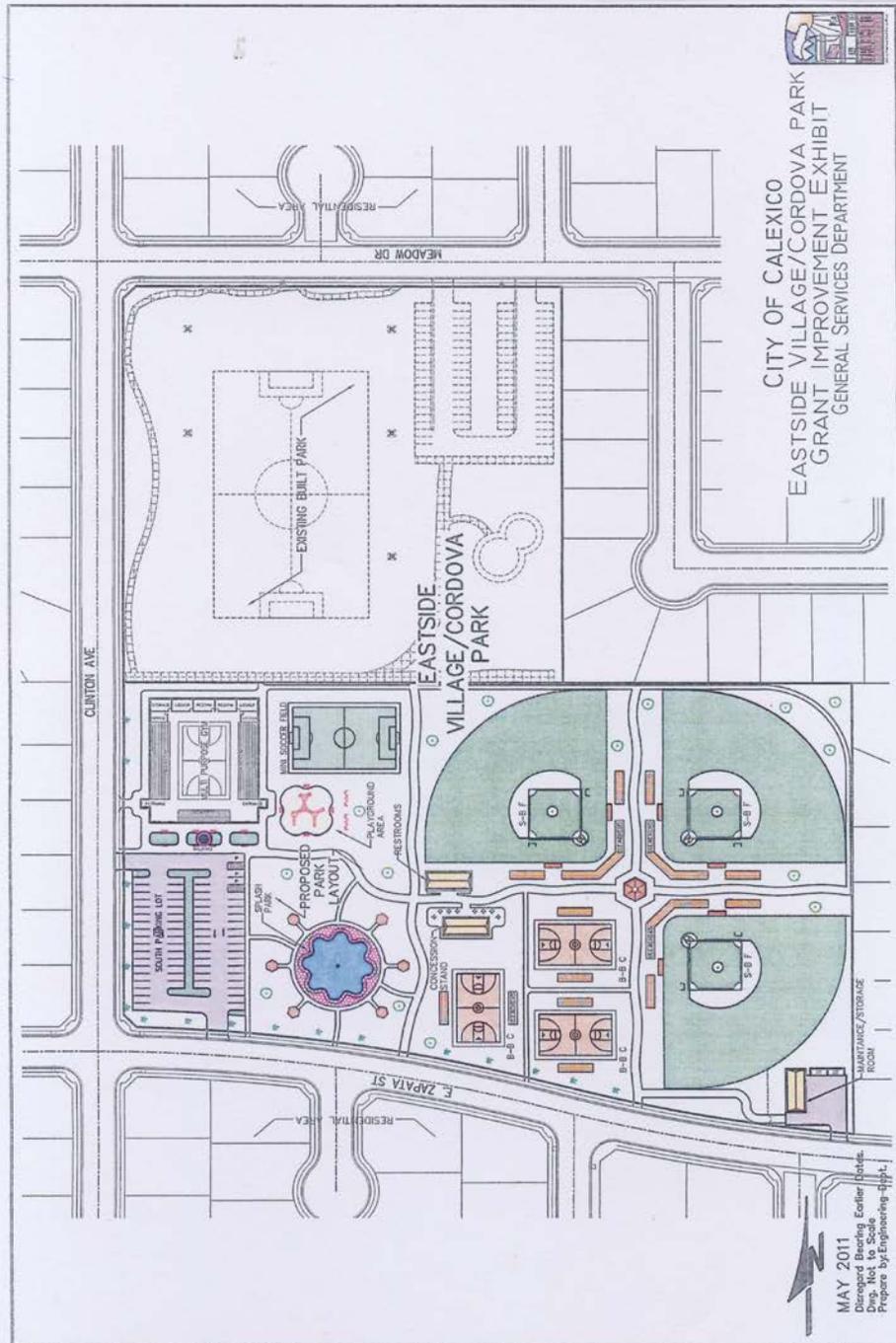
Measure H Sales Tax Operations Special Revenue Fund.

1. Plan, implement and execute summer recreation programs using Measure H funds.
2. Complete library repairs and improvements using Measure H funds.
3. Make Measure H Sales Tax contribution to the joint City of Calexico and Calexico Unified School District Swimming pool (\$1,000,000).
4. Comply with all bond covenants, Security and Exchange Commission regulations and Internal Revenue Service (IRS) regulations as it relates to the expenditure of bond proceeds.
5. Make bond principal and interest payments required by Measure H debt issued by the City of Calexico.

Measure H Sales Tax Bond Capital Projects Fund.

1. Acquire land, design, and construct a new fire station facility.
2. Design and construct Phase I of the Adrian Cordova Park.
3. Install field lights on Reisin Field to extend the hours of operation of the field.
4. Install field lights on the Field at the corner of Fifth Street and Andrade to extend the hours of operation of the field.
5. Make Measure H Sales Tax bond contribution to the joint City of Calexico and Calexico Unified School District Swimming pool (\$2,000,000).

**Figure 61
Adrian Cordova Park Concept Plan**



Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Promotes the development of building and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services that makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Revenue Assumptions

Measure H Sales Tax Special Operations Fund. FY2016 Measure H Sales Tax Special Revenue Fund revenues are projected to include \$600,000 from Measure H sales tax collections and \$1,600,000 from the uncommitted Measure H Fund Balance. Total FY2016 revenues are projected to be \$2,200,442. Expenditures for FY2016 include \$145,000 for summer recreation programs, \$69,342 for library repairs and improvements, \$986,100 in bond principal and interest payments on outstanding Measure H bonds and \$1,000,000 for the construction of the Calexico swimming pool with the Calexico Unified School District. Total Measure H expenditures are projected to be \$2,200,442. There will be no fund balance in the Measure H Sales Tax Special Revenue Fund on June 30, 2016.

Measure H Sales Tax Bond Capital Projects Fund. On July 2, 2013, the Calexico City Council authorized the issuance of \$11,200,000 in bonds to capitalize Measure H revenues to complete larger projects. The City received \$10,860,724 in bond proceeds after paying all issuance costs relating to the \$11,200,000 Measure H Sales Tax/Lease Revenue bonds.

The 2014 Tax/Lease Revenue Bonds were issued pursuant to the provisions relating to the joint exercise of power found in Chapter 5 of Division 7 title 1 of the California Government Code, including the provisions of the Marks-Roos Local Bond Pooling Act of 1985, and the Trust Agreement with the City of Calexico, the Calexico Public Financing Authority U.S. National Bank Association. The bond proceeds will be used to build capital facilities throughout the City, including a new fire station. Approximately \$7,000,000 of the bond proceeds will be used to acquire land, design, and then construct a new fire station facility; and \$2,000,000 will be used to fund the City's share of a joint City/Calexico Unified School District swimming pool.

In addition to the swimming pool, Measure H bond proceeds will be used to pay for lights on Reisin Field (\$300,000) and lights on the recreation field at the corner of Fifth Street and Andrade Avenue (\$80,000). \$1,480,724 will be used to design and construct the first phase of Cordova Park.

All Measure H bond proceeds are projected to be spent during FY2016. There is no fund balance projected for June 30, 2016.



Measure H Sales Tax Operations Special Revenue Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Measure H Revenues ¹⁰⁴	0	0	0	600,000,
	Use of Uncommitted Measure H Fund Balance ¹⁰⁵	98,000	344,869	1,599,796	1,600,422
	Total Measure H Sale Tax Operations Special Revenue Fund Revenues	98,000	344,869	1,599,796	2,200,442

Total Measure H Sales Tax Operations Special Revenue Fund Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Measure H Sales Tax Operations Special Revenue Fund Revenues	98,000	344,869	1,599,796	2,200,442

¹⁰⁴ Section 7285.9 of the California Revenue and Taxation Code authorizes cities to levy a transactions and use tax ("sales tax" or "sales and use tax") to be expended for general purposes, which transactions and use tax is subject to the approval by two-thirds vote of all members of the City Council and by a majority of the qualified voters of the City voting in an election on the issue.

On March 2, 2010, the City Council in Ordinance No. 1111 authorized a vote of the people to increase the sales tax by half a cent for 20 years for general government purposes. The ordinance also created a Citizen Oversight Advisory Committee comprised of an appointment by each member of the City Council whose term corresponds with the appointing Council Member's term of office. The Oversight Committee oversees, recommends, and reports to the City Council on the expenditure of the proceeds of the tax created by the ordinance.

The measure was submitted to the voters of the City of Calexico as required by Section 53720 et. Seq. of the California Government Code, approved by the voters of California in 1986 as Proposition 62; as required by Article XIII C of the California Constitution, approved by the voters of California in 1996 as Proposition 218; and as required by Section 7285.9 of the California Revenue and Taxation Code. On June 8, 2010, Measure H was approved by the voters. 2,031 (59.98%) voted "yes" and 1,335 (40.02%) voted "no."

¹⁰⁵ The use of \$98,000 in FY2013, \$344,869 in FY2014, \$1,599,796 in FY2015 and \$1,600,000 in FY2016 from the Measure H Fund Balance represents the taking of prior year's accumulated fund surplus and appropriating it for expenditure in FY2013, FY2014, FY2015 and FY2016.

Measure H Sales Tax Operations Special Revenue Fund Expenditures

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Summer Recreation Programs	98,000	140,000	145,000	145,000
	Fire Truck Lease Payments	0	204,869	204,869	0
	Total Maintenance and Operations	98,000	344,869	349,869	145,000



Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Carnegie Technology Center Repairs and Improvements	0	0	19,718	0
	Camarena Memorial Library Repairs and Improvements	0	0	147,799	69,342
	Cultural Arts Center Repairs and Improvements	0	0	49,411	0
	Community Center Repairs and Improvements	0	0	44,478	0
	Senior Citizens Hall	0	0	10,789	0
	Calexico Swimming Pool ¹⁰⁶	0	0	0	1,000,000
	Total Measure H Special Revenue Fund Capital Expenditures	0	0	272,195	1,069,342

¹⁰⁶ **Swimming Pool Project.** The swimming pool used by the Calexico Unified School District ("School District") and the City of Calexico ("City") was severely damaged in the April 2010 earthquake. Members of the City of Calexico City Council, Calexico Unified School District Board and the staffs of both entities have been working since the Spring 2012 in a joint effort to construct a new swimming pool facility. Over the last two years the efforts of these dedicated individuals have moved this project towards construction. The project will consist of a new competition swimming pool, new recreation and wading pool, new shower, and locker building and a multi-purpose recreation building that will be used jointly by the City and School District for recreation and athletic programs.

The Calexico Unified School District has completed demolition of the old swimming pool and prepared plans and specifications that have been approved by the Division of the State Architect. The City also completed the environmental document required under the California Environmental Quality Act (CEQA) and submitted it to Imperial County. The environmental protest period has passed and the environmental document is deemed by law to be approved. The project has been bid in accordance with Public Contract Code Section 20112. Senator Ben Hueso secured an appropriation of \$2,717,000 in the FY2014-2015 State Budget for the swimming pool project. Funding for the swimming pool will come from the following sources:

Swimming Pool Funding

SOURCE	AMOUNT
State Local Assistance Specified Grant	\$ 2,717,000
Calexico Unified School District – FEMA Grant	400,000
Calexico Unified School District RDA 2011 Bond	1,441,398
City of Calexico Measure H	1,000,000
City of Calexico Measure H Bond	2,000,000
TOTAL	\$ 7,558,398

On March 19, 2014, the Calexico City Council voted 4-1 to allocate \$1 million in Measure H Funds for the construction of the Calexico Swimming Pool in partnership with the Calexico Unified School District.

Debt Service Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Measure H Sales Tax/Lease Revenue Bonds Principal	0	0	361,000	525,000
	Measure H Sales Tax/Lease Revenue Bonds Interest	0	0	616,240	461,100
	Total Measure H Debt Service Expenditures	0	0	977,732	986,100

Total Measure H Sales Tax Operations Special Revenue Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Measure H Special Revenue Fund Expenditures	98,000	344,869	1,599,796	2,200,442

Measure H Sales Tax Bond Capital Projects Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Measure H Bond Revenues ¹⁰⁷	0	0	50,000	10,850,724
	Total Measure H Sales Tax Bond Capital Projects Fund Revenues	0	0	50,000	10,850,724

Total Measure H Sales Tax Bond Capital Projects Fund Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Measure H Sales Tax Bond Capital Projects Fund Revenues	0	0	50,000	10,850,724

¹⁰⁷ **Measure H Sales Tax/Lease Revenue Bonds.** In 2014 the City issued \$11,200,000 through the Calexico Public Financing Authority in Measure H Sales Tax/Lease Revenue Bonds. Bond proceeds will be used to build capital facilities throughout the City including \$7 million to acquire land, design and construct a new fire station facility, \$1.8 million for various park and other recreation improvements, and another \$2,000,000 to fund the City's share of a joint Calexico School District/City swimming pool.

The issue consists of serial bonds in the amount of \$11,200,000 with a net interest cost of 3.7595%. The City has pledged a half-cent sales tax approved by the voters on June 8, 2010 as security for the bond repayment. The outstanding balance of the bonds on June 30, 2015 was \$10,585,000.

Measure H Sales Tax Bond Capital Projects Fund Expenditures

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Fire Station			50,000	6,950,000
	Calexico Swimming Pool	0	0	0	2,000,000
	Field Lights at Park on Fifth Street and Andrade ¹⁰⁸	0	0	0	80,000
	Field Lights at Reisin Field ¹⁰⁹	0	0	0	300,000
	Adrian Cordova Park	0	0	0	1,480,724
	Total Measure H Sales Tax Bond Capital Projects Fund Capital Expenditures	0	0	50,000	10,850,724

Total Measure H Sales Tax Bond Capital Projects Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Sales Tax Bond Capital Projects Fund Expenditures	0	0	50,000	10,850,724



¹⁰⁸ The Calexico City Council on January 20, 2015 approved the installation of field lights at the park on Fifth Street and Andrade. The International Brotherhood of Electrical Workers will provide free labor to install the lights. The City Council authorized the spending of \$80,000 to \$100,000 to purchase the materials for the lights.

¹⁰⁹ Field lights provide additional recreation opportunities for the residents of the community because they extend the daily and seasonal use of the fields. It is also cheaper to install field lights rather than construct new athletic fields.

The installation of field lights has been discussed by several City Councils over the years. The City Council approved the use of \$300,000 in Measure H funds for field lighting in the FY2016 budget. Discussions have been held with officials at the Imperial Irrigation District to determine if they would be willing to participate in this project by making a cash donation or donating some of the materials. So far there has been no commitment from them, but talks are continuing.

Transportation Special Revenue Funds

Transportation Special Revenue Funds Mission Statements

The mission of the Highway Users Tax (HUTA) Special Revenue Fund is to construct, repair and maintain streets and roads within the City of Calexico using gasoline taxes remitted to the City of Calexico by the State of California.

The mission of the Transportation Development Act (TDA) Special Revenue Fund is to account for all activities, revenues, expenditures, assets and liabilities related to Calexico's allocation of State Transportation Assistance Funds; and the ¼ cent Statewide sales tax set aside for transit, bike paths, pedestrian facilities and capital projects related to streets and roads.

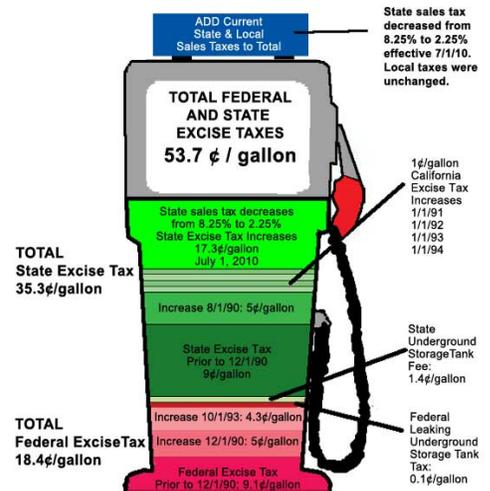
Transportation Special Revenue Funds Descriptions

Highway Users Tax Special Revenue Fund.

The Highway Users Tax Special Revenue Fund is used to account for revenues and the related expenditures for a wide variety of highway and transportation purposes. Revenues are derived from Sections 2103, 2105, 2106, 2107 and 2107.5 of the California Streets and Highways Code. These revenues come from gasoline taxes placed on motor vehicle fuels. Gasoline tax allocations are generally distributed on the basis of population. Funds may be used for construction, repair and maintenance of streets and roads. In 1990 voters approved Proposition 111, which doubled gasoline taxes, raising the State tax rate by nine cents per gallon over four years. In 1993 the Federal government doubled its gas tax, raising it by another 9.4 cents per gallon. Gasoline taxes in California are allocated as follows:

- First, to transportation debt service.
- Second, divided with 44% going to the State Transportation Improvement Program (STIP), 12% to State Highway Operation and Protection Program (SHOP).
- The remaining 44% split evenly between the cities and the counties using the current Highway User Tax Account (HUTA).

California Gasoline Taxes



Transportation Development Act (TDA).

The Transportation Development Act (TDA) authorizes the creation of a Local Transportation Fund (LTF) in each County for the transportation purposes specified in the "Mills-Alquist Deddeh Act," Public Utilities Code Section 99200. Revenues are derived from a quarter cent sales tax collected countywide. The quarter cent is returned by the State Board of Equalization (BOE) to each County according to the amount of tax collected in the County. The Imperial County Transportation Commission (ICTC), acting as the Transportation Planning Agency (TPA), determines each area's apportionment of anticipated Local Transportation Funds. The order of priority for the use of Article VIII Transportation Development Act (TDA) funds is as follows:

1. City transit needs.
2. Bicycle and pedestrian facility costs.
3. Street and road costs.

The funds used for streets and roads are eligible to be spent for repair, maintenance, and construction. Generally, an expense eligible for expenditure of Highway Users Tax is eligible under Article VIII providing expense is not double charged to both revenue sources. The Imperial County Transportation Commission (ICTC) conducts an audit on the use of Transportation Development Act (TDA) funds in accordance with Section 6664 of the California Public Utilities Code. The audit report is due to the State Controller's within 180 days after the end of the fiscal year.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Comply with all legal and regulatory requirements to spend Transportation Development Act (TDA) funds.
2. Successfully pass audits conducted by Imperial County Transportation Commission (ICTC) on the use of Transportation Development Act (TDA) funds.
3. Complete all street repair, rehabilitation, and paving projects funded by the Highway Users Tax Allocation (HUTA) prior to June 30, 2016.
4. Complete street striping of all City streets by June 30, 2016.
5. Prepare an inventory of all street signs and traffic control devices. Place inventory in computer program and conduct annual inspection of all street signs and traffic control devices.
6. Ensure that all traffic control devices are in compliance with the Manual on Uniform Traffic Control Devices published by the U.S. Department of Transportation.
7. Replace faded or damaged City street signs and traffic control devices.
8. Repair and maintain all bus shelters.
9. Repair and maintain the bus shelter at Third Street and Paulin as a regional transportation hub.

10. Conduct a street light audit to compare City street lights with billing records from Imperial Irrigation District (IID).
11. Comply with all legal and regulatory requirements to spend Highway User Tax (HUTA) gasoline tax funds.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Promotes the development of building and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) feeling confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services that make adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks, public facilities and cultural amenities; provide safe and convenient access within



the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Revenue Assumptions

The Highway Users Tax (HUTA) (Gas Tax) revenues are projected to decline from \$1,200,075 in FY2014 to \$1,082,150 during FY2016 due to the decline in gasoline prices. FY2016 expenditures include \$83,871 for personnel services and \$998,278 for maintenance and operations expenses. The Highway Users Tax (HUTA) fund balance will remain unchanged at \$837,675 on June 30, 2016.

In addition to Highway Users Tax (HUTA) revenues and expenditures, the City is projected to receive \$5,250 in Transportation Development Act (TDA) Article 8 (E) for bus benches and shelters. The Imperial County Transportation Commission (ICTC) also pays the City \$25,000 per year to maintain the bus shelter at Third Street and Paulin. Total FY2016 revenues are projected to be \$30,250. FY2016 Article (E) expenditures are projected to be \$30,250 for repairs, maintenance and professional and specialized services. The Transportation Development Act (TDA) Article 8 (E) fund balance will remain unchanged at \$56,861.



Highway Users Tax Allocation (HUTA) (Gas Tax) Special Revenue Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Highway Users Tax (HUTA) (Gas Tax)	1,133,083	1,200,075	1,157,077	1,082,149
	Total Highway Users Tax (HUTA) (Gas Tax) Revenues	1,133,083	1,200,075	1,157,077	1,082,149

Highway Users Tax Allocation (HUTA) (Gas Tax) Special Revenue Fund Expenditures

Personnel Services

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
213-40-413-51010-000	Regular Salaries and Earnings	191,129	193,231	200,685	41,706
231-40-413-51011-000	Overtime	3,333	3,370	2,550	4,171
231-40-413-51012-000	Other Earnings	9,798	9,906	9,208	2,400
213-40-413-52010-000	Retirement	23,213	23,468	24,373	6,616
231-40-413-52011-000	OASI (FICA)	15,700	15,873	16,485	3,374
231-40-413-52012-000	Health Insurance	59,192	59,843	62,152	13,500
231-40-413-52013-000	Workers Compensation	21,881	22,122	22,975	10,104
231-40-413-52014-000	Unemployment	0	0	0	1,000
231-40-413-52015-000	Life Insurance	466	471	490	1,000
	Total Personnel Services	324,712	328,284	338,918	83,871

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
231-30-310-52050-000	Administrative Expense	13,795	0	0	9,500
231-30-310-52050-010	Communications	0	0	0	2,000
231-30-310-52050-020	Insurance	0	0	0	500
231-30-310-53001-000	Materials and Supplies	373,813	0	0	234,900
231-30-310-54001-000	Repairs and Maintenance	402,854	0	0	108,200
231-30-310-55001-000	Professional and Specialized Services	115,273	0	0	52,168
231-30-310-58001-010	Transportation and Travel	0	0	0	500
231-30-310-58001-020	Utility Payments	253,926	0	0	390,000
231-30-310-58001-800	Miscellaneous Expenses	35,703	0	0	9,500
	Transfer to General Fund	0	0	191,010	191,010
	Total Maintenance and Operations	1,195,364	0	191,010	998,278

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Caltrans Congestion, Mitigation and Air Quality (CMAQ) Grant for CNG Sweeper ¹¹⁰	0	0	36,016	0
	Caltrans Calexico Transit Needs Assessment Transportation Planning Grant ¹¹¹	0	0	0	10,900
	Total Capital Expenditures	0	0	36,016	10,900

Total Highway Users Tax Allocation (HUTA) (Gas Tax) Special Revenue Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Highway Users Tax (HUTA) (Gas Tax) Special Revenue Fund Expenditures	1,520,076	328,284	565,944	1,082,149

¹¹⁰August 19, 2012, the City of Calexico was allocated \$277,987 from Congestion, Mitigation, and Air Quality Program for the purchase of one CNG street sweeper with a City match of \$36,016 (11.47%). The CNG street sweeper was purchased on March 18, 2014 and delivered on December 30, 2014.

¹¹¹ The City of Calexico was awarded a \$84,100 Caltrans Transportation Planning Grant to conduct a transit needs assessment. There is a \$10,900 local match for this grant which will come from the City's Highway Users Tax Allocation (HUTA) (Gas Tax) Special Revenue Fund. The study will review and evaluate the current public transit system within the City of Calexico and identify the mobility needs of the community. The study will also help the City develop guidelines, standards and/or ordinances in order to regulate and provide sustainable solutions.

Transportation Development Act
Article 8(E) Special Revenue Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Transportation Development Act Article 8(E) Revenues	3,113	5,250	5,250	5,250
	ICTC Contribution for Maintenance of Bus Stop at Third Street and Paulin	25,000	25,000	25,000	25,000
	Total Transportation Development Act Article 8(E) Special Revenue Fund Revenues	28,113	30,250	30,250	30,250

Transportation Development Act
Article 8 (E) Special Revenue Fund Expenditures

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Repairs and Maintenance	3,113	0	5,250	5,250
	Professional and Specialized Services	25,000	25,000	25,000	25,000
	Total Transportation Development Act Article 8(E) Special Revenue Fund Expenditures	28,113	25,000	30,250	30,250

Measure D Capital Projects Fund

Measure D Sales Tax

Capital Projects Fund Mission

The mission of the Measure D Capital Projects Fund is to construct, repair, rehabilitate and maintain streets, roads, bridges, sidewalks, traffic control devices, bike lanes and other transportation facilities within the City of Calexico using Measure D funds acquired from a voter-approved ½ cent sales tax within Imperial County.

Measure D Sales Tax

Capital Projects Fund Description

The purpose of the Measure D Capital Projects Fund is to account for all activities, revenues, expenditures, assets and liabilities related to Calexico's allocation of Measure D one half cent retail transaction and use tax (sales tax) to construct, repair, rehabilitate and maintain City streets, roads, bridges, sidewalks, traffic control devices, bike lanes and other transportation facilities. Measure D Capital Project Funds are distributed by the Imperial County Transportation Commission (ICTC) and is based on an expenditure plan.

Measure D is a dedicated half-cent transportation sales tax in place since 1990. In 2008 the voters of Imperial County voted to extend the half-cent sales tax for 40 years. The election results were 85.5% voted for the measure and 14.5% voted against the proposal. 95% of the funds collected go directly to the cities and Imperial County to pay for critical road repair projects, with the remaining 5% is targeted for regional projects. These funds make the majority of road repairs possible for local cities and the County.

The Measure D distribution formula consists of a base amount \$150,000 (adjusted for inflation) distributed to each member. The remaining balance of the funds are then distributed—80% based on population and 20% based on road miles. Up to 5% of a member's contribution may be set aside for State highway improvements and 2% for transit.

Since approved by the voters, winter residents and shoppers from Mexicali as well as local residents have contributed to the construction and maintenance of streets and roads. An oversight committee reviews Measure D projects and expenditures. Figure 62, and Figure 63 shows the road projects completed from FY2014 through FY2015. Figure 64 shows projects that will be completed during FY2016.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Comply with all legal and regulatory requirements to spend Measure D funds.

**Figure 62
FY2014 Highway User Tax (HUTA), Federal
and State Grant and Measure D Street Projects**

Cost	Street Name	Street Work
\$3,009,509	Enterprise Blvd.	Street Rehabilitation and Overlay
	Portico Blvd.	Street Rehabilitation and Overlay
	Feldspar Avenue	Street Rehabilitation and Overlay
	Garnet Street	Street Rehabilitation and Overlay
	Jasmine Street	Street Rehabilitation and Overlay
	Margarita Street	Street Rehabilitation and Overlay
	Camila Street	Street Rehabilitation and Overlay
	Obeliscos Street	Street Rehabilitation and Overlay
	Amada Court	Street Rehabilitation and Overlay
	Dalila Court	Street Rehabilitation and Overlay
	Emil Hashem	Street Rehabilitation and Overlay
	Paseo Camino Real from Andrade to Paseo de Alteza	Street Rehabilitation and Overlay
	Sixth Street from Encinas Avenue to Dool Avenue	Street Rehabilitation and Overlay
	First Street from Paulin Avenue to Andrade Avenue	Street Rehabilitation and Overlay
	Second Street from Imperial Avenue to Mary Avenue	Street Rehabilitation and Overlay
	Giles Avenue from Second Street to Sherman	Street Rehabilitation and Overlay
	Grant Street from Kloke Ave to Cesar Chavez Blvd	Street Rehabilitation and Overlay
	M. Acuna Avenue	Street Rehabilitation and Overlay
	A.V. Thieleman Avenue	Street Rehabilitation and Overlay
	R&D Platero	Street Rehabilitation and Overlay
	Matallana Court	Street Rehabilitation and Overlay
W. Sherman Street	Street Rehabilitation and Overlay	
Linhholm Avenue	Street Rehabilitation and Overlay	
Wozencraft Street	Street Rehabilitation and Overlay	
\$390,057	Fifth Street from Imperial Avenue to Heber Avenue	Fifth Street Repaving
\$695,696	Paulin Avenue from Second Street to Fifth Street	Downtown Repaving
	Heffernan Avenue from First Street to Fifth Street	
	Heber Avenue from First Street to Fourth Street	
\$615,287	Cole Road from SR 111 to M.L. King	Cole Road Repaving
Grand Total: \$4,710,549		

2. Successfully pass audits conducted by Imperial County Transportation Commission (ICTC) on the use of Measure D funds.
2. Comply with all bond covenants, Security and Exchange Commission regulations and Internal Revenue Service (IRS) regulations as it relates to the expenditure of any Measure D bond proceeds.
3. Complete all street improvement projects funded by Measure D funds prior to June 30, 2016.

**Figure 63
FY2015 Highway User Tax (HUTA), Federal
and State Grant and Measure D Street Projects**

Cost	Street Name	Street Work
\$2,156,520	Fourth Street from Encinas Avenue to Andrade Ave.	Street Rehabilitation and Overlay
	Third Street from Encinas Avenue to Andrade Avenue	Street Rehabilitation and Overlay
	Bowker Road from State HWY 98 to Cole Road	Street Rehabilitation and Overlay
	Cabana Street	Street Rehabilitation and Overlay
	Descanso Drive	Street Rehabilitation and Overlay
	Enramada Drive	Street Rehabilitation and Overlay
	Banda Avenue	Street Rehabilitation and Overlay
	Coyote Avenue	Street Rehabilitation and Overlay
	Alameda Street	Street Rehabilitation and Overlay
	Granero Avenue from Alameda Street to E. Zapata	Street Rehabilitation and Overlay
	Santa Ana Street from Rancho Frontera to Coyote Ave	Street Rehabilitation and Overlay
	Brown Court	Street Rehabilitation and Overlay
	Jean Robinson Court	Street Rehabilitation and Overlay
	Harrington Street	Street Rehabilitation and Overlay
	Vereda Drive	Street Rehabilitation and Overlay
	Porton Drive	Street Rehabilitation and Overlay
	De Leon Avenue	Street Rehabilitation and Overlay
	Fiesta Avenue	Street Rehabilitation and Overlay
	Plata Drive	Street Rehabilitation and Overlay
	Bravo Drive	Street Rehabilitation and Overlay
	Colorado Drive	Street Rehabilitation and Overlay
Santiago Drive	Street Rehabilitation and Overlay	
Holdridge Street	Street Rehabilitation and Overlay	
Plaza Drive	Street Rehabilitation and Overlay	
Posada Court	Street Rehabilitation and Overlay	
Primavera Court	Street Rehabilitation and Overlay	
Rancho Frontera Drive	Street Rehabilitation and Overlay	
\$419,221	Second Street from Andrade Avenue to E. Rivera Ave	Street Rehabilitation and Paving
Grand Total: \$2,575,741		

4. Complete Cesar Chavez Boulevard street widening and improvement project by June 30, 2016.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

**Figure 64
FY2016 Highway User Tax (HUTA), Federal
and State Grant and Measure D Street Projects**

Cost	Street Name	Street Work
\$1,960,472	Sherman Street from Harold Avenue to Railroad Track	Street Reconstruction
	Third Street from Heber Avenue to Encinas Avenue	Street Reconstruction and Widening
	Fourth Street from Blair Avenue to Encinas Avenue	Street Reconstruction and Widening
	Beach Street from Elmer Belcher Street to Fifth Street	Street Rehabilitation and Overlay
	Beach Street from Second Street to Fifth Street	Street Rehabilitation and Overlay
	Dool Avenue from Fifth Street to Elmer Belcher	Street Rehabilitation and Overlay
	Dool Avenue from Fifth Street to Second Street	Street Rehabilitation and Overlay
	Fifth Street from Heber Avenue to Andrade Avenue	Street Rehabilitation and Overlay
	Sixth Street from Dool Avenue to Andrade Avenue	Street Rehabilitation and Overlay
	Second Street from Andrade Avenue to Mary Avenue	Street Rehabilitation and Overlay
	\$2,383,999	Cesar Chavez Boulevard Improvements
Grand Total: \$4,344,471		

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Promotes the development of buildings and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks, libraries and other public facilities and services.

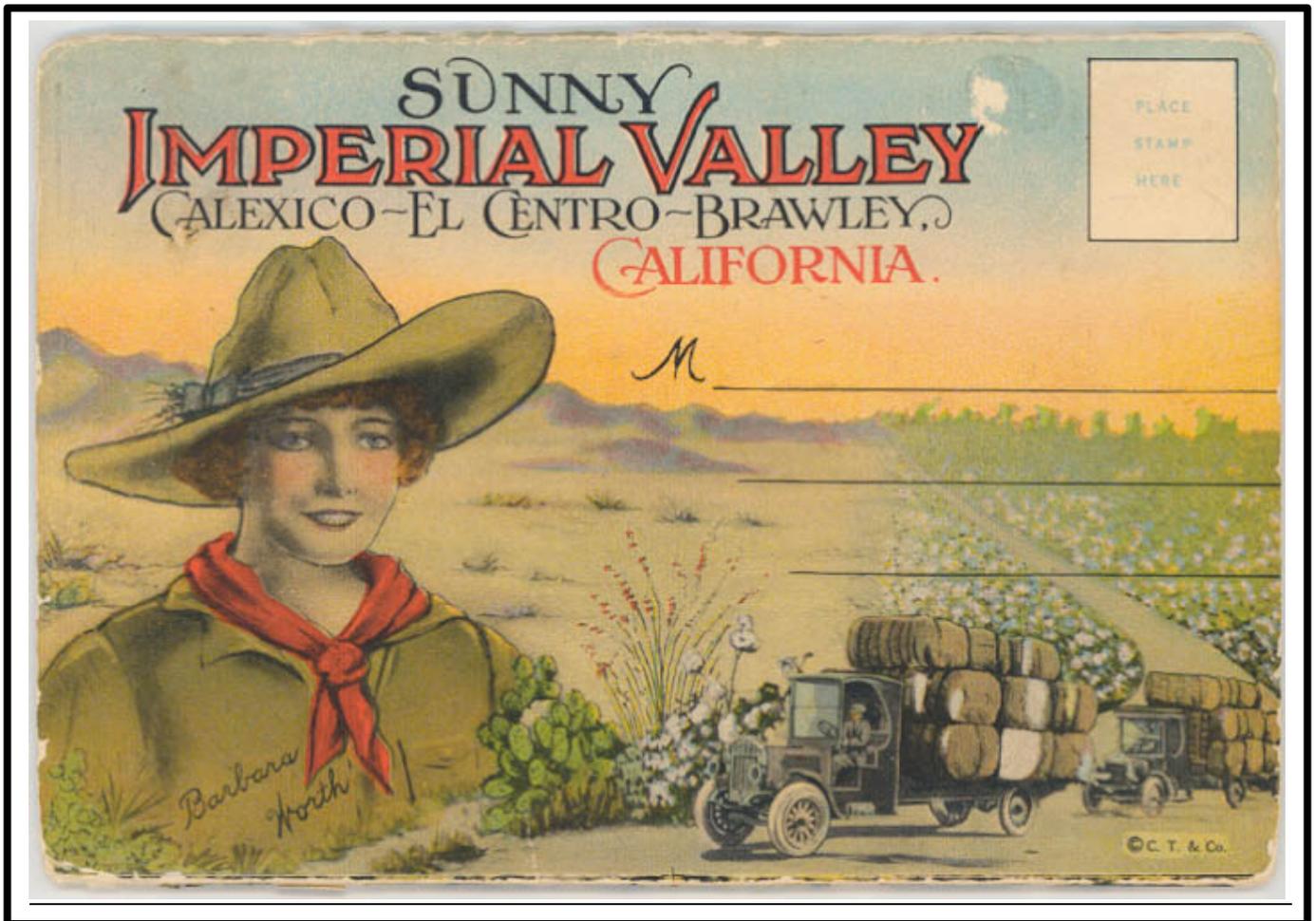
Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a

prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks, public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.



Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Revenue Assumptions

Measure D revenues are projected to be \$5,531,146 from the unexpended Measure D Bond Fund Balance during FY2016. Expenditures include \$1,960,472 for street paving and other street

improvements and \$2,383,520 to widen Cesar Chavez Boulevard from Second Street to Lincoln into a five-lane primary road with two northbound lanes and three southbound lanes; and widen Cesar Chavez Drive to a four-lane road with a median from Lincoln to Highway 98. FY2016 Measure D Bond funds will also be used to provide matching funds for grant for the compressed natural gas station (\$12,000), Bicycle Master Plan update (\$9,750) and the Seismic Bridge Evaluation Study (\$26,000). Principal and interest in debt service payments will be \$1,138,925. The Measure D Capital Projects Fund Balance will be reduced to \$2,697,415 on June 30, 2016.

Measure D Capital Projects Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Measure D Bond Revenues ¹¹²	2,907,541	4,646,795	6,481,027	5,531,146
	Total Measure D Capital Projects Fund Revenues	2,907,541	4,646,795	6,481,027	5,531,146

Total Measure D Capital Projects Fund Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Measure D Capital Projects Fund Revenues	2,907,541	4,646,795	6,481,027	5,531,146

¹¹² Measure D is a dedicated half-cent transportation sales tax in place since 1990. In 2008 the voters of Imperial County voted to extend the half-center sales tax for 40 years. The election results were 85.5% voted for the measure and 14.5% voted against the proposal. 95% of the funds collected go directly to the cities and Imperial County to pay for critical road repair projects, with the remaining 5% is targeted for regional projects. These funds make the majority of road repairs possible for local cities and the County.

Measure D Capital Projects Fund Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Street Improvement Projects ¹¹³	1,919,669	3,009,509	2,156,520	1,960,472
	Cesar Chavez Blvd. Improvements ¹¹⁴	175,675	164,024	0	2,383,999
	Fifth Street Repaving ¹¹⁵	0	193,428	0	0

¹¹³The FY2013 Street Improvement Project consisted of grinding the existing asphalt concrete pavement, installation of a conventional asphalt concrete leveling course, asphalt-rubber aggregate membrane, gap graded asphalt-rubber hot mix, installation of conventional asphalt concrete surface course, slurry seal, striping and loop detectors. The total cost of this Measure D project was \$1,919,669.

The FY2014 Street Improvement Project consisted of grinding the existing asphalt concrete pavement, installation of a conventional asphalt concrete leveling course, asphalt-rubber aggregate membrane, gap graded asphalt-rubber hot mix, installation of conventional asphalt concrete surface course, slurry seal, striping and loop detectors. The total cost of this Measure D project was \$3,009,509.

The FY2015 Street Improvement Project consisted of grinding of existing asphalt concrete pavement, installation of conventional asphalt concrete leveling course, asphalt-rubber aggregate membrane, gap graded asphalt-rubber hot mix, installation of conventional asphalt concrete surface course, slurry seal, striping and loop detectors. The total cost of this Measure D project was \$2,156,520.

The FY2016 Street Improvement Project consisted of grinding of existing asphalt concrete pavement, installation of conventional asphalt concrete leveling course, asphalt-rubber aggregate membrane, gap graded asphalt-rubber hot mix, installation of conventional asphalt concrete surface course, slurry seal, striping and loop detectors. The City will spend \$1,960,472 in the FY2016 Street Improvement Project.

¹¹⁴ Cesar Chavez Boulevard will be widened from Second Street to Lincoln Street into a five-lane primary road, with two northbound lanes and three southbound lanes. The remainder of Cesar Chavez Boulevard between Lincoln and State Route 98 (SR-98) would be improved to a four-lane primary road with a median allowing for turn pockets at intersections. Sidewalks, bicycle lanes, signage/signals, and lighting are also to be included.

Cesar Chavez Boulevard Funding Plan

	TIGER VII	OMNIBUS	CBIP	LOCAL	TOTAL
PA&ED	0	0	0	1,065,013	1,065,013
PS&E	0	0	0	195,800	195,800
R/W Support	0	150,000	0	118,015	268,015
Construction Support	0	0	0	100,000	100,000
R/W Capital		1,700,000		84,870	1,784,870
Construction Capital	1,300,000	1,000,000	4,500,000	1,160,000	7,960,000
Total	1,300,000	2,850,000	4,500,000	2,723,698	11,373,698

¹¹⁵ The Fifth Street repaving project consisted of removing and replacing curb, gutter and sidewalk, grinding of existing asphalt concrete pavement, asphalt concrete leveling course, asphalt-rubber aggregate membrane, gap graded asphalt hot mix, traffic striping, and adjusting of existing utilities. The total cost of the project was \$386,856 with \$193,428 (50%) coming from a Federal grant and \$193,428 (50%) coming from Measure D Funds.

	Downtown Repaving Project ¹¹⁶	0	121,512	0	0
	Second Street Measure D Payments to Corsair (Gran Plaza) Per Covenant Agreement Dated July 3, 2013 ¹¹⁷	0	0	3,000,000	0
	Airport Runway Pavement Rehabilitation Project ¹¹⁸	0	0	185,582	0
	CalTrans Congestion Mitigation and Air Quality (CMAQ) Grant for Compressed Natural Gas Station ¹¹⁹	0	0	0	12,000
	California Department of Transportation (Caltrans) Sustainable Transportation Planning Grant for Bicycle Master Plan Update ¹²⁰	0	0	0	9,750
	California Department of Transportation (Caltrans) Surface Transportation Program Grant for Seismic Bridge Evaluation ¹²¹	0	0	0	26,000

¹¹⁶The Downtown Repaving project consisted removing existing asphalt concrete pavement, and installing an asphalt concrete leveling course, asphalt-rubber aggregate membrane, gap graded asphalt-rubber hot mix, traffic striping, utility adjustments and traffic control. The total cost of the project was \$243,025 with \$121,512 (50%) coming from a Federal grant and \$121,512 (50%) coming from Measure D Funds.

¹¹⁷The City of Calexico paid Corsair (Gran Plaza) \$3,000,000 in accordance with the Covenant Agreement approved by the City Council dated July 3, 2013.

¹¹⁸ The City Council awarded a contract on September 16, 2014, for the construction phase of the Runway Pavement Rehabilitation project at the Calexico International Airport. The total cost of this project was \$3,774,499. This project is funded by a grant from the Federal Aviation Administration (FAA) for \$3,403,335 (90%), State of California for \$185,582 (5%) and a City match of \$185,582 (5%) from Measure D funds. The Runway Pavement Rehabilitation project consists of reconstructing the pavement of the runway with a completely new asphalt concrete pavement section, and other incidental improvements such as shoulder and infield grading, installation of drainage improvements, and adjustment to grade of existing airfield lights and signs and other miscellaneous items at the Calexico International Airport.

¹¹⁹ The Congestion Mitigation and Air Quality (CMAQ) Improvement Program was established by the 1991 Federal Intermodal Surface Transportation Efficiency Act (ISTEA) reauthorized with the passage of Transportation Equity Act for the 21st Century (TEA-21), and superseded by the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU). Funds are directed to transportation projects and programs which contribute to the attainment or maintenance of National Ambient Air Quality Standards (NAAQS) in nonattainment or air quality maintenance areas for ozone, carbon monoxide, or particulate matter (PM) under provisions in the Clean Air Act (Title 42, United States Code).

The City has received an \$89,000 California Department of Transportation (CalTrans) Congestion Mitigation and Air Quality (CMAC) grant for the installation of a Compressed Natural Gas (CNG) Fueling Station at the Public Works Yard. The Compressed Natural Gas (CNG) Fueling station will be used to fuel the City streets sweepers and other natural gas vehicles. The total cost of the project is \$101,000. The City is required to contribute a local match of \$12,000. This local match will come from the Measure D Capital Projects Fund.

¹²⁰The Sustainable Transportation Planning Grant program was created to support the California Department of Transportation (CalTRANS) current mission to "provide a safe, sustainable, integrated and efficient transportation system to enhance California's economy and livability" In addition, the grant program is designed to promote sustainability, preservation, mobility, safety, innovation, economy, health and equity. The FY2016 State Budget allocates \$9.8 million from the State Highway Account (Sustainable Communities) for this grant program. Calexico requested funding to update the Calexico Bicycle Master Plan adopted by the City Council on May 27, 2003.

On April 24, 2015, the City was notified that it would receive a \$75,250 Sustainable Transportation Grant from the California Department of Transportation (CalTrans) to update the Calexico Bicycle Master Plan. The project will cost \$85,000. The City is required to contribute a local match of \$9,750. This local match will come from the Measure D Capital Projects Fund for a total project cost of \$85,000.

¹²¹ The City of Calexico received a grant from the California Department of Transportation (CalTrans) Surface Transportation Program in the amount of \$200,000 with a City match of \$26,000 for a Seismic Bridge Evaluation Study for eleven bridges within the City limits. The City match for the grant will be taken from the City's Measure D

	Total Capital Expenditures	2,095,344	3,488,473	5,342,102	4,392,221
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Measure D Debt Service Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	2012 LTA Measure D Sales Tax/ Revenue Bonds Principal ¹²²	495,000	555,000	575,000	575,000
	2012 LTA Measure D Sales Tax Revenue Bonds Interest	317,197	603,322	563,925	563,925
	Total Measure D Debt Service Expenditures	812,197	1,158,322	1,138,925	1,138,925

Total Measure D Capital Projects Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Measure D Capital Projects Fund Expenditures	2,907,541	4,646,795	6,481,027	5,531,146

funds. The scope of work will include but not be limited to the following:

7. Assess the condition of existing bridges.
8. Review as-built plans and details, checking for consistency with the review calculations.
9. Visual bridge/structural inspections and meetings.
10. Preparation of stability analysis.
11. Provide recommendations for seismic retrofit with cost estimates.
12. Conclusions and recommendations.

On July 2, 2014, the City of Calexico requested proposals from qualified civil engineering firms to prepare a Seismic Bridge Evaluation Study for three out of the eleven bridges. They are:

1. Bridge at Imperial Avenue east of Highway 111, crossing the All American Canal.
2. Bridge on Scroni Road west of Highway 111, crossing the Central Main Canal.
3. Bridge on Andrade Avenue, crossing the All American Canal.

On February 3, 2015, the City Council awarded the contract for the Seismic Bridge Evaluation Study to BergerABAM.

¹²² **2012 LTA Measure D Sales Tax Revenue Bonds.** On May 1, 2012, the Imperial County Local Transportation Authority issued the 2012 LTA Sales Tax Revenue Bonds on behalf of the City in the amount of \$15,410,000. The bonds were issued to (1) finance certain facilities of the Calexico Unified School District (CUSD) located in the Merged Central Business District and Residential Redevelopment Project Area (Project Area), (2) fund a reserve for the bonds, and (3) pay certain costs of issuing the bonds. The bonds are payable from and secured by the pledged allocable Measure D sales tax revenues of the City.

The issue consists of serial bonds in the amount of \$15,410,000 payable annually on June 1 of each year, commencing on June 1, 2013 and maturing in 2031 with interest rates ranging from 3% to 4% per annum. Interest payments are due on June 1 and December 1 each year until the bonds are paid off. At June 30, 2014, the outstanding balance of the bonds was \$14,360,000.

Airport Enterprise Fund

Airport Enterprise Fund Mission

The mission of the Airport Enterprise Fund is to account for all activities, revenues, expenditures, assets, and liabilities to provide a general aviation airport to the residents of Calexico and the surrounding area.

Airport Enterprise Fund Description

The Calexico International Airport is contained in the National Plan of Integrated Airport Systems (NPIAS) and is classified as a General Aviation (GA) Airport which is defined as an airport that serves a community that does not receive scheduled commercial air service. The airport is also classified as a Community Airport in the California Aviation System Plan (CASP). This is a functional classification developed by the State to categorize airports based on an airport's function, services provided, and role in the aviation system. A Community Airport is one that provides access to other regions and states, and is near small communities or in remote locations.



The Airport is designated by the International Civil Aviation Organization (ICAO) to serve international general aviation operations. It is also designated as an International Airport of Entry by the U.S. Customs and Border Protection Agency. The airport consists of a single runway, designated 8/26, and encompasses 257 acres. The runway is of asphalt construction and is 4,679 feet long by 75 feet wide. The true bearing of the runway is North 88 degrees 48 minutes west. The runway is equipped with medium intensity runway edge lights (MIRL) and each end of the runway is marked with visual markings and aiming points. The runway is served by a full parallel taxiway (Taxiway A) which is 40 feet wide and provides access to all aircraft service, parking and hanger areas on the south side of the runway. The runway is served by four right-angle exit taxiways, as well as, entrance taxiways at each end of the runway, that facilitate exiting and entering the runway for operations in both directions.

The Terminal/Administration building is located on 801 West Second Street near the east end of the runway and houses a small public lobby/waiting area, a flight planning area, service counter and office, small pilot lounge and public restrooms. The U.S. Customs and Border Protection Agency also occupies approximately 600 square feet of space in the building. The building is estimated to be 3,000 square feet and is approximately 40 years old and is in fair condition. Additionally, aircraft owners will park their automobiles. A restaurant is operated in a 2,160 square foot building west of the existing administration building.



Aircraft parking is available in front of the terminal building area. There are a total of 42 paved aircraft tie-downs on the south side of the runway. Twenty-eight are located on the parking apron east of the terminal building. Fourteen more tie-downs on approximately 52,000 square feet (SF) of apron are located west of the terminal building and restaurant. Seventeen more tie-downs are also located in the northeast hanger area. Approximately 41,000 square feet (SF) of apron is available in front of the terminal building for transient aircraft. Part of this is taxi lane to the west ramp area and the balance of the area is

used for parking aircraft that are clearing customs.

There are a total of 16 aircraft storage spaces available in two rows of hanger buildings. The hangers are located near the east-end of the runway, and are accessed by the north east diagonal taxiway. The larger building includes 10 T-hanger spaces. The hangers are owned by the City.

The total bulk fuel storage at Calexico International Airport is 20,000 gallons. Presently 100 octane Avgas and Jet A fuels are available in underground tanks located west of the west parking ramp. The fuel tanks were installed in 1998. The storage capacity is sufficient to meet existing demands. Aviation fuel is pumped on the ramp by tanker trucks. Tanker trucks are parked on the east-side of the terminal building.

The City Council awarded a contract on September 16, 2014, for the construction phase of the Runway Pavement Rehabilitation project at the Calexico International Airport. The total cost of this project was \$3,774,499. This project is funded by a grant from the Federal Aviation Administration (FAA) for \$3,403,335 (90%), State of California for \$185,582 (5%) and a City match of \$185,582 (5%) from Measure D funds. The Runway Pavement Rehabilitation project consists of reconstructing the pavement of the runway with a completely new asphalt concrete pavement section, and other incidental improvements such as shoulder and infield grading, installation of drainage improvements, and adjustment to grade of existing airfield lights, signs and other miscellaneous items at the Calexico International Airport.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Complete airport land swap and road relocation with Gran Plaza.
2. Complete Airport Runway Rehabilitation Project using a Federal Aviation Administration (FAA) grant.
3. Complete installation of the Unicom Base Station Transceiver.
4. Conduct refueling operations at the airport safely and in accordance with the highest safety standards.
5. Take steps to improve the safety of air operations at the airport.
6. Conduct a study to determine if current airport fees are prudent and adequate.
7. Keep the runway swept and free of debris.
8. Work with State, County and regional organizations to market the airport.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Promotes the development of building and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services that make adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Revenue Assumptions

The FY2016 Airport Enterprise Fund revenues include \$302,000 in airport fuel sales, \$105,000 in miscellaneous airport revenues, and a \$1,426,565 Federal Aviation Administration (FAA) grant. Total revenues are projected to be \$1,833,665. Expenditures include \$475,000 for maintenance and operations, including \$320,000 for materials and supplies, \$125,000 for professional services and specialized services and \$30,000 for miscellaneous expenses. In addition to maintenance and operations expenditures, the City will spend \$3,500 to install a Unicom Base Station Transceiver and \$1,234,103 in an U.S. Federal Aviation Administration (FAA) grant to complete the airport runway paving project. Total expenditures are estimated to be \$1,712,103. The Airport Operations Special Revenue Fund cash balance is projected to increase to \$266,124 on June 30, 2016.

Airport Enterprise Fund Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
525-83-000-44124-000	Airport Fuel Sales	358,065	281,605	311,595	302,000
525-83-000-48110-000	Miscellaneous Operating Revenue	126,594	92,444	103,203	105,000
522-83-101-43110-100	Federal Aviation Administration (FAA) Grant	0	0	2,403,335	1,426,665
522-83-101-43112-103	State of California Aviation Grant	0	0	185,582	0
522-83-101-43112-103	Local Matching Funds	0	66,478	0	0
	Total Airport Enterprise Fund Revenues	484,659	440,527	3,003,715	1,833,665

Total Airport Enterprise Fund Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Airport Enterprise Fund Revenues	484,659	440,527	3,003,715	1,833,665

Airport Enterprise Fund Expenditures

Maintenance and Operations

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
111-20-250-52050-000	Administrative Expense	0	0	0	0
111-20-250-52050-010	Communications	0	0	0	0
111-20-250-52050-020	Insurance	0	0	0	0
111-20-250-53001-000	Materials and Supplies	296,715	241,212	336,337	320,000
111-20-250-54001-000	Repairs and Maintenance	0	0	0	0
111-20-250-55001-000	Professional and Specialized Services	80,999	125,042	122,651	125,000
111-20-250-58001-010	Transportation and Travel	0	0	0	0
111-20-250-58001-020	Utility Payments	0	0	0	0
111-20-250-58001-800	Miscellaneous Expenses	55,765	32,777	31,583	30,000
	Total Maintenance and Operations	433,479	399,031	490,571	475,000

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Installation of New Airport Sign	0	0	3,496	0
	Replace Electronic Access Gates	0	0	12,700	0
	Demolition of Unsafe Hanger	0	0	8,975	0
	Airport Runway Pavement Rehabilitation Project ¹²³	0	0	2,522,301	1,234,103
	Installation of Unicom Base Station Transceiver	0	0	0	3,500
	Total Airport Enterprise Fund Capital Expenditures	0	0	2,614,088	1,237,603

Total Airport Enterprise Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total Airport Enterprise Fund Expenditures	433,479	399,031	3,104,659	1,712,603



¹²³ The City Council awarded a contract on September 16, 2014 for the construction phase of the Runway Pavement Rehabilitation project at the Calexico International Airport. The total cost of this project was \$3,774,499. This project is funded by a grant from the Federal Aviation Administration (FAA) for \$3,403,335 (90%), State of California for \$185,582 (5%) and a City match of \$185,582 (5%) from Measure D funds. The Runway Pavement Rehabilitation project consists of reconstructing the pavement of the runway with a completely new asphalt concrete pavement section, and other incidental improvements such as shoulder and infield grading, installation of drainage improvements, and adjustment to grade of existing airfield lights and signs and other miscellaneous items at the Calexico International Airport.

New River Improvements Capital Projects Fund

New River Improvements Capital Projects Fund Mission

The mission of the New River Improvements Capital Projects Fund is to account for all of the activities, revenues, expenditures, assets and liabilities relating to overseeing all improvements constructed and maintained along the New River in the City of Calexico; and to coordinate with Federal, State and International organizations, governments and institutions to protect the public health, improve the water quality and provide park and recreation opportunities to make the New River an asset for the City.

New River Improvements Capital Projects Fund Description

Background and Description.

Pursuant to Assembly Bill (AB) 1079, the California-Mexico Border Relations Council is required to create a strategic plan to study, monitor and enhance the New River's quality to protect human health and develop a river parkway suitable for public use and enjoyment. In 2010, the California-Mexico Border Relations Council appointed the New River Technical Advisory Committee to oversee the development of the Strategic Plan and ensure community involvement.

The proposed project is a component of the larger New River Improvement Project as outlined in the New River Improvement Strategic Plan (New River Improvement Project Technical Advisory Committee, 2011). As specified in AB 1079 and the federal transportation funding legislation, an open space and recreation parkway has been proposed. Initial funding has been provided by the California Department of Transportation (Caltrans) and a match from California Proposition 84.

Project Location and Boundaries.

The proposed project is the construction of a 2.4 mile-long, Class 1 bicycle path along portions of the New River. The bike path would extend from Animal Shelter Drive in the south to approximately 560 feet west of AV Thieleman Avenue.

Project Characteristics.

The proposed project consists of two primary components: (1) the construction and operation of a new Class I bicycle path; and (2) the improvement of parkways (e.g. landscaped overlooks) adjacent to the

proposed bicycle path. The project also includes construction of one new pedestrian bridge over the portion of the New River along the proposed bicycle path.

The proposed project would construct a new 12-foot wide paved asphalt path with a 2-foot wide paved porous concrete shoulders. In addition, informational signs would be posted along the new Class 1 bicycle path, including notices, rules and/or restrictions on bikeway usage; and reminders to pet owners to clean up pet waste. Proposed informational signs would be carefully considered and made of easy to clean material. A total of three interpretive signs indicating habitats and species observed from the path and information on the history of the New River would be located along the proposed Class1 bicycle path. The location of the information signs will be determined later during the final design process.

The proposed project would include the creation of landscaped overlooks at both ends and at various locations along the bicycle trail. Native drought tolerant trees and plants will be planted within these areas, and decomposed granite will be applied as groundcover. Benches may be installed within selected landscaped overlooks for trail users.

The project would also construct one pedestrian bridge over the portion of the New River along the proposed bicycle path near the trail's proposed Second Street entrance.

California Department of Transportation (Caltrans) DEMO-SAFETEA-LU New River Improvement Grant.

On August 13, 2010, the City of Calexico was allocated \$1,600,000 from a DEMO-SAFETEA-LU (Department of Transportation) for preliminary engineering for the New River Improvement Project. Also, an additional \$1,600,000 was awarded for construction of the New River Improvement Project which will be allocated in FY2015-2016. Both grants have a City matching grant of \$400,000 which is being funded by Proposition 84—Riverway Program (California Natural Resources Agency). The term of the grant will expire June 30, 2017.

California Natural Resources Agency Proposition 84 River Parkway Program New River Parkway Grant.

On March 14, 2011, the City of Calexico was awarded \$800,000 from Proposition 84-River Parkway Program (California Natural Resources Agency) for design and construction of the New River Improvement Project. The \$800,000 is being used as the City match for the DEMO-SAFETEA Grant. Only 25% (\$200,000) of the \$800,000 can be used for non-construction expenses. The term of the grant will expire on May 1, 2016.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Comply with all legal and regulatory requirements to spend the California Department of Transportation (Caltrans) DEMO-SAFETEA-LU New River Improvement Grant.
2. Comply with all legal and regulatory requirements to spend the California Natural Resources Agency Proposition 84 River Parkway Program New River Parkway Grant.
3. Complete the New River Parkway Project by June 30, 2016.

4. Successfully pass all audits conducted by the California Department of Transportation and the California Natural Resources Agency relating to grants for the New River Parkway project.
5. Seek additional funding to protect the public health, improve the water quality, and provide park and recreation opportunities and other improvements to the New River.
6. Work with the California-Mexico Relations Council to implement the strategic plan to study, monitor and enhance the New River's quality to protect human health and develop a river parkway suitable for public use and enjoyment.
7. Coordinate with Federal, State and International organizations, governments and institutions to protect the public health, improve the water quality and provide park and recreation opportunities to make the New River an asset for the City.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Promotes the development of building and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks, libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks, public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

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Revenue Assumptions

Total FY2016 revenues for the New River Parkway Project will be \$3,163,187. The project will be funded by \$2,601,496 from the California Department of Transportation (Caltrans) DEMO-SAFETEA-LU New River Improvement Grant and \$561,691 from the California Natural Resources Agency Proposition 84 River Parkway Program New River Parkway Grant. The grants will be used to construct a 2.4-mile Class 1 bike path along the New River from Animal Shelter Drive in the south to approximately 560 feet west of AV Thieleman Avenue. Total spending on the project will be \$3,163,187 during FY2016. There will be no funds in the New River Improvements Capital Projects Fund balance at the end of the fiscal year.

California Department of Transportation (Caltrans) DEMO-SAFETEA-LU New River Improvement Grant Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Caltrans DEMO-SAFETEA-LU New River Improvement Grant Fund Revenues	50,106	179,453	274,614	2,601,496
	Total Caltrans DEMO-SAFETEA-LU New River Improvement Grant Fund Revenues	50,106	179,453	274,614	2,601,496

California Department of Transportation (Caltrans)
DEMO-SAFETEA-LU New River Improvement
Grant Expenditures

Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Caltrans DEMO-SAFETEA-LU New River Improvement Grant Fund Expenditures	50,106	179,453	274,614	2,601,496
	Total Caltrans DEMO-SAFETEA-LU New River Improvement Grant Fund Expenditures	50,106	179,453	274,614	2,601,496

California Natural Resources Agency Proposition 84
River Parkway Program New River
Parkway Grant Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	California Natural Resources Agency Proposition 84 River Parkway Program New River Parkway Grant Fund Revenues	74,949	45,164	66,917	561,691
	Total California Natural Resources Agency Proposition 84 River Parkway Program New River Parkway Grant Fund Revenues	74,949	45,164	66,917	561,691

California Natural Resources Agency Proposition 84
River Parkway Program New River
Parkway Grant Expenditures

Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	California Natural Resources Agency Proposition 84 River Parkway Program New River Parkway Grant Fund Expenditures	74,949	45,164	66,917	561,691
	Total California Natural Resources Agency Proposition 84 River Parkway Program New River Parkway Grant Fund Revenues	74,949	45,164	66,917	561,691

Total New River Improvements Capital Projects Fund Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Total New River Capital Projects Fund Expenditures	125,055	224,617	341,531	3,163,187



Development Impact Fees Capital Projects Funds

Development Impact Fees Capital Project Funds Mission

The mission of the Development Impact Fees Capital Projects Funds is to account for development impact fee revenues, expenditures, assets and liabilities collected to pay for construction and improvements to buildings and facilities and to purchase equipment required for new development built in the City pursuant to the State Mitigation Fee Act (Government Code Section 66000 et. seq.) and Title 3 Chapter 32 of the Calexico Municipal Code.

Development Impact Fees Capital Project Funds Descriptions

The State Mitigation Act (Government Code Section 66000 et. seq.)

The State Mitigation Fee Act (Government Code Sections 66000 et. seq.) allows municipalities to impose development impact fees on new residential, commercial and industrial developments so that each development pays its proportionate share of the impact of these new developments on the community. A development impact fee is an exaction:

- In the form of a pre-determined monetary payment.
- Assessed as a condition to the issuance of a building permit, an occupancy permit, or subdivision map approval.
- Imposed pursuant to local government powers to regulate new growth and development and provide for adequate public facilities and services.
- Levied to fund public facilities and capital equipment purchases necessary to serve new developments.
- Levied in an amount proportion to the need for the public facilities and capital equipment purchases created by the new development.

State law allows development impact fees to be charged to pay for the cost of development of public facilities and make capital purchases required by new development, including but not limited to, streets and thoroughfares; law enforcement facilities and equipment; fire facilities and equipment; general city buildings and facilities; storm drainage facilities; wastewater collection and treatment facilities; water supply, distribution and storage facilities; and parks and recreation facilities and equipment. Development impact fees may not be used to fund salaries and benefits or to pay for on-going maintenance and operation costs.

Calexico Municipal Code Title 3 Chapter 32.

The City Council has adopted development impact fees in Title 3 Chapter 32 of the Calexico Municipal Code for “to make provision for assessing and collecting fees at the time of issuance of a building permit, reasonably necessary to finance the actual or estimated cost of public improvements, public services and community amenities required by new development.”
(Calexico Municipal Code Section 3.32.020)

“No permits or extension permits for the activities referenced...of this section shall be granted unless and until the appropriate development impact fees hereby required have been paid to the City. If a previously issued permit or discretionary approval has expired, the applicant will be required to pay the amount of the development impact fees in effect at the time of issuance of the building permit, as a condition of the granting of any extension of time for such approval. In such cases wherein the permit or discretionary approval has expired, if the applicant has already paid an amount for development impact fees which is not the same as the current rate of development fees, the applicant will only be required to pay the difference in the amount of development impact fees between the old rate and the new rate of fees in order to get the extension of the permit.” (Calexico Municipal Code Section 3.32.060(B))

Calexico Development Impact Fees.

A. Parks and Recreation Development Impact Fees Capital Projects Fund. The City of Calexico uses this Accounting Fund to record the activities, revenues, expenditures and to account for assets and liabilities of park and recreation development impact fees collected from new developments built in the City pursuant to the State Mitigation Fee Act (Government Code Section 66000 et. Seq.) and Title 3 Chapter 32 of the Calexico Municipal Code. Expenditures of park and recreation development impact fees can only be for the construction and improvement of public parks and facilities as well as the purchasing of park equipment needed for new development constructed in the City. Park and recreation development impact fees cannot be used to fund employee salaries and benefits or to pay for on-going maintenance and operations costs.

B. Libraries Development Impact Fees Capital Projects Fund. The mission of the Libraries Development Impact Fees Capital Projects Fund is to account for all of the activities, revenues, expenditures, assets and liabilities of the libraries development impact fees collected from new developments built in the City pursuant to the State Mitigation Fee Act (Government Code Section 66000 et. seq.) and Title 3 Chapter 32 of the Calexico Municipal Code. Expenditures of libraries development impact fees can only be for the construction and improvement of public libraries and facilities as well as purchasing library equipment needed for new development constructed in the City. Libraries development impact fees cannot be used to fund employee salaries and benefits or to pay for on-going maintenance and operations costs.

C. Parking Facilities Development Impact Fees Capital Projects Fund. This Accounting Fund is used to track all of the activities, revenues, expenditures, assets, and liabilities of parking facilities development impact fees collected from new developments built in the City pursuant to the State Mitigation Fee Act (Government Code Section 66000 et. seq.) and Title 3 Chapter 32 of the Calexico Municipal Code. Expenditures of parking facilities development impact fees can only be for the construction and improvement of parking facilities needed for new development constructed in the City. Parking facilities development impact fees cannot be used to fund employee salaries and benefits or to pay for on-going maintenance and operations expenses.

D. Corporate Facilities Development Impact Fees Capital Projects Fund. The mission of the Corporate Facilities Development Impact Fees Capital Projects Fund is to account for all of the activities, revenues, expenditures, assets and liabilities for the construction and improvement of new public buildings and facilities pursuant to the State Mitigation Fee Act (Government Code Section 6600 et. seq.) and Title 3 Chapter 32 of the Calexico Municipal Code. Expenditures of corporate facilities development impact fees can only be for the construction and improvement of public facilities needed for new development constructed in the City. Corporate facilities development impact fees cannot be used to fund employee salaries and benefits or to pay for on-going maintenance and operations expenses.

E. Police Development Impact Fees Capital Projects Fund. A Police Development Impact Fees Capital Project Fund is used to track all of the activities, revenues, expenditures, assets and liabilities pursuant to the State Mitigation Act (Government Code Section 66000 et. seq.) and Title 3 Chapter 32 of the Calexico Municipal Code. Expenditures of police development impact fees can only be for the construction of police buildings and facilities as well as purchase of capital equipment needed to provide law enforcement services to new developments built in the City. Police development impact fees cannot be used to fund employee salaries and benefits or to pay for on-going maintenance and operations expenses.

F. Fire Development Impact Fees Capital Projects Fund. A Fire Development Impact Fees Capital Project Fund is used to track all of the activities, revenues, expenditures, assets and liabilities pursuant to the State Mitigation Act (Government Code Section 66000 et. seq.) and Title 3 Chapter 32 of the Calexico Municipal Code. Expenditures of fire development impact fees can only be for the construction of fire and emergency medical buildings and facilities as well as purchase of capital equipment needed to provide fire and emergency medical services to new developments built in the City. Fire development impact fees cannot be used to fund employee salaries and benefits or to pay for on-going maintenance and operations expenses.

G. Transportation Facilities Development Impact Fees Capital Projects Fund. This Accounting Fund is used to track all of the activities, revenues, expenditures, assets, and liabilities of transportation facilities development impact fees collected from new developments built in the City pursuant to the State Mitigation Fee Act (Government Code Section 66000 et. seq.) and Title 3 Chapter 32 of the Calexico Municipal Code. Expenditures of transportation facilities development impact fees can only be for the construction and improvement of streets, roads, sidewalks, traffic signals and other transportation capital improvements needed for new development constructed in the City. Transportation facilities development impact fees cannot be used to fund employee salaries and benefits or to pay for on-going maintenance and operations expenses.

Goals, Objectives and Performance Measures

(To Be Completed by June 30, 2016)

1. Collect and properly account for all development impact fees and interest revenue from all new residential, commercial, industrial and institutional developments in accordance with State law during the fiscal year.
2. Spend all development impact fees and interest revenue from all new residential, commercial, industrial and institutional development in accordance with State law during the fiscal year.
3. Make fire truck debt service payment of \$204,869 and comply with all terms and conditions of the lease-purchase agreement.

4. Install City-wide Security Surveillance System using \$373,320 in asset forfeiture funds and \$40,000 in Police Development Impact Fess by June 30, 2016.
5. Design and construct a skate park in Heber park using \$656,750 in three Housing-Related Parks Grants from the California Department of Housing and Community Development (HCD) and combining it with \$396,298 in Park and Recreation Development Impact Fees by June 30, 2016.

Community Vision and Community Values Link

The annual goals and performance measures are linked and established to achieve the Long-term Community Vision based on Community Values.

Value: Recognizes that Calexico is an ethnically and culturally rich and diverse community, located on the border between California and Mexico. It capitalizes on the trade, commerce, culture and energy that comes with its unique status as an international gateway city.

Value: Promotes the development of a wholesome and attractive city, resulting in orderly development and preservation of its historic, cultural roots and natural beauty.

Value: Provides a clear and clean visual image of the community that reflects the highest standards of design for public and private commercial, residential, institutional and industrial development.

Value: Promotes the development of buildings and public infrastructure that is practical, aesthetically pleasing and in harmony with the surrounding environment.

Value: Promotes an atmosphere in which people can live in good health, move about the community (even at night) and feel confident that they and their property are protected from criminal harm, flood, fire and natural hazards.

Value: Promotes efficient and effective municipal services and makes adequate provisions for police, fire, emergency medical, roads, water, sewer, natural gas, power, storm water, schools, parks, libraries and other public facilities and services.

Value: Provides a municipal government that is honest, dependable, inventive, creative, economical and ethical.

Value: Provides for cultural, recreational and contemplative opportunities for residents and visitors to Calexico.

Vision: Calexico will be a distinctive, international gateway, border community where commerce, culture, and opportunity come together in an ethnically and culturally diverse community. It encourages the involvement of responsible citizens. The City Council is committed to a clean, attractive, and safe community; to the provision of excellent City services, facilities and infrastructure; to the creation of a prosperous local economy; and to provide a responsive, open and transparent City government.

Vision: Our City will provide economic and efficient City services; be sensitive to customer satisfaction; have exceptional parks public facilities and cultural amenities; provide safe and convenient access within the City; have flood control facilities, sewer, water and power systems built to protect property and public health; provide necessary space for the operation of City business and for community cultural opportunities through City and other civic buildings; and reflect sensitivity to resource conservation.

Vision: The City government will be competent, responsive, open, trustworthy, and transparent; maximize citizen participation in community decisions; minimize bureaucracy, emphasize efficiency and be accessible to all citizens; be fiscally responsible and financially stable; promote long-term goals of the City while addressing immediate needs and desires; operate in an ethical, customer-friendly, cost-conscious, collaborative and technologically advanced manner; create a challenging and supportive environment which treats employees fairly, promotes team work, and provides employee career development opportunities.

Revenue Assumptions

The City estimates that its FY2016 development impact fee collections from new construction will be approximately the same as last year. Calexico is projected to collect \$60,000 in Parking Development Impact Fees, \$49,877 in General Government Impact Fees, \$55,000 in Fire Development Impact Fees, \$40,000 in Police Development Impact Fees, \$100,000 in Traffic Development Impact Fees, \$20,000 in Library Development Impact Fees and \$80,000 in Parks and Recreation Development Impact Fees. In addition the City will use \$376,298 from the Park and Recreation Development Impact Fees Fund Balance.

The City will design and construct a skate park in Heber Park using \$656,750 in three Housing-Related Parks Grants from California Department of Housing and Community Development (HCD) and combining it with \$396,298 in Park and Recreation Development Impact Fees. Total expenditures for the skate board park in FY2016 will be \$1,053,048. It also will install City-wide Police Security Surveillance System using \$373,320 in asset forfeiture funds and Police Development Impact Fess by June 30, 2016.

The ending fund balances for the development impact fees funds are \$310,422 in Parking In-Lieu Development Impact Fee Fund, \$0 in General Government Impact Fee Fund, (\$304,586) in the Fire Development Impact Fee Fund, \$131,738 in Police Development Impact Fee Fund, \$1,664,971 in Traffic Development Impact Fee Fund, \$114,872 in Libraries Development Impact Fee Fund and \$0 in the Park and Recreation Impact Fee Fund.



San Diego State University Campus

Parking In-Lieu Development Impact Fee Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
211-20-000-44125-000	Parking In-Lieu Development Impact Fees	0	0	0	60,000
	Total Parking In-Lieu Development Impact Fee Revenue	0	0	0	60,000

Parking In-Lieu Development Impact Fee Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Parking In-Lieu Development Impact Fee Expenditures				0
	Total Parking In-Lieu Development Impact Fee Expenditures				0

General Government Development Impact Fee Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
212-10-000-44125-000	General Government Development Impact Fees	0	0	0	49,877
	Use of Government Development Impact Fees Fund Balance ¹²⁴	0	0	0	154,992
	Total General Government Development Revenues	0	0	0	204,869

¹²⁴ The use of \$154,992 from the General Government Development Impact Fees Fund Balance represents the taking of prior year's accumulated fund surplus and appropriating it for expenditure in FY2016.

General Government Development Impact Fee Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Fire Truck Lease Payment	0	0	0	204,869
	Total General Government Development Impact Fees Expenditures	0	0	0	204,869

Fire Development Impact Fee Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
213-20-250-44125-000	Fire Development Impact Fees	0	0	55,000	55,000
	Total Fire Development Revenues	0	0	55,000	55,000

Fire Development Impact Fee Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Pierce Manufacturing Freightline Type 3 Pumper Truck Purchase ¹²⁵	0	0	325,416	0
	Total Fire Development Impact Fees Expenditures	0	0	235,416	0

¹²⁵ On December 2, 2014, the City Council authorized the purchase of a Pierce Manufacturing Freightliner Type 3 Pumper Truck.

Police Development Impact Fee Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
214-20-250-44125-000	Police Development Impact Fees	0	0	0	40,000
	Total Police Development Revenues	0	0	0	40,000

Police Development Impact Fee Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	City-Wide Police Security Surveillance System ¹²⁶	0	0	0	40,000
	Total Police Development Impact Fees Expenditures	0	0	0	40,000

Traffic Development Impact Fee Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
215-20-250-44125-000	Traffic Development Impact Fee Revenues	0	0	0	100,000
	Total Traffic Development Revenues	0	0	0	100,000

¹²⁶The City Council on June 2, 2015, approved \$722,515 for the installation of a City-Wide Security Surveillance System. This system will be installed over two fiscal years and will initially consist of 49 City cameras. The system also has the capability to integrate the Border Patrol cameras and the cameras of private businesses into this system. The system has the capability to record suspicious activity and will allow the Police Department and Fire Department to monitor critical incidents from remote locations

In addition the footage captured through the City-Wide Surveillance System will act as a deterrent to criminals, create investigative leads and produce potential suspects. Video footage will also capture criminals committing crimes, aid in prosecutions and increase conviction rates. The City will spend \$40,000 in Police Development Impact Fees and \$373,320 during FY2016 in asset forfeiture funds to install the City-Wide Security Surveillance System.

Traffic Development Impact Fee Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	State Route 98 Matching Funds	0	0	0	100,000
	Total Traffic Development Impact Fees Expenditures	0	0	0	100,000

Libraries Development Impact Fee Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
215-20-250-44125-000	Libraries Development Impact Fee Revenues	0	0	0	20,000
	Total Libraries Development Impact Fees Revenues	0	0	0	20,000

Libraries Development Impact Fee Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Libraries Development Impact Fees	0	0	0	0
	Total Libraries Development Impact Fees Expenditures	0	0	0	0

Parks and Recreation Development Impact Fee Revenues

Revenues

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Use of Parks and Recreation Development Fees Fund Balance ¹²⁷	0	0	0	376,298
216-20-250-44125-000	Parks and Recreation Development Impact Fees Revenue	0	0	0	20,000
	Total Parks and Recreation Development Revenues	0	0	0	396,298

Parks and Recreation Development Impact Fee Expenditures

Capital Expenditures

Account Number	Account Description	Actual FY2013	Actual FY2014	Estimated FY2015	Proposed FY2016
	Skate Board Park ¹²⁸	0	0	0	396,298
	Total Parks and Recreation Development Impact Fees Expenditures	0	0	0	396,298

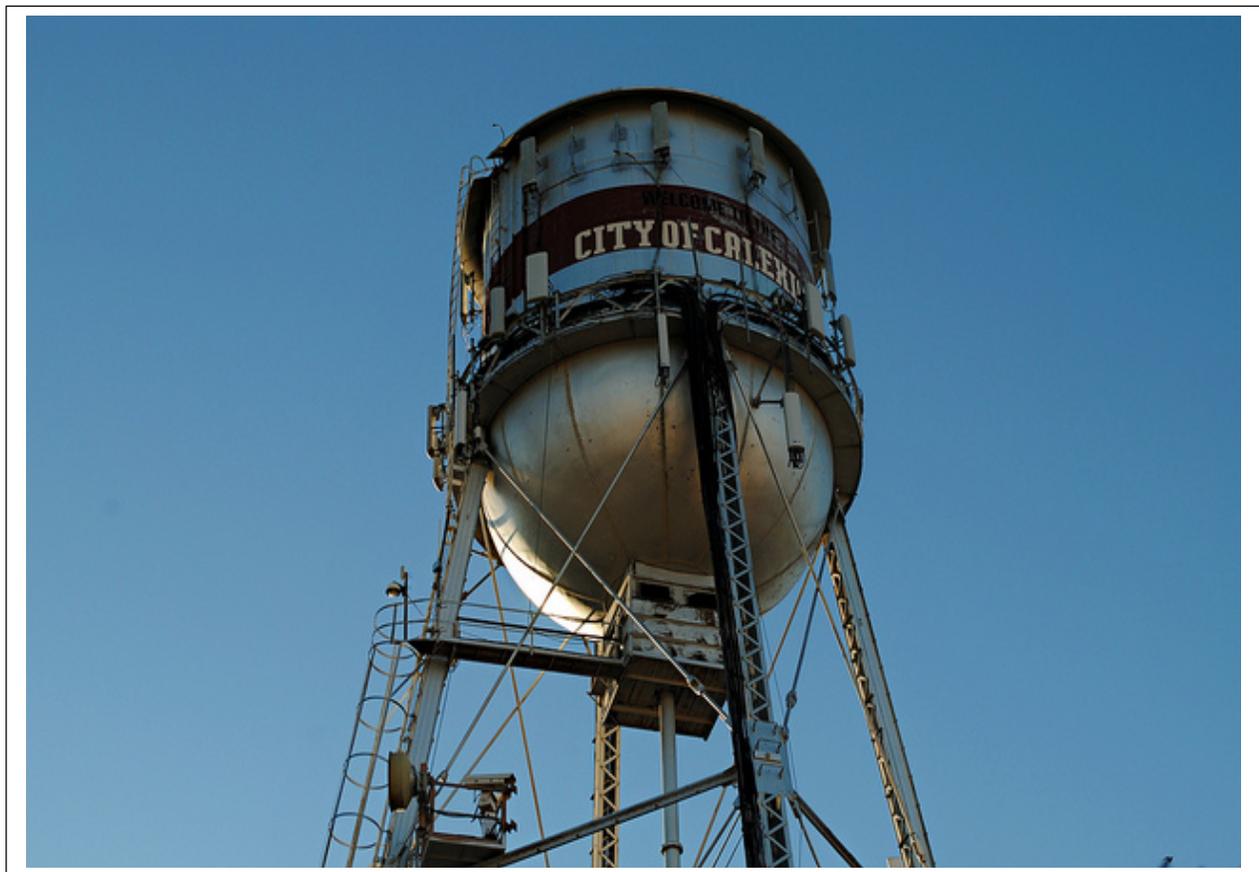
¹²⁷The use of \$396,298 from the Park and Recreation Development Impact Fees represents that taking of prior year's accumulated fund surplus and appropriating it for expenditure in FY2016.

¹²⁸ The City will design and construct a skate park in Heber Park using \$656,750 in three Housing-Related Parks Grants from California Department of Housing and Community Development (HCD) and combining it with \$396,298 in Park and Recreation Development Impact Fees. Total expenditures for the skate board park in FY2016 will be \$1,053,048.



SECTION 9

CAPITAL IMPROVEMENTS PLAN



Historic Calexico Water Tank

City of Calexico

FY2016 Capital Improvements Plan

Project Description	Funding Source							
	State & Federal Grants	Measure H	Measure D	Transportation Funds (TDA, HUTA)	Enterprise Funds (Water & Sewer)	Successor Agency	Impact Fees	Proposed FY2016 Project Total
Transportation								
Second Street Bridge Replacement	0	0	0	0	0	2,615,958	0	2,615,958
Measure D Street Improvements	0	0	1,960,472	0	0	0	0	1,960,472
Cesar Chavez Blvd., Improvements	0	0	2,383,999	0	0	0	0	2,383,999
Airport Runway Paving Project	1,234,103	0	0	0	0	0	0	1,234,103
Compressed CNG Station	89,000	0	12,000	0	0	0	0	101,000
Bicycle Master Plan	75,250	0	9,750	0	0	0	0	85,000
Transit Needs Assessment	84,100	0	10,900	0	0	0	0	95,000
Bridge Seismic Evaluations	200,000	0	26,000	0	0	0	0	226,000
Second Street Paving	283,000	0	37,000	0	0	0	0	320,000
Parks and Recreation								
Calexico Swimming Pool	0	3,000,000	0	0	0	0	0	3,000,000
National Guard Amory Demolition	0	0	0	0	0	169,000	0	169,000
Skate Park in Heber Park	656,750	0	0	0	0	0	396,298	1,053,048
Reisin Field Lights	0	300,000	0	0	0	0	0	300,000
Fifth & Andrade Park Lights	0	80,000	0	0	0	0	0	80,000
New River Parkway Project	3,163,187	0	0	0	0	0	0	3,163,187
Library Repairs and Improvements	0	69,342	0	0	0	0	0	69,342
Public Safety								
Fire Station Design and Construction	0	6,950,000	0	0	0	0	0	6,950,000
Police Tasers and Body Cameras	0	56,592	0	0	0	0	0	56,592
Police City-Wide Surveillance Sys.	0	373,320	0	0	0	0	40,000	413,320
Water System								
Automated Meter Reading System	0	0	0	0	3,131,028	0	0	3,131,028
Water System Master Plan	0	0	0	0	125,000	0	0	125,000
Urban Water Management Plan	0	0	0	0	75,000	0	0	75,000
TTHM Analyzer	0	0	0	0	55,000	0	0	55,000
Chlorine Analyzer	0	0	0	0	11,000	0	0	11,000
Water Plant Effluent Meter	0	0	0	0	75,000	0	0	75,000
Cesar Chavez & 5 th Street Main	0	0	0	0	1,200,000	0	0	1,200,000
Wastewater System								
New Boiler and Heat Exchanger	0	0	0	0	125,000	0	0	125,000
Wastewater Master Plan	0	0	0	0	125,000	0	0	125,000
Fire Department Sewer Line	0	0	0	0	30,000	0	0	30,000
Sewer Lift Station Pumps	0	0	0	0	45,000	0	0	45,000
Emergency Generator Replacement	0	0	0	0	300,000	0	0	300,000
Centrifuge Unit Replacement	0	0	0	0	600,000	0	0	600,000
UV Disinfection System Upgrade	0	0	0	0	50,000	0	0	50,000
Laboratory Equipment Replacement	0	0	0	0	70,000	0	0	70,000
WWTP Bar Screen Replacement	0	0	0	0	100,000	0	0	100,000
WWTP Installation of Carter Pumps	0	0	0	0	90,000	0	0	90,000
Sewer Manhole Rehabilitation	0	0	0	0	250,000	0	0	250,000
WWTP Alarm System Upgrade	0	0	0	0	40,000	0	0	40,000
New WWTP Design -Environmental	0	0	0	0	1,500,000	0	0	1,500,000



SECTION 10

STATISTICAL INFORMATION



United States Border Inspection Station